



File Code: 6270
Date: June 10, 2021

Mr. Wade White
Lyon County Judge Executive
500 W Dale Avenue
PO Box 598
Eddyville, KY 42038-0598

Dear Mr. White:

This is our final response to your Freedom of Information Act (FOIA) request #2021-FS-R8-03492-F of April 23, 2021. In your request you asked for the following records:

1. All emails between March 15, 2021 and April 23, 2021 concerning the Land Between The Lakes National Recreation Area with the words "budget" or "budget modernization" in the subject line and/or in the body of the email that were sent or received by the following Forest Service (FS) employees:
 - a. Ken Arney, Regional Forester
 - b. Jared Baker, Business Performance Manager
 - c. Stephanie Johnson, Public Affairs Director
 - d. Christopher Joyner, Public Affairs Officer
 - e. Tim Pohlman, acting Area Supervisor LBL
 - f. Sherry Reaves, Region 8 Budget Analyst

A reasonable search was conducted by this office and the FOIA staff on the Land Between The Lakes National Recreation Area. A reasonable search was conducted by this office and all responsive records were referred to the Office of the General Counsel, U.S. Department of Agriculture for review on May 24, 2021.

Upon review of these records (549 pages), it has been determined that 155 pages have been partially redacted or include information that is not responsive to your request. These redactions have been made in accordance with 5 U.S.C. § 552(b)(5) and 5 U.S.C. § 552(b)(6). The remaining 394 pages are being released in full.

Exemptions

FOIA Exemption 5 permits the Government to withhold "inter-agency or intra-agency memorandums or letters which would not be available by law to a party in litigation with the agency." The most commonly invoked privilege incorporated within Exemption 5 is the deliberative process privilege, the general purpose of which is to "prevent injury to the quality of agency decisions." Specifically, three policy purposes consistently have been held to constitute the bases for this privilege: (1) to encourage open, frank discussions on matters of policy between subordinates and superiors; (2) to protect against premature disclosure of proposed policies before they are actually adopted; and (3) to protect against public confusion that might result from disclosure of reasons and rationales that were not in fact ultimately the grounds for an agency's action.

Deliberative Process Privilege

We have determined that documents subject of your request contain draft records and email communication of a deliberative nature and would not be available to the public. These records were drafted to encourage open, frank discussions on matters of policy between subordinates and superiors, to protect against premature disclosure of proposed policies before they are adopted and to protect against public confusion that might result from disclosure of reasons and rationales that were not in fact ultimately the grounds for an agency's actions. These records are being partially redacted pursuant to the deliberative process component of Exemption 5 of the FOIA, 5 U.S.C. § 552(b)(5).

FOIA Exemption 6 permits the Government to withhold all information about individuals in "personnel and medical and similar files," where the disclosure of such information "would constitute a clearly unwarranted invasion of



personal privacy.” In determining whether a particular disclosure would constitute an unwarranted invasion of personal privacy, the Forest Service must balance the public’s right to disclosure against the privacy interest of the individual whose privacy might be affected by disclosure.

We have determined that releasing private addresses and personal email addresses of private parties would be an unwarranted invasion of personal privacy and must be withheld pursuant to Exemption 6 of the FOIA, 5 U.S.C. § 552(b)(6).

Fees

Pursuant to Title 7 Code of Federal Regulations (CFR), Subtitle A, Part 1, Subpart A, Appendix A, the FOIA allows for the assessment of search and duplication costs. The first 100 pages of duplication and 2 hours of research time are provided free of charge. We made the discretionary decision to grant you a waiver of fees, therefore, no search and duplication costs are being assessed with this release.

Appeal Rights

This concludes the Southern Region’s response to your FOIA request. The FOIA provides you the right to appeal this response. Any appeal must be made in writing, within 90 days from the date of this letter to the Chief, USDA Forest Service.

Additionally, due to the concerns surrounding the COVID-19 virus we are only accepting appeals electronically at this time. Please email your appeal to SM.FS.WOFOIA@usda.gov. The term “FOIA APPEAL” should be placed in capital letters in the subject line of the email along with the FOIA case number (2021-FS-R8-03492-F) assigned to your request. To facilitate the processing of your appeal, please attach a copy of this letter to your request as well.

If you need further assistance or would like to discuss any aspect of your request, please contact the FOIA Public Liaison at 202-205-1542. Additionally, you may contact the Office of Government Information Services (OGIS) National Archives and Records Administration to inquire about the FOIA mediation services they offer. The contact information for OGIS is as follows:

Office of Government Information Services
National Archives and Records Administration
8601 Adelphi Road-OGIS
College Park, Maryland 20740-6001
e-mail: ogis@nara.gov
telephone: 202-741-5770
toll free: 877-684-6448
facsimile: 202-741-5769

If you have questions regarding this FOIA request, you may contact Douglas Meloche at (404) 293-8373 or douglas.meloche@usda.gov.

Sincerely,



KENDRICK ARNEY
Regional Forester

Enclosures

cc: Douglas Meloche, Andrew Mowrey

From: [Farley, Tracy -FS](#)
To: [Arney, Ken- FS](#); [Johnson, Stephanie -FS](#); [Pohlman, Timothy -FS](#); [Williams, Michael -FS](#)
Cc: [Raymond, Scott - FS](#)
Subject: FW: MEDIA INQUIRY - Budget Issues on LBL
Date: Friday, April 16, 2021 5:20:23 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Thought this would be useful for you as we work toward the congressional briefing for LBL Monday.

From: FS-pressoffice <SM.FS.pressoffice@usda.gov>
Sent: Friday, April 16, 2021 3:26 PM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; FS-pressoffice <SM.FS.pressoffice@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: MEDIA INQUIRY - Budget Issues on LBL

Good afternoon,

Sharing.. so you know I did respond to the reporter with:

At the start of Fiscal Year 2021, we transitioned to a new budget structure designed to improve how we manage our funds. As with previous budget structures, this new structure does not affect the overall level of funds appropriated by Congress. The new structure provides greater transparency to Congress and all Americans in how we manage their national forests and grasslands. We will continue to work with our partners and the public to ensure we accomplish our mission-critical work.



Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357
Babete.anderson@usda.gov
201 14th Street, SW, Suite 4SE
Washington, DC 20250
www.fs.fed.us
  

Caring for the land and serving people

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>

Sent: Tuesday, April 13, 2021 6:22 PM
To: FS-pressoffice <SM.FS.pressoffice@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: MEDIA INQUIRY - Budget Issues on LBL

Good afternoon.

Please see below media inquiry regarding budget rumors on LBL in KY.

Pauline Fitzgerald 203.947.5258

Channel 6

https://www.wpsdlocal6.com/about-us/meet-the-team/bios/pauline-fitzgerald/article_59f30a7a-732a-11e9-83a6-57e20455495b.html

Media Request:

"Hi, Chris! It's Pauline with WPSD.... I was told by a KSP trooper that LBL's budget has been cut by more than double? Could be a good opportunity for us to do a story. Definitely a concern for many"

Please advise who and how to respond. Reporter's deadline is COB Wednesday.

Respectfully,



Scott Raymond
Public Affairs Specialist
Office of Communication
Forest Service
Southern Region

c: 404-632-1893
scott.raymond@usda.gov
1720 Peachtree Street NW
Atlanta, GA 30309
www.fs.fed.us



Caring for the land and serving people

From: [Farley, Tracy -FS](#)
To: [Arney, Ken- FS](#)
Subject: RE: need budget info approved for media request
Date: Wednesday, April 14, 2021 4:41:45 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Thanks!

From: Arney, Ken- FS <Kenderick.Arney@usda.gov>
Sent: Wednesday, April 14, 2021 3:40 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: need budget info approved for media request

I am ok.



Ken Arney
Regional Forester

Forest Service
Region 8

p: 404-347-4177

f: 404-347-4821

kenderick.arney@usda.gov

1720 Peachtree Road, NW, Ste. 760S
Atlanta, GA 30309-2405

www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 4:17 PM
To: Arney, Ken- FS <Kenderick.Arney@usda.gov>
Subject: RE: need budget info approved for media request

Ken, are you okay with the proposed response? I know we were talking about it and then went directly into our prep teams call, so I wanted to verify.

From: Arney, Ken- FS <Kenderick.Arney@usda.gov>
Sent: Wednesday, April 14, 2021 1:48 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Poplett, Paul -FS <paul.poplett@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Davis, Janette -FS <janette.davis@usda.gov>
Cc: Baker, Andrew -FS <andrew.baker@usda.gov>; Hale, Cynthia -FS <cynthia.hale@usda.gov>
Subject: RE: need budget info approved for media request

I must have misread the email chain on FY.



Ken Arney
Regional Forester

Forest Service
Region 8

p: 404-347-4177

f: 404-347-4821

kenderick.arney@usda.gov

1720 Peachtree Road, NW, Ste. 760S

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>

Sent: Wednesday, April 14, 2021 2:36 PM

To: Arney, Ken- FS <Kenderick.Arney@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>;
Poplett, Paul -FS <paul.poplett@usda.gov>; Johnson, Stephanie -FS
<stephanie.n.johnson@usda.gov>; Davis, Janette -FS <janette.davis@usda.gov>

Cc: Baker, Andrew -FS <andrew.baker@usda.gov>; Hale, Cynthia -FS <cynthia.hale@usda.gov>

Subject: RE: need budget info approved for media request

Thanks, Ken!

The reporter did not specify which FY, but that sounds good to me. We should be able to get that approved by the WO quickly. If the reporter has a follow-up regarding FY 21, I've adjusted the original verbiage slightly and included for your approval. We could try to get both messages approved by the WO, if you are okay with that.

(b)(5); Deliberative Process Privilege

A large black rectangular box redacts the body of the email, covering the text between the subject line and the second email's header.

From: Arney, Ken- FS <Kenderick.Arney@usda.gov>

Sent: Wednesday, April 14, 2021 1:20 PM

To: Farley, Tracy -FS <tracy.farley@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Poplett,
Paul -FS <paul.poplett@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Davis,
Janette -FS <janette.davis@usda.gov>

Cc: Baker, Andrew -FS <andrew.baker@usda.gov>; Hale, Cynthia -FS <cynthia.hale@usda.gov>

Subject: RE: need budget info approved for media request

Should we start the statement with something like the sentence I added. Maybe the first sentence is all we say. I believe in Puerto Rico that we were talking about current year which the sentences in yellow are more appropriate for.

(b)(5); Deliberative Process Privilege



Ken Arney
Regional Forester

Forest Service
Region 8

p: 404-347-4177

f: 404-347-4821

kenderick.arney@usda.gov

1720 Peachtree Road, NW, Ste. 760S

Atlanta, GA 30309-2405

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>

Sent: Wednesday, April 14, 2021 1:56 PM

To: Arney, Ken- FS <Kenderick.Arney@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>;

Poplett, Paul -FS <paul.poplett@usda.gov>; Johnson, Stephanie -FS

<stephanie.n.johnson@usda.gov>; Davis, Janette -FS <janette.davis@usda.gov>

Cc: Baker, Andrew -FS <andrew.baker@usda.gov>; Hale, Cynthia -FS <cynthia.hale@usda.gov>

Subject: FW: need budget info approved for media request

LBL has a request from a Paducah television reporter regarding their budget being "reduced by half."

The WO has asked us to provide a statement that we want the WO to approve, once our Budget Officer and Exec has approved.

Budget has approved. Is this language okay with you?

(b)(5); Deliberative Process Privilege

From: Millott, Jason -FS <jason.r.millott@usda.gov>

Sent: Wednesday, April 14, 2021 12:19 PM

To: Farley, Tracy -FS <tracy.farley@usda.gov>

Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>

Subject: RE: need budget info approved for media request

I think the statement works without getting into a lot of details.



Jason R. Millott, MBA
Regional Budget Analyst

Forest Service
Southern Region, Regional Office

c: 540-632-3989

jason.r.millott@usda.gov

Located Remotely:

Roanoke, VA

www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>

Sent: Wednesday, April 14, 2021 12:08 PM

To: Millott, Jason -FS <jason.r.millott@usda.gov>

Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>

Subject: RE: need budget info approved for media request

Let's leave the FY out of the equation. The PAO was thinking that was the reporter's intent.

From: Millott, Jason -FS <jason.r.millott@usda.gov>

Sent: Wednesday, April 14, 2021 11:01 AM

To: Farley, Tracy -FS <tracy.farley@usda.gov>

Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>

Subject: RE: need budget info approved for media request

Hi Tracey,

Before responding, can we clarify the media is asking about FY22? FY22 budget allocations have not been determined.

(b)(5); Deliberative Process Privilege



Jason R. Millott, MBA
Regional Budget Analyst

Forest Service
Southern Region, Regional Office

c: 540-632-3989

jason.r.millott@usda.gov

Located Remotely:

Roanoke, VA

www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 10:54 AM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: FW: need budget info approved for media request

Jason, here is the request for budget approval related to a media query on LBL's budget. Please see the highlighted text below and let me know if this works, or if you have suggested edits.

Call if you have questions. 479-264-6869.


Thanks!

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 8:26 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Cc: Poplett, Paul -FS <paul.poplett@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: need budget info approved for media request

Sherry, We received a media request on LBL's FY 22 budget being "reduced by half." The WO has asked us to provide a statement that we want the WO to approve, once our Budget Officer and Exec has approved.

Will this verbiage (that we used for El Yunque) work for LBL? Please feel free to offer suggested edits.

(b)(5); Deliberative Process Privilege



Tracy Farley
Acting Director
Office of Communications

Forest Service
Southern Region

c: 479-264-6869

tracy.farley@usda.gov

www.fs.fed.us



Caring for the land and serving people

From: [Mitchell, Michelle- FS](#)
To: [Arney, Ken- FS](#); [Morris, Mary -FS](#); [Reaves, Sherry -FS](#)
Subject: Rec Budget convo with WO leadership today
Date: Tuesday, April 6, 2021 9:31:50 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Ken,

In case you need a little info for your discussion this afternoon:

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege

Hopefully this gives some context and help for today. I'm available if you need anything.

Thanks,
Michelle.



Michelle Mitchell
Director: Recreation, Wilderness, Heritage, and Volunteers

U.S. Forest Service
Southern Regional Office

c: 971-235-2863
michelle.mitchell2@usda.gov

1720 Peachtree Rd. NW, Suite 776 South
Atlanta, GA 30309

www.fs.fed.us



Caring for the land and serving people

From: [Jim Taylor](#)
To: [Pohlman, Timothy -FS](#)
Cc: [Baker, Jared -FS](#); [Laird, Jeffrey - FS](#)
Subject: [External Email]Fwd: FW: Job codes & amounts for Mod-004
Date: Wednesday, March 17, 2021 10:03:19 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

[External Email]

If this message comes from an **unexpected sender** or references a **vague/unexpected topic**,
Use caution before clicking links or opening attachments.
Please send any concerns or suspicious messages to: Spam.Abuse@usda.gov

Jeff, Jared and G&A Specialist are working to help the situation. It is appreciated and needed.

Jim Taylor
Director of Operations
Land Between The Lakes Association
(270) 924-2091
345 Maintenance Rd
Golden Pond, KY 42211

www.friendsoflbl.org

----- Forwarded message -----

From: **Jim Taylor** <jtaylor@friendsoflbl.org>
Date: Wed, Mar 17, 2021 at 8:48 AM
Subject: Re: FW: Job codes & amounts for Mod-004
To: Baker, Jared -FS <jared.baker@usda.gov>
Cc: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>, Aviva Yasgur <ayasgur@friendsoflbl.org>, Kurt Vezner <kvezner@aol.com>

Thanks very much for your interaction. Hopefully it will help for the future MODs incl 005.

Jim Taylor
Director of Operations
Land Between The Lakes Association
(270) 924-2091
345 Maintenance Rd
Golden Pond, KY 42211

www.friendsoflbl.org

On Wed, Mar 17, 2021 at 8:35 AM Baker, Jared -FS <jared.baker@usda.gov> wrote:

Jim,

Jeff should be working on MOD 005 next week to get submitted to G&A. I had a very "heart-to-heart" discussion with Robin early last week and I am hoping it will result in speedier turnaround time for these. We'll see.

Thanks!



Jared L. Baker
Staff Officer - Business Performance Dept Manager
Forest Service

Land Between the Lakes National Recreation Area

p: 270-924-2195
jared.baker@usda.gov

jl baker@fs.fed.us

100 Morgan Dr
Golden Pond, KY 42211



Caring for the land and serving people

From: Jim Taylor <jtaylor@friendsoflbl.org>
Sent: Wednesday, March 17, 2021 6:50 AM
To: Baker, Jared -FS <jared.baker@usda.gov>
Cc: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>; Aviva Yasgur <ayasgur@friendsoflbl.org>; Jean Wilson <jwilson@friendsoflbl.org>; Kurt Vezner <kvezner@aol.com>
Subject: Re: FW: Job codes & amounts for Mod-004

Thank you very much for the work on MOD 004 and this update.

Receipt of the Balance Report from Marcie serves as our "bank document" and thus is the basis to finalize our Invoice(s) and in order to not run into improper invoicing.

When do you expect MOD 005 with the FP that I submitted to LBL officials last Wed to be submitted to R8 G&A for processing?

Jim Taylor
Director of Operations
Land Between The Lakes Association

345 Maintenance Road
Golden Pond, KY 42071

(270) 924-2091

www.FriendsofLBL.org

via Samsung Galaxy S20 plus (a 5G mobile experience)

On Wed, Mar 17, 2021, 6:21 AM Baker, Jared -FS <jared.baker@usda.gov> wrote:



Jared L. Baker
Staff Officer - Business Performance Dept Manager
Forest Service

Land Between the Lakes National Recreation Area

p: 270-924-2195

jared.baker@usda.gov

jl baker@fs.fed.us

100 Morgan Dr
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: Stidham, Robin -FS <robin.stidham@usda.gov>

Sent: Tuesday, March 16, 2021 9:04 AM
To: Baker, Jared -FS <jared.baker@usda.gov>
Subject: FW: Job codes & amounts for Mod-004

Just an FYI to keep you updated.

Tomorrow morning I will submit the obligations again and once they are reviewed and approved, the funds should be obligated by Thursday or Friday.

Thanks!



Robin Stidham
Grants Management Specialist Team Lead
Forest Service

Southern Region

p: 540-265-5120

f: 540-265-5145

robin.stidham@usda.gov

5162 Valleypointe Parkway
Roanoke, VA 24073

www.fs.fed.us



Caring for the land and serving people

From: Jones, Marcie- FS <Audrey.Jones@usda.gov>
Sent: Tuesday, March 16, 2021 9:56 AM
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Stidham, Robin -FS <robin.stidham@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Approved!



Marcie Jones
Budget Officer
Forest Service

Land Between The Lakes National Recreation Area

p: 270-924-2003

f: 270-924-2086

marcie.jones@usda.gov

100 Van Morgan Drive
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Sent: Tuesday, March 16, 2021 8:01 AM
To: Stidham, Robin -FS <robin.stidham@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Robin,

I have submitted line 047 for Marcie's approval.



Jeff Laird
Customer Service Manager
Forest Service

**Land Between the Lakes National
Recreation Area**

p: 270-924-2023

f: 270-924-2093

jeffrey.laird@usda.gov

100 Van Morgan Drive
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: Stidham, Robin -FS <robin.stidham@usda.gov>
Sent: Tuesday, March 16, 2021 7:35 AM
To: Jones, Marcie- FS <Audrey.Jones@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Great to hear!

Jeff – please go in and submit the Commitment line for approval so Marcie can approve it.

Thanks!



Robin Stidham
Grants Management Specialist Team Lead
Forest Service

Southern Region

p: 540-265-5120

f: 540-265-5145

robin.stidham@usda.gov

5162 Valleypointe Parkway
Roanoke, VA 24073

www.fs.fed.us



From: Jones, Marcie- FS <Audrey.Jones@usda.gov>
Sent: Tuesday, March 16, 2021 6:44 AM
To: Stidham, Robin -FS <robin.stidham@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Good Morning,

Yes this job code is correct!

Marcie



Marcie Jones
Budget Officer
Forest Service

Land Between The Lakes National Recreation Area

p: 270-924-2003

f: 270-924-2086

marcie.jones@usda.gov

100 Van Morgan Drive
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: Stidham, Robin -FS <robin.stidham@usda.gov>
Sent: Monday, March 15, 2021 10:57 PM
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Cc: Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Whew, glad to hear because I thought I was really losing it!

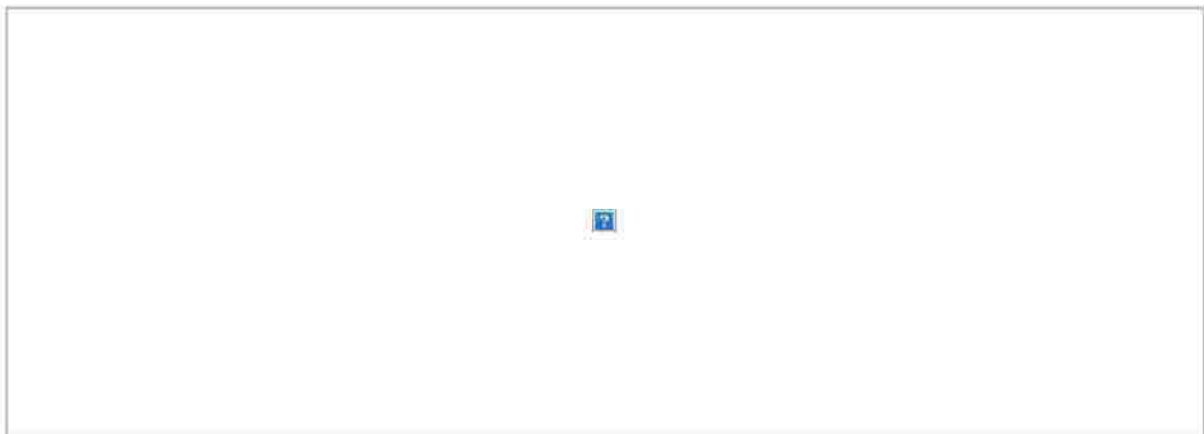
For some reason, everything that was sitting there got submitted for approval, including the FY19 codes. That is why Marcie rejected them.

Looks like we only need to add one line (LBLBW120 - \$23,794) and this will give us the \$239,058 total.

Marcie – you had rejected this line previously. Please let us know if this job code and amount are okay for us to use.



If it is okay to use, I have entered it again (see line #047) and it is ready for Jeff to submit to you for approval.



Let us know.

Thanks!



Robin Stidham
Grants Management Specialist Team Lead
Forest Service

Southern Region

p: 540-265-5120

f: 540-265-5145

robin.stidham@usda.gov

5162 Valleypointe Parkway
Roanoke, VA 24073

www.fs.fed.us



Caring for the land and serving people

From: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Sent: Monday, March 15, 2021 3:47 PM
To: Stidham, Robin -FS <robin.stidham@usda.gov>
Subject: RE: Job codes & amounts for Mod-004

Robin,

I did change the commitments for LBLBAA20, LBLBP120, and LBLBW120. Staff here discussed that the funds for the FY19 year for those jobs codes needed to be changed to FY20. I added the FY19 and FY20 portions of each of those job codes together and entered that total in the FY20 line for the job codes. I did not submit the FY19 lines for approval.

What do I need to do to help correct this?



Jeff Laird
Customer Service Manager
Forest Service

**Land Between the Lakes National
Recreation Area**

p: 270-924-2023

f: 270-924-2093

jeffrey.laird@usda.gov

100 Van Morgan Drive
Golden Pond, KY 42211

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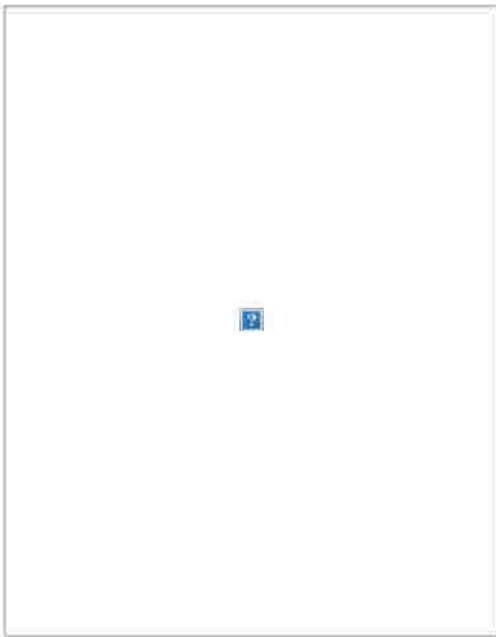


Caring for the land and serving people

From: Stidham, Robin -FS <robin.stidham@usda.gov>
Sent: Monday, March 15, 2021 1:31 PM
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: Job codes & amounts for Mod-004

I'm trying to get all the job codes and amounts correct so that you can submit the ones that were rejected.

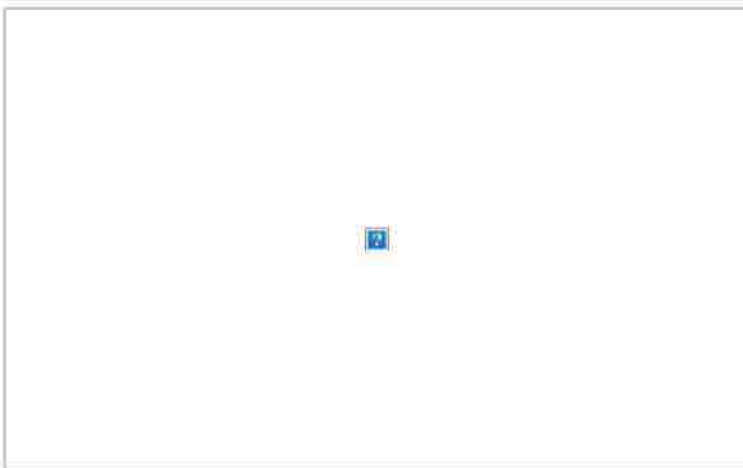
These codes & amounts are the ones you sent and that I entered except some had 19 at the end and I've now updated them to 20.



I'm pulling my hair out trying to figure out what happened.

Did you make changes to the Commitments that I entered? If you look at the attached email, I have a partial screenshot of the commitments that I entered and you will see that I didn't enter the amount shown for line #030. I entered \$9,059 yet what got processed shows \$65,541. The other line amount that got changed was for line #045. It was supposed to show \$155 but what was actually rejected showed \$23,794. I don't have a before and after screenshot of this line though.

I thought you might have decided to change amounts for certain job codes and it threw the calculation off. What was submitted with these new numbers totaled \$319,143.



Please review the list of job codes and amounts that you had sent originally and let me know if any of this information has changed since it has been entered.

I have to fix the Commitments so that you can submit them for approval so we can have the amount match what we are giving them (\$239,058).

Thanks!



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Caring for the land and serving people

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From: [Robin Brandon](#)
To: [Clement, John \(Blackburn\)](#); mark@markgreen4tn.com; Braden_Stover@hagerty.senate.gov; [Griffy, Joe](#)
Cc: [Baker, Jared -FS](#); jeffery.laird@usda.gov; [Joyner, Christopher - FS](#); [Pohlman, Timothy -FS](#)
Subject: [External Email]LBL Protection Act of 1998
Date: Thursday, March 25, 2021 5:16:26 PM
Attachments: [LandBetweenTheLakesProtectionActPUBLIC-LAW-105277OCT-21-1998-112-STAT-2681326 Pages-311-327.pdf](#)

[External Email]

If this message comes from an **unexpected sender** or references a **vague/unexpected topic**;
Use caution before clicking links or opening attachments.
Please send any concerns or suspicious messages to: Spam.Abuse@usda.gov

Braden,

I've included the LBL Protection Act of 1998 for your reference.

Thank you for a very productive meeting with the USFS and Stewart County as we try to save the Homeplace 1850 and Brandon Springs Group Camp in the Land Between The Lakes. You have a great understanding of what is at stake here for our Region and for the Nation, starting with Tennessee and Kentucky and we are thankful that you are taking that message back to Senator Hagerty. We can not lose this historic educational, environmental, and recreational area and that is what is threatened here.

We are thankful that Mr. Hagerty is involved. We need Senators Blackburn, McConnell, and Paul to join with him to save this very important part of our Region. We also need our Congressmen in the mix.

We expect our Senators, our Congressmen and, frankly, all of our reps to step up to the plate to do something to stop the defunding of LBL that has been going on for 10 years. The USFS needs help and direction and if you don't do it at the Congressional level, no one will. We need all of our Reps to get behind saving the Land Between the Lakes and we need them to be very vocal.

We need to see a return on our investment in the Representatives we send to Washington. We don't ask for much. The Federal Government owns 50% of the land in SC and this includes LBL. The LBL is where we start. Braden, we need John Clement and Mark Green on the job, now, to follow up with your meeting. I'm asking both of these reps to set aside a some time to meet with the USFS so the Forest Service can share with them what they shared with you.

Thank you,
Robin Brandon
Stewart County Mayor

TITLE V—LAND BETWEEN THE LAKES PROTECTION ACT

The Land
Between the
Lakes Protection
Act of 1998.
16 USC 460lllnote.
16 USC 460lllnote.

SEC. 501. SHORT TITLE.

This title may be referred to as “The Land Between the Lakes Protection Act of 1998”.

SEC. 502. DEFINITIONS.

In this title:

(1) **ADMINISTRATOR.**—The term “Administrator” means the Administrator of the Environmental Protection Agency.

(2) **ADVISORY BOARD.**—The term “Advisory Board” means the Land Between the Lakes Advisory Board established under section 522.

(3) **CHAIRMAN.**—The term “Chairman” means the Chairman of the Board of Directors of the Tennessee Valley Authority.

(4) **ELIGIBLE EMPLOYEE.**—The term “eligible employee” means a person that was, on the date of transfer pursuant to section 541, a full-time or part-time annual employee of the Tennessee Valley Authority at the Recreation Area.

(5) **ENVIRONMENTAL LAW.**—

(A) **IN GENERAL.**—The term “environmental law” means all applicable Federal, State, and local laws (including regulations) and requirements related to protection of human health, natural and cultural resources, or the environment.

(B) **INCLUSIONS.**—The term “environmental law” includes—

(i) the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.);

(ii) the Solid Waste Disposal Act (42 U.S.C. 6901 et seq.);

(iii) the Federal Water Pollution Control Act (33 U.S.C. 1251 et seq.);

(iv) the Clean Air Act (42 U.S.C. 7401 et seq.);

(v) the Federal Insecticide, Fungicide, and Rodenticide Act (7 U.S.C. 136 et seq.);

(vi) the Toxic Substances Control Act (15 U.S.C. 2601 et seq.);

(vii) the Safe Drinking Water Act (42 U.S.C. 300f et seq.);

(viii) the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.); and

(ix) the Endangered Species Act of 1973 (16 U.S.C. 1531 et seq.).

(6) **FOREST HIGHWAY.**—The term “forest highway” has the meaning given the term in section 101(a) of title 23, United States Code.

(7) **GOVERNMENTAL UNIT.**—The term “governmental unit” means an agency of the Federal Government or a State or local government, local governmental unit, public or municipal corporation, or unit of a State university system.

(8) **HAZARDOUS SUBSTANCE.**—The term “hazardous substance” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(9) **PERSON.**—The term “person” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(10) **POLLUTANT OR CONTAMINANT.**—The term “pollutant or contaminant” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(11) RECREATION AREA.—The term “Recreation Area” means the Land Between the Lakes National Recreation Area.

(12) RELEASE.—The term “release” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(13) RESPONSE ACTION.—The term “response action” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(14) SECRETARY.—The term “Secretary” means the Secretary of Agriculture.

(15) STATE.—The term “State” means the State of Kentucky and the State of Tennessee.

SEC. 503. PURPOSES.

The purposes of this title are—

- (1) to transfer without consideration administrative jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary so that the Recreation Area may be managed as a unit of the National Forest System;
- (2) to protect and manage the resources of the Recreation Area for optimum yield of outdoor recreation and environmental education through multiple use management by the Forest Service;
- (3) to authorize, research, test, and demonstrate innovative programs and cost-effective management of the Recreation Area;
- (4) to authorize the Secretary to cooperate between and among the States, Federal agencies, private organizations, and corporations, and individuals, as appropriate, in the management of the Recreation Area and to help stimulate the development of the surrounding region and extend the beneficial results as widely as practicable; and
- (5) to provide for the smooth and equitable transfer of jurisdiction from the Tennessee Valley Authority to the Secretary.

Subtitle A—Establishment, Administration, and Jurisdiction

SEC. 511. ESTABLISHMENT.

(a) IN GENERAL.—On the transfer of administrative jurisdiction under section 541, the Land Between the Lakes National Recreation Area in the States of Kentucky and Tennessee is established as a unit of the National Forest System.

(b) MANAGEMENT.—

(1) IN GENERAL.—The Secretary shall manage the Recreation Area for multiple use as a unit of the National Forest System.

(2) EMPHASES.—The emphases in the management of the Recreation Area shall be—

- (A) to provide public recreational opportunities;
- (B) to conserve fish and wildlife and their habitat;

and

(C) to provide for diversity of native and desirable non-native plants, animals, opportunities for hunting and fishing, and environmental education.

(3) STATUS OF UNIT.—The Secretary may administer the Recreation Area as a separate unit of the National Forest System or in conjunction with an existing national forest.

(c) AREA INCLUDED.—

(1) IN GENERAL.—The Recreation Area shall comprise the federally owned land, water, and interests in the land and water lying between Kentucky Lake and Lake Barkley in

the States of Kentucky and Tennessee, as generally depicted on the map entitled "Land Between the Lakes National Recreation Area—January, 1998".

(2) MAP.—The map described in paragraph (1) shall be available for public inspection in the Office of the Chief of the Forest Service, Washington, D.C.

(d) WATERS.—

(1) WATER LEVELS AND NAVIGATION.—Nothing in this title affects the jurisdiction of the Tennessee Valley Authority or the Army Corps of Engineers to manage and regulate water levels and navigation of Kentucky Lake and Lake Barkley and areas subject to flood easements.

(2) OCCUPANCY AND USE.—Subject to the jurisdiction of the Tennessee Valley Authority and the Army Corps of Engineers, the Secretary shall have jurisdiction to regulate the occupancy and use of the surface waters of the lakes for recreational purposes.

SEC. 512. CIVIL AND CRIMINAL JURISDICTION.

(a) ADMINISTRATION.—The Secretary, acting through the Chief of the Forest Service, shall administer the Recreation Area in accordance with this title and the laws, rules, and regulations pertaining to the National Forest System.

(b) STATUS.—Land within the Recreation Area shall have the status of land acquired under the Act of March 1, 1911 (commonly known as the "Weeks Act") (16 U.S.C. 515 et seq.).

(c) LAW ENFORCEMENT.—In order to provide for a cost-effective transfer of the law enforcement responsibilities between the Forest Service and the Tennessee Valley Authority, the law enforcement authorities designated under section 4A of the Tennessee Valley Authority Act 1933 (16 U.S.C. 831c-3) are hereby granted to special agents and law enforcement officers of the Forest Service. The law enforcement authorities designated under the eleventh undesignated paragraph under the heading "Surveying the public lands" of the Act of June 4, 1897 (30 Stat. 35; 16 U.S.C. 551), the first paragraph of that portion designated "General Expenses, Forest Service" of the Act of March 3, 1905 (33 U.S.C. 873; 16 U.S.C. 559), the National Forest System Drug Control Act of 1986 (16 U.S.C. 559b-559g) are hereby granted to law enforcement agents of the Tennessee Valley Authority, within the boundaries of the Recreation Area, for a period of 1 year from the date on which this section takes effect.

SEC. 513. PAYMENTS TO STATES AND COUNTIES.

(a) PAYMENTS IN LIEU OF TAXES.—Land within the Recreation Area shall be subject to the provisions for payments in lieu of taxes under chapter 69 of title 31, United States Code.

(b) DISTRIBUTION.—All amounts received from charges, use fees, and natural resource utilization, including timber and agricultural receipts, shall not be subject to distribution to States under the Act of May 23, 1908 (16 U.S.C. 500).

(c) PAYMENTS BY THE TENNESSEE VALLEY AUTHORITY.—After the transfer of administrative jurisdiction is made under section 541—

(1) the Tennessee Valley Authority shall continue to calculate the amount of payments to be made to States and counties under section 13 of the Tennessee Valley Authority Act of 1933 (16 U.S.C. 831l); and

(2) each State (including, for the purposes of this sub-section, the State of Kentucky, the State of Tennessee, and any other State) that receives a payment under that section shall continue to calculate the amounts to be distributed to the State and local governments, as though the transfer had not been made.

SEC. 514. FOREST HIGHWAYS.

(a) IN GENERAL.—For purposes of section 204 of title 23, United States Code, the road known as "The Trace" and every other paved road within the Recreation Area (including any road constructed to secondary standards) shall be considered to be a forest highway.

(b) STATE RESPONSIBILITY.—

(1) IN GENERAL.—The States shall be responsible for the maintenance of forest highways within the Recreation Area.

(2) REIMBURSEMENT.—To the maximum extent provided by law, from funds appropriated to the Department of Transportation and available for purposes of highway construction and maintenance, the Secretary of Transportation shall reimburse the States for all or a portion of the costs of maintenance of forest highways in the Recreation Area.

Subtitle B—Management Provisions

SEC. 521. LAND AND RESOURCE MANAGEMENT PLAN.

(a) IN GENERAL.—As soon as practicable after the effective date of the transfer of jurisdiction under section 541, the Secretary shall prepare a land and resource management plan for the Recreation Area in conformity with the National Forest Management Act of 1976 (16 U.S.C. 472a et seq.) and other applicable law.

(b) INTERIM PROVISION.—Until adoption of the land and resource management plan, the Secretary may use, as appropriate, the existing Tennessee Valley Authority Natural Resource Management Plan to provide interim management direction. Use of all or a portion of the management plan by the Secretary shall not be considered to be a major Federal action significantly affecting the quality of the human environment.

SEC. 522. ADVISORY BOARD.

(a) ESTABLISHMENT.—Not later than 90 days after the date of transfer pursuant to section 541, the Secretary shall establish the Land Between the Lakes Advisory Board.

(b) MEMBERSHIP.—The Advisory Board shall be composed of 17 members, of whom—

(1) 4 individuals shall be appointed by the Secretary, including—

(A) 2 residents of the State of Kentucky; and

(B) 2 residents of the State of Tennessee;

(2) 2 individuals shall be appointed by the Kentucky Fish and Wildlife Commissioner or designee;

(3) 1 individual shall be appointed by the Tennessee Fish and Wildlife Commission or designee;

(4) 2 individuals shall be appointed by the Governor of the State of Tennessee;

(5) 2 individuals shall be appointed by the Governor of the State of Kentucky;

and

(6) 2 individuals shall be appointed by appropriate officials of each of the 3 counties containing the Recreation Area.

(c) TERM.—

(1) IN GENERAL.—The term of a member of the Advisory Board shall be 5 years.

(2) SUCCESSION.—Members of the Advisory Board may not succeed themselves.

(d) CHAIRPERSON.—The Regional Forester shall serve as chair person of the Advisory Board.

(e) RULES OF PROCEDURE.—The Secretary shall prescribe the rules of procedure for the Advisory Board.

(f) FUNCTIONS.—The Advisory Board may advise the Secretary on—

(1) means of promoting public participation for the land and resource management plan for the Recreation Area; and

(2) environmental education.

(g) MEETINGS.—

(1) FREQUENCY.—The Advisory Board shall meet at least biannually.

(2) PUBLIC MEETING.—A meeting of the Advisory Board shall be open to the general public.

(3) NOTICE OF MEETINGS.—The chairperson, through the placement of notices in local news media and by other appropriate means shall give 2 weeks' public notice of each meeting of the Advisory Board.

(h) NO TERMINATION.—Section 14(a)(2) of the Federal Advisory Committee Act (5 U.S.C. App.) shall not apply to the Advisory Board.

SEC. 523. FEES.

(a) AUTHORITY.—The Secretary may charge reasonable fees for admission to and the use of the designated sites, or for activities, within the Recreation Area.

(b) **FACTORS.**—In determining whether to charge fees, the Secretary may consider the costs of collection weighed against potential income.

(c) **LIMITATION.**—No general entrance fees shall be charged within the Recreation Area.

SEC. 524. DISPOSITION OF RECEIPTS.

(a) **IN GENERAL.**—All amounts received from charges, use fees, and natural resource utilization, including timber and agricultural receipts, shall be deposited in a special fund in the Treasury of the United States to be known as the “Land Between the Lakes Management Fund”.

(b) **USE.**—Amounts in the Fund shall be available to the Secretary until expended, without further Act of appropriation, for the management of the Recreation Area, including payment of salaries and expenses.

SEC. 525. SPECIAL USE AUTHORIZATIONS.

(a) **IN GENERAL.**—In addition to other authorities for the authorization of special uses within the National Forest System, within the Recreation Area, the Secretary may, on such terms and conditions as the Secretary may prescribe—

(1) convey for no consideration perpetual easements to governmental units for public roads over United States Route 68 and the Trace, and such other rights-of-way as the Secretary and a governmental unit may agree;

(2) transfer or lease to governmental units developed recreation sites or other facilities to be managed for public purposes; and

(3) lease or authorize recreational sites or other facilities, consistent with sections 503(2) and 511(b)(2).

(b) **CONSIDERATION.**—

(1) **IN GENERAL.**—Consideration for a lease or other special use authorization within the Recreation Area shall be based on fair market value.

(2) **REDUCTION OR WAIVER.**—The Secretary may reduce or waive a fee to a governmental unit or nonprofit organization

commensurate with other consideration provided to the United States, as determined by the Secretary.

(c) **PROCEDURE.**—The Secretary may use any fair and equitable method for authorizing special uses within the Recreation Area, including public solicitation of proposals.

(d) **EXISTING AUTHORIZATIONS.**—

(1) **IN GENERAL.**—A permit or other authorization granted by the Tennessee Valley Authority that is in effect on the date of transfer pursuant to section 541 may continue on transfer of administration of the Recreation Area to the Secretary.

(2) **REISSUANCE.**—A permit or authorization described in paragraph (1) may be reissued or terminated under terms and conditions prescribed by the Secretary.

(3) **EXERCISE OF RIGHTS.**—The Secretary may exercise any of the rights of the Tennessee Valley Authority contained in any permit or other authorization, including any right to amend, modify, and revoke the permit or authorization.

SEC. 526. COOPERATIVE AUTHORITIES AND GIFTS.

(a) **FISH AND WILDLIFE SERVICE.**—

(1) **MANAGEMENT.**—

(A) **IN GENERAL.**—Subject to such terms and conditions as the Secretary may prescribe, the Secretary may issue a special use authorization to the United States Fish and Wildlife Service for the management by the Service of facilities and land agreed on by the Secretary and the Secretary of the Interior.

(B) **FEES.**—

(i) **IN GENERAL.**—Reasonable admission and use fees may be charged for all areas administered by the United States Fish and Wildlife Service.

(ii) **DEPOSIT.**—The fees shall be deposited in accordance with section 524.

(2) **COOPERATION.**—The Secretary and the Secretary of the Interior may cooperate or act jointly on activities such as population monitoring and inventory of fish and wildlife with emphasis on migratory birds and endangered and threatened species,

environmental education, visitor services, conservation demonstration projects and scientific research.

(3) **SUBORDINATION OF FISH AND WILDLIFE ACTIVITIES TO OVERALL MANAGEMENT.**—The management and use of areas and facilities under permit to the United States Fish and Wildlife Service as authorized pursuant to this section shall be subordinate to the overall management of the Recreation Area as directed by the Secretary.

(4) **AUTHORITIES.**—For the management, maintenance, operation, and interpretation of the Recreation Area and its facilities, the Secretary may—

(5) make grants and enter into contracts and cooperative agreements with Federal agencies, governmental units, non-profit organizations, corporations, and individuals; and

(6) accept gifts under Public Law 95-442 (7 U.S.C. 2269) notwithstanding that the donor conducts business with any agency of the Department of Agriculture or is regulated by the Secretary of Agriculture.

SEC. 527. DESIGNATION OF NATIONAL RECREATION TRAIL.

Effective on the date of transfer pursuant to section 541, the North-South Trail is designated as a national recreation trail under section 4 of the National Trails System Act (16 U.S.C. 1243).

SEC. 528. CEMETERIES.

The Secretary shall maintain an inventory of and ensure access to cemeteries within the Recreation Area for purposes of burial, visitation, and maintenance.

SEC. 529. RESOURCE MANAGEMENT.

(a) **MINERALS.**—

(1) **WITHDRAWAL.**—The land within the Recreation Area is withdrawn from the operation of the mining and mineral leasing laws of the United States.

(2) **USE OF MINERAL MATERIALS.**—The Secretary may permit the use of common varieties of mineral materials for the development and maintenance of the Recreation Area.

(b) **HUNTING AND FISHING.**—

(1) **IN GENERAL.**—The Secretary shall permit hunting and fishing on land and water under the jurisdiction of the Secretary within the boundaries of the Recreation Area in accordance with applicable laws of the United States and of each State, respectively.

(2) **PROHIBITION.**—

(A) **IN GENERAL.**—The Secretary may designate areas where, and establish periods when, hunting or fishing is prohibited for reasons of public safety, administration, or public use and enjoyment.

(B) **CONSULTATION.**—Except in emergencies, a prohibition under subparagraph (A) shall become effective only after consultation with the appropriate fish and game departments of the States.

(3) **FISH AND WILDLIFE.**—Nothing in this title affects the jurisdiction or responsibilities of the States with respect to wildlife and fish on national forests.

SEC. 530. HEMATITE DAM.

Within one year from the date of transfer pursuant to section 541, the Tennessee Valley Authority shall cause any breach in the Hematite Dam to be repaired, or if such repairs have previously been made, the Tennessee Valley Authority shall certify in a letter to the Secretary the sound condition of the dam. Future repair costs and maintenance of the Hematite Dam shall be the responsibility of the Secretary.

SEC. 531. TRUST FUND.

(a) **ESTABLISHMENT.**—There is established in the Treasury of the United States a special interest-bearing fund known as the “Land Between the Lakes Trust Fund”.

(b) **AVAILABILITY.**—Amounts in the Fund shall be available to the Secretary, until expended, for—

(1) public education, grants, and internships related to recreation, conservation, and multiple use land management in the Recreation Area; and

(2) regional promotion in the Recreation Area, in cooperation with development districts, chambers of commerce, and State and local governments.

(c) **DEPOSITS.**—The Tennessee Valley Authority shall deposit into the Fund \$1,000,000 annually for each of the 5 fiscal years commencing in the first fiscal year of the transfer. Funding to carry

out this section shall be derived from funding described in section 549.

Subtitle C—Transfer Provisions

SEC. 541. EFFECTIVE DATE OF TRANSFER.

Effective on October 1 of the first fiscal year for which Congress does not appropriate to the Tennessee Valley Authority at least \$6,000,000 for the Recreation Area, or, if this Act is enacted during a fiscal year for which Congress has not made such an appropriation, effective as of the date of enactment of this Act, administrative jurisdiction over the Recreation Area is transferred from the Tennessee Valley Authority to the Secretary.

SEC. 542. STATEMENT OF POLICY.

It is the policy of the United States that, to the maximum extent practicable—

(1) the transfer of jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary should be effected in an efficient and cost-effective manner; and

(2) due consideration should be given to minimizing—

(A) disruption of the personal lives of the Tennessee Valley Authority and Forest Service employees; and

(B) adverse impacts on permittees, contractees, and others owning or operating businesses affected by the transfer.

SEC. 543. MEMORANDUM OF AGREEMENT.

(a) IN GENERAL.—Not later than 30 days after the date of transfer pursuant to section 541, the Secretary and the Tennessee Valley Authority shall enter into a memorandum of agreement concerning implementation of this title.

(b) PROVISIONS.—The memorandum of understanding shall provide procedures for—

(1) the orderly withdrawal of officers and employees of the Tennessee Valley Authority;

(2) the transfer of property, fixtures, and facilities;

(3) the interagency transfer of officers and employees;

(4) the transfer of records; and

(5) other transfer issues.

(c) TRANSITION TEAM.—

(1) IN GENERAL.—The memorandum of understanding may provide for a transition team consisting of the Tennessee Valley Authority and Forest Service employees.

(2) DURATION.—The team may continue in existence after the date of transfer.

(3) PERSONNEL COSTS.—The Tennessee Valley Authority and the Forest Service shall pay personnel costs of their respective team members.

SEC. 544. RECORDS.

(a) RECREATION AREA RECORDS.—The Secretary shall have access to all records of the Tennessee Valley Authority pertaining to the management of the Recreation Area.

(b) PERSONNEL RECORDS.—The Tennessee Valley Authority personnel records shall be made available to the Secretary, on request, to the extent the records are relevant to Forest Service administration.

(c) CONFIDENTIALITY.—The Tennessee Valley Authority may prescribe terms and conditions on the availability of records to protect the confidentiality of private or proprietary information.

(d) LAND TITLE RECORDS.—The Tennessee Valley Authority shall provide to the Secretary original records pertaining to land titles, surveys, and other records pertaining to transferred personal property and facilities.

SEC. 545. TRANSFER OF PERSONAL PROPERTY.

(a) SUBJECT PROPERTY.—

(1) **INVENTORY.**—Not later than 60 days after the date of transfer pursuant to section 541, the Tennessee Valley Authority shall provide the Secretary with an inventory of all property and facilities at the Recreation Area.

(2) **AVAILABILITY FOR TRANSFER.**—

(A) **IN GENERAL.**—All Tennessee Valley Authority property associated with the administration of the Recreation Area, including any property purchased with Federal funds appropriated for the management of the Tennessee Valley Authority land, shall be available for transfer to the Secretary.

(B) **PROPERTY INCLUDED.**—Property under subparagraph (A) includes buildings, office furniture and supplies, computers, office equipment, buildings, vehicles, tools, equipment, maintenance supplies, boats, engines, and publications.

(3) **EXCLUSION OF PROPERTY.**—At the request of the authorized representative of the Tennessee Valley Authority, the Secretary may exclude movable property from transfer based on a showing by the Tennessee Valley Authority that the property is vital to the mission of the Tennessee Valley Authority and cannot be replaced in a cost-effective manner, if the Secretary determines that the property is not needed for management of the Recreation Area.

(b) **DESIGNATION.**—Pursuant to such procedures as may be prescribed in the memorandum of agreement entered into under section 543, the Secretary shall identify and designate, in writing, all Tennessee Valley Authority property to be transferred to the Secretary.

(c) **FACILITATION OF TRANSFER.**—The Tennessee Valley Authority shall, to the maximum extent practicable, use current personnel to facilitate the transfer of necessary property and facilities to the Secretary, including replacement of signs and insignia, repainting of vehicles, printing of public information, and training of new personnel. Funding for these costs shall be derived from funding described in section 549.

(d) **SURPLUS PROPERTY.**—

(1) **DISPOSITION.**—Any personal property, including structures and facilities, that the Secretary determines cannot be efficiently managed and maintained either by the Forest Service or by lease or permit to other persons may be declared excess by the Secretary and—

(A) sold by the Secretary on such terms and conditions as the Secretary may prescribe to achieve the maximum benefit to the Federal Government; or

(B) disposed of under the Federal Property and Administrative Services Act of 1949 (40 U.S.C. 471 et seq.).

(2) **DEPOSIT OF PROCEEDS.**—All net proceeds from the disposal of any property shall be deposited into the Fund established by section 531.

SEC. 546. COMPLIANCE WITH ENVIRONMENTAL LAWS.

(a) **DOCUMENTATION OF EXISTING CONDITIONS.**—

(1) **IN GENERAL.**—Not later than 60 days after the date of transfer pursuant to section 541, the Chairman and the Administrator shall provide the Secretary all documentation and information that exists on the environmental condition of the land and waters comprising the Recreation Area property.

(2) **ADDITIONAL DOCUMENTATION.**—The Chairman and the Administrator shall provide the Secretary with any additional documentation and information regarding the environmental condition of the Recreation Area property as such documentation and information becomes available.

(b) **ACTION REQUIRED.**—

(1) **ASSESSMENT.**—Not later than 120 days after the date of transfer pursuant to section 541, the Chairman shall provide to the Secretary an assessment indicating what action, if any, is required under any environmental law on Recreation Area property.

(2) **MEMORANDUM OF UNDERSTANDING.**—If the assessment concludes action is required under any environmental law with respect to any portion of the Recreation Area property, the Secretary and the Chairman shall enter into a memorandum of understanding that—

(A) provides for the performance by the Chairman of the required actions identified in the assessment; and

(B) includes a schedule providing for the prompt completion of the required actions to the satisfaction of the Secretary.

(c) **DOCUMENTATION DEMONSTRATING ACTION.**—On the transfer of jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary, the Chairman shall provide the Secretary with documentation demonstrating that all actions required under any environmental law have been taken, including all response actions under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) that are necessary to protect human health and the environment with respect to any hazardous substance, pollutant, contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product on Recreation Area property.

(d) **CONTINUATION OF RESPONSIBILITIES AND LIABILITIES.**—

(1) **IN GENERAL.**—The transfer of the Recreation Area property under this title, and the requirements of this section, shall not in any way affect the responsibilities and liabilities of the Tennessee Valley Authority at the Recreation Area under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) or any other environmental law.

(2) **ACCESS.**—After transfer of the Recreation Area property, the Chairman shall be accorded any access to the property that may be reasonably required to carry out the responsibility or satisfy the liability referred to in paragraph (1).

(3) **NO LIABILITY.**—The Secretary shall not be liable under any environmental law for matters that are related directly or indirectly to present or past activities of the Tennessee Valley Authority on the Recreation Area property, including liability for—

(A) costs or performance of response actions required under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) at or related to the Recreation Area; or

(B) costs, penalties, fines, or performance of actions related to noncompliance with any environmental law at or related to the Recreation Area or related to the presence, release, or threat of release of any hazardous substance, pollutant, or contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product of any kind at or related to the Recreation Area, including contamination resulting from migration.

(4) **NO EFFECT ON RESPONSIBILITIES OR LIABILITIES.**—Except as provided in paragraph (3), nothing in this title affects, modifies, amends, repeals, alters, limits or otherwise changes, directly or indirectly, the responsibilities or liabilities under any environmental law with respect to the Secretary.

(e) **OTHER FEDERAL AGENCIES.**—Subject to the other provisions of this section, a Federal agency that carried or carries out operations at the Recreation Area resulting in the release or threatened release of a hazardous substance, pollutant, or contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product for which that agency would be liable under any environmental law shall pay the costs of related response actions and shall pay the costs of related actions to remediate petroleum products or their derivatives.

SEC. 547. PERSONNEL.

(a) **IN GENERAL.**—

(1) **HIRING.**—Notwithstanding section 3503 of title 5, United States Code, and subject to paragraph (2), the Secretary may—

(A) appoint, hire, and discharge officers and employees to administer the Recreation Area; and

(B) pay the officers and employees at levels that are commensurate with levels at other units of the National Forest System.

(2) INTERIM RETENTION OF ELIGIBLE EMPLOYEES.—

(A) IN GENERAL.—For a period of not less than 5 months after the effective date of transfer to the Forest Service—

(i) all eligible employees shall be retained in the employment of the Tennessee Valley Authority;

(ii) those eligible employees shall be considered to be placed on detail to the Secretary and shall be subject to the direction of the Secretary; and

(iii) the Secretary shall reimburse the Tennessee Valley Authority for the amount of the basic pay and all other compensation of those eligible employees.

(B) NOTICE TO EMPLOYEES.—The Secretary shall provide eligible employees a written notice of not less than 60 days before termination.

(C) TERMINATION FOR CAUSE.—Subparagraph (A) does not preclude a termination for cause during the period described in subparagraph (A).

(b) APPLICATIONS FOR TRANSFER AND APPOINTMENT.—An eligible employee shall have the right to apply for employment by the Secretary under procedures for transfer and appointment of Federal employees outside the Department of Agriculture.

(c) HIRING BY THE SECRETARY.—

(1) IN GENERAL.—Subject to subsection (b), in filling personnel positions within the Recreation Area, the Secretary shall follow all laws (including regulations) and policies applicable to the Department of Agriculture.

(2) NOTIFICATION AND HIRING.—Notwithstanding paragraph (1), the Secretary—

(A) shall notify all eligible employees of all openings for positions with the Forest Service at the Recreation Area before notifying other individuals or considering applications by other individuals for the positions; and

(B) after applications by eligible employees have received consideration, if any positions remain unfilled, shall notify other individuals of the openings.

(3) NONCOMPETITIVE APPOINTMENTS.—Notwithstanding any other placement of career transition programs authorized by the Office of Personnel Management of the United States Department of Agriculture, the Secretary may noncompetitively appoint eligible employees to positions in the Recreation Area.

(4) PERIOD OF SERVICE.—Except to the extent that an eligible employee that is appointed by the Secretary may be otherwise compensated for the period of service as an employee of the Tennessee Valley Authority, that period of service shall be treated as a period of service as an employee of the Secretary for the purposes of probation, career tenure, time-in-grade, and leave.

(d) TRANSFER TO POSITIONS IN OTHER UNITS OF THE TENNESSEE VALLEY AUTHORITY.—The Tennessee Valley Authority—

(1) shall notify all eligible employees of all openings for positions in other units of the Tennessee Valley Authority before notifying other individuals or considering applications by other individuals for the positions; and

(2) after applications by eligible employees have received consideration, if any positions remain unfilled, shall notify other individuals of the openings.

(e) EMPLOYEE BENEFIT TRANSITION.—

(1) MEMORANDUM OF UNDERSTANDING.—

(A) IN GENERAL.—The Secretary and the heads of the Office of Personnel Management, the Tennessee Valley Authority and the Tennessee Valley Authority Retirement System shall enter into a memorandum of understanding providing for the transition for all eligible employees of compensation made available through the Tennessee Valley Authority Retirement System.

(B) EMPLOYEE PARTICIPATION.—In deciding on the terms of the memorandum of understanding, the Secretary and the heads of the Office of Personnel Management, the Tennessee Valley Authority and the Tennessee Valley Authority Retirement System shall meet and consult with and give full consideration to the views of employees and representatives of the employees of the Tennessee Valley Authority.

(2) ELIGIBLE EMPLOYEES THAT ARE TRANSFERRED TO OTHER UNITS OF TVA.—An eligible employee that is transferred to another unit of the Tennessee Valley Authority shall experience no interruption in coverage for or reduction of any retirement, health, leave, or other employee benefit.

(3) ELIGIBLE EMPLOYEES THAT ARE HIRED BY THE SECRETARY.—

(A) LEVEL OF BENEFITS.—The Secretary shall provide to an eligible employee that is hired by the Forest Service a level of retirement and health benefits that is equivalent to the level to which the eligible employee would have been entitled if the eligible employee had remained an employee of the Tennessee Valley Authority.

(B) TRANSFER OF RETIREMENT BENEFITS.—

(i) IN GENERAL.—Eligible employees hired by the Forest Service shall become members of the Civil Service Retirement System (CSRS) Offset Plan and shall have the option to transfer into the Federal Employees Retirement System (FERS) within six months of their date of transfer. Such employees shall have the option at any time to receive credit in CSRS Offset or FERS for all of their TVA service in accordance with applicable procedures. Any deposits necessary to receive credit for such service shall be considered transfers to a qualified plan for purposes of favorable tax treatment of such amount under the Internal Revenue Code.

(ii) FUNDING SHORTFALL.—

(I) IN GENERAL.—For all eligible employees that are not part of the Civil Service Retirement System, the Tennessee Valley Authority shall meet any funding shortfall resulting from the transfer of retirement benefits.

(II) NOTIFICATION.—The Secretary shall notify the Tennessee Valley Authority Board of the cost associated with the transfer of retirement benefits.

(III) PAYMENT.—The Tennessee Valley Authority shall fully compensate the Secretary for the costs associated with the transfer of retirement benefits.

(IV) NO INTERRUPTION.—An eligible employee that is hired by the Forest Service and is

eligible for Civil Service Retirement shall not experience any interruption in retirement benefits.

(C) NO INTERRUPTION.—An eligible employee that is hired by the Secretary—

- (i) shall experience no interruption in coverage for any health, leave, or other employee benefit; and

- (ii) shall be entitled to carry over any leave time accumulated during employment by the Tennessee Valley Authority.

(D) PERIOD OF SERVICE.—Notwithstanding section 8411(b)(3) of title 5, United States Code, except to the extent that an eligible employee may be otherwise compensated (including the provision of retirement benefits in accordance with the memorandum of understanding) for the period of service as an employee of the Tennessee Valley Authority, that period of service shall be treated as a period of service as an employee of the U.S. Department of Agriculture for all purposes relating to the Federal employment of the eligible employee.

(4) ELIGIBLE EMPLOYEES THAT ARE DISCHARGED NOT FOR CAUSE.—

(A) LEVEL OF BENEFITS.—The parties to the memorandum of understanding shall have authority to deem any applicable requirement to be met, to make payments to an employee, or take any other action necessary to provide to an eligible employee that is discharged as being excess to the needs of the Tennessee Valley Authority or the Secretary and not for cause and that does not accept an offer of employment from the Secretary, an optimum level of retirement and health benefits that is equivalent to the level that has been afforded employees discharged in previous reductions in force by the Tennessee Valley Authority.

(B) MINIMUM BENEFITS.—An eligible employee that is discharged as being excess to the needs of the Tennessee Valley Authority or the Secretary and not for cause shall, at a minimum be entitled to—

- (i) at the option of the eligible employee—

- (I) a lump-sum equal to \$1,000, multiplied by the number of years of service of the eligible employee (but not less than \$15,000 nor more than \$25,000);

- (II) a lump-sum payment equal to the amount of pay earned by the eligible employee for the last 26 weeks of the eligible employee's service; or

- (III) the deemed addition of 5 years to the age and the years of service of an eligible employee;

- (ii) 15 months of health benefits for employees and dependents at the same level provided as of the date of transfer pursuant to section 541;

- (iii) 1 week of pay per year of service as provided by the Tennessee Valley Authority Retirement System;

- (iv) a lump-sum payment of all accumulated annual leave;

- (v) unemployment compensation in accordance with State law;

- (vi) eligible pension benefits as provided by the Tennessee Valley Authority Retirement System; and

(vii) retraining assistance provided by the

Tennessee Valley Authority.

(C) **SHORTFALL.**—If the board of directors of the Tennessee Valley Authority Retirement System determine that the cost of providing the benefits described in subparagraphs (A) and (B) would have a negative impact on the overall retirement system, the Tennessee Valley Authority shall be required to meet any funding shortfalls.

SEC. 548. TENNESSEE VALLEY AUTHORITY TRANSFER COSTS.

Any costs incurred by Tennessee Valley Authority associated with the transfer under this subtitle shall be derived from funding described in section 549.

SEC. 549. TENNESSEE VALLEY AUTHORITY TRANSFER FUNDING.

(a) **IN GENERAL.**—The funding described in this section is funding derived from only 1 or more of the following sources:

- (1) Nonpower fund balances and collections.
- (2) Investment returns of the nonpower program.
- (3) Applied programmatic savings in the power and nonpower programs.
- (4) Savings from the suspension of bonuses and awards.
- (5) Savings from reductions in memberships and contributions.
- (6) Increases in collections resulting from nonpower activities, including user fees.
- (7) Increases in charges to private and public utilities both investor and cooperatively owned, as well as to direct load customers.

(b) **AVAILABILITY.**—Funds from the sources described in subsection (a) shall be available notwithstanding section 11, 14, 15, or 29 or any other provision of the Tennessee Valley Authority Act of 1933 (16 U.S.C. 831 et seq.) or any provisions of the covenants contained in any power bonds issued by the Tennessee Valley Authority.

(c) **SUFFICIENCY OF SAVINGS.**—The savings from and the revenue adjustment to the budget of the Tennessee Valley Authority for the first fiscal year of the transfer and each fiscal year thereafter shall be sufficient so that the net spending authority and resulting outlays to carry out activities with funding described in subsection

(a) shall not exceed \$0 for the first fiscal year of the transfer and each fiscal year thereafter.

(d) **ITEMIZED LIST OF REDUCTIONS AND INCREASED RECEIPTS.**—

(1) **PROPOSED CHANGES.**—Not later than 30 days after the date of transfer pursuant to section 541, the Chairman of the Tennessee Valley Authority shall submit to the Committee on Appropriations of the House of Representatives and the Committee on Appropriations of the Senate an itemized list of the amounts of reductions in spending and increases in receipts that are proposed to be made as a result of activities under this subsection during the first fiscal year of the transfer.

(2) **ACTUAL CHANGES.**—Not later than 24 months after the effective date of the transfer, the Chairman of the Tennessee Valley Authority shall submit to the Committee on Appropriations of the House of Representatives and the Committee on Appropriations of the Senate an itemized list of the amounts of reductions in spending and increases in receipts as a result of activities under this subsection during the first fiscal year of the transfer.

Subtitle D—Funding

SEC. 551. AUTHORIZATION OF APPROPRIATIONS.

(a) **AGRICULTURE.**—There are authorized to be appropriated to the Secretary of Agriculture such sums as are necessary to—

- (1) permit the Secretary to exercise administrative jurisdiction over the Recreation Area under this title; and
- (2) administer the Recreation Area area as a unit of the National Forest System.

(b) **INTERIOR.**—There are authorized to be appropriated to the Secretary of the Interior such sums as are necessary to carry out activities within the Recreation Area.

From: [Baker, Jared -FS](#)
To: [Pohlman, Timothy -FS](#)
Subject: Accepted: LBL Budget Discussion (in-person)

From: [Holliman, Lashanda - FS](#)
To: [Baker, Jared -FS](#)
Subject: Accepted: LBL Budget

From: [Jones, Marcie- FS](#)
To: [Baker, Jared -FS](#)
Subject: Accounting Adjustment - Signature Required
Date: Wednesday, March 24, 2021 3:59:28 PM
Attachments: [ZFIF BVAS 203 FORM 27293a.pdf](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Would like to get this in to ASC for processing before I go on leave. Part of the preparation for Midyear Financial review.

Marcie



Marcie Jones
Budget Officer

Forest Service
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USDA Forest Service

Request For Accounting Adjustment
(Ref. FSH 6509)
FAX To: 1-866-343-2634

FS-6500-203(06/09)

TRANSACTION ID : 0000027293

ASC BRANCH - TEAM : SWAM

Total Number of Pages : 1

Section A

To: Financial Management
Reference :
Transfer cost to correct SHC

Section B

Doc ID : BVAS-B2TO-SWAM-0000027293

Posting Date : Mar 24, 2021

Posting Period : 06 / 2021

Line #	Trans. Model Trans. Variant	Region Unit	Job Code	WBS Element	Fund	Budget Period	Functional Area	RSC/BOC	Amount
001	B2-TO	0860	LBLBAA19	FS.EX.0860.LB.LBAA	FS0000LBLB	19XX	FS0199LBLB	2540	-584.00
002	B2-TO	0860	FSOS6021	FS.EX.0860.FS.OS60	FS0000FSFS	2124	FS2298FSOS	2540	584.00
003	B2-TO	0860	LBLBA121	FS.EX.0860.LB.LBA1	FS0000LBLB	21XX	FS0199LBLB	2540	-92,589.99
004	B2-TO	0860	LBLBAA21	FS.EX.0860.LB.LBAA	FS0000LBLB	21XX	FS0199LBLB	2540	92,589.99
005	B2-TO	0860	LBLBAA19	FS.EX.0860.LB.LBAA	FS0000LBLB	19XX	FS0199LBLB	2670	-4,408.72
006	B2-TO	0860	FSOS6021	FS.EX.0860.FS.OS60	FS0000FSFS	2124	FS2298FSOS	2670	4,408.72
(Amount of Increase MUST EQUAL Amount of Decrease)								Total :	0.00

I Certify the above adjustment meets policies and direction as identified in accounting adjustment guidance listed in FMS 6509, Chapter 50.
All necessary documentation is attached.

Requester Region/Unit : 0860

Document Date : 2021-03-24

Name : Marcie Jones

AUDREY JONESDigitally signed by AUDREY JONES
Date: 2021.03.24 14:56:47 -05'00'

Requester Signature - Title

Date

Field Approving Officer - Title

Date

Budget Officer

Business Performance Staff Officer

(If the adjustment affects more than one program area, an approval signature of each program manager is needed.)

From: [Jones, Marcie- FS](#)
To: [Baker, Jared -FS](#)
Subject: Accounting Adjustment LBLBA121
Date: Friday, March 19, 2021 12:17:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
Importance: High

Jared,

Next week I will submit an accounting adjustment transferring the October Tipton Contract cost from LBLBA121 to LBLBAA21 to fix Jeff's Status of Funds. Were you able to get the PDF signature option to work? If not, let me know when you will be in the office. No rush on this adjustment, but want to clean up the RO mess.

Marcie



Marcie Jones
Budget Officer

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From: [Laird, Jeffrey - FS](#)
To: [Thweatt, James -FS](#); [Brown, William - FS](#); [Osborne, Jason -FS](#); [Burnett, Matthew - FS, Golden Pond, KY](#); [Samborski, Darrin -FS](#); [Harris, William - FS](#); [Lewis, Timothy -FS](#); [Freer, Paul - FS](#); [Gattrell, Melissa - FS, Cadiz, KY](#); [Crump, Wanda -FS](#); [Dietz, Madeline - FS](#); [jtaylor@friendsofblb.org](#); [Varel, Kyle -FS](#); [Williamson, Samuel - FS](#)
Cc: [Baker, Jared -FS](#)
Subject: Brainstorming meeting results
Date: Monday, April 12, 2021 3:35:16 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[Brainstorming 20210408.xlsx](#)

All,

Thank you to those who participated in our campground brainstorming meeting last week. You all generated some great ways to potentially increase revenue and increase efficiency. Jamey, Billy and I met this morning and talked through the ideas from the meeting. We felt like there were a number of ideas to pursue now and for the future. I have attached the list of ideas and assignments. The items highlighted in green are ones that we will work on right now.

If you have questions, please give one of us a call.



Jeff Laird
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Idea	POC	4/12/2021
Could we increase the number of seasonal sites. This year we had more applications than sites. Guaranteed revenue. Could we increase number of sites this year.	Jamey/Jason	Ask facility mgrs their thoughts on which sites and how many. Would this be done by same type of process. Jamey will set up mtg to discuss w/ Wanda and facility mgrs.
Kayak/canoe rentals cease sometime in the summer. Could these boats be taken to Hillman/Piney and rent them out from there?	Billy	Billy to coordinate w/ Darrin, Jason and Tim to figure out process and details. Keep in mind NS staff lead monthly paddles (can paddles be scheduled out of Piney/Hillman).
Drafting a prospectus for wifi in the campgrounds/facilities	Jamey	Jeff to talk with Jared re: Greg assisting Jamey with prospectus SOW details
Coin operated air compressor	Will	Will Harris - Purchase compressor now and sign it as fee only. Rent valve at outpost or gatehouse. Wranglers for sure. Consider TB and other campgrounds as well.
Increased washer/dryer fees	Jamey	Jamey to discuss with facility mgrs. What is current price? What is process to change fee? How would this be received?
Can FS staff or volunteers perform certain maintenance items. Flush valves, etc. Could we recruit RAs who have specific skills like electrician/plumber?	Tim/Jason	Jeff will discuss with Mike and Rob. How would we purchase supplies? Would we de-obligate funds from contract or wait for when new contract is awarded? How would FS ensure that RAs/volunteers are qualified to do work?
Increase kayak/canoe rental fees		Jamey to raise fees
Special use permit for company to provide golf cart rentals and RV rentals	Tim/Jamey	Jeff to discuss idea with LT
A number of reservation sites sit empty Mon-Thu. Could numbers of reservations sites be reduced to allow more walk-in, first-come, first-serve sites.	Tim	Jamey to lead discussion with facility managers. How many sites are reservable, 1st come-1st serve, seasonal? Is there a minimum percent of reservable sites in FS policy
Increase Outpost profit margin		Jeff to talk with BP. Is there a minimum markup in FS policy? Are the outposts marking up the same? Talk w/ BP to learn more about this.
Change stipends for RA's. Pay for days worked only and provide site.	Jamey/Jason/Tim	Jamey to discuss with facility mgrs, and with BP
Coin operated showers	Jeff	What are maintenance needs. Would public push back? Fee comparability needed? Is there a water conservation role here? Would reducing water usage extend the life of potable water facilities? Jamey to talk with facility managers. Jeff to discuss with Engineering.
Increase water hookups at campsites	Tim	This will be part of future year GAOA planning led by Engineering and Rec Mgrs
Select a cheaper maintenance contractor	Jamey	Starting process to Re-solicit contract. All on contract team will discuss this idea.
Offer convenience and comfort services to campers. Food trucks, snow cones, etc.	Jim/LBLA	Jeff talk with LT about idea.
Rapid repeater discount: discounted coupon for people to come back on space available, slower days. To book a space that would otherwise be empty. Slow day discount.	Billy	Hold for the future. No action at this time.
Change \$10 per trailer to \$5 per horse for day use at Wranglers	Will	Difficult to enforce. No action at this time.
Add additional cabins. Including at TB	Jim/LBLA	Where there is a demand, I support additional cabins. LBL does not have the investment funding at this time. Facility managers can go ahead and develop proposal/cost estimate to have ready if funding becomes available.
Wranglers allows some sites to double up. Could this be done on some sites in Piney and Hillman? How might this increase maintenance costs?	Jamey/Jason	No action at this time.
Events with a limited number of tickets for folks not camping. Limits create demand.	Tim	Facility managers can propose new special events to Rec Mgr
Change outpost/gatehouse schedule to free up staff/RA time.	Jamey	Facility managers can propose changes to supervisor.
Horseman's classes using Wranglers arena/area.	Will	Wranglers can provide proposal to Rec Mgr
Rent equipment at Wranglers (tie lines, come a longs, etc).	Will	Wranglers can provide proposal to Rec Mgr
Start a fee to clean stall or tie line area	Will	Wranglers can provide proposal to Rec Mgr
Currently charge half price camping for Rodeo weekend. Could we charge full price for that weekend and have half price camping on some other weekend?	Will	Wranglers can provide proposal to Rec Mgr
\$25 visitor boat fee?	Tim	Will continue to prohibit visitor boats from campgrounds.
Rent games at campgrounds (cornhole, etc). Disc golf course	Jamey/Jim	Facility managers can prove feasibility to Rec Mgr
Inflatable slide/playground	Billy	Liability concerns.
Hold a fishing tournament, kids fishing derby. Consider who would plan and facilitate event	Matt/Tim	Facility managers can provide proposal to Rec Mgr
Have someone like Camporama provide repair services for campers/RVs etc	Jason	Will not allow repairs on FS property. HazMat issues, aesthetic issues, increases liability concerns
Can we rent bikes or is there a Covid restriction? Consider renting single speed bikes to reduce maintenance costs.	Tim	Facility managers can provide draft process to rent bikes while meeting CDC guidelines to Rec Mgr for review and approval.
Rent lawn games, horseshoe, beanbag toss, badminton, etc. Add to reservation service.	Jim/LBLA	Facility managers can prove feasibility to Rec Mgr
Develop special events to lure visitors to campgrounds. Loops that would invite groups such as family reunions. Create welcome banner to display family/group name at campground entrance and loop. Create flyer to advertise	Jim/LBLA	Facility managers can propose new special events to Rec Mgr
Events: baseball tournament, trail ride. Chuckwagon meal, dispersed rustic camping.	Jim/LBLA	Facility managers can propose new special events to Rec Mgr
Offer additional services/amenities for cabins. Market on website/reservation system	Jim/LBLA	Would change our cabins to have amenities like other local lodging and compete with them.
TB - Storage and plexiglas display unit to display/sell items	Jim/LBLA	Area plan only allows 3 outposts. This would be leading to a 4th.
Activities/workshops at campgrounds. Market/promote	Jim/LBLA	Facility managers can propose activities to Rec Mgr
Guided hike, canoe/kayak trip around campground area. Develop written guides for campers to use	Jim/LBLA	Facility managers can propose activities to Rec Mgr
Develop wifi service	Jim/LBLA	See line 4 above
FS directly provide firewood. Helps keep roadsides clean	Jim/LBLA	Continue local purchases to help stimulate the development of the surrounding region...
Consolidate outpost supply purchases from food wholesaler. Economy of scale	Jim/LBLA	Continue local purchases to help stimulate the development of the surrounding region...
Consolidate t-shirt/garment purchases	Jim/LBLA	Continue local purchases to help stimulate the development of the surrounding region...
Develop a loyalty program for campgrounds	Jim/LBLA	Hold for the future. No action at this time.

Develop email list to send out camp news	Jim/LBLA	Campgrounds utilize Facebook sites for this
Use advertising to create Top-of-mind awareness	Jim/LBLA	Would need a larger advertising budget.
Device rental to hear/view recorded interpretive/cultural messages	Jim/LBLA	Hold for the future. No action at this time.
Heritage Dept develop story lines to be provided as a for fee service by an apprentice	Jim/LBLA	Hold for the future. No action at this time.

From: [Joyner, Christopher - FS](#)
To: [Baker, Jared -FS](#)
Subject: briefing Tuesday
Date: Monday, April 19, 2021 5:07:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Jared

(b)(5); Deliberative Process Privilege



Christopher Joyner, EdS, MA
Public Affairs Officer

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From: [Pohlman, Timothy -FS](#)
To: [FS-pdl r8.lbl allusers](#)
Subject: Brown Bag Lunch
Date: Tuesday, April 6, 2021 9:49:35 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Good morning LBL Employees,

I am reaching out today because I need to change the date for our brown bag lunch. I would like to move it to next Thursday 4/15 at 1130. The main reason for the brown bag lunch was to inform everyone about our LBL budget. Our change to the Budget Modernization process this year has shifted the way our work is funded. The new process emphasizes funding our workforce at 100% from the beginning of the FY, which is good for we FS employees. It is not as good at funding our program dollars so it impacts what we can do with our discretionary funds. We are looking at what this means for us in FY22 and beyond. Jared and Marcie have created a great presentation for us to use with the RO and cooperators and we wanted to share it with you. Problem is, Jared is on leave this week and he does a really good job with the presentation. I am sorry for the inconvenience around this schedule change and I hope that you can join us next Thursday. In the meantime, if you have questions about anything that the Regional Forester or the Special Agent in Charge spoke about last week, or any other questions, please feel free to reach out to me directly. Thanks and have a great week.



Tim Pohlman
Acting Area Supervisor

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From: [Baker, Jared -FS](#)
To: [Bombard, Christine -FS](#); [Joyner, Christopher - FS](#); [Laird, Jeffrey - FS](#); [Pohlman, Timothy -FS](#); [Westbrook, John - FS](#)
Subject: Budget Briefing Paper
Date: Wednesday, March 17, 2021 6:46:00 AM
Attachments: [03102021 Budget Implementation Brief.docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Attached is the Briefing paper as discussed yesterday. I started working on it last week and got it to the point that it is now. However, that doesn't mean things can't be changed or that we should start over from scratch.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people



US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

Topic: Land Between the Lakes NRA – FY21 Budget Implementation

(b)(5); Deliberative Process Privilege

A large black rectangular redaction box covers the majority of the page content, starting below the topic line and extending nearly to the bottom of the page.



US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

Contact: Tina Tilley, Area Supervisor
Jared Baker, Business Performance Department Manager

DRAFT

From: [Baker, Jared -FS](#)
To: [Sigler, Robert -FS](#)
Subject: Budget Numbers
Date: Thursday, April 22, 2021 10:20:00 AM
Attachments: [Appropriation vs Inflation.xlsx](#)
[APPX Allocated Amounts.xlsx](#)
[LBL Cost Recovery.xlsx](#)
[LBLB Revenue vs Expenses.xlsx](#)
[Revenue vs Appropriated Forecast.xlsx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

You were asking about our Budget numbers for contracting. Attached.



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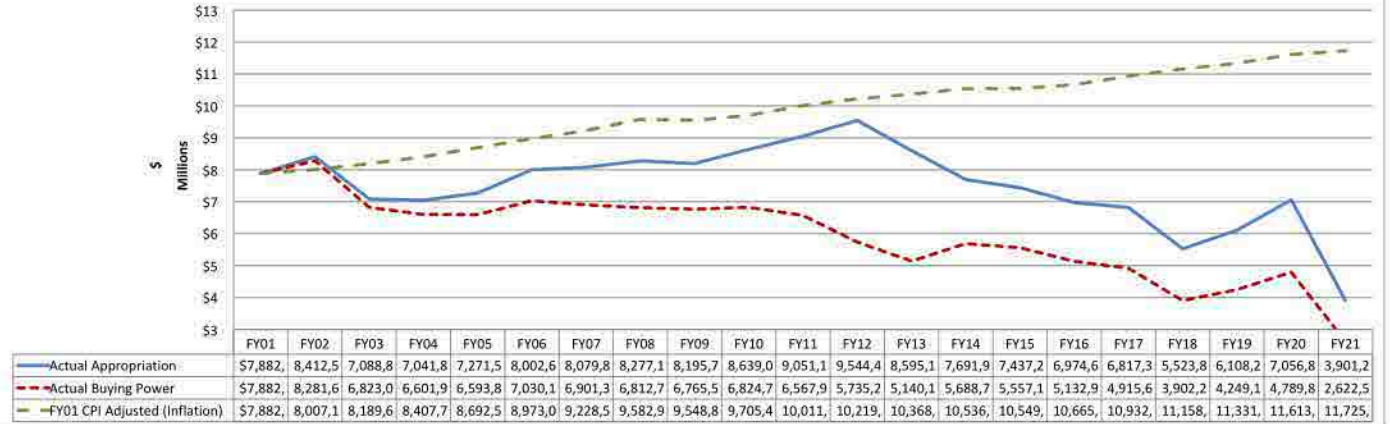
Caring for the land and serving people

LBL Appropriated Funds FY01-FY21 -vs- Consumer Price Index (CPI)

Year	Actual Appropriation	Actual Buying Power	FY01 CPI Adjusted (Inflation)
FY01	\$ 7,882,562	\$ 7,882,562	\$ 7,882,532
FY02	8,412,535	8,281,600	8,007,157
FY03	7,088,835	6,823,004	8,189,644
FY04	7,041,813	6,601,932	8,407,737
FY05	7,271,503	6,593,872	8,692,595
FY06	8,002,662	7,030,116	8,973,001
FY07	8,079,836	6,901,346	9,228,571
FY08	8,277,116	6,812,798	9,582,907
FY09	8,195,723	6,765,558	9,548,813
FY10	8,639,045	6,824,765	9,705,477
FY11	9,051,140	6,567,992	10,011,833
FY12	9,544,454	5,735,238	10,219,023
FY13	8,595,188	5,140,155	10,368,707
FY14	7,691,904	5,688,726	10,536,907
FY15	7,437,238	5,557,132	10,549,414
FY16	6,974,634	5,132,988	10,665,363
FY17	6,817,313	4,915,650	10,932,002
FY18	5,523,891	3,902,227	11,158,349
FY19	6,108,292	4,249,150	11,331,442
FY20	7,056,822	4,789,878	11,613,206
FY21	3,901,214	2,622,537	11,725,885

**http://www.bls.gov/data/inflation_calculator.htm

Actual Appropriation Inflation Value -vs- Base Year (FY01)



	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
CACA						1623421	1480000	1395800	1390003	1389858	1388995	1390098
CMFC	2456000	2288000	2213498	2393360	2703707	1629100	1696215	1689695	1698000	1698000	1698000	945331
CP09						132216	126076	152480	174854	185584	170000	177386
CMII			41000.48	10000			0	60000	120000	0	0	
CMLG									500000	300000	0	275000
CMRD	124000	500000	478194	456578	479217	393936	435000	525000	525000	524625	469625	408684
CMTL	10000	50000	38591	54360	110632.9	124624	160000	160000	160000	160000	167000	160727
CWFS	0		0	0	0	0	0	0	0	0	0	
CWKV	0	0	0	0	0	37845	154214	0	0	0	20000	
FDAS	0	0	0	0	0		0	0	0	0	0	
FDCL	0	0	0	0	0	0	0	0	0	0	0	
FDDS	0		0	0	0	0	0	0	0	0	0	
FEFR	0		0	0	0	0	0	0	0	0	0	
FRRE	0		0	0	0	0	0	0	0	0	0	
HTAE	0	0	0	0	0	0	7600	5300	2000	2000	19369	24534
LALW	0		0			0	0	0	0	0	0	
LBLB	4000000	3900000	3500000	3900000	4400000	4400000	4250000	3700000	4000000	4100000	4300000	4050000
LBTv	1000000	0	100000	100000	125000	125000	75000	25000	25000	50000	50000	25000
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697
NFLE	104483	83535	0	0								
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000
NFMG	0		0	0	0	2000	2000	2000	2000	0	2000	8000
NFN3											20000	
NFPN	50000	150000	335908	294278	165115.7	106337	103300	99058	137709	108374	98540	100980
NFRG	0		0	0	0	0	0	0	0	0	0	
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664346	2778456	2772342	2768734	2770773	2756064
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72546	74088	221592	192732
NFVW	15000	123000	70844	85440	140741.4	159912	175730	133203.3	99281	225838	147906	94862
NFWF	259000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	559841
PEPE	0		0	0	0	0	0	0	0	0	0	
QMQM	0	0	0	0	0	0	0	0	0	0	0	
RCRC	0		0	0	0	0	0	0	0	0	0	
RTRT	0	0	0	0	0	0	0	0	0	0	0	
SPCF	0	0	0	0	0	0	0	0	0	0	0	
SPCH	0	0	0	0	0	0	0	0	0	0	0	
SPEA	0	5000	31000	3000	0	0	0	0	0	0	0	
SPFH	0		0	0	0	0	0	0	0	0	0	
SPLG	0	0	0	0	0	0	0	0		0	0	
SPST	0	0	0	0	0	0	0	0	0	0	0	
SPUF	0	0	0	0	0	0	0	0	0	0	0	
SPVF	0	0	0	0	0	0	0	0	0	0	0	
SSSS	0	0	0	0	0	0	0	0	0	0	0	
TPCD	0	0	0	0	0	0	0	0	0	0	0	
TPPS	0	0	0	0	0	0	0	0	0	0	0	
TRTR	0	0	0	0	0	0	0	0	0	0	0	
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84568	80628	188437	186071	182811
WFPR	80000	160000	160000	142540	143632.9	142857	185000	205575	235174	247049	243715	230000
TOTAL	12882562	12312535	10729835	11051813	11796503	12565507	12566650	12067416	12842723	12855055	12749109	11809747

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015*
CACA						1623421	1480009	1395800	1390003	1389858	1388995	1390098	1405467	1388785	1251639
CMPC	2456000	2288000	2213488	2393360	2703707	1629100	1696215	1689696	1698000	1698000	1700426	945331	579136	863279	795138
CP09						132216	120676	152400	174854	185584	178000	177596	187100	184551	186233
CMRD	124000	900000	478194	456578	479217	393936	435000	525000	525000	524635	469625	408684	430394	527623	427717
CMTL	10000	50000	38391	54360	110632.9	124024	160000	160000	160000	160000	167000	160727	136001	141558	140914
CWFS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDAS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDCL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FEFR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FRRE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LALW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697	105890	138605	136903
NFLE	104483	83535	0	0	0	0	0	0	0	0	0	0	0	0	0
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000	11000	20000	20000
NFMG	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFPN	50000	150000	155908	294278	165115.7	106337	103300	95058	137705	108174	98540	100980	82572	60605	62365
NFRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664946	2778456	2772342	2768734	2770773	2756064	2523843	2478371	2353516
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72548	74088	221592	152732	77467	183780	235066
NFVW	15000	123000	70844	85440	140741.4	159912	175739	133203.3	99281	225818	147908	94861	223736	572916	416683
NFWF	250000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	555841	600000	674621	649621
PEPE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
QMOM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRCR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RTRT	0	0	0	0	0	0	0	0	0	0	0	0	10000	50000	90000
SPCF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPCH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPEA	0	5000	31000	3600	0	0	0	0	0	0	0	0	0	0	0
SPFH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPLG	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPST	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPUF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPVF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SSSS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPCD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPPS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TRTR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84368	80628	188437	186071	182811	174724	152177	157591
WFRF	90000	160600	160000	147540	143632.9	143857	185600	205575	235174	247049	243715	202000	236000	252475	252424
TOTAL	7882362	8412535	7088335	7041813	7271503	8002662	8079836	8277116	8195723	8403055	8339740	7435213	6781350	7654326	7175810

Subtracted LBLB, LBTB, HTAE, CMLG, CWK2, CMI, and NFN3

Get numbers from CPI Index Calculator (Google)

Allocated Spending Category	EBLI	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY15 vs FY 21
Cost Pool Admin Overhead	POOL	\$ 1,575,442	\$ 1,623,995	\$ 1,892,484	\$ 1,592,567	1,543,336	\$ 1,251,639	\$ 1,254,428	\$ 1,243,934	\$ 1,214,357	\$ 1,193,182	\$ 1,318,271		\$ (1,251,639)
Facilities Maintenance	CMFC	1,698,000	1,702,852	2,263,232	2,259,677	906,348	1,038,369	906,234	1,089,379	423,804	851,254	1,603,246	134,395	\$ (903,974)
Roads Maintenance	CMRD	524,625	469,625	406,145	445,517	557,603	434,504	488,357	492,055	504,119	637,907	656,577	145,372	\$ (289,132)
Trails Maintenance	CMTE	163,284	243,916	155,363	141,591	143,840	164,969	157,589	155,655	137,797	177,982	166,416	26,857	\$ (138,112)
Facilities Maintenance & Leases	FSLM												86,622	\$ 86,622
Organization Services	FSOS												19,700	\$ 19,700
Hazard Fuels Reduction	NFHF											249,591	62,260	\$ 62,260
Inventory & Monitoring	NFIM	215,621	209,255	253,039	110,764	133,605	156,903	148,155	172,099	-	-			\$ (156,903)
Landwonership Management	NFLM	12,000	14,000	16,000	17,126	20,000	28,000	20,000	20,000	29,671	29,128	28,093		\$ (28,000)
Land Management Planning	NFPN	108,374	116,868	98,852	93,502	60,605	42,365	40,000	70,000	-	-			\$ (42,365)
Combined NFIM and NFPN	NFMP	-	-	-	-	-	-	-	-	207,750	192,000	184,221		\$ -
Recreation & Heritage	NFRW	2,772,064	2,774,650	2,807,828	2,528,249	2,490,598	2,502,680	2,279,622	2,194,459	1,826,013	1,771,440	1,880,300	77,961	\$ (2,424,719)
NFS Salary & Expenses (RO Level-Not LBL)*	NFSE												2,972,597	\$ 2,972,597
Timber Management	NFTM	131,338	272,752	249,734	77,467	183,780	201,912	207,757	121,367	120,000	100,000	176,515	7,000	\$ (194,912)
Vegetation & Watershed	NFVW	303,088	248,046	233,178	225,949	572,916	416,683	386,564	201,341	189,000	251,000	220,980	22,000	\$ (394,683)
Wildlife Management	NFWF	681,809	743,507	683,377	628,000	674,621	649,621	671,888	640,795	585,000	596,000	507,779	59,000	\$ (590,621)
Hazardous Fuel Reduction	WFHF	198,487	380,068	206,382	183,449	152,177	297,591	161,097	161,079	220,098	238,803			\$ (297,591)
Forest Fire Management	WFPR	254,913	249,606	270,840	288,684	252,475	251,864	252,943	255,150	66,282	69,596	64,834	13,202	\$ (238,662)
WF Salary & Expenses (RO Level-Not LBL)*	WFSE												188,570	\$ 188,570
Variable Non-Traditional Appropriations	VAR	4,680,873	1,724,057	384,279	268,238	479,905	206,350	290,081	251,224	202,945	4,210,816	1,347,024	94,814	\$ (111,536)
		\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 10,319,108	\$ 8,403,846	\$ 3,910,350	\$ (3,733,100)

* Held at Regional Office level. Not sent to unit.

Allocated Spending Category	EBL	FY21 Initial	FY21 Final	FY22 Projected
Cost Pool Admin Overhead	POOL			
Facilities Maintenance	CMFC	134,395	143,600	134,395
Roads Maintenance	CMRD	145,372	171,351	171,351
Trails Maintenance	CNTL	26,857	31,600	26,857
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622
Organization Services	FSOS	19,700	19,700	19,700
Hazard Fuels Reduction	NFHF	62,260	62,260	62,260
Inventory & Monitoring	NFIM			
Landownership Management	NFLM			
Land Management Planning	NFPN			
Combined NFIM and NFPN	NFMP		7,000	7,000
Recreation & Heritage	SRPW	77,961		
Recreation & Heritage - Congressional Allocation*	SRPW	666,668	666,668	
Timber Management	NFTM	7,000	7,000	7,000
Vegetation & Watershed	NFVW	22,000	22,000	22,000
Wildlife Management	NFWF	59,000	59,000	59,000
Hazardous Fuel Reduction	WTFH			
Forest Fire Management	WFPR	13,202	13,202	13,202
Variable Non-Traditional Appropriations*	VAR	94,814	94,814	
		\$ 1,415,851	\$ 1,384,817	\$ 609,587

FY 22 Projected Budget (est)	
Appropriated Funding Available (if flat)	\$ 609,587
LBUR Revenue Available (5 year avg)	\$ 4,841,036
TOTAL AVAILABLE	\$ 5,450,623
FY 22 Projected Expenses (est)	
Tipton/PSI Maintenance Contract	\$ 3,433,170
LBIA Agreement	\$ 1,191,124
LBIB Salary	\$ 1,130,357
LBIB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001
Other Misc	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398
FY 22 Projected Shortfall (est)	\$ (2,655,775)

Management Area	Expenses	Revenue	FY19 Cost Recovery
Backcountry Camping	\$ 237,773	\$ 89,784	38%
Energy Lake Campground	\$ 228,064	\$ 207,286	91%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%
Lake Access	\$ 165,866	\$ 24,521	15%
Piney Campground	\$ 833,729	\$ 1,243,028	149%
Whanglers Campground	\$ 640,506	\$ 658,929	103%
Homestead	\$ 451,568	\$ 125,040	28%
Nature Station	\$ 417,879	\$ 188,640	45%
OHV Area	\$ 184,580	\$ 322,047	174%
Picnic Areas/Picnics Range	\$ 102,318	\$ 418	0%
Rest Special Units	\$ 32,297	\$ 6,552	20%
Trails	\$ 255,009	\$ -	0%
GPVC	\$ 120,403	\$ -	0%
Welcome Stations	\$ 150,632	\$ 50	0%
Brandon Spring	\$ 758,350	\$ 699,104	75%
ESP & SRR	\$ 256,540	\$ 263,586	103%
Hunt	\$ 205,819	\$ 280,240	127%
Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%
Closing Facilities under 100%			
Expense Saving		Revenue Loss	
\$ 1,981,150		\$ 883,255	
Net Gain		\$ 1,097,895	

FY2021 vs FY2020					
Prior year annual appropriations were not used in the comparison by Fiscal Year			LBL		
Compares FY20 expenditures to FY21 program allocations.		BLI	FY20 Expenditures	FY21 Final	Diff % CHG
Facility Maintenance and Leases	FSLM	-	86,622	86,622	100%
Organizational Services and Support	FSOS	87,288	19,700	(67,588)	-77%
FACILITIES CAP. IMPROV. & MTCE	CMFC	1,603,246	134,395	(1,468,851)	-92%
ROADS CAP. IMPROV & MTCE	CMRD	418,739	165,950	(252,789)	-60%
TRAILS CAP. IMPROV & MTCE	CMTL	160,298	26,857	(133,441)	-83%
COLLAB. FOREST LANDSCAPE REST.	CFLN	-	-	0	0%
ACQUISITION MANAGEMENT	GLAM	-	-	0	0%
LAND ACQUISITION L & WCF	LALW	-	-	0	0%
ACQUISITION MANAGEMENT	LARA	-	-	0	0%
LAND ACQUISITION L & WCF	LACI	-	-	0	0%
Hazardous Fuels- Biomass	NFHB	-	-	0	0%
HAZARDOUS FUEL REDUCTION	NFHF	41,837	62,260	20,423	49%
LANDOWNERSHIP MANAGEMENT	NFLM	28,093	-	(28,093)	-100%
MINERALS MANAGEMENT	NFMG	-	-	0	0%
LAND AND MGMT PLANNING, ASSESSMENT AND	NFMP	28,327	7,000	(21,327)	-75%
RANGE GRAZING MANAGEMENT	NFRG	-	-	0	0%
RECREATION/HERITAGE/WILDERNESS	NFRW	1,761,096	744,629	(1,016,467)	-58%
TIMBER SALE MANAGEMENT	NFTM	25,724	7,000	(18,724)	-73%
VEGETATION AND WATERSHED MGMT	NFVW	116,468	22,000	(94,468)	-81%
WILDLIFE MANAGEMENT	NFWF	67,884	59,000	(8,884)	-13%
FOREST LEGACY PROGRAM	GFCY	-	-	0	0%
LEGACY PROGRAM ADMINISTRATION	GFPA	-	-	0	0%
COOP FIRE PROTECTION-STATE FIRE ASST.	SPCF	-	-	0	0%
FPM SURVEYS-COOP LANDS	SPCH	-	-	0	0%
FPM SURVEYS - FEDERAL	SPFH	-	-	0	0%
LANDSCAPE SCALE RESTORATION	SPLR	-	-	0	0%
FOREST STEWARDSHIP	SPST	-	-	0	0%
URBAN FORESTRY	SPUF	-	-	0	0%
COOP FIRE PROTECTION-VOLUNTEE FIRE ASST.	SPVF	-	-	0	0%
FOREST FIRE MANAGEMENT	WFPR	26,884	13,202	(13,682)	-51%
Total Regular FS		4,365,886	1,348,615	(3,017,271)	-69%

FY19 Cost Recovery - Land Between the Lakes

Management Area	Expenses	Revenue	FY19 Cost Recovery	FY18	FY17	FY16	FY11
Backcountry Camping	\$ 237,773	\$ 89,794	38%	34%	53%	39%	26%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%	107%	76%	44%	30%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%	117%	119%	108%	77%
Lake Access	\$ 165,866	\$ 24,333	15%	21%	16%	7%	11%
Piney Campground	\$ 833,729	\$ 1,243,528	149%	115%	116%	104%	65%
Wranglers Campground	\$ 640,506	\$ 658,929	103%	99%	110%	79%	59%
Homeplace	\$ 451,568	\$ 125,040	28%	29%	27%	23%	16%
Nature Station	\$ 417,879	\$ 188,645	45%	43%	41%	37%	20%
OHV Area	\$ 184,590	\$ 322,067	174%	188%	218%	146%	113%
Picnic Areas/Firearms Range	\$ 102,318	\$ 416	0%	1%	0%	0%	0%
Rec Special Uses	\$ 32,297	\$ 6,552	20%	45%	38%	69%	19%
Trails	\$ 255,009	\$ -	0%	0%	0%	0%	0%
GPVC	\$ 120,403	\$ -	0%	0%	0%	0%	0%
Welcome Stations	\$ 130,632	\$ 50	0%	0%	0%	0%	0%
Brandon Spring	\$ 758,350	\$ 569,104	75%	70%	52%	49%	50%
EBP & SBR	\$ 256,540	\$ 263,969	103%	152%	185%	98%	76%
Hunt	\$ 205,619	\$ 260,240	127%	162%	205%	146%	168%
Customer Service Admin	\$ 116,123	\$ -	0%	0%	0%	1%	0%
General Forest Area	\$ -	\$ -	0%	0%	0%	0%	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%	81%	78%	62%	44%

Cash Balance LBLB

Date	LBLB Balance	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Jan-18	\$ 2,925,324.15	-	-	73,019.49	10,396.09	86,990.66	1,737,530.35	1,017,387.56			
Feb-18	\$ 3,051,806.18	-	-	73,019.49	10,396.09	87,075.30	1,135,509.86	1,745,805.44			
Mar-18	\$ 5,335,666.84	613.99	244.64	(2,362.34)	2,720.26	93,827.53	5,010,241.38	230,381.38			
Apr-18	\$ 3,321,360.90	0.72	-	72,909.54	18,403.80	182,718.79	467,989.03	2,579,339.02			
May-18	\$ 3,136,389.49	0.72	-	72,909.54	18,403.80	18,361.42	36,219.84	2,990,494.17			
Jun-18	\$ 3,515,338.33	0.72	460.86	72,915.54	19,992.76	114,126.82	35,409.03	3,272,432.60			
Jul-18	\$ 3,543,966.36	0.72	176.22	72,785.54	19,992.76	15,381.38	26,145.58	3,409,484.16			
Aug-18	\$ 3,823,777.82	-	441.58	72,785.54	19,992.76	15,381.38	28,988.84	3,686,187.72			
Sep-18	\$ 1,954,188.06	-	176.94	72,785.54	19,354.51	15,385.12	178,871.65	1,667,614.30			
Oct-18	\$ 2,339,473.07	-	176.94	72,785.54	19,354.51	14,867.40	173,764.94	1,428,007.97	630,515.77		
Nov-18	\$ 2,179,996.06	-	176.94	72,785.54	18,650.76	14,867.40	171,453.29	1,047,568.86	854,493.27		
Dec-18	\$ 1,665,247.77	-	176.94	-	-	-	38,764.97	637,429.97	988,875.89		
Jan-19	\$ 1,353,861.25	-	176.94	-	703.75	-	38,466.00	269,581.46	1,044,933.10		
Feb-19	\$ 1,886,047.93	-	176.94	-	2,914.35	1,686.22	11,637.84	128,595.19	1,741,037.39		
Mar-19	\$ 1,834,337.69	-	176.94	-	3,552.60	1,686.22	15,746.77	47,746.25	1,765,428.91		
Apr-19	\$ 2,717,285.18	-	176.94	-	177.11	25.51	7,104.70	329.67	2,709,471.25		
May-19	\$ 2,035,470.89	-	176.94	-	177.11	25.51	7,104.70	5,678.24	2,022,308.39		***
Jun-19	\$ 2,190,594.12	-	176.94	-	177.11	25.51	7,104.70	1,762.91	2,181,346.95		
Jul-19	\$ 2,572,096.31	-	176.94	-	177.11	31.51	7,105.70	24,675.03	2,539,930.02		
Aug-19	\$ 2,899,351.94	-	176.96	-	179.59	3,681.76	7,110.58	39,658.81	2,848,544.24		
Sep-19	\$ 4,609,733.43	-	176.96	-	179.59	3,681.76	21,993.30	1,774,509.95	2,809,191.87		****
Oct-19	\$ 4,515,734.40	-	181.96	-	179.59	3,681.76	22,021.09	1,211,423.00	2,912,906.16	365,340.84	
Nov-19	\$ 4,350,023.09	-	181.96	-	183.78	3,681.76	22,021.09	787,415.87	2,908,738.00	627,800.63	
Dec-19	\$ 4,500,664.44	-	181.96	-	183.78	3,681.76	22,021.09	750,941.71	2,569,604.68	1,154,049.46	
Jan-20	\$ 4,806,324.02	-	181.96	-	183.78	3,681.76	17,866.63	447,298.82	2,790,893.23	1,546,217.84	
Feb-20	\$ 4,109,831.51	-	181.96	-	183.78	3,681.76	17,866.63	404,686.01	2,046,140.44	1,637,090.93	
Mar-20	\$ 4,295,034.94	-	181.96	-	183.78	3,137.76	17,866.63	307,206.99	2,004,783.10	1,961,674.72	
Apr-20	\$ 3,890,301.03	-	181.96	-	183.78	3,137.76	19,926.63	200,204.80	1,700,610.67	1,966,055.43	
May-20	\$ 3,336,110.89	-	181.96	-	183.78	5,061.76	18,067.63	150,052.78	1,168,415.10	1,994,147.88	
Jun-20	\$ 3,417,950.64	-	181.96	-	183.78	5,061.76	18,067.63	21,672.46	850,994.84	2,521,788.21	
Jul-20	\$ 4,065,239.19	-	181.96	-	183.78	1,373.41	(3,485.91)	(32.16)	777,109.44	3,289,908.67	
Aug-20	\$ 4,437,495.58	-	181.96	-	183.78	1,583.16	429.83	3,309.06	626,088.23	3,805,719.56	
Sep-20	\$ 4,983,276.05	-	181.96	-	183.78	1,583.16	429.83	(6,958.45)	573,915.44	4,413,940.33	
Oct-20	\$ 5,043,205.85	-	181.96	-	183.78	1,583.16	429.83	(4,873.75)	561,368.55	4,397,721.48	86,610.84
Nov-20	\$ 5,573,898.14	-	181.96	-	183.78	1,583.16	429.83	(5,589.41)	465,829.51	4,405,352.51	705,926.80
Dec-20	\$ 4,614,678.04	-	181.96	-	183.78	1,583.16	429.83	(4,816.04)	285,508.21	3,436,562.20	895,044.94
Jan-21	\$ 4,574,071.37	-	181.96	-	183.78	1,583.16	429.83	11,614.81	176,290.55	2,638,134.85	1,745,652.43
Feb-21	\$ 4,342,110.21	-	181.96	-	183.78	1,583.16	429.83	10,564.81	85,939.24	2,318,370.85	1,924,856.58
Mar-21	\$ 4,002,631.57	-	181.96	-	183.78	1,583.16	429.83	15,464.23	12,579.84	1,563,924.34	2,408,284.43
Apr-21	\$ -	-	-	-	-	-	-	-	-	-	-
May-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jun-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jul-21	\$ -	-	-	-	-	-	-	-	-	-	-
Aug-21	\$ -	-	-	-	-	-	-	-	-	-	-
Sep-21	\$ -	-	-	-	-	-	-	-	-	-	-

*Effective 10/01/17 Cash Balance reporting migrated to the Forest Service Reports Dashboard (FMMI).

** Effective September 2018 \$2.1M withdrawn for fire borrowing

***FY19 Maintenance Requisition (\$442,881) and LBLA Modification (\$234,855) Processed in May

****FY18 Fire Transfer Returned (pending transfer CBSA shows funds at FS08 level)

Cash Balance LBLB

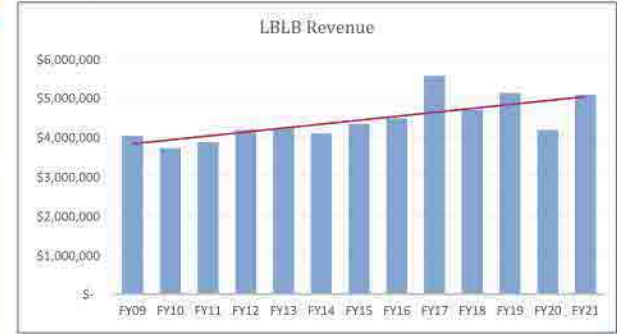


LBLB RAW DATA

LBLB Revenue*

*Excludes LBLBAB, LBLBAC & "3" codes

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 223,993	\$ 177,696	\$ 219,988	\$ 153,596	\$ 169,124	\$ 5,136	\$ 196,294	\$ 222,911	\$ 416,734	\$ 201,748	\$ 489,804	\$ 122,746	\$ 199,585
November	307,637	192,385	236,391	262,933	-	190,523	245,033	227,120	247,291	408,807	164,305	485,948	412,542
December	100,629	77,169	60,800	72,786	20	85,061	102,227	174,627	344,966	124,367	205,107	148,500	202,151
January	162,335	115,602	109,514	389,313	4,156	309,965	565,124	361,636	568,981	169,691	63,420	648,941	817,551
February	79,779	355,503	343,050	392,756	4,682	394,870	256,456	493,723	616,934	727,317	727,327	263,389	173,766
March	307,661	130,360	402,670	196,160	664,152	168,827	119,394	411,298	308,056	442,918	312,889	65,245	456,558
YTD	\$ 1,182,033	\$ 1,048,716	\$ 1,372,411	\$ 1,467,545	\$ 842,134	\$ 1,154,383	\$ 1,484,528	\$ 1,891,316	\$ 2,502,962	\$ 2,074,848	\$ 1,962,851	\$ 1,734,770	\$ 2,262,154
April	198,307	311,909	282,008	345,324	516,619	302,924	383,282	394,138	440,533	441,660	731,225	35,331	-
May	362,780	440,844	221,057	363,574	441,867	518,379	328,693	494,383	480,224	370,546	411,008	(31,648)	-
June	450,469	395,904	495,705	604,772	279,984	334,055	671,095	592,077	744,004	579,423	632,990	521,598	-
July	388,852	369,035	433,513	383,697	507,181	641,750	455,197	373,187	323,003	492,037	493,904	722,233	-
August	269,617	274,244	454,344	431,197	889,081	412,956	367,812	318,964	591,695	475,662	442,329	538,928	-
September	567,036	507,129	406,936	353,764	550,811	567,142	500,105	357,153	430,996	255,038	324,073	556,628	-
Following FY	609,751	367,048	200,116	233,462	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	-
	\$ 4,028,844	\$ 3,714,830	\$ 3,866,089	\$ 4,183,335	\$ 4,228,449	\$ 4,091,676	\$ 4,337,557	\$ 4,477,692	\$ 5,561,384	\$ 4,702,364	\$ 5,126,184	\$ 4,179,158	\$ 5,072,204.83 projected final



Total LBLB Expenses* (expenditures column only)

*Exclude LBLBAB & LBLBAC *By Calendar Year starting in FY14

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 42,044	\$ 45,590	\$ 198,315	\$ 115,699	\$ 94,977	\$ 267,174	\$ 251,053	\$ 139,381	\$ 299,662	\$ 189,365	\$ 284,196	\$ 307,773	\$ 365,233
November	163,706	174,670	245,339	248,430	89,204	185,975	326,399	295,867	419,587	400,735	583,506	280,560	385,405
December	318,945	130,510	227,129	179,175	147,403	170,027	489,106	288,810	295,157	188,646	444,912	435,813	152,314
January	116,693	308,174	376,920	139,177	187,117	264,837	221,454	232,985	231,612	310,335	191,365	131,262	374,212
February	138,800	170,419	179,970	239,947	105,327	485,977	332,358	247,390	513,067	480,745	931,134	249,007	763,635
March	397,701	166,680	180,960	332,845	152,706	179,534	93,311	312,809	325,169	165,702	333,782	510,490	497,823
YTD	\$ 1,177,890	\$ 996,942	\$ 1,408,633	\$ 1,255,273	\$ 776,733	\$ 1,553,524	\$ 1,713,681	\$ 1,517,241	\$ 2,084,253	\$ 1,735,527	\$ 2,768,894	\$ 1,914,905	\$ 2,538,622
April	265,868	428,342	196,487	217,386	369,994	355,257	180,506	281,824	302,569	414,795	414,221	307,882	-
May	158,327	168,498	331,907	291,244	203,620	263,224	419,396	453,617	463,003	369,337	366,983	524,094	-
June	469,212	285,351	370,271	117,649	394,155	278,181	537,245	305,172	247,155	289,821	297,352	627,015	-
July	213,754	450,390	598,183	589,373	222,712	418,066	269,722	418,879	391,337	369,708	379,501	457,912	-
August	259,024	424,841	138,784	305,746	704,613	327,816	91,452	400,287	450,619	320,930	447,434	339,545	-
September	292,713	351,972	334,657	316,496	856,014	477,964	452,808	448,647	283,720	280,455	157,388	181,377	-
Following FY	778,980	593,358	261,693	445,041	-	-	-	-	-	-	-	-	-
	\$ 3,615,768	\$ 3,698,794	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,690,652.88 projected final



LBLB Revenue -vs- Expenses (only expenditures column)

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 181,949	\$ 132,107	\$ 21,673	\$ 37,897	\$ 74,147	\$ (262,038)	\$ (54,759)	\$ 83,530	\$ 117,072	\$ 12,384	\$ 205,607	\$ (185,027)	\$ (165,648)
November	143,931	17,715	(8,948)	14,503	(89,204)	4,548	(81,366)	(68,747)	(172,296)	8,072	(419,200)	205,388	27,137
December	(218,316)	(53,341)	(166,328)	(106,388)	(147,383)	(84,966)	(386,880)	(114,183)	49,809	(64,279)	(239,805)	(287,314)	49,837
January	45,642	(192,571)	(267,407)	250,136	(182,961)	45,128	343,670	128,651	337,370	(140,644)	(127,945)	517,680	443,338
February	(59,021)	185,084	163,079	152,809	(100,645)	(91,107)	(75,902)	246,333	103,867	246,572	(203,807)	14,382	(589,868)
March	(90,040)	(36,320)	221,710	(136,685)	511,446	(10,707)	26,083	98,490	(17,113)	277,216	(20,893)	(445,244)	(41,265)
YTD	\$ 4,144	\$ 52,673	\$ (36,222)	\$ 212,272	\$ 65,401	\$ (399,142)	\$ (229,153)	\$ 374,075	\$ 418,709	\$ 339,321	\$ (806,043)	\$ (180,135)	\$ (276,468)
April	(67,562)	(116,433)	85,521	127,937	146,624	(52,333)	202,776	112,314	137,964	26,865	317,004	(272,550)	-
May	204,453	272,347	(110,850)	72,330	238,246	255,156	(90,703)	40,766	17,221	1,209	44,025	(555,742)	-
June	(18,743)	110,553	125,433	487,122	(114,172)	55,874	133,850	286,905	496,850	289,602	335,638	(105,417)	-
July	175,098	(81,355)	(164,670)	(205,676)	284,469	223,684	185,475	(45,692)	(68,334)	122,329	114,403	264,321	-
August	10,593	(150,597)	315,560	125,511	184,468	85,140	276,360	(81,323)	141,076	154,732	(5,105)	199,383	-
September	274,323	155,157	72,279	37,268	(305,204)	89,177	47,297	(91,494)	147,276	(25,418)	166,686	375,251	-
Following FY	(169,229)	(226,310)	(61,577)	(211,579)	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	-
	\$ 413,075	\$ 16,036	\$ 225,474	\$ 645,127	\$ 700,606	\$ 417,644	\$ 672,747	\$ 652,025	\$ 1,338,729	\$ 921,790	\$ 294,411	\$ (173,572)	\$ 381,551.95 projected final



**Revenue Number in October, pull by FY identifier to close out previous year then again for October. All other months pull by month (all FYs)

*** Expense variance reflects transition of utility cost in FY18 to NFRW, Forest Enhancement and Deferred Maintenance Project Obligations.

Trust Fund (LBTV) Balances and Expenditures

Current Investment	\$ 5,674,290	Currently Invested (Due to Mature 4/30/24)*
Investment	\$ 31,973	Interest Earned on Current Invest to date

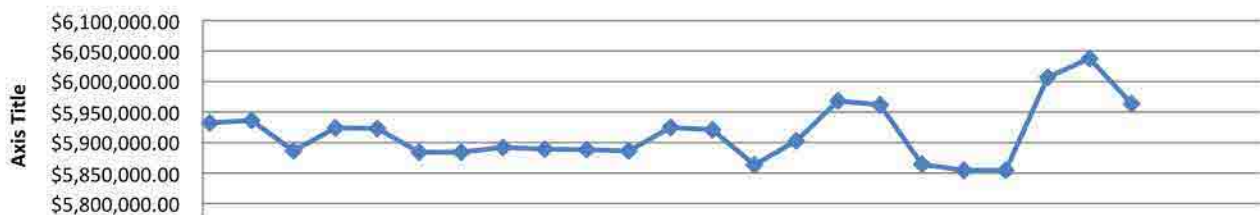
Current Invested \$5674,290.36 = Shares Purchased \$5,684,059.83 - Initial Discount <\$9,769.47>

* Trust Fund is susceptible to "sweeps" therefore investment protects these funds

Previous Investment	\$ 5,676,376	Previous Investment (Matured 4/9/19)
Investment	\$ 461,206	Interest Earned on Previous Investment thru Maturity

TRUST FUND BALANCE		TRUST FUND EXPENDITURES		
Date	Balance	FY21		
12/30/2014	\$ 5,830,484.14	FY21		
3/30/2015	\$ 5,886,117.23	FY21		
6/30/2015	\$ 5,932,237.78	FY21	\$ 57,000	Lakes Region Colition Grant Match
9/30/2015	\$ 5,932,237.78	FY21	\$ 10,000	Fenton Interpretive Display
12/30/2015	\$ 5,936,345.79	FY21	\$ 33,000	Federal Fish and Wildlife Riverlands Alliance
3/30/2016	\$ 5,886,345.79	FY20	\$ 10,000	LBLA - School Grant Program
6/30/2016	\$ 5,924,149.36	FY20	\$ 50,000	LBLA - Regional Promotion and Public Education
9/30/2016	\$ 5,923,154.36	FY20	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2016	\$ 5,884,274.91	FY20	\$ 14,200	Emerald Cont - Sustainable Rec Consultant
3/30/2017	\$ 5,884,274.91	FY19	\$ 2,500	Display Panel
6/30/2017	\$ 5,892,145.46	FY19	\$ 6,799	68/80 Interperative Signs GPO
9/30/2017	\$ 5,889,146.46	FY19	\$ 50,000	LBLA - Regional Promotion and Public Education
12/30/2017	\$ 5,888,266.01	FY19	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
3/30/2018	\$ 5,886,202.15	FY19	\$ 15,000	Emerald Cont - Sustainable Rec Consultant
6/30/2018	\$ 5,924,822.77	FY18	\$ 2,311	Nature Station Ipads and cases
9/30/2018	\$ 5,920,935.48	FY18	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2018	\$ 5,863,435.48	FY18	\$ 50,000	LBLA - Regional Promotion and Public Education
3/30/2019	\$ 5,902,757.49	FY18	\$ 4,000	MindMixer Sbuscription
6/30/2019	\$ 5,968,390.58	FY17	\$ 20,000	Planetarium Program Support
9/30/2019	\$ 5,961,805.40	FY17	\$ 50,000	Regional Promotion and Public Education
12/30/2019	\$ 5,864,489.85	FY17	\$ 5,000	LBLA - School Grant Program
3/30/2020	\$ 5,854,489.85	FY17	\$ 8,250	Landscape Architect
6/30/2020	\$ 5,854,489.85	FY17	\$ 2,500	Interperative Sinage
9/30/2020	\$ 6,006,904.02	FY17	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2020	\$ 6,037,849.69	FY17	\$ 30,000	Hematite Trail Blind
3/30/2021	\$ 5,963,721.69	FY16	\$ 15,000	Golden Pond Overlook Panels
6/30/2021		FY16	\$ 4,661	SBR & EBP Interpretive Signs
9/30/2021		FY16	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2021		FY16	\$ 50,000	Trails Unlimited Hematite Lake Trail
3/30/2022		FY16	\$ 5,300	More Kids in the Woods grant
6/30/2022		FY15	\$ 18,000	LBLA - School Grant Program
		FY15	\$ 2,100	Community Partners
		FY15	\$ 10,000	Nature Station Web Camera Project (Funding Match)
		FY14	\$ 5,500	LBLA - Lakes Coalition promotion (Tourism)
		FY13	\$ 10,115	S&S - Environmental Educaional Facility Project
		FY12	\$ 2,000	Kentucky Horse Sponsorship (Promotions)
		FY12	\$ 794	LBLA - Nature Watch Project
		FY11	\$ 1,206	LBLA - Choctaw Nation Intern
		FY11	\$ 1,229	S&S - Environmental Educational Facility Project

Trust Fund Balance FY12 - Present



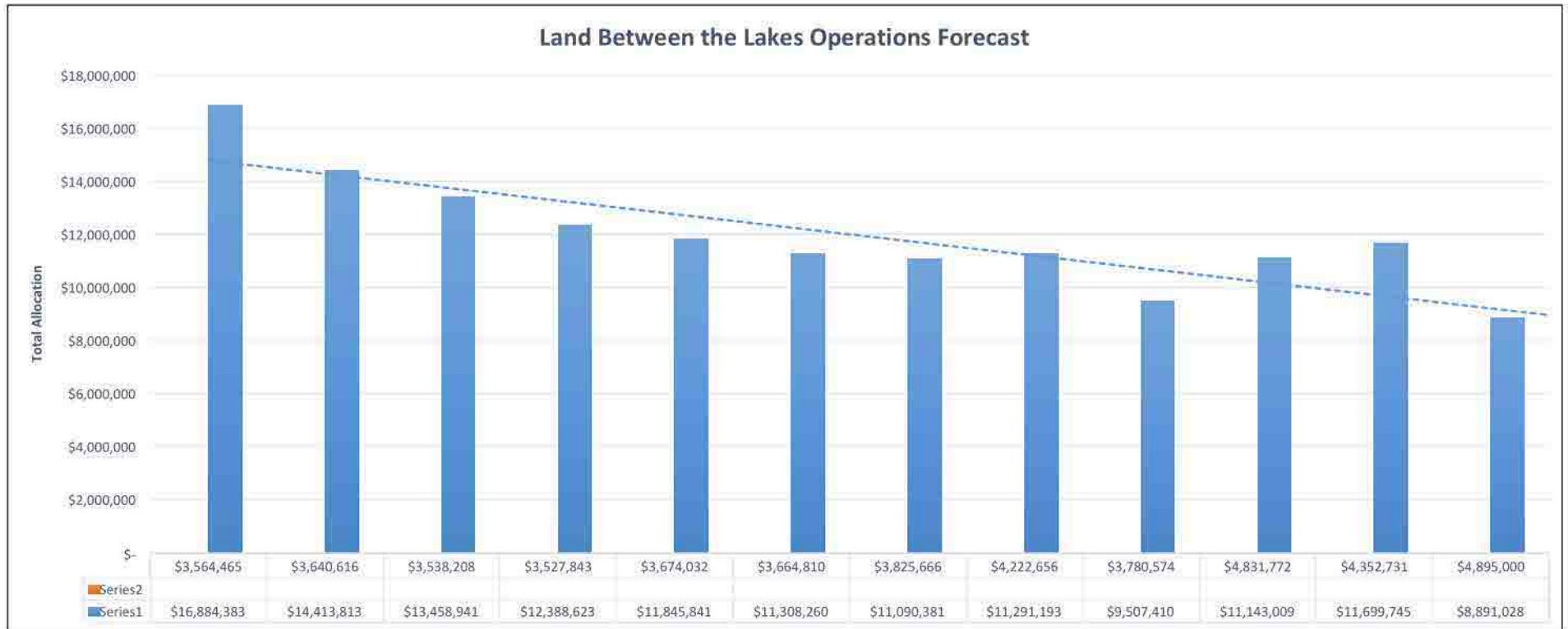
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Land Between the Lakes Operations Forecast

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Allocated Funding	\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 6,311,237	\$ 7,347,014	\$ 3,996,028
LBLB Funding	\$ 3,564,465	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,895,000
TOTAL	\$ 16,884,383	\$ 14,413,813	\$ 13,458,941	\$ 12,388,623	\$ 11,845,841	\$ 11,308,260	\$ 11,090,381	\$ 11,291,193	\$ 9,507,410	\$ 11,143,009	\$ 11,699,745	\$ 8,891,028



From: [Baker, Jared -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: Budget Spreads
Date: Tuesday, April 20, 2021 12:29:00 PM
Attachments: [Appropriation vs Inflation.xlsx](#)
[APPX Allocated Amounts.xlsx](#)
[LBL Cost Recovery.xlsx](#)
[LBLB Revenue vs Expenses.xlsx](#)
[Revenue vs Appropriated Forecast.xlsx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)



Jared L. Baker
Staff Officer - Business Performance Dept Manager

Forest Service
Land Between the Lakes National Recreation Area

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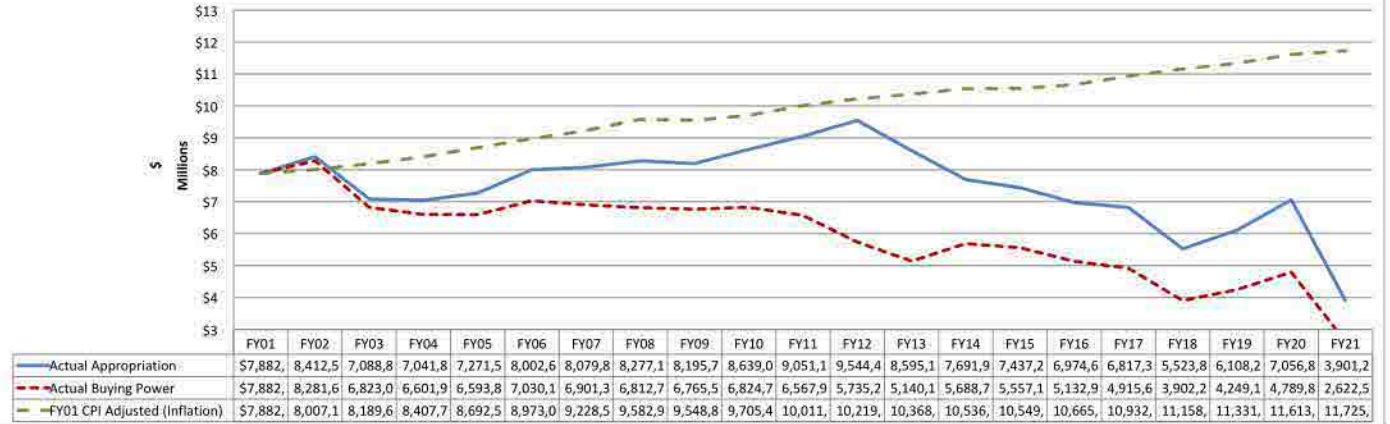
Caring for the land and serving people

LBL Appropriated Funds FY01-FY21 -vs- Consumer Price Index (CPI)

Year	Actual Appropriation	Actual Buying Power	FY01 CPI Adjusted (Inflation)
FY01	\$ 7,882,562	\$ 7,882,562	\$ 7,882,532
FY02	8,412,535	8,281,600	8,007,157
FY03	7,088,835	6,823,004	8,189,644
FY04	7,041,813	6,601,932	8,407,737
FY05	7,271,503	6,593,872	8,692,595
FY06	8,002,662	7,030,116	8,973,001
FY07	8,079,836	6,901,346	9,228,571
FY08	8,277,116	6,812,798	9,582,907
FY09	8,195,723	6,765,558	9,548,813
FY10	8,639,045	6,824,765	9,705,477
FY11	9,051,140	6,567,992	10,011,833
FY12	9,544,454	5,735,238	10,219,023
FY13	8,595,188	5,140,155	10,368,707
FY14	7,691,904	5,688,726	10,536,907
FY15	7,437,238	5,557,132	10,549,414
FY16	6,974,634	5,132,988	10,665,363
FY17	6,817,313	4,915,650	10,932,002
FY18	5,523,891	3,902,227	11,158,349
FY19	6,108,292	4,249,150	11,331,442
FY20	7,056,822	4,789,878	11,613,206
FY21	3,901,214	2,622,537	11,725,885

**http://www.bls.gov/data/inflation_calculator.htm

Actual Appropriation Inflation Value -vs- Base Year (FY01)



	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
CACA						1623421	1480000	1395800	1390003	1389858	1388995	1390098
CMFC	2456000	2288000	2213498	2393360	2703707	1629100	1696215	1689695	1698000	1698000	1698000	945331
CP09						132216	126076	152480	174854	185584	170000	177386
CMII			41000.48	10000			0	60000	120000	0	0	
CMLG									500000	300000	0	275000
CMRD	124000	500000	478194	456578	479217	393936	435000	525000	525000	524625	469625	408684
CMTL	10000	50000	38591	54360	110632.9	124624	160000	160000	160000	160000	167000	160727
CWFS	0		0	0	0	0	0	0	0	0	0	
CWKV	0	0	0	0	0	37845	154214	0	0	0	20000	
FDAS	0	0	0	0	0		0	0	0	0	0	
FDCL	0	0	0	0	0	0	0	0	0	0	0	
FDDS	0		0	0	0	0	0	0	0	0	0	
FEFR	0		0	0	0	0	0	0	0	0	0	
FRRE	0		0	0	0	0	0	0	0	0	0	
HTAE	0	0	0	0	0	0	7600	5300	2000	2000	19369	24534
LALW	0		0			0	0	0	0	0	0	
LBLB	4000000	3900000	3500000	3900000	4400000	4400000	4250000	3700000	4000000	4100000	4300000	4050000
LBTV	1000000	0	100000	100000	125000	125000	75000	25000	25000	50000	50000	25000
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697
NFLE	104483	83535	0	0								
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000
NFMG	0		0	0	0	2000	2000	2000	2000	0	2000	8000
NFN3											20000	
NFPN	50000	150000	335908	294278	165115.7	106337	103300	99058	137709	108374	98540	100980
NFRG	0		0	0	0	0	0	0	0	0	0	
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664346	2778456	2772342	2768734	2770773	2756064
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72546	74088	221592	192732
NFVW	15000	123000	70844	85440	140741.4	159912	175730	133203.3	99281	225838	147906	94862
NFWF	259000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	559841
PEPE	0		0	0	0	0	0	0	0	0	0	
QMQM	0	0	0	0	0	0	0	0	0	0	0	
RCRC	0		0	0	0	0	0	0	0	0	0	
RTRT	0	0	0	0	0	0	0	0	0	0	0	
SPCF	0	0	0	0	0	0	0	0	0	0	0	
SPCH	0	0	0	0	0	0	0	0	0	0	0	
SPEA	0	5000	31000	3000	0	0	0	0	0	0	0	
SPFH	0		0	0	0	0	0	0	0	0	0	
SPLG	0	0	0	0	0	0	0	0		0	0	
SPST	0	0	0	0	0	0	0	0	0	0	0	
SPUF	0	0	0	0	0	0	0	0	0	0	0	
SPVF	0	0	0	0	0	0	0	0	0	0	0	
SSSS	0	0	0	0	0	0	0	0	0	0	0	
TPCD	0	0	0	0	0	0	0	0	0	0	0	
TPPS	0	0	0	0	0	0	0	0	0	0	0	
TRTR	0	0	0	0	0	0	0	0	0	0	0	
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84568	80628	188437	186071	182811
WFPR	80000	160000	160000	142540	143632.9	142857	185000	205575	235174	247049	243715	230000
TOTAL	12882562	12312535	10729835	11051813	11796503	12565507	12566650	12067416	12842723	12855055	12749109	11809747

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015*
CACA						1623421	1480009	1395800	1390003	1389858	1388995	1390098	1405467	1388785	1251639
CMPC	2456000	2288000	2213488	2393360	2703707	1629100	1696215	1689696	1698000	1698000	1700426	945331	579136	863279	795138
CP09						132216	120676	152400	174854	185584	178000	177596	187100	184551	186233
CMRD	124000	900000	478194	456578	479217	393936	435000	525000	525000	524635	469625	408684	430394	527603	427717
CMTL	10000	50000	38391	54360	110632.9	124024	160000	160000	160000	160000	167000	160727	136001	141558	140914
CWFS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDAS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDCL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FEFR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FRRE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LALW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697	105890	138605	136903
NFLE	104483	83535	0	0	0	0	0	0	0	0	0	0	0	0	0
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000	11000	20000	20000
NFMG	0	0	0	0	0	2000	2000	2000	2000	0	2000	8000	0	0	0
NFPN	50000	150000	155908	294278	165115.7	106337	103300	95058	137705	105174	98540	100980	82572	60605	62365
NFRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664946	2778456	2772342	2768734	2770773	2756064	2523843	2478371	2353516
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72548	74088	221592	152732	77467	183780	235066
NFVW	15000	123000	70844	85440	140741.4	159912	175739	133203.3	99281	225818	147908	94861	223736	572916	416683
NFWF	250000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	555841	600000	674621	649621
PEPE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
QMOM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRCR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RTRT	0	0	0	0	0	0	0	0	0	0	0	0	10000	50000	90000
SPCF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPCH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPEA	0	5000	31000	3600	0	0	0	0	0	0	0	0	0	0	0
SPFH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPLG	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPST	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPUF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPVF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SSSS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPCD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPPS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TRTR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84368	80628	188437	186071	182811	174724	152177	157591
WFRF	90000	160600	160000	147540	145632.9	143867	185600	205675	235174	247049	243715	202000	236000	252475	252424
TOTAL	7882362	8412535	7088335	7041813	7271503	8002662	8079836	8277116	8195723	8403055	8339740	7435213	6781350	7654326	7175810

Subtracted LBLB, LBTB, HTAE, CMLG, CWK2, CMII, and NFN3

Get numbers from CPI Index Calculator (Google)

Allocated Spending Category	EBLI	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY15 vs FY 21
Cost Pool Admin Overhead	POOL	\$ 1,575,442	\$ 1,623,995	\$ 1,892,484	\$ 1,592,567	1,543,336	\$ 1,251,639	\$ 1,254,428	\$ 1,243,934	\$ 1,214,357	\$ 1,193,182	\$ 1,318,271		\$ (1,251,639)
Facilities Maintenance	CMFC	1,698,000	1,702,852	2,263,232	2,259,677	906,348	1,038,369	906,234	1,089,379	423,804	851,254	1,603,246	134,395	\$ (903,974)
Roads Maintenance	CMRD	524,625	469,625	406,145	445,517	557,603	434,504	488,357	492,055	504,119	637,907	656,577	145,372	\$ (289,132)
Trails Maintenance	CMTL	163,284	243,916	155,363	141,591	143,840	164,969	157,589	155,655	137,797	177,982	166,416	26,857	\$ (138,112)
Facilities Maintenance & Leases	FSLM												86,622	\$ 86,622
Organization Services	FSOS												19,700	\$ 19,700
Hazard Fuels Reduction	NFHF											249,591	62,260	\$ 62,260
Inventory & Monitoring	NFIM	215,621	209,255	253,039	110,764	133,605	156,903	148,155	172,099	-	-			\$ (156,903)
Landwonership Management	NFLM	12,000	14,000	16,000	17,126	20,000	28,000	20,000	20,000	29,671	29,128	28,093	85,678	\$ 57,678
Land Management Planning	NFPN	108,374	116,868	98,852	93,502	60,605	42,365	40,000	70,000	-	-			\$ (42,365)
Combined NFIM and NFPN	NFMP	-	-	-	-	-	-	-	-	207,750	192,000	184,221		\$ -
Recreation & Heritage	NFRW	2,772,064	2,774,650	2,807,828	2,528,249	2,490,598	2,502,680	2,279,622	2,194,459	1,826,013	1,771,440	1,880,300	77,961	\$ (2,424,719)
NFS Salary & Expenses (RO Level-Not LBL)*	NFSE												2,972,597	\$ 2,972,597
Timber Management	NFTM	131,338	272,752	249,734	77,467	183,780	201,912	207,757	121,367	120,000	100,000	176,515	7,000	\$ (194,912)
Vegetation & Watershed	NFVW	303,088	248,046	233,178	225,949	572,916	416,683	386,564	201,341	189,000	251,000	220,980	22,000	\$ (394,683)
Wildlife Management	NFWF	681,809	743,507	683,377	628,000	674,621	649,621	671,888	640,795	585,000	596,000	507,779	59,000	\$ (590,621)
Hazardous Fuel Reduction	WFHF	198,487	380,068	206,382	183,449	152,177	297,591	161,097	161,079	220,098	238,803			\$ (297,591)
Forest Fire Management	WFPR	254,913	249,606	270,840	288,684	252,475	251,864	252,943	255,150	66,282	69,596	64,834	13,202	\$ (238,662)
WF Salary & Expenses (RO Level-Not LBL)*	WFSE												188,570	\$ 188,570
Variable Non-Traditional Appropriations	VAR	4,680,873	1,724,057	384,279	268,238	479,905	206,350	290,081	251,224	202,945	4,210,816	1,347,024	94,814	\$ (111,536)
		\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 10,319,108	\$ 8,403,846	\$ 3,996,028	\$ (3,647,422)

* Held at Regional Office level. Not sent to unit.

Allocated Spending Category	EBU	FY21 Initial	FY21 Final	FY22 Projected
Cost Pool Admin Overhead	POOL			
Facilities Maintenance	CMFC	134,395	134,395	134,395
Roads Maintenance	CMRD	145,372	171,551	171,551
Trails Maintenance	CMUL	26,857	26,857	26,857
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622
Organization Services	FSOS	19,700	19,700	19,700
Hazard Fuels Reduction	NFHF	62,360	62,360	62,360
Inventory & Monitoring	NFIM			
Landownership Management	NFLM	85,678	85,678	85,678
Land Management Planning	NFLP			
Combined NFIM and NFPM	NFMP		7,000	7,000
Recreation & Heritage	NFRW	77,961		
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668	
Timber Management	NFTM	7,000	7,000	7,000
Vegetation & Watershed	NFVW	22,000	22,000	22,000
Wildlife Management	NFWF	59,000	59,000	59,000
Hazardous Fuel Reduction	WFHF			
Forest Fire Management	WFFR	13,202	13,202	13,202
Variable Non-Traditional Appropriations*	YAC	94,814	94,814	
		\$ 1,581,529	\$ 1,456,747	\$ 695,265

FY 22 Projected Budget (est)	
Appropriated Funding Available (if flat)	\$ 695,265
LBLB Revenue Available (5 year avg)	\$ 4,841,036
TOTAL AVAILABLE	\$ 5,536,301
FY 22 Projected Expenses (est)	
Tripole/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001
Other Misc.	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398
FY 22 Projected Shortfall (est)	\$ (2,570,097)

Management Area	Expenses	Revenue	FY19 Cost Recovery
Backcountry Camping	\$ 237,773	\$ 89,794	38%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%
Lake Access	\$ 165,866	\$ 24,333	16%
Piney Campground	\$ 833,729	\$ 1,243,526	149%
Wranglers Campground	\$ 640,506	\$ 668,629	103%
Humpsters	\$ 451,568	\$ 375,045	28%
Nature Station	\$ 417,879	\$ 398,845	45%
DMV Area	\$ 184,590	\$ 322,007	174%
Picnic Areas/Picnics Range	\$ 102,318	\$ 418	0%
Rec Special Uses	\$ 32,297	\$ 8,032	20%
Trails	\$ 255,009	\$ -	0%
GPVC	\$ 120,403	\$ -	0%
Welcome Stations	\$ 130,632	\$ 80	0%
Brandon Spring	\$ 768,350	\$ 569,104	75%
EBP & SBR	\$ 256,540	\$ 263,580	103%
Hunt	\$ 205,619	\$ 280,240	127%
Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%

Closing Facilities under 100%

Expense Saving	Revenue Loss
\$ 1,981,150	\$ 883,255
Net Gain	\$ 1,097,895

FY2021 vs FY2020					
Prior year annual appropriations were not used in the comparison by Fiscal Year		LBL			
Compares FY20 expenditures to FY21 program allocations.		FY20			
	BLI	Expenditures	FY21 Final	Diff	% CHG
Facility Maintenance and Leases	FSLM	-	86,622	86,622	100%
Organizational Services and Support	FSOS	87,288	19,700	(67,588)	-77%
FACILITIES CAP. IMPROV. & MTCE	CMFC	1,603,246	134,395	(1,468,851)	-92%
ROADS CAP. IMPROV & MTCE	CMRD	418,739	165,950	(252,789)	-60%
TRAILS CAP. IMPROV & MTCE	CMTL	160,298	26,857	(133,441)	-83%
COLLAB. FOREST LANDSCAPE REST.	CFLN	-	-	0	0%
ACQUISITION MANAGEMENT	GLAM	-	-	0	0%
LAND ACQUISITION L & WCF	LALW	-	-	0	0%
ACQUISITION MANAGEMENT	LARA	-	-	0	0%
LAND ACQUISITION L & WCF	LACI	-	-	0	0%
Hazardous Fuels- Biomass	NFHB	-	-	0	0%
HAZARDOUS FUEL REDUCTION	NFHF	41,837	62,260	20,423	49%
LANDOWNERSHIP MANAGEMENT	NFLM	28,093	-	(28,093)	-100%
MINERALS MANAGEMENT	NFMG	-	-	0	0%
LAND AND MGMT PLANNING, ASSESSMENT AND	NFMP	28,327	7,000	(21,327)	-75%
RANGE GRAZING MANAGEMENT	NFRG	-	-	0	0%
RECREATION/HERITAGE/WILDERNESS	NFRW	1,761,096	744,629	(1,016,467)	-58%
TIMBER SALE MANAGEMENT	NFTM	25,724	7,000	(18,724)	-73%
VEGETATION AND WATERSHED MGMT	NFVW	116,468	22,000	(94,468)	-81%
WILDLIFE MANAGEMENT	NFWF	67,884	59,000	(8,884)	-13%
FOREST LEGACY PROGRAM	GFCY	-	-	0	0%
LEGACY PROGRAM ADMINISTRATION	GPPA	-	-	0	0%
COOP FIRE PROTECTION-STATE FIRE ASST.	SPCF	-	-	0	0%
FPM SURVEYS-COOP LANDS	SPCH	-	-	0	0%
FPM SURVEYS - FEDERAL	SPFH	-	-	0	0%
LANDSCAPE SCALE RESTORATION	SPLR	-	-	0	0%
FOREST STEWARDSHIP	SPST	-	-	0	0%
URBAN FORESTRY	SPUF	-	-	0	0%
COOP FIRE PROTECTION-VOLUNTEE FIRE ASST.	SPVF	-	-	0	0%
FOREST FIRE MANAGEMENT	WFPR	26,884	13,202	(13,682)	-51%
Total Regular FS		4,365,886	1,348,615	(3,017,271)	-69%

FY19 Cost Recovery - Land Between the Lakes

Management Area	Expenses	Revenue	FY19 Cost Recovery	FY18	FY17	FY16	FY11
Backcountry Camping	\$ 237,773	\$ 89,794	38%	34%	53%	39%	26%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%	107%	76%	44%	30%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%	117%	119%	108%	77%
Lake Access	\$ 165,866	\$ 24,333	15%	21%	16%	7%	11%
Piney Campground	\$ 833,729	\$ 1,243,528	149%	115%	116%	104%	65%
Wranglers Campground	\$ 640,506	\$ 658,929	103%	99%	110%	79%	59%
Homeplace	\$ 451,568	\$ 125,040	28%	29%	27%	23%	16%
Nature Station	\$ 417,879	\$ 188,645	45%	43%	41%	37%	20%
OHV Area	\$ 184,590	\$ 322,067	174%	188%	218%	146%	113%
Picnic Areas/Firearms Range	\$ 102,318	\$ 416	0%	1%	0%	0%	0%
Rec Special Uses	\$ 32,297	\$ 6,552	20%	45%	38%	69%	19%
Trails	\$ 255,009	\$ -	0%	0%	0%	0%	0%
GPVC	\$ 120,403	\$ -	0%	0%	0%	0%	0%
Welcome Stations	\$ 130,632	\$ 50	0%	0%	0%	0%	0%
Brandon Spring	\$ 758,350	\$ 569,104	75%	70%	52%	49%	50%
EBP & SBR	\$ 256,540	\$ 263,969	103%	152%	185%	98%	76%
Hunt	\$ 205,619	\$ 260,240	127%	162%	205%	146%	168%
Customer Service Admin	\$ 116,123	\$ -	0%	0%	0%	1%	0%
General Forest Area	\$ -	\$ -	0%	0%	0%	0%	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%	81%	78%	62%	44%

Cash Balance LBLB

Date	LBLB Balance	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Jan-18	\$ 2,925,324.15	-	-	73,019.49	10,396.09	86,990.66	1,737,530.35	1,017,387.56			
Feb-18	\$ 3,051,806.18	-	-	73,019.49	10,396.09	87,075.30	1,135,509.86	1,745,805.44			
Mar-18	\$ 5,335,666.84	613.99	244.64	(2,362.34)	2,720.26	93,827.53	5,010,241.38	230,381.38			
Apr-18	\$ 3,321,360.90	0.72	-	72,909.54	18,403.80	182,718.79	467,989.03	2,579,339.02			
May-18	\$ 3,136,389.49	0.72	-	72,909.54	18,403.80	18,361.42	36,219.84	2,990,494.17			
Jun-18	\$ 3,515,338.33	0.72	460.86	72,915.54	19,992.76	114,126.82	35,409.03	3,272,432.60			
Jul-18	\$ 3,543,966.36	0.72	176.22	72,785.54	19,992.76	15,381.38	26,145.58	3,409,484.16			
Aug-18	\$ 3,823,777.82	-	441.58	72,785.54	19,992.76	15,381.38	28,988.84	3,686,187.72			
Sep-18	\$ 1,954,188.06	-	176.94	72,785.54	19,354.51	15,385.12	178,871.65	1,667,614.30			
Oct-18	\$ 2,339,473.07	-	176.94	72,785.54	19,354.51	14,867.40	173,764.94	1,428,007.97	630,515.77		
Nov-18	\$ 2,179,996.06	-	176.94	72,785.54	18,650.76	14,867.40	171,453.29	1,047,568.86	854,493.27		
Dec-18	\$ 1,665,247.77	-	176.94	-	-	-	38,764.97	637,429.97	988,875.89		
Jan-19	\$ 1,353,861.25	-	176.94	-	703.75	-	38,466.00	269,581.46	1,044,933.10		
Feb-19	\$ 1,886,047.93	-	176.94	-	2,914.35	1,686.22	11,637.84	128,595.19	1,741,037.39		
Mar-19	\$ 1,834,337.69	-	176.94	-	3,552.60	1,686.22	15,746.77	47,746.25	1,765,428.91		
Apr-19	\$ 2,717,285.18	-	176.94	-	177.11	25.51	7,104.70	329.67	2,709,471.25		
May-19	\$ 2,035,470.89	-	176.94	-	177.11	25.51	7,104.70	5,678.24	2,022,308.39		***
Jun-19	\$ 2,190,594.12	-	176.94	-	177.11	25.51	7,104.70	1,762.91	2,181,346.95		
Jul-19	\$ 2,572,096.31	-	176.94	-	177.11	31.51	7,105.70	24,675.03	2,539,930.02		
Aug-19	\$ 2,899,351.94	-	176.96	-	179.59	3,681.76	7,110.58	39,658.81	2,848,544.24		
Sep-19	\$ 4,609,733.43	-	176.96	-	179.59	3,681.76	21,993.30	1,774,509.95	2,809,191.87		****
Oct-19	\$ 4,515,734.40	-	181.96	-	179.59	3,681.76	22,021.09	1,211,423.00	2,912,906.16	365,340.84	
Nov-19	\$ 4,350,023.09	-	181.96	-	183.78	3,681.76	22,021.09	787,415.87	2,908,738.00	627,800.63	
Dec-19	\$ 4,500,664.44	-	181.96	-	183.78	3,681.76	22,021.09	750,941.71	2,569,604.68	1,154,049.46	
Jan-20	\$ 4,806,324.02	-	181.96	-	183.78	3,681.76	17,866.63	447,298.82	2,790,893.23	1,546,217.84	
Feb-20	\$ 4,109,831.51	-	181.96	-	183.78	3,681.76	17,866.63	404,686.01	2,046,140.44	1,637,090.93	
Mar-20	\$ 4,295,034.94	-	181.96	-	183.78	3,137.76	17,866.63	307,206.99	2,004,783.10	1,961,674.72	
Apr-20	\$ 3,890,301.03	-	181.96	-	183.78	3,137.76	19,926.63	200,204.80	1,700,610.67	1,966,055.43	
May-20	\$ 3,336,110.89	-	181.96	-	183.78	5,061.76	18,067.63	150,052.78	1,168,415.10	1,994,147.88	
Jun-20	\$ 3,417,950.64	-	181.96	-	183.78	5,061.76	18,067.63	21,672.46	850,994.84	2,521,788.21	
Jul-20	\$ 4,065,239.19	-	181.96	-	183.78	1,373.41	(3,485.91)	(32.16)	777,109.44	3,289,908.67	
Aug-20	\$ 4,437,495.58	-	181.96	-	183.78	1,583.16	429.83	3,309.06	626,088.23	3,805,719.56	
Sep-20	\$ 4,983,276.05	-	181.96	-	183.78	1,583.16	429.83	(6,958.45)	573,915.44	4,413,940.33	
Oct-20	\$ 5,043,205.85	-	181.96	-	183.78	1,583.16	429.83	(4,873.75)	561,368.55	4,397,721.48	86,610.84
Nov-20	\$ 5,573,898.14	-	181.96	-	183.78	1,583.16	429.83	(5,589.41)	465,829.51	4,405,352.51	705,926.80
Dec-20	\$ 4,614,678.04	-	181.96	-	183.78	1,583.16	429.83	(4,816.04)	285,508.21	3,436,562.20	895,044.94
Jan-21	\$ 4,574,071.37	-	181.96	-	183.78	1,583.16	429.83	11,614.81	176,290.55	2,638,134.85	1,745,652.43
Feb-21	\$ 4,342,110.21	-	181.96	-	183.78	1,583.16	429.83	10,564.81	85,939.24	2,318,370.85	1,924,856.58
Mar-21	\$ 4,002,631.57	-	181.96	-	183.78	1,583.16	429.83	15,464.23	12,579.84	1,563,924.34	2,408,284.43
Apr-21	\$ -	-	-	-	-	-	-	-	-	-	-
May-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jun-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jul-21	\$ -	-	-	-	-	-	-	-	-	-	-
Aug-21	\$ -	-	-	-	-	-	-	-	-	-	-
Sep-21	\$ -	-	-	-	-	-	-	-	-	-	-

*Effective 10/01/17 Cash Balance reporting migrated to the Forest Service Reports Dashboard (FMMI).

** Effective September 2018 \$2.1M withdrawn for fire borrowing

***FY19 Maintenance Requisition (\$442,881) and LBLA Modification (\$234,855) Processed in May

****FY18 Fire Transfer Returned (pending transfer CBSA shows funds at FS08 level)

Cash Balance LBLB

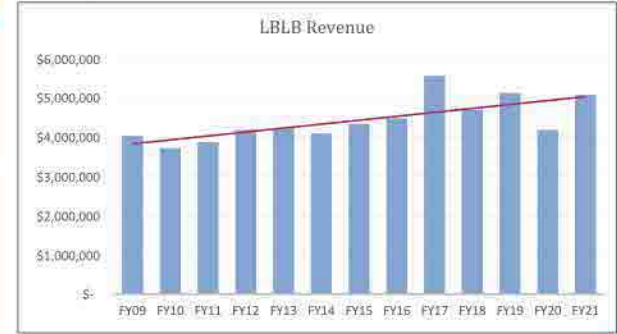


LBLB RAW DATA

LBLB Revenue*

*Excludes LBLBAB, LBLBAC & "3" codes

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 223,993	\$ 177,696	\$ 219,988	\$ 153,596	\$ 169,124	\$ 5,136	\$ 196,294	\$ 222,911	\$ 416,734	\$ 201,748	\$ 489,804	\$ 122,746	\$ 199,585
November	307,637	192,385	236,391	262,933	-	190,523	245,033	227,120	247,291	408,807	164,305	485,948	412,542
December	100,629	77,169	60,800	72,786	20	85,061	102,227	174,627	344,966	124,367	205,107	148,500	202,151
January	162,335	115,602	109,514	389,313	4,156	309,965	565,124	361,636	568,981	169,691	63,420	648,941	817,551
February	79,779	355,503	343,050	392,756	4,682	394,870	256,456	493,723	616,934	727,317	727,327	263,389	173,766
March	307,661	130,360	402,670	196,160	664,152	168,827	119,394	411,298	308,056	442,918	312,889	65,245	456,558
YTD	\$ 1,182,033	\$ 1,048,716	\$ 1,372,411	\$ 1,467,545	\$ 842,134	\$ 1,154,383	\$ 1,484,528	\$ 1,891,316	\$ 2,502,962	\$ 2,074,848	\$ 1,962,851	\$ 1,734,770	\$ 2,262,154
April	198,307	311,909	282,008	345,324	516,619	302,924	383,282	394,138	440,533	441,660	731,225	35,331	-
May	362,780	440,844	221,057	363,574	441,867	518,379	328,693	494,383	480,224	370,546	411,008	(31,648)	-
June	450,469	395,904	495,705	604,772	279,984	334,055	671,095	592,077	744,004	579,423	632,990	521,598	-
July	388,852	369,035	433,513	383,697	507,181	641,750	455,197	373,187	323,003	492,037	493,904	722,233	-
August	269,617	274,244	454,344	431,197	889,081	412,956	367,812	318,964	591,695	475,662	442,329	538,928	-
September	567,036	507,129	406,936	353,764	550,811	567,142	500,105	357,153	430,996	255,038	324,073	556,628	-
Following FY	609,751	367,048	200,116	233,462	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	-
	\$ 4,028,844	\$ 3,714,830	\$ 3,866,089	\$ 4,183,335	\$ 4,228,449	\$ 4,091,676	\$ 4,337,557	\$ 4,477,692	\$ 5,561,384	\$ 4,702,364	\$ 5,126,184	\$ 4,179,158	\$ 5,072,204.83 projected final



Total LBLB Expenses* (expenditures column only)

*Exclude LBLBAB & LBLBAC *By Calendar Year starting in FY14

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 42,044	\$ 45,590	\$ 198,315	\$ 115,699	\$ 94,977	\$ 267,174	\$ 251,053	\$ 139,381	\$ 299,662	\$ 189,365	\$ 284,196	\$ 307,773	\$ 365,233
November	163,706	174,670	245,339	248,430	89,204	185,975	326,399	295,867	419,587	400,735	583,506	280,560	385,405
December	318,945	130,510	227,129	179,175	147,403	170,027	489,106	288,810	295,157	188,646	444,912	435,813	152,314
January	116,693	308,174	376,920	139,177	187,117	264,837	221,454	232,985	231,612	310,335	191,365	131,262	374,212
February	138,800	170,419	179,970	239,947	105,327	485,977	332,358	247,390	513,067	480,745	931,134	249,007	763,635
March	397,701	166,680	180,960	332,845	152,706	179,534	93,311	312,809	325,169	165,702	333,782	510,490	497,823
YTD	\$ 1,177,890	\$ 996,942	\$ 1,408,633	\$ 1,255,273	\$ 776,733	\$ 1,553,524	\$ 1,713,681	\$ 1,517,241	\$ 2,084,253	\$ 1,735,527	\$ 2,768,894	\$ 1,914,905	\$ 2,538,622
April	265,868	428,342	196,487	217,386	369,994	355,257	180,506	281,824	302,569	414,795	414,221	307,882	-
May	158,327	168,498	331,907	291,244	203,620	263,224	419,396	453,617	463,003	369,337	366,983	524,094	-
June	469,212	285,351	370,271	117,649	394,155	278,181	537,245	305,172	247,155	289,821	297,352	627,015	-
July	213,754	450,390	598,183	589,373	222,712	418,066	269,722	418,879	391,337	369,708	379,501	457,912	-
August	259,024	424,841	138,784	305,746	704,613	327,816	91,452	400,287	450,619	320,930	447,434	339,545	-
September	292,713	351,972	334,657	316,496	856,014	477,964	452,808	448,647	283,720	280,455	157,388	181,377	-
Following FY	778,980	593,358	261,693	445,041	-	-	-	-	-	-	-	-	-
	\$ 3,615,768	\$ 3,698,794	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,690,652.88 projected final



LBLB Revenue -vs- Expenses (only expenditures column)

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 181,949	\$ 132,107	\$ 21,673	\$ 37,897	\$ 74,147	\$ (262,038)	\$ (54,759)	\$ 83,530	\$ 117,072	\$ 12,384	\$ 205,607	\$ (185,027)	\$ (165,648)
November	143,931	17,715	(8,948)	14,503	(89,204)	4,548	(81,366)	(68,747)	(172,296)	8,072	(419,200)	205,388	27,137
December	(218,316)	(53,341)	(166,328)	(106,388)	(147,383)	(84,966)	(386,880)	(114,183)	49,809	(64,279)	(239,805)	(287,314)	49,837
January	45,642	(192,571)	(267,407)	250,136	(182,961)	45,128	343,670	128,651	337,370	(140,644)	(127,945)	517,680	443,338
February	(59,021)	185,084	163,079	152,809	(100,645)	(91,107)	(75,902)	246,333	103,867	246,572	(203,807)	14,382	(589,868)
March	(90,040)	(36,320)	221,710	(136,685)	511,446	(10,707)	26,083	98,490	(17,113)	277,216	(20,893)	(445,244)	(41,265)
YTD	\$ 4,144	\$ 52,673	\$ (36,222)	\$ 212,272	\$ 65,401	\$ (399,142)	\$ (229,153)	\$ 374,075	\$ 418,709	\$ 339,321	\$ (806,043)	\$ (180,135)	\$ (276,468)
April	(67,562)	(116,433)	85,521	127,937	146,624	(52,333)	202,776	112,314	137,964	26,865	317,004	(272,550)	-
May	204,453	272,347	(110,850)	72,330	238,246	255,156	(90,703)	40,766	17,221	1,209	44,025	(555,742)	-
June	(18,743)	110,553	125,433	487,122	(114,172)	55,874	133,850	286,905	496,850	289,602	335,638	(105,417)	-
July	175,098	(81,355)	(164,670)	(205,676)	284,469	223,684	185,475	(45,692)	(68,334)	122,329	114,403	264,321	-
August	10,593	(150,597)	315,560	125,511	184,468	85,140	276,360	(81,323)	141,076	154,732	(5,105)	199,383	-
September	274,323	155,157	72,279	37,268	(305,204)	89,177	47,297	(91,494)	147,276	(25,418)	166,686	375,251	-
Following FY	(169,229)	(226,310)	(61,577)	(211,579)	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	-
	\$ 413,075	\$ 16,036	\$ 225,474	\$ 645,127	\$ 700,606	\$ 417,644	\$ 672,747	\$ 652,025	\$ 1,338,729	\$ 921,790	\$ 294,411	\$ (173,572)	\$ 381,551.95 projected final



**Revenue Number in October, pull by FY identifier to close out previous year then again for October. All other months pull by month (all FYs)

*** Expense variance reflects transition of utility cost in FY18 to NFRW, Forest Enhancement and Deferred Maintenance Project Obligations.

Trust Fund (LBTV) Balances and Expenditures

Current Investment	\$ 5,674,290	Currently Invested (Due to Mature 4/30/24)*
Investment	\$ 31,973	Interest Earned on Current Invest to date

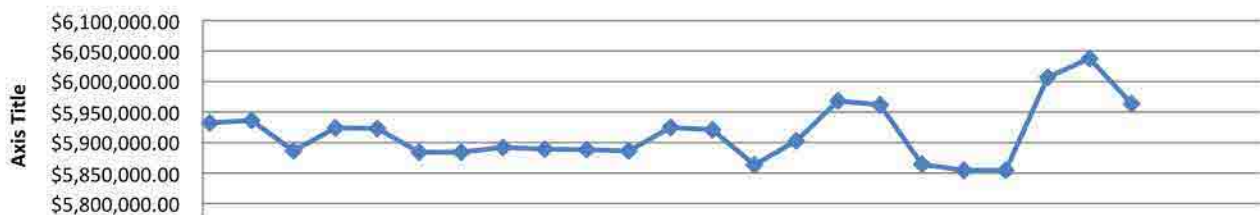
Current Invested \$5674,290.36 = Shares Purchased \$5,684,059.83 - Initial Discount <\$9,769.47>

* Trust Fund is susceptible to "sweeps" therefore investment protects these funds

Previous Investment	\$ 5,676,376	Previous Investment (Matured 4/9/19)
Investment	\$ 461,206	Interest Earned on Previous Investment thru Maturity

TRUST FUND BALANCE		TRUST FUND EXPENDITURES		
Date	Balance	FY21		
12/30/2014	\$ 5,830,484.14	FY21		
3/30/2015	\$ 5,886,117.23	FY21		
6/30/2015	\$ 5,932,237.78	FY21	\$ 57,000	Lakes Region Colition Grant Match
9/30/2015	\$ 5,932,237.78	FY21	\$ 10,000	Fenton Interpretive Display
12/30/2015	\$ 5,936,345.79	FY21	\$ 33,000	Federal Fish and Wildlife Riverlands Alliance
3/30/2016	\$ 5,886,345.79	FY20	\$ 10,000	LBLA - School Grant Program
6/30/2016	\$ 5,924,149.36	FY20	\$ 50,000	LBLA - Regional Promotion and Public Education
9/30/2016	\$ 5,923,154.36	FY20	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2016	\$ 5,884,274.91	FY20	\$ 14,200	Emerald Cont - Sustainable Rec Consultant
3/30/2017	\$ 5,884,274.91	FY19	\$ 2,500	Display Panel
6/30/2017	\$ 5,892,145.46	FY19	\$ 6,799	68/80 Interperative Signs GPO
9/30/2017	\$ 5,889,146.46	FY19	\$ 50,000	LBLA - Regional Promotion and Public Education
12/30/2017	\$ 5,888,266.01	FY19	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
3/30/2018	\$ 5,886,202.15	FY19	\$ 15,000	Emerald Cont - Sustainable Rec Consultant
6/30/2018	\$ 5,924,822.77	FY18	\$ 2,311	Nature Station Ipads and cases
9/30/2018	\$ 5,920,935.48	FY18	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2018	\$ 5,863,435.48	FY18	\$ 50,000	LBLA - Regional Promotion and Public Education
3/30/2019	\$ 5,902,757.49	FY18	\$ 4,000	MindMixer Sbuscription
6/30/2019	\$ 5,968,390.58	FY17	\$ 20,000	Planetarium Program Support
9/30/2019	\$ 5,961,805.40	FY17	\$ 50,000	Regional Promotion and Public Education
12/30/2019	\$ 5,864,489.85	FY17	\$ 5,000	LBLA - School Grant Program
3/30/2020	\$ 5,854,489.85	FY17	\$ 8,250	Landscape Architect
6/30/2020	\$ 5,854,489.85	FY17	\$ 2,500	Interperative Sinage
9/30/2020	\$ 6,006,904.02	FY17	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2020	\$ 6,037,849.69	FY17	\$ 30,000	Hematite Trail Blind
3/30/2021	\$ 5,963,721.69	FY16	\$ 15,000	Golden Pond Overlook Panels
6/30/2021		FY16	\$ 4,661	SBR & EBP Interpretive Signs
9/30/2021		FY16	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2021		FY16	\$ 50,000	Trails Unlimited Hematite Lake Trail
3/30/2022		FY16	\$ 5,300	More Kids in the Woods grant
6/30/2022		FY15	\$ 18,000	LBLA - School Grant Program
		FY15	\$ 2,100	Community Partners
		FY15	\$ 10,000	Nature Station Web Camera Project (Funding Match)
		FY14	\$ 5,500	LBLA - Lakes Coalition promotion (Tourism)
		FY13	\$ 10,115	S&S - Environmental Educaional Facility Project
		FY12	\$ 2,000	Kentucky Horse Sponsorship (Promotions)
		FY12	\$ 794	LBLA - Nature Watch Project
		FY11	\$ 1,206	LBLA - Choctaw Nation Intern
		FY11	\$ 1,229	S&S - Environmental Educational Facility Project

Trust Fund Balance FY12 - Present



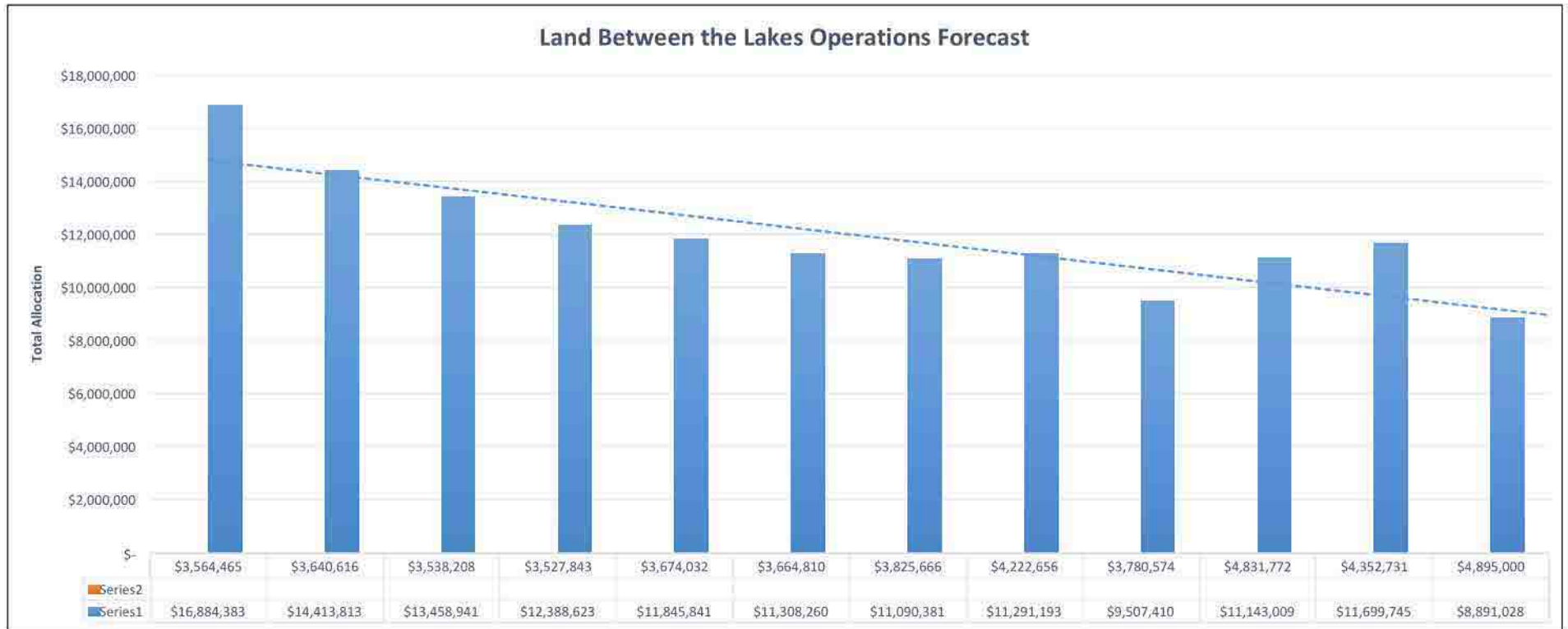
\$5,750,000.00

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Land Between the Lakes Operations Forecast

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Allocated Funding	\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 6,311,237	\$ 7,347,014	\$ 3,996,028
LBLB Funding	\$ 3,564,465	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,895,000
TOTAL	\$ 16,884,383	\$ 14,413,813	\$ 13,458,941	\$ 12,388,623	\$ 11,845,841	\$ 11,308,260	\$ 11,090,381	\$ 11,291,193	\$ 9,507,410	\$ 11,143,009	\$ 11,699,745	\$ 8,891,028



From: [Joyner, Christopher - FS](#)
To: [Farley, Tracy -FS](#); [Williams, Michael -FS](#); [Raymond, Scott - FS](#)
Cc: [Cleaver, Emily - FS](#); [Lewis, Carlin - FS](#); [Baker, Jared -FS](#); [Pohlman, Timothy -FS](#)
Subject: Crisis communication
Date: Wednesday, April 21, 2021 8:59:28 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

RO PAO team,

I've been talking about the situation at LBL for about the last 20 days and how it was going to go really big, really quick. It seems its hitting that crisis communications loop. We're seeing a lot of social media chatter and misleading information. I've asked staff to resist the urge to correct information online because the last guidance I got from RO PAO was that the WO was handling media concerning budget. Based on the multiple questions I'm getting from staff today, I need to confirm if this is still the accurate guidance.

We need to forward any and all media concerning budget to the WO, correct?

Please confirm or provide different guidance if I'm not understanding this accurately.



Christopher Joyner, EdS, MA
Public Affairs Officer

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2005

c: 270-350-3693

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100 Van Morgan Drive
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#)
Subject: Declined: LBL Budget

Jared, I need to host the LBLA call at 1400 so can't attend this. Please go ahead and represent us. I am fine with only discussing FY21 in these numbers. I am OK with showing NFSE in the numbers as long as we show them in the expense summary as well. I will join in progress if you are still going when done with LBLA. Thanks for keeping this moving

Marcie



Marcie Jones
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Caring for the land and serving people

From: Stidham, Robin -FS <robin.stidham@usda.gov>

Sent: Friday, April 16, 2021 10:00 AM

To: Jones, Marcie- FS <Audrey.Jones@usda.gov>

Subject: RE: De-obligation of Funds from

Yes, we will need to do a modification to decrease the funds in the agreement to be signed by both parties.

Just curious – what was this agreement for? It looks like the main agreement we have with them that was put into place in FY20.

Once we de-obligate these funds, there will only be \$5,478 left in the agreement. After these are spent, will this agreement then be closed?

I'll get the mod form to you so it can be signed.



Robin Stidham
Grants Management Specialist Team Lead
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Caring for the land and serving people

From: Jones, Marcie- FS <Audrey.Jones@usda.gov>
Sent: Friday, April 16, 2021 6:46 AM
To: Stidham, Robin -FS <robin.stidham@usda.gov>
Subject: De-obligation of Funds from
Importance: High

Good Morning Robin,

What is the process for de-obligating excess funds from an agreement? Are there any forms that need to be completed by the cooperator or program manager? I am not familiar with this part of the process and am sure it has changed. We want to move forward to de-obligate these funds. Please advise.

Marcie

From: [Brown, William - FS](#)
To: [Baker, Jared -FS](#)
Subject: Draft NS Workforce Analysis Document Updates
Date: Wednesday, April 14, 2021 1:03:42 PM
Attachments: [NatureStationOpsAnalysis Draft 041421.docx](#)
[image003.png](#)

Hi Jared,

Please find attached a first stab at the updates for the NS Workforce Analysis document. I'd be happy to add, remove or modify any portions at your suggestion.

Thanks,



Billy Brown
Deputy Recreation Program Manager
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Caring for the land and serving people

Operations / Workforce Analysis



WOODLANDS NATURE STATION

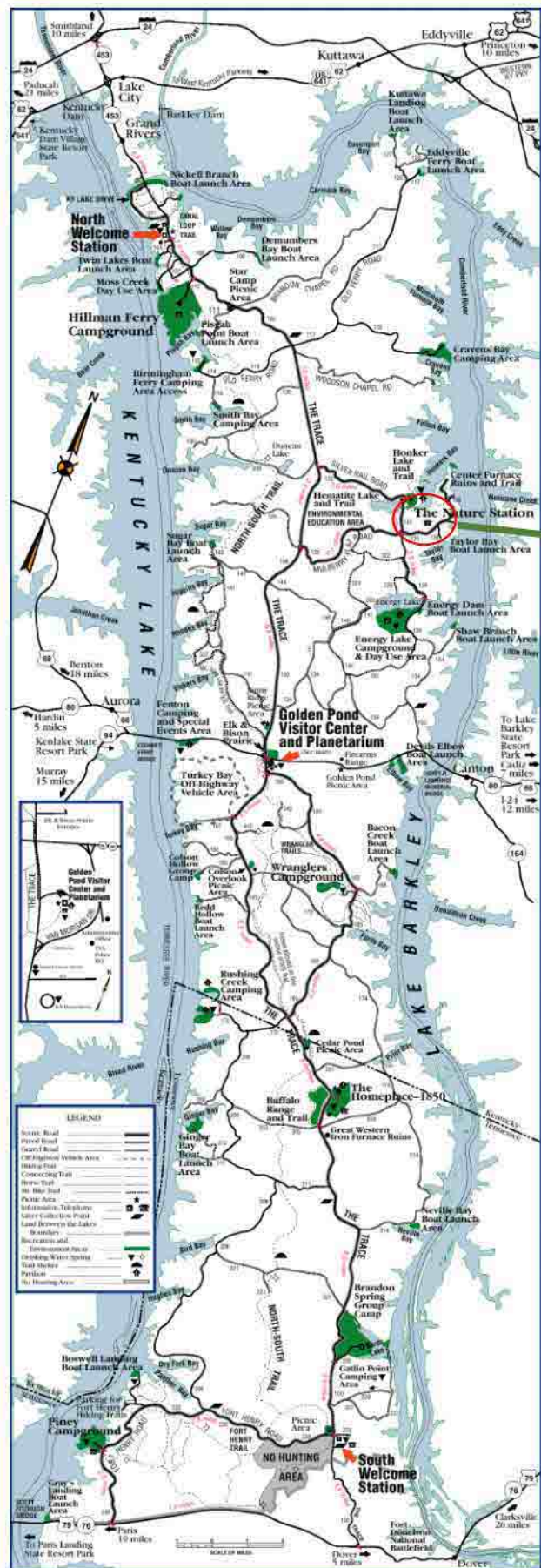


FY 2020

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1.0 Introduction

1.1 Location

The Woodlands Nature Station is located within the northern portion of Land Between the Lakes National Recreation Area (LBL) in Lyon County Kentucky. This facility is positioned straddling the Lyon County/Trigg County border near the western shores of Lake Barkley along the impoundment of Honker Lake. Physical address of the Nature Station is 3146 Silver Trail Rd, Cadiz, KY 42211.

1.2 Background

The main building at the Woodlands Nature Station (Nature Station) was first constructed as an office for the Kentucky Woodlands National Wildlife Refuge in 1963. In 1964 the facility was repurposed as Tennessee Valley Authority's (TVA) Center Station then later Woodlands Nature Center after management transfer to TVA. Over the next 55+ years the facility has grown into what is present today. In 1995 the name was changed to Woodlands Nature Station to communicate the concept of the facility being a "hub" for nature study and wildlife viewing.

The Nature Station as a facility covers approximately seven acres. When combined with the Nature Watch Area, the entire Nature Station complex encompasses over 6,800 acres. The Nature Station serves as the central "hub" for the Nature Watch Area which includes:

- 5 loop hiking trails
 - Hematite Lake Trail (2.2 miles)
 - Honker Lake Trail (4.5 miles)
 - Long Creek Trail (0.3 mile)
 - Center Furnace Trail (0.5 mile)
 - Woodlands Walk (1.0 mile)
- Canoe and kayak rentals
- Picnic pavilion and associated year-round restrooms
- Day use picnic area with ~~SST~~vault toilet
- Center Furnace historic interpretive site
- 180-acre Honker Lake
- 80-acre Hematite Lake
- Empire Point Nature Watch Area
- Bobcat Point Nature Watch Area
- November 1 – March 15 Hematite & Honker Lake are Forest Service Wildlife Refuges

TVA managed and operated the Nature Station for around 35 years from 1964 until 1999. On October 1, 1999, the Forest Service took over management and control of LBL.

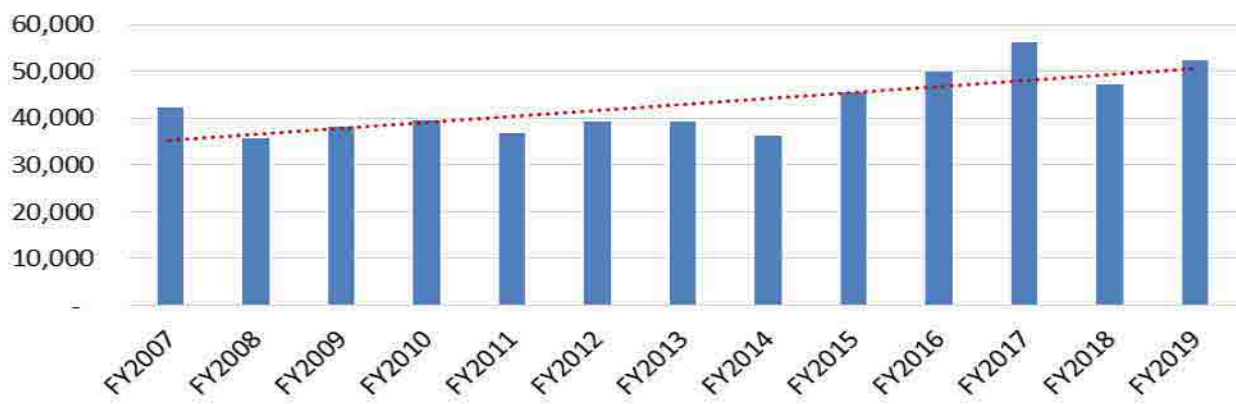
1.3 Visitation

Consistent recording and estimating of visitation to the Nature Station was achieved since Fiscal Year 2007 through the Point of Sale system. A visit count consists of everyone entering the facility with intent on visiting the Nature Station or coming in to ask questions.

Woodlands Nature Station Visitation



Woodlands Nature Station Visitation



Graph 1 - FY07-FY1209 Visitation

Woodlands Nature Station Visitation													
FY	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
2020	4951	2623	155	460	431	1319	0	0	3677	5388	4947	5333	29,284
2019	6224	2419	123	317	1176	4454	6238	6309	5799	7480	6676	5291	52,506
2018	5307	2145	0	138	1009	3137	5275	5664	5941	7236	6411	4870	47,133
2017	7013	3648	300	529	374	3263	7086	6669	6496	7685	8532	4712	56,307
2016	6253	2155	0	449	295	3084	6737	7136	6138	7539	5173	4907	49,866
2015	5575	3126	150	525	30	2098	4992	5497	6372	6946	5522	4598	45,431
2014	957	2003	100	494	279	2029	4844	5029	4957	7399	4693	3379	36,163
2013	4885	2199	0	350	37	2078	4123	4922	5274	6125	4090	5178	39,261
2012	4559	2523	0	0	0	1999	5114	4846	5481	5712	4492	4583	39,309
2011	5613	1657	0	0	105	2106	3315	4295	4312	6157	4358	4936	36,854
2010	4302	2149	55	40	0	2064	4477	4660	4819	6319	5035	5613	39,533
2009	4918	1968	38	44	0	844	3528	5557	4956	7118	5153	4055	38,179
2008	5055	2582	0	28	30	1732	3531	4631	4391	5692	4716	3350	35,738
2007	4759	1808	115	175	62	2662	5274	5965	5843	6755	3807	4941	42,166
Average	5,027	2,358	74	254	273	2,348	4,610	5,084	5,318	6,682	5,258	4,696	

Woodlands Nature Station Visitation													
FY	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
2020	4951	2623											7,574
2019	6224	2419	123	317	1176	4456	6238	6309	5799	7480	6676	5291	52,508
2018	5307	2145	0	138	1009	3137	5275	5664	5941	7236	6411	4870	47,133
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2008	5055	2582	0	28	30	1732	3531	4631	4391	5692	4716	3350	35,738
2007	4759	1808	115	175	62	2662	5274	5965	5843	6755	3807	4941	42,166
Average	5,032	2,337	68	238	261	2,427	4,964	5,475	5,445	6,782	5,281	4,647	

Table 1 - FY07-FY1209 Visitation

The figures above indicate the following:

- Average annual visitation from FY07 through FY09 was 42,958
- Highest annual visitation occurred in FY17 (this may be due to increased property-wide visitation due to the solar eclipse)
- Top 5 months of highest average visitation in order of most to least: July, May, June, August & October
- Note: December-February the facility is closed to the public

1.4 Cost Recovery

Cost recovery numbers for several LBL facilities are calculated and instrumental for strategic management decisions. Cost recovery is simply recovering the costs of a given expense. Below are the cost recovery percentages for the past few years.

	FY19 Expenses	FY19 Revenue	FY19 Cost Recovery	FY18	FY17	FY16	FY11
Woodlands Nature Station	\$ 417,879	\$ 188,645	45%	43%	41%	37%	20%
Management Area	FY18 Expenses	FY 18 Revenue	FY18	FY17	FY16		FY11
Woodlands Nature Station	\$ 373,603	\$ 161,906	43%	41%	37%		20%

Table 2 - Cost Recovery

As indicated above, cost recovery percentages for the Nature Station have steadily increasing but are still well below 100%. However, 100% cost recovery for the Nature Station may not be practical given its location and aging infrastructure. A goal of 70% cost recovery over the next 6 years (FY26) is a more practical recommended target.

1.5 Purpose of Analysis

The purpose of this analysis is to:

- Analyze current facilities and operations
- Propose future improvements and/or changes to current facilities and operations
- Propose suggestions and ideas to increase cost recovery
- Propose suggestions and ideas to increase visitation

2.0 Current Site Assessment

The current administrative boundary of Nature Station encompasses approximately 7 acres. The following improvements are located within the existing boundaries:

- Parking lot
- Main building/Learning Center
- Outdoor animal exhibits & gardens
- Trailheads

Current feature locations are illustrated in Map XX.

2.1 Boundaries

Current recreational boundary for the Nature Station is shown on Map XXX. Administrative boundary for the entire Nature Watch Area complex is shown on Map XXX.

2.2 Entrance

The Nature Station can be reached utilizing one of two roads (Mulberry Flat [FSR 135](#) or Silver Trail [FSR 133](#)) that connect directly to the Woodlands Trace (Trace) (Forest Service Road (FSR) 100). This is the main north/south roadway travelling throughout the unit. An alternate route to the Nature Station can be taken on FSR 134 which connects with Highway (HWY) 68/80. This highway is the main east/west travel route through the unit.

2.2.1 ~~Entrance Road (Mulberry Flat Road FSR 135)~~

The total distance between Nature Station and the Trace (FSR 100) is approximately five miles along Mulberry Flat Road.

This two-lane, paved approach road to the facility features no speedbumps or formal structures. Mulberry Flat Road does turn onto Bugg Springs Road for the final one-mile approach to the Nature Station. Included on this roadway are standard roadway directional signs.

2.2.2 ~~Entrance Road (Silver Trail Road FSR 133)~~

The total distance between Nature Station and the Trace is approximately three miles along Silver Trail Road.

This two-lane, paved approach road to the facility features no speedbumps or formal structures. Included on this roadway are standard roadway directional signs.

2.2.3 ~~Entrance Road (FSR 134)~~

The total distance between Nature Station and HWY 68/80 is approximately 9½ miles along FSR 134.

This two-lane, paved approach road to the facility features no speedbumps and passes by Energy Lake Campground and over Energy Dam. Included on this roadway are standard roadway directional signs.

2.2.4 Entrance to Facility/Office

The Nature Station main parking lot is reached by a very short connecting road. The parking lot is gated as to allow for closure afterhours and during winter months and for security of the facility.

3.0 Current and Proposed Operations

3.1 Seasons and Hours of Operation

3.1.1 Current Seasons and Hours of Operations

Months	Days of the Week	Hours
December – February	Closed to Public (Scheduled Groups Only)	
March & November	Wednesday – Sunday	10am – 5pm (last ticket at 4:30pm)
April – October	Sunday – Saturday	10am – 5pm (last ticket at 4:30pm)

Table 3 – Current Season/Hours

3.1.2 Proposed Seasons and Hours of Operations

Months	Days of the Week	Hours
December – February	Saturday – Sunday	10am – 4pm (last ticket at 3pm)
December – February	Monday – Friday Closed to Public (open to scheduled groups)	
March & November	Wednesday – Sunday	10am – 5pm (last ticket at 4:30pm)
April – October	Everyday	10am – 5pm (last ticket at 4:30pm)
Holiday Weekends*	Saturday – Sunday	10am – 7pm (last ticket at 6:30pm)
June and July	Everyday	10am - 7pm (last ticket at 6:30pm)

Table 4 – Proposed Season/Hours

*Memorial Day, July 4th (associated weekend) and Labor Day

The expansion of operation hours is recommended for weekends associated with three popular holidays and winter months. In both cases, proper advertising and marketing are critical to the success of the new hours.

Extended hours on the associated holiday weekends of Memorial Day, July 4th and Labor Day will maximize visitor use and provide additional opportunities for popular evening/night programs. To accomplish extended hours, staffing hours will be staggered as to cover additional hours of operation.

Weekdays during the winter months would continue to be closed to the public but open for scheduled groups such as schools, homeschools and other organizations. This closure allows staff

to work on projects and programming in preparation for the upcoming season. It is proposed that the Nature Station be open to the public under abbreviated hours on Saturday and Sunday during winter months.

3.2 Entrance Fees

3.2.1 Current Entrance Fees

Nature Station Fees	Fee as of FY20
Individual Daily	\$5
Child Daily (ages 5-12)	\$3
Individual Special Event	\$7
Child Special Event (ages 5-12)	\$5

Table 5- Entrance Fees

The figure above represents entrance fees as of December 2019. Entrance fees have not changed in over ten years.

3.2.2 Proposed Entrance Fees

Nature Station Fees	Proposed Fee
Individual Daily	\$7
Child Daily (ages 5-12)	\$5
Individual Special Event	\$9
Child Special Event (ages 5-12)	\$7
Family Membership Passport (2 adults and children 17 and under)	\$95
Individual Adult Passport	\$35
Child Passport (ages 5-17)	\$25

Table 6—Proposed Entrance Fees* Fees Subject to Change

The figures above represent entrance fees implemented on March 1, 2020. Seven nature centers were surveyed as comparable facilities. Two of these were privately operated and the remainder were city/state facilities. Most of these comparables facilities offered similar types of environmental education programs, tours and amenities. Adult daily fees ranged from \$0-20, with the average being \$8.56. Children's daily fees ranged from \$0-15, with the average being \$5.71.

3.2.2 Proposed Entrance Fees

Annual Passports:

Several of the comparable facilities offer annual passport memberships for families ranging from \$35-100. Proposed passport memberships could allow unlimited daily admission to the facility and special events at that facility with no additional charge.

Special Month Family Pass:

The Nature Station has two specialty months: April-Homeschooler's Month and Hummingbird Month. Like the yearly passport, an individual or family can purchase a passport that would give those individuals unlimited visits in that one month's time. The incentive is the different programming that goes on throughout the month. The month passport could allow the cardholder to also attend the special event held during that month.

3.3 Special Events

3.3.1 Current Special Events

The Nature Station presently hosts several special events throughout the year:

Month	Event	Average Visitation
March	Girls Scout Day	460
	Harry Potter Day (Spring Break)	433
April	Homeschooler's Day	263
May	Migratory Bird Day	313
	Memorial Day Weekend (River Day)	1,336
July	Cool Critter Day	1,057
August	Hummingbird Festival	2,073
September	Labor Day Weekend (Outdoor Kids Fest)	1,452
October	Columbus Day Weekend Woolly Bear Fest	1,162
	Howl O Ween	358
November	Fall Festival	364
	Paleontology Day	237
	Cub Scout Day	420

Table 7. Current Special Events

3.3.2 Proposed Special Events

Current events and proposed future special events:

- All current special events (Table 7) are popular and should remain on the annual schedule.
- In the winter annually, all special events should be re-evaluated for decision to keep, modify, replace or remove.
- Re-evaluation of special events should take place immediately following the end of the event.
- Additional revenue generation offerings at special events such as a chainsaw artist with the finished product being raffled at the end of the event.
- Additional special events discussed for possible proposed additions:
 - June Butterfly Count Event
 - Kids adventure weekend (could include climbing wall, etc.)
 - Valentine's Day Couple's Date Night w/adult specific programs
 - Christmas event
 - New Year's event

3.3.2.1 Proposed Corporate Days

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



“Spider

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege





Billy Brown
Deputy Recreation Program Manager

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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#); [Joyner, Christopher - FS](#)
Subject: Draft of cost and revenue comparison
Date: Monday, April 19, 2021 4:32:50 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[LBL FY22 Revenue and Expenses 041921.docx](#)

Please take a look at this. I used the total of discretionary funds in FY21 to estimate allocation in FY22, therefore it includes the \$666M. I think that this is what Ms. Douthitt was wanting to see. If she would like to delve deeper I think we should offer here the entire presentation.



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Caring for the land and serving people

Land Between the Lakes National Recreation Area

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



Land Between the Lakes National Recreation Area

Projected Costs and Revenues for FY21

04/20/21

Table-1 displays the funding that the Forest Service has available to provide the recreational and environmental education opportunities at Land Between the Lakes (LBL). It also examines the cost of providing those programs in FY21.

Table-1: FY21 Revenue/Expenses

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 1,290,063
LBLB Revenue Available (5-year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 6,131,099
FY 21 Projected Expenses	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001
Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398

Table-2 represents the costs of various recreational and environmental education programs at LBL compared to the income received at those venues in the last year before the pandemic. Cost recovery exceeding 100% indicates a program or facility that earns more than its cost to provide.

Table-2: Cost and Revenues by Program

Management Area	Expenses	Revenue	FY19 Cost Recovery
Backcountry Camping	\$ 237,773	\$ 89,794	38%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%
Lake Access	\$ 165,866	\$ 24,333	15%
Piney Campground	\$ 833,729	\$ 1,243,528	149%
Wranglers Campground	\$ 640,506	\$ 658,929	103%
Homeplace	\$ 451,568	\$ 125,040	28%
Nature Station	\$ 417,879	\$ 188,645	45%
OHV Area	\$ 184,590	\$ 322,067	174%
Picnic Areas/Firearms Range	\$ 102,318	\$ 416	0%
Rec Special Uses	\$ 32,297	\$ 6,552	20%
Trails	\$ 255,009	\$ -	0%
GPVC	\$ 120,403	\$ -	0%

Welcome Stations	\$ 130,632	\$ 50	0%
Brandon Spring	\$ 758,350	\$ 569,104	75%
EBP & SBR	\$ 256,540	\$ 263,969	103%
Hunt	\$ 205,619	\$ 260,240	127%
Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%

As provided for in the Protection Act, revenues earned at LBL are held on the Area in a special account titled "LBLB." The shortfall experienced in FY21 will be offset with an existing reserve of LBLB revenues earned in previous years. For FY22, if we assume similar appropriations and earnings to FY21, the reserve will be exhausted.

The Forest Service is currently working with partners and local officials to identify possible cost savings or revenue enhancements that will render LBL programs more cost-effective.

Land Between the Lakes National Recreation Area

FY2021

Table-1 displays the total funding allocated to Land Between the Lakes (LBL) in FY2021 to execute their program of work.

FY2021 Budget Allocation	
Regular FS Appropriated Funds	5,031,622
Revenue Funds (LBLB, LBTB, CWK2)	7,168,325
Transfer Funds (ERFO event)	94,813
TOTAL FUNDING AVAILABLE	12,294,760

Table-2 represents the costs of various recreational and environmental education programs at LBL compared to the income received at those venues in the last year before the pandemic. Cost recovery exceeding 100% indicates a program or facility that earns more than its cost to provide. The Forest Service is currently working with partners and local officials to identify possible cost savings or revenue enhancements that will render LBL programs more cost-effective.

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Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Thursday, April 22, 2021 11:54 AM
To: Donnay, Jacob -FS; Thornburgh, Richard -FS
Cc: Reaves, Sherry -FS; Johnson, Stephanie -FS; Pohlman, Timothy -FS
Subject: 20210420_LBLRevenueAndExpensesFinal
Attachments: 20210420_LBLRevenueAndExpensesFinal.docx

Here is the final version for distribution. Thanks everyone for the assistance with this!

-Michael

Land Between the Lakes National Recreation Area

FY2021

Table-1 displays the total funding allocated to Land Between the Lakes (LBL) in FY2021 to execute their program of work.

FY2021 Budget Allocation (\$)	
Regular FS Appropriated Funds	5,031,622
Revenue Funds (LBLB, LBTB, CWK2)	7,168,325
Transfer Funds (ERFO event)	94,813
TOTAL FUNDING AVAILABLE	12,294,760

Table-2 represents the costs of various recreational and environmental education programs at LBL compared to the income received at those venues in the last year before the pandemic. Cost recovery exceeding 100% indicates a program or facility that earns more than its cost to provide. The Forest Service is currently working with partners and local officials to identify possible cost savings or revenue enhancements that will render LBL programs more cost-effective.

Table-2: Cost and Revenues by Program

Management Area	Expenses	Revenue	FY19 Cost Recovery
Backcountry Camping	\$ 237,773	\$ 89,794	38%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%
Lake Access	\$ 165,866	\$ 24,333	15%
Piney Campground	\$ 833,729	\$ 1,243,528	149%
Wranglers Campground	\$ 640,506	\$ 658,929	103%
Homeplace	\$ 451,568	\$ 125,040	28%
Nature Station	\$ 417,879	\$ 188,645	45%
OHV Area	\$ 184,590	\$ 322,067	174%
Picnic Areas/Firearms Range	\$ 102,318	\$ 416	0%
Rec Special Uses	\$ 32,297	\$ 6,552	20%
Trails	\$ 255,009	\$ -	0%
GPVC	\$ 120,403	\$ -	0%
Welcome Stations	\$ 130,632	\$ 50	0%
Brandon Spring	\$ 758,350	\$ 569,104	75%
EBP & SBR	\$ 256,540	\$ 263,969	103%
Hunt	\$ 205,619	\$ 260,240	127%
Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%

Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Thursday, April 15, 2021 9:48 AM
To: Johnson, Stephanie -FS
Subject: Additional Budget/PA question from LBL.

Stephanie,

another question that I wish I would have had the wherewithal to ask yesterday evening concerns timing around budget conversations with our County Execs. This was the original reason for tomorrow's call. Those are the conversations we were wanting to time so as not to interfere with the Chief's schedule. I meant to ask if we can schedule those for as early as next week or would it be more appropriate to wait? I can hold my horses on this until we speak tomorrow—just priming you for the conversation. Thanks



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001
c: 618-889-0183
timothy.pohlman@usda.gov

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Golden Pond, KY 42211
www.fs.fed.us



Caring for the land and serving people

Hernandez, Evelyn -FS

Subject: Canceled: Confirmed: Call with McConnell office re: LBL
Location: Microsoft Teams Meeting

Start: Thu 4/22/2021 12:00 PM
End: Thu 4/22/2021 1:00 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Donnay, Jacob -FS
Required Attendees: Pohlman, Timothy -FS; Reaves, Sherry -FS; Williams, Michael -FS; Thornburgh, Richard M -FS; Weeks, Andria -FS; Johnson, Stephanie -FS

Importance: High

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

[Learn More](#) | [Meeting options](#)

Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Wednesday, April 21, 2021 3:51 PM
To: Johnson, Stephanie -FS
Subject: FW: 20210420_LBLRevenueAndExpenses
Attachments: 20210420_LBLRevenueAndExpenses (003).docx

This was the version that we were working with first thing this morning.



Tim Pohlman
Acting Area Supervisor
Forest Service
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timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Wednesday, April 21, 2021 7:54 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Subject: RE: 20210420_LBLRevenueAndExpenses

I think that this version now reflects the changes that Jared made after to speaking to R8 Budget yesterday.



Tim Pohlman
Acting Area Supervisor
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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Tuesday, April 20, 2021 8:23 PM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: Re: 20210420_LBLRevenueAndExpenses

Hey Tim. I think this is perfect. Should I expect another version with different data from Jared or is this good to go? I'll give you a call in the morning. Thanks!

-Michael

Get [Outlook for iOS](#)

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Tuesday, April 20, 2021 6:33:34 PM

To: Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: RE: 20210420_LBLRevenueAndExpenses

Michael, I am working with Jared to get that modified number for the FY21 Allocation. I took a shot at modifying the document to only show FY21 expenses. See what you think.



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001

c: 618-889-0183

timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>

Sent: Tuesday, April 20, 2021 2:50 PM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: 20210420_LBLRevenueAndExpenses

Thanks, Tim. If you can have your staff replace the FY 22 projected expenses with the FY21 projected expenses, I can move this up for concurrence. Also, please make sure the FY 21 final budget allocations are updated based on Jared and Lashanda's conversation.

The attached document is the most updated draft we are working off of.

Thank you!

-Michael

Hernandez, Evelyn -FS

From: Donnay, Jacob -FS
Sent: Wednesday, April 21, 2021 2:54 PM
To: Williams, Michael -FS; Johnson, Stephanie -FS
Cc: Thornburgh, Richard -FS; Weeks, Andria -FS
Subject: FW: Call Request

Importance: High

Hi Stephanie/Michael-

See trailing article/newscast that misrepresents FY22 funding on the LBL. Sen. McConnell's staff has requested a call later today or in the morning to better understand the situation. Perhaps we can connect internally this afternoon? In the meantime, please let us know some times the right staff from R8 can join a call with the Senator's office in the morning.

-Jake



Jake Donnay
(Acting) Director

Forest Service
Legislative Affairs

p: 202-205-1617

c: 571-414-7077

jacob.donnay@usda.gov

201 14th Street, SW
Washington, DC 20024

www.fs.fed.us



Caring for the land and serving people

From: Foley, Mason (McConnell) <Mason_Foley@mcconnell.senate.gov>
Sent: Wednesday, April 21, 2021 2:13 PM
To: Donnay, Jacob -FS <jacob.donnay@usda.gov>
Cc: Alvey, Morgan (McConnell) <Morgan_Alvey@mcconnell.senate.gov>
Subject: Call Request

Per our phone call we would like to set up a call today between 5:00-5:45 or tomorrow morning. Please see link below:

https://www.wpsdlocal6.com/news/land-between-the-lakes-heritage-and-recreation-areas-to-take-massive-budget-cut/article_453add70-a28e-11eb-aa16-efc54824c0b6.html

Thank you,
Mason Foley

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Thursday, April 22, 2021 1:11 PM
To: Farley, Tracy -FS; Raymond, Scott - FS
Cc: Johnson, Stephanie -FS
Subject: FW: Call Request

Importance: High

Good afternoon Tracy and Scott. We just finished the briefing with McConnell and Comer's Offices. McConnell's staffer specifically asked if we planned to go back and clarify the misinformation in this story, and we said we would. Can you check with Babette to see what we would need to do to get approval to go back to the media outlet to clarify the information? We have updated and approved current numbers to provide.

Here is the link to the story: https://www.wpsdlocal6.com/news/land-between-the-lakes-heritage-and-recreation-areas-to-take-massive-budget-cut/article_453add70-a28e-11eb-aa16-efc54824c0b6.html

Thanks

-Michael

From: Donnay, Jacob -FS <jacob.donnay@usda.gov>
Sent: Wednesday, April 21, 2021 2:54 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Cc: Thornburgh, Richard -FS <richard.thornburgh@usda.gov>; Weeks, Andria -FS <andria.weeks@usda.gov>
Subject: FW: Call Request
Importance: High

Hi Stephanie/Michael-

See trailing article/newscast that misrepresents FY22 funding on the LBL. Sen. McConnell's staff has requested a call later today or in the morning to better understand the situation. Perhaps we can connect internally this afternoon? In the meantime, please let us know some times the right staff from R8 can join a call with the Senator's office in the morning.

-Jake



Jake Donnay
(Acting) Director

Forest Service
Legislative Affairs

p: 202-205-1617

c: 571-414-7077

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From: Foley, Mason (McConnell) <Mason_Foley@mcconnell.senate.gov>
Sent: Wednesday, April 21, 2021 2:13 PM
To: Donnay, Jacob -FS <jacob.donnay@usda.gov>
Cc: Alvey, Morgan (McConnell) <Morgan_Alvey@mcconnell.senate.gov>
Subject: Call Request

Per our phone call we would like to set up a call today between 5:00-5:45 or tomorrow morning. Please see link below:

https://www.wpsdlocal6.com/news/land-between-the-lakes-heritage-and-recreation-areas-to-take-massive-budget-cut/article_453add70-a28e-11eb-aa16-efc54824c0b6.html

Thank you,
Mason Foley

Hernandez, Evelyn -FS

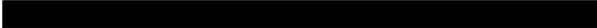
From: Pohlman, Timothy -FS
Sent: Tuesday, April 6, 2021 9:32 AM
To: Johnson, Stephanie -FS
Subject: FW: LBL Area Sup and PC positions

Good Morning Stephanie,

I don't need immediate assistance so enjoy your break a little bit. This is just an informational update and it can wait until next week.

(b)(5); Deliberative Process Privilege



On another note—I believe that you told me that the Chief has some budget hearings coming up. I wanted to ask you a question about timing some of our local conversations around that. We would like to bring our county executives into a meeting to discuss budget and ways to cut costs or increase revenues. 

(b)(5); Deliberative Process Privilege



 Thanks and have a great spring break.



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

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c: 618-889-0183
timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Monday, April 5, 2021 5:29 PM
To: Donaldson, Mike- FS <Michael.Donaldson1@usda.gov>
Subject: RE: LBL Area Sup and PC positions

Mike,

Non Responsive Record





Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: Donaldson, Mike- FS <Michael.Donaldson1@usda.gov>

Sent: Monday, April 5, 2021 12:22 PM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Arney, Ken- FS <Kenderick.Arney@usda.gov>

Subject: RE: LBL Area Sup and PC positions

Good Afternoon Tim,

Thank you. All is well and hope the same for you. I will await the other e-mail. Glad to hear your time with the groups has gone smoothly.



Michael Donaldson
Special Agent in Charge
Forest Service
Southern Region Law Enforcement and Investigations

p: 404-347-3701

c: 404-556-1081

f: 404-347-1849

Michael.Donaldson1@usda.gov

1720 Peachtree Road NW Suite 870S

Atlanta, GA 30309

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Caring for the land and serving people

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Monday, April 5, 2021 1:15 PM

To: Arney, Ken- FS <Kenderick.Arney@usda.gov>; Donaldson, Mike- FS <Michael.Donaldson1@usda.gov>

Subject: LBL Area Sup and PC positions

Ken and Mike,

I hope that you are both well. Please accept my thanks for taking the time on Friday to speak to employees at Land Between the Lakes. I think that your words helped to allay their fears (however unfounded) for LBL. I had an

Non Responsive Record

Non Responsive Record



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

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timothy.pohlman@usda.gov

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Caring for the land and serving people

Hernandez, Evelyn -FS

Subject: LBL Briefing
Location: Microsoft Teams Meeting

Start: Thu 4/22/2021 12:00 PM
End: Thu 4/22/2021 12:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Davis, Joyce -FS
Required Attendees: Davis, Joyce -FS; Thornburgh, Richard -FS
Optional Attendees: Pohlman, Timothy -FS; Reaves, Sherry -FS; Williams, Michael -FS; Weeks, Andria -FS; Johnson, Stephanie -FS; Donnay, Jacob -FS; Mason_Foley@mccconnell.senate.gov; Morgan_Alvey@mccconnell.senate.gov; lily.douthitt@mail.house.gov

This is a Forest Service briefing for staff of Sen. McConnell and Rep. Comer regarding Land Between the Lakes. The invite below has an audio only option to call in if Teams is not an option for you.

FS staff – please note that this invite replaces an earlier one you received from Jake Donnay because we needed to add an audio only option. The other calendar item will be cancelled.

-----Original Appointment-----

From: Davis, Joyce -FS <joyce.davis2@usda.gov>

Sent: Thursday, April 22, 2021 6:56 AM

To: Davis, Joyce -FS; Thornburgh, Richard -FS

Subject: LBL Briefing

When: Thursday, April 22, 2021 12:00 PM-12:45 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

(b)(6) United States, Washington DC

Phone Conference ID: (b)(6)

[Find a local number](#) | [Reset PIN](#)

Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Tuesday, April 13, 2021 5:28 PM
To: Johnson, Stephanie -FS
Subject: FW: LBL Budget - Briefing Paper
Attachments: USDA Briefing Paper LBLBudget.docx

Heads-up. Another media/budget request within the region. I've asked the PAO to provide some talking points/key messages that they would propose using to address the questions.

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Tuesday, April 13, 2021 3:56 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: LBL Budget - Briefing Paper

Scott / Tracy,

We don't have anything substantive to add. I recommend everyone review the Land Between the Lakes Protection Act before they provide a response. https://www.landbetweenthelakes.us/wp-content/uploads/2015/04/ProtectionActPUBLIC-LAW-105277OCT-21-1998-112-STAT-2681326_Pages-311-327.pdf

US Congress mandated several roles that will not be met with the current budget reduction in FY 22. The current FY 22 budget will force the agency to close multiple keystone facilities that meet Congressional mandates. [REDACTED]

(b)(5); Deliberative Process Privilege [REDACTED]



Christopher Joyner, EdS, MA
Public Affairs Officer

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2005

c: 270-350-3693

christopher.joyner@usda.gov

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Golden Pond, KY 42211

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Caring for the land and serving people

Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Tuesday, April 13, 2021 5:59 PM
To: Johnson, Stephanie -FS
Subject: FW: LBL Budget - Briefing Paper

fyi

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Sent: Tuesday, April 13, 2021 4:55 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Cc: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: Re: LBL Budget - Briefing Paper

All, the WO just responded and said we must send all budget inquiries to the WO.

Chris, please send us the reporter's questions and we will send up for response.

Scott

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Tuesday, April 13, 2021 5:26:18 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Cc: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: LBL Budget - Briefing Paper

Chris, Thanks for the briefing paper. We actually need to know how the unit would like to answer/respond to the questions received. The briefing paper does a good job of providing context. We need a little more info on how you would like to answer the reporter's questions, understanding that your line officer, the regional leadership and the regional budget officer will need to concur on your talking points/key messages. Call me if you have questions.

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Tuesday, April 13, 2021 3:56 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: LBL Budget - Briefing Paper

Scott / Tracy,

We don't have anything substantive to add. I recommend everyone review the Land Between the Lakes Protection Act before they provide a response. https://www.landbetweenthelakes.us/wp-content/uploads/2015/04/ProtectionActPUBLIC-LAW-105277OCT-21-1998-112-STAT-2681326_Pages-311-327.pdf

US Congress mandated several roles that will not be met with the current budget reduction in FY 22. The current FY 22 budget will force the agency to close multiple keystone facilities that meet Congressional mandates. [REDACTED]

(b)(5); Deliberative Process Privilege [REDACTED]



Christopher Joyner, EdS, MA
Public Affairs Officer

Forest Service
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c: 270-350-3693

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Caring for the land and serving people

Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Friday, April 16, 2021 5:20 PM
To: Arney, Ken- FS; Johnson, Stephanie -FS; Pohlman, Timothy -FS; Williams, Michael -FS
Cc: Raymond, Scott - FS
Subject: FW: MEDIA INQUIRY - Budget Issues on LBL

Thought this would be useful for you as we work toward the congressional briefing for LBL Monday.

From: FS-pressoffice <SM.FS.pressoffice@usda.gov>
Sent: Friday, April 16, 2021 3:26 PM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; FS-pressoffice <SM.FS.pressoffice@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: MEDIA INQUIRY - Budget Issues on LBL

Good afternoon,

Sharing.. so you know I did respond to the reporter with:

At the start of Fiscal Year 2021, we transitioned to a new budget structure designed to improve how we manage our funds. As with previous budget structures, this new structure does not affect the overall level of funds appropriated by Congress. The new structure provides greater transparency to Congress and all Americans in how we manage their national forests and grasslands. We will continue to work with our partners and the public to ensure we accomplish our mission-critical work.



Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357
Babete.anderson@usda.gov
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Washington, DC 20250
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Small icons for the USDA logo, Twitter, and Facebook.

Caring for the land and serving people

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Sent: Tuesday, April 13, 2021 6:22 PM
To: FS-pressoffice <SM.FS.pressoffice@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: MEDIA INQUIRY - Budget Issues on LBL

Good afternoon.

Please see below media inquiry regarding budget rumors on LBL in KY.

Pauline Fitzgerald 203.947.5258

Channel 6

https://www.wpsdlocal6.com/about-us/meet-the-team/bios/pauline-fitzgerald/article_59f30a7a-732a-11e9-83a6-57e20455495b.html

Media Request:

"Hi, Chris! It's Pauline with WPSD.... I was told by a KSP trooper that LBL's budget has been cut by more than double? Could be a good opportunity for us to do a story. Definitely a concern for many"

Please advise who and how to respond. Reporter's deadline is COB Wednesday.

Respectfully,



Scott Raymond
Public Affairs Specialist
Office of Communication
Forest Service
Southern Region

c: 404-632-1893

scott.raymond@usda.gov

1720 Peachtree Street NW

Atlanta, GA 30309

www.fs.fed.us



Caring for the land and serving people

Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Wednesday, April 14, 2021 1:56 PM
To: Arney, Ken- FS; Morris, Mary -FS; Poplett, Paul -FS; Johnson, Stephanie -FS; Davis, Janette -FS
Cc: Baker, Andrew -FS; Hale, Cynthia -FS
Subject: FW: need budget info approved for media request

LBL has a request from a Paducah television reporter regarding their budget being "reduced by half." The WO has asked us to provide a statement that we want the WO to approve, once our Budget Officer and Exec has approved.

Budget has approved. Is this language okay with you?

(b)(5); Deliberative Process Privilege

From: Millott, Jason -FS <jason.r.millott@usda.gov>
Sent: Wednesday, April 14, 2021 12:19 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: need budget info approved for media request

I think the statement works without getting into a lot of details.



Jason R. Millott, MBA
Regional Budget Analyst

Forest Service
Southern Region, Regional Office

c: 540-632-3989

jason.r.millott@usda.gov

Located Remotely:

Roanoke, VA

www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 12:08 PM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: need budget info approved for media request

Let's leave the FY out of the equation. The PAO was thinking that was the reporter's intent.

From: Millott, Jason -FS <jason.r.millott@usda.gov>
Sent: Wednesday, April 14, 2021 11:01 AM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: RE: need budget info approved for media request

Hi Tracey,

Before responding, can we clarify the media is asking about FY22? FY22 budget allocations have not been determined.

LBL's FY 22 budget being "reduced by half."



Jason R. Millott, MBA
Regional Budget Analyst
Forest Service
Southern Region, Regional Office

c: 540-632-3989

jason.r.millott@usda.gov

Located Remotely:

Roanoke, VA

www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 10:54 AM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: FW: need budget info approved for media request

Jason, here is the request for budget approval related to a media query on LBL's budget. Please see the highlighted text below and let me know if this works, or if you have suggested edits.

Call if you have questions. 479-264-6869.

Thanks!

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 8:26 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Cc: Poplett, Paul -FS <paul.poplett@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: need budget info approved for media request

Sherry, We received a media request on LBL's FY 22 budget being "reduced by half." The WO has asked us to provide a statement that we want the WO to approve, once our Budget Officer and Exec has approved.

Will this verbiage (that we used for El Yunque) work for LBL? Please feel free to offer suggested edits.

(b)(5); Deliberative Process Privilege

A large black rectangular redaction box covering the bottom portion of the email content.



Tracy Farley
Acting Director
Office of Communications
Forest Service
Southern Region

c: 479-264-6869

tracy.farley@usda.gov

www.fs.fed.us



Caring for the land and serving people

Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Wednesday, April 14, 2021 6:26 PM
To: Williams, Michael -FS
Cc: Johnson, Stephanie -FS; Farley, Tracy -FS; Joyner, Christopher - FS
Subject: FW: Region 8 - Budgetary Question

Sorry for sending this to all of you but I know that there are budget hearings tomorrow and the timing of this enquiry from Cong. Comer's office could be an issue. We received a media enquiry yesterday which we forwarded up that asked if it was true that our budget had been cut by half. I will be available at your convenience to help with any response or briefing deemed appropriate.



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001
c: 618-889-0183
timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Wednesday, April 14, 2021 4:52 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: FW: Region 8 - Budgetary Question

Tim,
This now seems connected to the media query.
I can't reach Michael Williams so I don't know what his guidance is.
Chris

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Wednesday, April 14, 2021 3:32 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>
Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

Thanks for your time and any information you may be able to pass along!

Lily Douthitt
Legislative Aide
2410 Rayburn HOB
Office: 202-225-3115



Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Wednesday, April 21, 2021 4:18 PM
To: Johnson, Stephanie -FS
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

This appears to be the latest iteration of the numbers. It accounts for WFSE and NFSE. See below.



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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Wednesday, April 21, 2021 2:50 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

Per our discussion:

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 1,361,993
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
LBLB Revenue Available (5 year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,944,588
FY 21 Projected Expenses (estimated)	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contract & Agreement	\$ 564,001
Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
TOTAL EXPENSES	\$ 11,847,957
FY 21 Projected Shortfall (est)	\$ (1,903,369)



Jared L. Baker
Staff Officer - Business Performance Dept Manager

Forest Service
Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>

Sent: Wednesday, April 21, 2021 1:38 PM

To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>;

Jones, Marcie- FS <Audrey.Jones@usda.gov>

Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Thanks Jared.

I thought we were talking about FY21, not FY22 as indicated in the chart below. It is important to focus on FY21 as we know what was received and what we have available to operate within. We should not share numbers based on what we think our budget will be in FY22 since we do not have a FY22 appropriations bill. Neither I, nor SPBA agrees with sharing numbers related to FY22 as they are truly projections and not actual allocations. Also, the salary and expense funds (NFSE/WFSE) although held in the RO per WO direction, it is still specifically available for LBL so that should be

included in any FY21 numbers regarding your allocation. The same applies to your covid funds which you have fully spent. They are all funds available to execute LBL's program of work.

I am in meetings thru 6 pm today. One meeting just ended early so I can meet now thru 3:30. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>

Sent: Wednesday, April 21, 2021 1:03 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>;

Jones, Marcie- FS <Audrey.Jones@usda.gov>

Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

The NFSE dollars and the COVID dollars were purposefully left out of our FY22 assessment. Our FY22 estimated shortfall included only dollars expected to be received at the unit level by the unit and only dollars expected to be spent at the unit level by the unit. Thus NFSE available dollars and NFSE expected expenditures was not included as these funds are outside of our control. Thus I still stand by our original assessment of a shortfall expected in FY22 to operate the unit. I am available until 3pm CST for a conversation as I feel it's important that we are all on the same page on this.

Allocated Spending Category	EBLI	FY21 Initial	FY21 Final	FY22 Projected
Cost Pool Admin Overhead	POOL			
Facilities Maintenance	CMFC	134,395	143,600	134,395
Roads Maintenance	CMRD	145,372	171,551	171,551
Trails Maintenance	CMTL	26,857	31,400	26,857
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622
Organization Services	FSOS	19,700	19,700	19,700
Hazard Fuels Reduction	NFHF	62,260	62,260	62,260
Inventory & Monitoring	NFIM			
Landownership Management	NFLM			
Land Management Planning	NFPN			
Combined NFIM and NFPN	NFMP		7,000	7,000
Recreation & Heritage	NFRW	77,961		
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668	666,668
Timber Management	NFTM	7,000	7,000	7,000
Vegetation & Watershed	NFWW	22,000	22,000	22,000
Wildlife Management	NFWF	59,000	59,000	59,000
Hazardous Fuel Reduction	WFHF			
Forest Fire Management	WFPR	13,202	13,202	13,202
Variable Non-Traditional Appropriations*	VAR	94,814	94,814	94,814
		\$ 1,415,851	\$ 1,384,817	\$ 609,000



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>

Sent: Wednesday, April 21, 2021 10:26 AM

To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>

Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Tim/Jared,

Please see information below that I shared with Michael W. Your appropriated funds excluded the amount provided for salary & expense and the covid funds received in FY21. Please let me know if you have questions or concerns. I will make myself available to discuss this further with you, if necessary.

Thanks, Sherry

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Caring for the land and serving people

From: Reaves, Sherry -FS

Sent: Wednesday, April 21, 2021 11:09 AM

To: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

The salary and expense and covid appropriated funds were omitted from table 1 appropriated funding available. I updated the table to include these funds. Each unit was given a ceiling to charge against for S&E and covid. LBL received \$3,713,088 in salary & expense and \$28,471 in covid funds. This more accurately reflects the appropriated funds available to the unit in FY21. I also removed the statement regarding a FY21 shortfall since the actual appropriated funds available to LBL exceeds their FY21 projected expenses. I am okay with leaving the rest as written. Thanks, Sherry

Table-1: FY21 Revenue/Expenses

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 5,031,622
LBLB Revenue Available (5-year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,872,658
FY 21 Projected Expenses	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001
Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398

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Caring for the land and serving people

From: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>

Sent: Wednesday, April 21, 2021 9:30 AM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good Morning Michael,

This looks good to me. Thanks for catching the CMRD (\$5601) prior year funds.

LaShanda

From: Williams, Michael -FS <michael.r.williams@usda.gov>

Sent: Wednesday, April 21, 2021 8:16 AM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>

Subject: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good morning, Sherry and Lashanda. Attached is a draft for Congressman Comer's request for budget numbers for LBL. This draft reflects the changes Lashanda and LBL discussed yesterday. Please provide any edits or comments back to me, and I'll package for Exec.

Additionally, we are still seeking clarification on who needs to review. SPBA indicated yesterday that it was okay to simply provide FY21 budget numbers as long as we don't get into explanations and as long as we don't get into future budgets, but I am still waiting on confirmation that this document can be approved at the Regional level. Any guidance you can provide on this will be appreciated.

Thank you

-Michael



Michael R. Williams
Legislative Affairs

Forest Service
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Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Monday, April 19, 2021 9:16 PM
To: Farley, Tracy -FS
Cc: Johnson, Stephanie -FS
Subject: FW: Rough draft of the LBL budget situation
Attachments: LBL FY22 Revenue and Expenses 041921.docx

We probably need to discuss this in the morning. Congressman Comer's staffer asked us to send her some budget numbers. Attached is a draft. (b)(5); Deliberative Process Privilege

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Monday, April 19, 2021 6:22 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: Rough draft of the LBL budget situation

Chris thought I was too mild in my assessment. See what you think of this. Thanks



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

Hernandez, Evelyn -FS

Subject: LBL

Start: Thu 4/22/2021 11:00 AM
End: Thu 4/22/2021 11:30 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Farley, Tracy -FS
Required Attendees: Johnson, Stephanie -FS; Williams, Michael -FS

SkypeTeamsProperties: {"cid":"19:meeting_MDEzZjQwM2YtYTBmNS00NjQ4LTkzN2UtYTU4NTA5MWU0NGFI@thread.v2","rid":0,"mid":0,"uid":null,"private":true,"type":0}

SkypeTeamsMeetingUrl: https://teams.microsoft.com/l/meetup-join/19%3ameeting_MDEzZjQwM2YtYTBmNS00NjQ4LTkzN2UtYTU4NTA5MWU0NGFI%40thread.v2/0?context=%7b%22Tid%22%3a%22ed5b36e7-01ee-4ebc-867e-e03cfa0d4697%22%2c%22Oid%22%3a%226c6d58a0-fea7-4600-9e7b-c9d832babba9%22%7d

SchedulingServiceUpdateUrl: https://api.scheduler.teams.microsoft.com/teams/ed5b36e7-01ee-4ebc-867e-e03cfa0d4697/6c6d58a0-fea7-4600-9e7b-c9d832babba9/19_meeting_MDEzZjQwM2YtYTBmNS00NjQ4LTkzN2UtYTU4NTA5MWU0NGFI@thread.v2/0

OnlineMeetingConfLink: conf:sip:tracy.farley@usda.gov;gruu;opaque=app:conf:focus:id:teams:2:0!19:meeting_MDEzZjQwM2YtYTBmNS00NjQ4LTkzN2UtYTU4NTA5MWU0NGFI-thread.v2!6c6d58a0fea746009e7bc9d832babba9!ed5b36e701ee4ebc867ee03cfa0d4697

TeamsVtcTenantId: ed5b36e7-01ee-4ebc-867e-e03cfa0d4697

regroup/strategy meeting

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Hernandez, Evelyn -FS

From: Reaves, Sherry -FS
Sent: Thursday, April 22, 2021 11:34 AM
To: Williams, Michael -FS; Pohlman, Timothy -FS; Johnson, Stephanie -FS
Subject: LBL Briefing
Attachments: 20210420_LBLRevenueAndExpenses_sgr2.docx

Attached is the updated numbers for the discussion today on LBL's budget. This includes regular FS appropriations, revenue and transfer funds. I will focus on the total amount of funds available to LBL to execute their program of work in FY21. The earlier numbers for revenue was based on a 5 year average of what the unit usually collects each year but I used what they actually have on the books that's available to LBL. The five year average does include balances available from previous years. Funds not spent roll over to the next year and are available for the unit to use. I did exclude the projected FY21 expenditures. However, I left in the table showing the management areas and the cost to operate them. I did not include any information on FY22 projections as it is premature to discuss them.

Thanks, Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

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Caring for the land and serving people

Hernandez, Evelyn -FS

From: Thornburgh, Richard -FS
Sent: Thursday, April 22, 2021 11:15 AM
To: Pohlman, Timothy -FS; Reaves, Sherry -FS; Thornburgh, Richard -FS; Williams, Michael -FS; Weeks, Andria -FS; Johnson, Stephanie -FS; Donnay, Jacob -FS
Subject: LBL Briefing Plan

Just as a heads up, I'll be facilitating the meeting today with Sen. McConnell and Rep. Comer's staff. After brief intro and preface, I plan to kick it over to the Region and LBL to explain the situation and walk thru the budget. Stephanie, I'll go to you first for a few remarks, then Tim, then Sherry. We'll adjust as needed and turn to Andria to explain the national perspective with FY22 and the shift to Salaries & Expenses.

If the budget info is ready in time, we'll share with staffers in advance. If not, we'll share afterwards.



Richard Thornburgh
Legislative Affairs Specialist
Forest Service
Washington Office, Legislative Affairs

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Washington, DC 20024
www.fs.fed.us



Caring for the land and serving people

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Wednesday, April 21, 2021 11:25 AM
To: Thornburgh, Richard -FS
Cc: Farley, Tracy -FS; Johnson, Stephanie -FS; Poppett, Paul -FS
Subject: LBL Budget

Hey Richard. This one is going to need some WO involvement. [REDACTED]

(b)(5); Deliberative Process Privilege [REDACTED]

We are still working on the Comer response.

Thanks

-Michael

From: Foley, Mason (McConnell) <Mason_Foley@mcconnell.senate.gov>
Sent: Wednesday, April 21, 2021 10:58 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Alvey, Morgan (McConnell) <Morgan_Alvey@mcconnell.senate.gov>
Subject: LBL Budget

Hello Michael,

I am writing to see what information you can provide regarding the Forest Service's plans for the Land Between the Lakes budget. Any information you can share would be helpful. Thank you.

Best,
Mason Foley

Hernandez, Evelyn -FS

From: Raymond, Scott - FS
Sent: Wednesday, April 21, 2021 11:44 AM
To: Johnson, Stephanie -FS
Subject: LBL budget

I will have a draft response for Congressman Comer's office from Sherry today for your review. FYI.

Respectfully,



Scott Raymond
Public Affairs Specialist
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Southern Region

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scott.raymond@usda.gov
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Caring for the land and serving people

Hernandez, Evelyn -FS

Subject: LBL Budget
Location: Microsoft Teams Meeting

Start: Wed 4/21/2021 4:30 PM
End: Wed 4/21/2021 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Donnay, Jacob -FS
Required Attendees: Donnay, Jacob -FS; Williams, Michael -FS; Farley, Tracy -FS; Pohlman, Timothy -FS; Reaves, Sherry -FS; Poplett, Paul -FS; Raymond, Scott - FS; Thornburgh, Richard M -FS; Johnson, Stephanie -FS; Weeks, Andria -FS; Norrell, Joseph - FS
Optional Attendees: Holliman, Lashanda - FS

Importance: High

Sorry for the short notice, but please join this meeting for media/Leg inquiries surrounding the LBL Budget. See link below:

[Land Between the Lakes heritage and recreation areas to take massive budget cut | News | WPSD Local 6](#)

Microsoft Teams meeting

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Land Between the Lakes National Recreation Area

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



From: Pohlman, Timothy -FS
Sent: Thu, 11 Mar 2021 15:03:49 +0000
To: Johnson, Stephanie -FS
Subject: LBL update

Stephanie, I hope that you are well. I wanted to give you an update on a few items going on at LBL:

The Homeplace – Non Responsive Record

Non Responsive Record

Senator Hagerty's (TN) local staffer will be visiting the Homeplace week after next and would like a briefing from us about the management at the facility. We expect to be asked budget questions. We are in the process of preparing a transparent, factual, public-facing discussion of revenues and expenditures at LBL. We will prepare it as a means to inform a discussion of our need to change the way we deliver program here to some model that is less costly.

(b)(5); Deliberative Process Privilege

Advertising and Marketing – Non Responsive Record

Non Responsive Record

Feral Hogs – Non Responsive Record

Non Responsive Record

Budget Briefing – LBL submitted our March 10th reply due on our capability under the FY21 budget. If you read it you will see our rather dour predictions for the future of some programs. LBL has been affected by budget modernization to a unique degree, I believe, because of the amount of our current program accomplished through our agreement and our contract. These items, being discretionary, are

particularly vulnerable to the new process and its emphasis on funding fixed costs first. I tell you this
(b)(5); Deliberative Process Privilege

(b)(6)



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Tuesday, April 20, 2021 10:53 AM
To: Hernandez, Evelyn -FS
Cc: Johnson, Stephanie -FS
Subject: Meeting with Stephanie

Good morning, Evelyn. Any chance you could get me on Stephanie's calendar to discuss a Congressional inquiry at LBL? Looks like she has time up until 1200 today. I would need 15-20 mins. Thanks



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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Hernandez, Evelyn -FS

Subject: Place Holder: LBL Budget Call with Congressman Commer's Office

Start: Mon 4/19/2021 1:00 PM
End: Mon 4/19/2021 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Williams, Michael -FS
Required Attendees: Pohlman, Timothy -FS; Farley, Tracy P -FS; Stephanie N -FS Johnson

Meeting invite will be sent once participants are determined

Email Context:

No problem. Let's meet at 1:00 Eastern on Monday, April 19. We will need to see who from our end will be on the call, so I'll send that meeting invite to you soon. Likely tomorrow.

Have a great afternoon

-Michael

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Thursday, April 15, 2021 10:45 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Region 8 - Budgetary Question

Thanks for the context and following up. How is Monday April 19th anytime between 10:30-1:30PM. Or Tuesday April 20th before 1PM?

Best,
Lily

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 15, 2021 10:34 AM
To: Douthitt, Lily <Lily.Douthitt@mail.house.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Region 8 - Budgetary Question

Good morning, Lily. Thanks for reaching out. We'd be happy to go over this information with you. Any chance we could schedule a call with you early next week? The Chief of our agency has a budget hearing today before House Appropriations, so lots of us have our focus on that today. I imagine that is also the budget meeting your constituent referenced.

Let me know some dates/times you are available for next week and we'll set it up. Thanks

-Michael



Michael R. Williams
Legislative Affairs
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c: 470-599-3926
Michael.R.Williams@USDA.gov

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From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>

Sent: Wednesday, April 14, 2021 4:32 PM

To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>

Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

Thanks for your time and any information you may be able to pass along!

Lily Douthitt
Legislative Aide
2410 Rayburn HOB
Office: 202-225-3115

Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Wednesday, April 14, 2021 12:25 PM
To: Johnson, Stephanie -FS
Subject: Re: Any time this week for discussion?

Yes, that will work. Thanks Stephanie

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From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Wednesday, April 14, 2021 11:22:36 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Any time this week for discussion?

I was about to email you.

I have openings on Friday morning, but Ken just said we may have to schedule an exec meeting to handle a WO ask. Let's go ahead and schedule for the morning (if that works for you) and if we need to shift, we will. Will that work? If so, I will send you an invite.



Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

Forest Service
Southern Region (Region 8)

p: 404-347-4116
c: 404-895-1709 (preferred)
stephanie.n.johnson@usda.gov

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Atlanta, GA 30309-2449

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Caring for the land and serving people

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Wednesday, April 14, 2021 12:19 PM
To: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: Any time this week for discussion?

Hello Stephanie, I was wondering if you have any time on Friday for a discussion about how we should time our efforts to engage our County Execs around budget and program?

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Non Responsive Record

I appreciate your comments today. Will look forward to getting together with Scott and Beth Lemaster.



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001

c: 618-889-0183

timothy.pohlman@usda.gov

100 Van Morgan Drive
Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Tuesday, April 20, 2021 3:04 PM
To: Johnson, Stephanie -FS; Farley, Tracy -FS
Subject: RE: Congressman Comer Inquiry

I was able to get Richard Thornburgh (WO LA) and SPBA on the phone at the same time today. SPBA is

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But discussion on how the money was portioned out, or anything regarding future budgets would need to go through SPBA. Will let you know what they say.

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I'll set up a time through Evelyn to talk through the legislative affairs program with Paul.

-Michael

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Tuesday, April 20, 2021 2:54 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: FW: Congressman Comer Inquiry

Tracy – can you and Michael get with Paul and explain to him how we are managing these budget issues? While Mary is on detail, we need make sure we loop in Paul on budget inquiries. Thanks- snj



Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

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stephanie.n.johnson@usda.gov

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From: Poplett, Paul -FS <paul.poplett@usda.gov>
Sent: Tuesday, April 20, 2021 2:51 PM
To: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: FW: Congressman Comer Inquiry

Hi Stephanie-

Please see the trailing emails – my thought was the response should come through SPBA; Mary said you would have an OC perspective.

Thanks!

Paul



Paul Poppett
Acting Deputy Regional
Forester

Forest Service
Southern Region

c: 505-280-0862

paul.poppett@usda.gov

1720 Peachtree Street, NW, Room
700 North
Atlanta, GA 30309
(Virtual)

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From: Morris, Mary -FS <mary.morris@usda.gov>

Sent: Tuesday, April 20, 2021 2:42 PM

To: Poppett, Paul -FS <paul.poppett@usda.gov>

Subject: RE: Congressman Comer Inquiry

If we handle it as we did El Yunque, they will want to approve the number we send out at the SPBA Level, Andria Weeks and Tony Dixon. Stephanie can advise on this better from an OC perspective.



Mary A. Morris
Deputy Regional Forester, Operations

Forest Service
Operations/Recreation/Engineering/Lands

p: 404-347-4177

c: 404-275-6606

f: 404-347-4821

mary.morris@usda.gov

1720 Peachtree Street, NW, Suite 760S
Atlanta, GA 30309-2405

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From: Poppett, Paul -FS <paul.poppett@usda.gov>

Sent: Tuesday, April 20, 2021 2:27 PM

To: Morris, Mary -FS <mary.morris@usda.gov>

Subject: FW: Congressman Comer Inquiry

Hi Mary –

I am unsure of the protocol for this request; I had thought responses had to go through SPBA, but I am curious of how this should be handled.

I appreciate your advice and assistance!!

Paul



Paul Poppett
Acting Deputy Regional
Forester

Forest Service
Southern Region

c: 505-280-0862

paul.poppett@usda.gov

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700 North

Atlanta, GA 30309

(Virtual)

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Caring for the land and serving
people

From: Williams, Michael -FS <michael.r.williams@usda.gov>

Sent: Tuesday, April 20, 2021 1:41 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Poppett, Paul -FS <paul.poppett@usda.gov>

Cc: Baker, Andrew -FS <andrew.baker@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>

Subject: Congressman Comer Inquiry

Good afternoon, as most of you know, Congressman Comer's Office requested LBL budget numbers (similar to El Yunque request last week). Since this deals with the budget and the request came directly to us, I need some guidance on what level of concurrence we need. Can we sign off on this if Sherry and Exec are okay with it? Or does this need higher clearance? SPBA?

Additionally, the full budget numbers were provided to the county executives in a meeting today, so Comer (and possibly other members) will likely receive these numbers from the county, making our response obsolete.

If anyone has time for a call today, please reach me directly on my cell at 470 599 3926. I will be out of pocket from 1530-2000, but available at your convenience before or after that.



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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Hernandez, Evelyn -FS

From: Pohlman, Timothy -FS
Sent: Friday, April 23, 2021 5:02 PM
To: Farley, Tracy -FS; Johnson, Stephanie -FS; Reaves, Sherry -FS
Subject: RE: heads up-will need your review for LBL info -- snj edits

Can we give them my cell phone number 618-889-0183? I will be away from that desk number until Wednesday. I monitor the cell all weekend.



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001
c: 618-889-0183
timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 4:00 PM
To: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: heads up-will need your review for LBL info -- snj edits

Thank you all. I believe this incorporates the edits. Stephanie, we will send to Babete once you give us final approval.

LBL Statement:

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A large black rectangular box covering the majority of the lower half of the page, indicating that the content has been redacted under FOIA exemption (b)(5) Deliberative Process Privilege.

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>

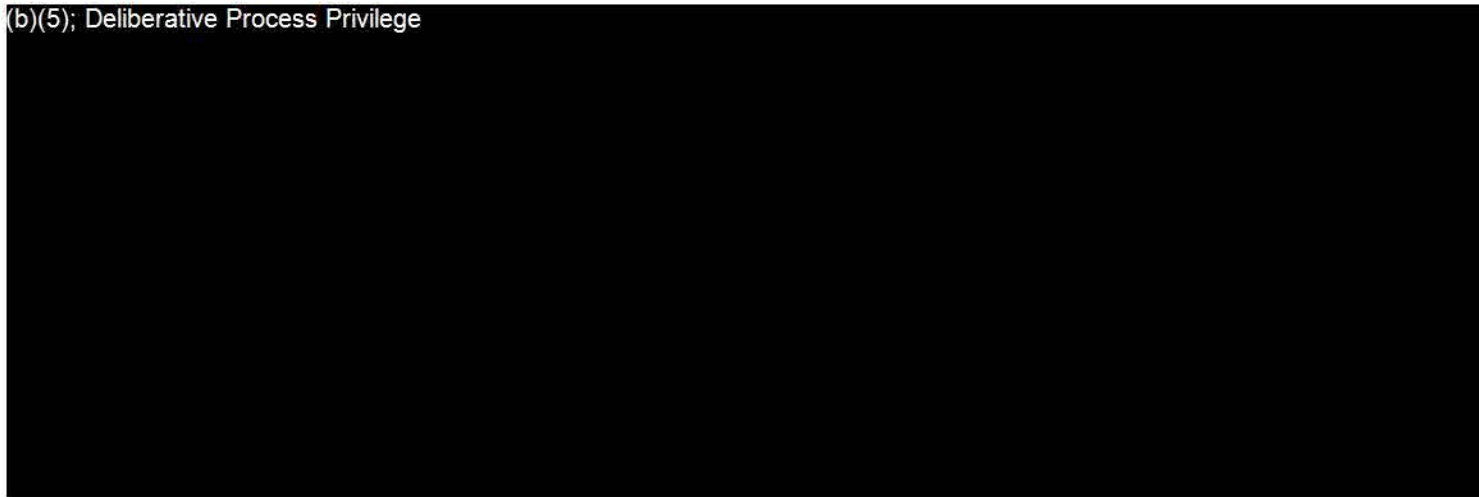
Sent: Friday, April 23, 2021 3:47 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: RE: heads up-will need your review for LBL info -- snj edits

If I came upon the previous statement on the web, and didn't know what had happened, I would be very confused. So, I think we need a more straight-forward, simple statement. See below:

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Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

Forest Service
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c: 404-895-1709 (preferred)

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>

Sent: Friday, April 23, 2021 4:21 PM

To: Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>

Subject: RE: heads up-will need your review for LBL info

My comments below. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

p: 404-347-2692

c: 404-998-3982

f: 404-347-4998

sherry.reaves@usda.gov

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Atlanta, GA 30309

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>

Sent: Friday, April 23, 2021 4:11 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>

Subject: RE: heads up-will need your review for LBL info

Please review. This verbiage is for a potential statement coming from LBL:

(b)(5); Deliberative Process Privilege



From: Farley, Tracy -FS

Sent: Friday, April 23, 2021 2:32 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: heads up-will need your review for LBL info in a bit <eom>



Tracy Farley
Acting Director
Office of Communications
Forest Service
Southern Region

c: 479-264-6869

tracy.farley@usda.gov

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Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Friday, April 23, 2021 4:34 PM
To: Johnson, Stephanie -FS
Cc: Pohlman, Timothy -FS
Subject: RE: heads up-will need your review for LBL info

In thinking about it more, Michael and Scott don't think the WO will approve the first paragraph. We plan to delete it and start with the second paragraph.

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Friday, April 23, 2021 3:29 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: heads up-will need your review for LBL info

Working on adding some comments now. Will start with Sherry's version.



Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Friday, April 23, 2021 4:21 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: heads up-will need your review for LBL info

My comments below. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

p: 404-347-2692
c: 404-998-3982

f: 404-347-4998

sherry.reaves@usda.gov

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>

Sent: Friday, April 23, 2021 4:11 PM

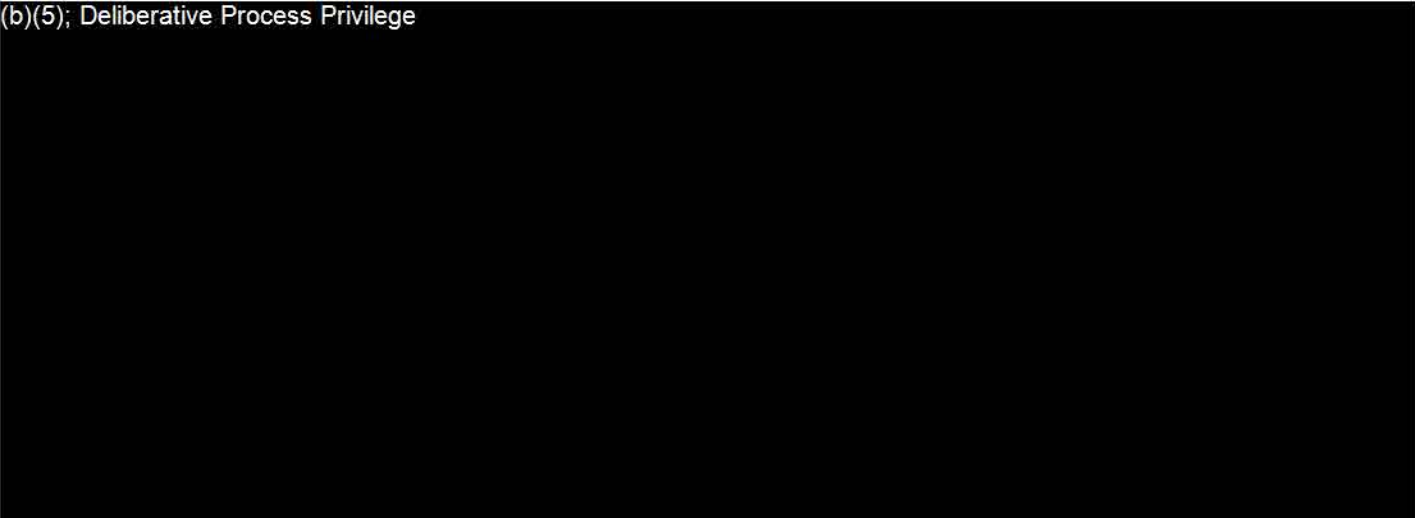
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>

Subject: RE: heads up-will need your review for LBL info

Please review. This verbiage is for a potential statement coming from LBL:

(b)(5); Deliberative Process Privilege



From: Farley, Tracy -FS

Sent: Friday, April 23, 2021 2:32 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: heads up-will need your review for LBL info in a bit <eom>



Tracy Farley
Acting Director
Office of Communications

Forest Service
Southern Region

c: 479-264-6869

tracy.farley@usda.gov

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Hernandez, Evelyn -FS

From: Reaves, Sherry -FS
Sent: Thursday, April 22, 2021 11:47 AM
To: Williams, Michael -FS; Pohlman, Timothy -FS; Johnson, Stephanie -FS
Subject: RE: LBL Briefing

Yes you can share this document. The expenditures on table 2 just depict the cost of running the various management areas but does not represent the total cost of running LBL program which I am fine with.

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

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sherry.reaves@usda.gov

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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 22, 2021 11:44 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: LBL Briefing

Thank you Sherry. Are you okay if we share this with the staffers ahead of the call? I know there was some concern with sharing the expenditures, so just want to make sure you are okay with me sharing this document.

-Michael

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Thursday, April 22, 2021 11:34 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: LBL Briefing

Attached is the updated numbers for the discussion today on LBL's budget. This includes regular FS appropriations, revenue and transfer funds. I will focus on the total amount of funds available to LBL to execute their program of work in FY21. The earlier numbers for revenue was based on a 5 year average of what the unit usually collects each year but I used what they actually have on the books that's available to LBL. The five year average does include balances available from previous years. Funds not spent roll over to the next year and are available for the unit to use. I did exclude the projected FY21 expenditures. However, I left in the table showing the management areas and the cost to operate them. I did not include any information on FY22 projections as it is premature to discuss them.

Thanks, Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

p: 404-347-2692

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sherry.reaves@usda.gov

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Hernandez, Evelyn -FS

From: Thornburgh, Richard -FS
Sent: Thursday, April 22, 2021 11:57 AM
To: Davis, Joyce -FS; Pohlman, Timothy -FS; Reaves, Sherry -FS; Williams, Michael -FS; Weeks, Andria -FS; Johnson, Stephanie -FS; Donnay, Jacob -FS; Mason_Foley@mccconnell.senate.gov; Morgan_Alvey@mccconnell.senate.gov; lily.douthitt@mail.house.gov
Subject: RE: LBL Briefing
Attachments: 20210420_LBLRevenueAndExpensesFinal.docx

Here is some data on LBL that we'll be discussing.



Richard Thornburgh
Legislative Affairs Specialist
Forest Service
Washington Office, Legislative Affairs

Cell: 202-819-0839
richard.thornburgh@usda.gov

201 14th St., SW
Washington, DC 20024
www.fs.fed.us



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-----Original Appointment-----

From: Thornburgh, Richard -FS **On Behalf Of** Davis, Joyce -FS
Sent: Thursday, April 22, 2021 7:30 AM
To: Pohlman, Timothy -FS; Reaves, Sherry -FS; Williams, Michael -FS; Weeks, Andria -FS; Johnson, Stephanie -FS; Donnay, Jacob -FS; Mason_Foley@mccconnell.senate.gov; Morgan_Alvey@mccconnell.senate.gov; lily.douthitt@mail.house.gov
Subject: FW: LBL Briefing
When: Thursday, April 22, 2021 12:00 PM-12:45 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

This is a Forest Service briefing for staff of Sen. McConnell and Rep. Comer regarding Land Between the Lakes. The invite below has an audio only option to call in if Teams is not an option for you.

FS staff – please note that this invite replaces an earlier one you received from Jake Donnay because we needed to add an audio only option. The other calendar item will be cancelled.

-----Original Appointment-----

From: Davis, Joyce -FS <joyce.davis2@usda.gov>
Sent: Thursday, April 22, 2021 6:56 AM
To: Davis, Joyce -FS; Thornburgh, Richard -FS
Subject: LBL Briefing

When: Thursday, April 22, 2021 12:00 PM-12:45 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

(b)(6) United States, Washington DC

Phone Conference ID: (b)(6)

[Find a local number](#) | [Reset PIN](#)

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Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Friday, April 23, 2021 11:07 AM
To: Williams, Michael -FS; Raymond, Scott - FS
Cc: Johnson, Stephanie -FS
Subject: RE: LBL Interview

Do we have the questions they have?

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Friday, April 23, 2021 10:04 AM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: LBL Interview

So the reporter called me back. Apparently, they have a new round of questions and want to do a zoom call interview format.

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Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Friday, April 23, 2021 5:02 PM
To: Pohlman, Timothy -FS
Cc: Johnson, Stephanie -FS; Farley, Tracy -FS; Raymond, Scott - FS
Subject: RE: LBL Media Requests

Thanks, Tim!

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Friday, April 23, 2021 4:59 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: LBL Media Requests

Messages have been sent to both media contacts



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001
c: 618-889-0183
timothy.pohlman@usda.gov

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Golden Pond, KY 42211
www.fs.fed.us



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From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Friday, April 23, 2021 3:50 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: LBL Media Requests

Hey Tim. At this point in the day, it is unlikely we will be able to get a response approved to go to the two remaining media requests. With that in mind, please respond to cwilliams@clarksvillenow.com and sbrown@wkdzradio.com with the following language as soon as possible:

Thank you for your inquiry regarding Land Between the Lakes. We are gathering information for a response and will have this to you early next week. I look forward to speaking with you

-Tim

****Break****

Thanks, Tim. We are working on approval for the statement and will get that to you once received. We will also schedule a meeting with you for Monday to prep for potential follow-up media interviews.



Michael R. Williams
Legislative Affairs
Forest Service
Office of Communication
Southern Region
c: 470-599-3926
Michael.R.Williams@USDA.gov

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Hernandez, Evelyn -FS

From: Farley, Tracy -FS
Sent: Wednesday, April 14, 2021 10:40 PM
To: Johnson, Stephanie -FS
Subject: RE: Region 8 - Budgetary Question

(b)(6)

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Wednesday, April 14, 2021 5:58 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: Fwd: Region 8 - Budgetary Question

I just spoke with Tim on this. Tracy can you give me a call?
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From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Wednesday, April 14, 2021 6:25:45 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Subject: FW: Region 8 - Budgetary Question

Sorry for sending this to all of you but I know that there are budget hearings tomorrow and the timing of this enquiry from Cong. Comer's office could be an issue. We received a media enquiry yesterday which we forwarded up that asked if it was true that our budget had been cut by half. I will be available at your convenience to help with any response or briefing deemed appropriate.



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

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c: 618-889-0183
timothy.pohlman@usda.gov

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Golden Pond, KY 42211
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From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Wednesday, April 14, 2021 4:52 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: FW: Region 8 - Budgetary Question

Tim,
This now seems connected to the media query.
I can't reach Michael Williams so I don't know what his guidance is.
Chris

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Wednesday, April 14, 2021 3:32 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>
Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

Thanks for your time and any information you may be able to pass along!

Lily Douthitt
Legislative Aide
2410 Rayburn HOB
Office: 202-225-3115



Hernandez, Evelyn -FS

From: Thornburgh, Richard -FS
Sent: Thursday, April 15, 2021 8:41 AM
To: Williams, Michael -FS
Cc: Farley, Tracy -FS; Johnson, Stephanie -FS
Subject: RE: Region 8 - Budgetary Question

Thanks Michael and appreciate the call. I'll check in with SPBA after today and get back. Wondering if the "budget meeting" referenced by constituent here is the budget hearing today. Part of our response could be noting that and including a link to the hearing after it happens so the staffer can check it out and hear top line messaging from Chief and that there's nothing about LBL in it.



Richard Thornburgh
Legislative Affairs Specialist
Forest Service
Washington Office, Legislative Affairs

Cell: 202-819-0839
richard.thornburgh@usda.gov

201 14th St., SW
Washington, DC 20024
www.fs.fed.us



Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 15, 2021 8:32 AM
To: Thornburgh, Richard -FS <richard.thornburgh@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: Region 8 - Budgetary Question

Thanks Richard... here is the message we discussed this morning. Our field units are in a tough spot with these type of inquiries. Our responses to these questions from Congressionals and the media have been extremely vague, and that is only going to last for so long.

If possible, getting some input or messaging from SPBA on a standard response or a way to respond to these requests that has some substance would be extremely helpful. Routing these inquiries to SPBA or a central location so the same message is being delivered would be another option.

As always, thanks for the help

-Michael

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Wednesday, April 14, 2021 4:32 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>

Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

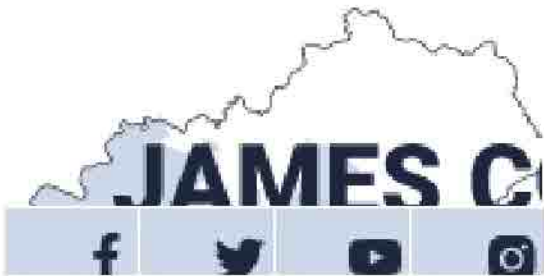
Thanks for your time and any information you may be able to pass along!

Lily Douthitt

Legislative Aide

2410 Rayburn HOB

Office: 202-225-3115



Hernandez, Evelyn -FS

From: Raymond, Scott - FS
Sent: Thursday, April 22, 2021 2:24 PM
To: Johnson, Stephanie -FS; Farley, Tracy -FS; Williams, Michael -FS
Subject: RE: Use this one: Media inquiry - Budget of LBL

That would be up the WO.

I'd ask for us to be allowed to contact at the local level with the approved messaging.

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Thursday, April 22, 2021 2:23 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: Use this one: Media inquiry - Budget of LBL

Who is going to do the media followup?



Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

Forest Service
Southern Region (Region 8)

p: 404-347-4116
c: 404-895-1709 (preferred)
stephanie.n.johnson@usda.gov

[Internal COVID-19 SharePoint](#)

1720 Peachtree St., NW, Suite 700
Atlanta, GA 30309-2449
www.fs.fed.us



Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Thursday, April 22, 2021 2:16 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: Use this one: Media inquiry - Budget of LBL

This looks good to me.

Stephanie, do we need to get Exec's approval prior to sending to Babete?

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 22, 2021 12:46 PM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: Use this one: Media inquiry - Budget of LBL

One minor edit below

The way we left it was that once we got approval from Babette, Tim and his staff would call the media outlet from earlier this week and clarify the info. My suggested responses are below in red

-Michael

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Sent: Thursday, April 22, 2021 1:23 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: FW: Media inquiry - Budget of LBL

Here is the newest inquiry with the first chance to correct the record.

If you two could please assist me in drafting a response to these questions, I will send back to Babete.

From: Anderson, Babete -FS <babete.anderson@usda.gov>
Sent: Thursday, April 22, 2021 1:21 PM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Cc: FS-pressoffice <SM.FS.pressoffice@usda.gov>
Subject: FW: Media inquiry - Budget of LBL

Good afternoon,

Thanks for the conversation. Appreciate your draft responses.



Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357
Babete.anderson@usda.gov
201 14th Street, SW, Suite 4SE
Washington, DC 20250
www.fs.fed.us
Small icons for the USDA logo, Twitter, and Facebook.

Caring for the land and serving people

From: Temi Adeleye <tadeleye@wpsdlocal6.com>
Sent: Thursday, April 22, 2021 12:59 PM

To: Anderson, Babete -FS <babete.anderson@usda.gov>

Subject: RE: Media inquiry - Budget of LBL

Hello ma'am,

That was actually our question from yesterday.


We would like to know why the Forestry Service decided to reduce the funds? What happened in the past year that the department decided that eliminating the recreation and heritage budget would be a solution in how you manage your funds? Was LBL not bringing in enough money annually?

(b)(5); Deliberative Process Privilege



What happens to LBL facilities if these proposed budgets are approved? How will they operate? Will the public have access to the trails? What happens to the animals at the Woodlands Nature Station?

(b)(5); Deliberative Process Privilege



If you could help us answer these questions, you would be doing a major service to our local viewers, who are confused and needing answers. Thank you. We would appreciate a reply before 2:30 p.m. central time today. Thanks!

-Temi A.

From: Anderson, Babete -FS [<mailto:babete.anderson@usda.gov>]

Sent: Thursday, April 22, 2021 10:54 AM

To: Temi Adeleye

Cc: FS-pressoffice

Subject: Media inquiry - Budget of LBL

Good morning,

Thanks for your call and interest in the USDA Forest Service.

I believe your question was about the budget for the Land Between the Lands funding.

Our response:

At the start of Fiscal Year 2021, we transitioned to a new budget structure designed to improve how we manage our funds. As with previous budget structures, this new structure does not affect the overall level of funds appropriated by Congress. The new structure provides greater transparency to Congress and all Americans in how we manage their national forests and grasslands. We will continue to work with our partners and the public to ensure we accomplish our mission-critical work.



Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357

Babete.anderson@usda.gov

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Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Thursday, April 22, 2021 2:24 PM
To: Johnson, Stephanie -FS; Farley, Tracy -FS; Raymond, Scott - FS
Subject: Re: Use this one: Media inquiry - Budget of LBL

I think it needs to be Tim

Get [Outlook for iOS](#)

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Thursday, April 22, 2021 2:23:06 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: Use this one: Media inquiry - Budget of LBL

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Acting Deputy Regional Forester
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Caring for the land and serving people

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Cc: FS-pressoffice <SM.FS.pressoffice@usda.gov>
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Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357
Babete.anderson@usda.gov
201 14th Street, SW, Suite 4SE
Washington, DC 20250
www.fs.fed.us

Caring for the land and serving people

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Sent: Thursday, April 22, 2021 12:59 PM

To: Anderson, Babete -FS <babete.anderson@usda.gov>


Subject: RE: Media inquiry - Budget of LBL

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Sent: Thursday, April 22, 2021 10:54 AM

To: Temi Adeleye

Cc: FS-pressoffice

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Babete Anderson
National Press Officer
Office of Communications
Forest Service
Washington DC

c: 202-617-4357

Babete.anderson@usda.gov

201 14th Street, SW, Suite 4SE
Washington, DC 20250

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Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Thursday, April 15, 2021 3:46 PM
To: Johnson, Stephanie -FS
Cc: Farley, Tracy -FS
Subject: RE: Weekly Legislative Affairs Check-in

This is actually a relief because I am scrambling a little... so no worries!

The one thing that does need attention is how we should proceed with LBL/Comer meeting. We have a meeting time scheduled with Comer's Office for 1300 on Monday. Tim is on board with doing a phone call to the staffer by himself, but we would still need to circle the wagons tomorrow (or Monday morning) to prep Tim on how to respond.

-----Original Appointment-----

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Thursday, April 15, 2021 3:41 PM
To: Williams, Michael -FS
Cc: Farley, Tracy -FS
Subject: Declined: Weekly Legislative Affairs Check-in
When: Thursday, April 15, 2021 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Michael – I have a meeting about Track Rock at 4:30 that conflict with this: (b)(6) so not sure who you will have on this call. I'm sorry if we all bail on you, but please don't take it personally. We have a lot of moving pieces right now. I can catch up with you and Tracy later if needed...

Hernandez, Evelyn -FS

From: Williams, Michael -FS
Sent: Monday, April 19, 2021 11:12 AM
To: Johnson, Stephanie -FS; Pohlman, Timothy -FS
Subject: Talking Points for Today's Call

In fiscal year 2021, the Forest Service has transitioned to a new budget structure that will help us increase transparency of our spending.

- We are working through changes with workforce planning and managing all operations within our allocated budgets.*
- This requires making difficult decisions and strengthening internal control to mitigate overspending.*
- We are experiencing some growing pains as this new process has highlighted the need for change to some of our business and cultural practices.*
- This new budget structure will result in enhanced budget discipline and allow us to better plan funding for our fixed costs.*



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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DELIBERATIVE, PRE-DECISIONAL, FOR INTERNAL COORDINATION ONLY

Topic: Land Between the Lakes National Recreation Area FY 22 Budget

Date: April 13, 2021

Contact: Chris Joyner

Phone: 270.350.3693

Email: christopher.joyner@usda.gov

(b) (5) Deliberative Process Privilege

Background: (b)(5); Deliberative Process Privilege

The U.S. Forest Service is mandated by Congress to deliver Environmental Education and stimulate the development of the region as per the 1998 Land Between the Lakes Protection Act. Closure of the facilities will impact regional tourism economy and will be met with severe public and political pressure.

https://www.landbetweenthelakes.us/wp-content/uploads/2015/04/ProtectionActPUBLIC-LAW-105277OCT-21-1998-112-STAT-2681326_Pages-311-327.pdf

Recommendation: (b)(5); Deliberative Process Privilege

Non Responsive Record



From: [Wade White](#)
To: [Joyner, Christopher - FS](#)
Subject: [External Email]budget
Date: Wednesday, April 14, 2021 10:12:45 AM

[External Email]

If this message comes from an **unexpected sender** or references a **vague/unexpected topic**;
Use caution before clicking links or opening attachments.
Please send any concerns or suspicious messages to: Spam.Abuse@usda.gov

Chris,

I know you gave me the budget from last year for LBL but can't find it. Can you send it to me please. thanks

--

WADE WHITE
LYON COUNTY JUDGE EXECUTIVE

270-388-7311

Fax 270-388-1011

www.lyoncountyky.com

From: [Robin Brandon](#)
To: [Clement, John \(Blackburn\)](#); mark@markgreen4tn.com; Braden_Stover@hagerty.senate.gov; [Griffy, Joe](#)
Cc: [Baker, Jared -FS](#); jeffery.laird@usda.gov; [Joyner, Christopher - FS](#); [Pohlman, Timothy -FS](#)
Subject: [External Email]LBL Protection Act of 1998
Date: Thursday, March 25, 2021 5:16:26 PM
Attachments: [LandBetweenTheLakesProtectionActPUBLIC-LAW-105277OCT-21-1998-112-STAT-2681326 Pages-311-327.pdf](#)

[External Email]

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Please send any concerns or suspicious messages to: Spam.Abuse@usda.gov

Braden,

I've included the LBL Protection Act of 1998 for your reference.

Thank you for a very productive meeting with the USFS and Stewart County as we try to save the Homeplace 1850 and Brandon Springs Group Camp in the Land Between The Lakes. You have a great understanding of what is at stake here for our Region and for the Nation, starting with Tennessee and Kentucky and we are thankful that you are taking that message back to Senator Hagerty. We can not lose this historic educational, environmental, and recreational area and that is what is threatened here.

We are thankful that Mr. Hagerty is involved. We need Senators Blackburn, McConnell, and Paul to join with him to save this very important part of our Region. We also need our Congressmen in the mix.

We expect our Senators, our Congressmen and, frankly, all of our reps to step up to the plate to do something to stop the defunding of LBL that has been going on for 10 years. The USFS needs help and direction and if you don't do it at the Congressional level, no one will. We need all of our Reps to get behind saving the Land Between the Lakes and we need them to be very vocal.

We need to see a return on our investment in the Representatives we send to Washington. We don't ask for much. The Federal Government owns 50% of the land in SC and this includes LBL. The LBL is where we start. Braden, we need John Clement and Mark Green on the job, now, to follow up with your meeting. I'm asking both of these reps to set aside a some time to meet with the USFS so the Forest Service can share with them what they shared with you.

Thank you,
Robin Brandon
Stewart County Mayor

TITLE V—LAND BETWEEN THE LAKES PROTECTION ACT

The Land
Between the
Lakes Protection
Act of 1998.
16 USC 460lllnote.
16 USC 460lllnote.

SEC. 501. SHORT TITLE.

This title may be referred to as “The Land Between the Lakes Protection Act of 1998”.

SEC. 502. DEFINITIONS.

In this title:

(1) **ADMINISTRATOR.**—The term “Administrator” means the Administrator of the Environmental Protection Agency.

(2) **ADVISORY BOARD.**—The term “Advisory Board” means the Land Between the Lakes Advisory Board established under section 522.

(3) **CHAIRMAN.**—The term “Chairman” means the Chairman of the Board of Directors of the Tennessee Valley Authority.

(4) **ELIGIBLE EMPLOYEE.**—The term “eligible employee” means a person that was, on the date of transfer pursuant to section 541, a full-time or part-time annual employee of the Tennessee Valley Authority at the Recreation Area.

(5) **ENVIRONMENTAL LAW.**—

(A) **IN GENERAL.**—The term “environmental law” means all applicable Federal, State, and local laws (including regulations) and requirements related to protection of human health, natural and cultural resources, or the environment.

(B) **INCLUSIONS.**—The term “environmental law” includes—

(i) the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.);

(ii) the Solid Waste Disposal Act (42 U.S.C. 6901 et seq.);

(iii) the Federal Water Pollution Control Act (33 U.S.C. 1251 et seq.);

(iv) the Clean Air Act (42 U.S.C. 7401 et seq.);

(v) the Federal Insecticide, Fungicide, and Rodenticide Act (7 U.S.C. 136 et seq.);

(vi) the Toxic Substances Control Act (15 U.S.C. 2601 et seq.);

(vii) the Safe Drinking Water Act (42 U.S.C. 300f et seq.);

(viii) the National Environmental Policy Act of 1969 (42 U.S.C. 4321 et seq.); and

(ix) the Endangered Species Act of 1973 (16 U.S.C. 1531 et seq.).

(6) **FOREST HIGHWAY.**—The term “forest highway” has the meaning given the term in section 101(a) of title 23, United States Code.

(7) **GOVERNMENTAL UNIT.**—The term “governmental unit” means an agency of the Federal Government or a State or local government, local governmental unit, public or municipal corporation, or unit of a State university system.

(8) **HAZARDOUS SUBSTANCE.**—The term “hazardous substance” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(9) **PERSON.**—The term “person” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(10) **POLLUTANT OR CONTAMINANT.**—The term “pollutant or contaminant” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(11) RECREATION AREA.—The term “Recreation Area” means the Land Between the Lakes National Recreation Area.

(12) RELEASE.—The term “release” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(13) RESPONSE ACTION.—The term “response action” has the meaning given the term in section 101 of the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601).

(14) SECRETARY.—The term “Secretary” means the Secretary of Agriculture.

(15) STATE.—The term “State” means the State of Kentucky and the State of Tennessee.

SEC. 503. PURPOSES.

The purposes of this title are—

- (1) to transfer without consideration administrative jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary so that the Recreation Area may be managed as a unit of the National Forest System;
- (2) to protect and manage the resources of the Recreation Area for optimum yield of outdoor recreation and environmental education through multiple use management by the Forest Service;
- (3) to authorize, research, test, and demonstrate innovative programs and cost-effective management of the Recreation Area;
- (4) to authorize the Secretary to cooperate between and among the States, Federal agencies, private organizations, and corporations, and individuals, as appropriate, in the management of the Recreation Area and to help stimulate the development of the surrounding region and extend the beneficial results as widely as practicable; and
- (5) to provide for the smooth and equitable transfer of jurisdiction from the Tennessee Valley Authority to the Secretary.

Subtitle A—Establishment, Administration, and Jurisdiction

SEC. 511. ESTABLISHMENT.

(a) IN GENERAL.—On the transfer of administrative jurisdiction under section 541, the Land Between the Lakes National Recreation Area in the States of Kentucky and Tennessee is established as a unit of the National Forest System.

(b) MANAGEMENT.—

(1) IN GENERAL.—The Secretary shall manage the Recreation Area for multiple use as a unit of the National Forest System.

(2) EMPHASES.—The emphases in the management of the Recreation Area shall be—

- (A) to provide public recreational opportunities;
- (B) to conserve fish and wildlife and their habitat;

and

(C) to provide for diversity of native and desirable non-native plants, animals, opportunities for hunting and fishing, and environmental education.

(3) STATUS OF UNIT.—The Secretary may administer the Recreation Area as a separate unit of the National Forest System or in conjunction with an existing national forest.

(c) AREA INCLUDED.—

(1) IN GENERAL.—The Recreation Area shall comprise the federally owned land, water, and interests in the land and water lying between Kentucky Lake and Lake Barkley in

the States of Kentucky and Tennessee, as generally depicted on the map entitled "Land Between the Lakes National Recreation Area—January, 1998".

(2) MAP.—The map described in paragraph (1) shall be available for public inspection in the Office of the Chief of the Forest Service, Washington, D.C.

(d) WATERS.—

(1) WATER LEVELS AND NAVIGATION.—Nothing in this title affects the jurisdiction of the Tennessee Valley Authority or the Army Corps of Engineers to manage and regulate water levels and navigation of Kentucky Lake and Lake Barkley and areas subject to flood easements.

(2) OCCUPANCY AND USE.—Subject to the jurisdiction of the Tennessee Valley Authority and the Army Corps of Engineers, the Secretary shall have jurisdiction to regulate the occupancy and use of the surface waters of the lakes for recreational purposes.

SEC. 512. CIVIL AND CRIMINAL JURISDICTION.

(a) ADMINISTRATION.—The Secretary, acting through the Chief of the Forest Service, shall administer the Recreation Area in accordance with this title and the laws, rules, and regulations pertaining to the National Forest System.

(b) STATUS.—Land within the Recreation Area shall have the status of land acquired under the Act of March 1, 1911 (commonly known as the "Weeks Act") (16 U.S.C. 515 et seq.).

(c) LAW ENFORCEMENT.—In order to provide for a cost-effective transfer of the law enforcement responsibilities between the Forest Service and the Tennessee Valley Authority, the law enforcement authorities designated under section 4A of the Tennessee Valley Authority Act 1933 (16 U.S.C. 831c-3) are hereby granted to special agents and law enforcement officers of the Forest Service. The law enforcement authorities designated under the eleventh undesignated paragraph under the heading "Surveying the public lands" of the Act of June 4, 1897 (30 Stat. 35; 16 U.S.C. 551), the first paragraph of that portion designated "General Expenses, Forest Service" of the Act of March 3, 1905 (33 U.S.C. 873; 16 U.S.C. 559), the National Forest System Drug Control Act of 1986 (16 U.S.C. 559b-559g) are hereby granted to law enforcement agents of the Tennessee Valley Authority, within the boundaries of the Recreation Area, for a period of 1 year from the date on which this section takes effect.

SEC. 513. PAYMENTS TO STATES AND COUNTIES.

(a) PAYMENTS IN LIEU OF TAXES.—Land within the Recreation Area shall be subject to the provisions for payments in lieu of taxes under chapter 69 of title 31, United States Code.

(b) DISTRIBUTION.—All amounts received from charges, use fees, and natural resource utilization, including timber and agricultural receipts, shall not be subject to distribution to States under the Act of May 23, 1908 (16 U.S.C. 500).

(c) PAYMENTS BY THE TENNESSEE VALLEY AUTHORITY.—After the transfer of administrative jurisdiction is made under section 541—

(1) the Tennessee Valley Authority shall continue to calculate the amount of payments to be made to States and counties under section 13 of the Tennessee Valley Authority Act of 1933 (16 U.S.C. 831l); and

(2) each State (including, for the purposes of this sub-section, the State of Kentucky, the State of Tennessee, and any other State) that receives a payment under that section shall continue to calculate the amounts to be distributed to the State and local governments, as though the transfer had not been made.

SEC. 514. FOREST HIGHWAYS.

(a) IN GENERAL.—For purposes of section 204 of title 23, United States Code, the road known as "The Trace" and every other paved road within the Recreation Area (including any road constructed to secondary standards) shall be considered to be a forest highway.

(b) STATE RESPONSIBILITY.—

(1) IN GENERAL.—The States shall be responsible for the maintenance of forest highways within the Recreation Area.

(2) REIMBURSEMENT.—To the maximum extent provided by law, from funds appropriated to the Department of Transportation and available for purposes of highway construction and maintenance, the Secretary of Transportation shall reimburse the States for all or a portion of the costs of maintenance of forest highways in the Recreation Area.

Subtitle B—Management Provisions

SEC. 521. LAND AND RESOURCE MANAGEMENT PLAN.

(a) IN GENERAL.—As soon as practicable after the effective date of the transfer of jurisdiction under section 541, the Secretary shall prepare a land and resource management plan for the Recreation Area in conformity with the National Forest Management Act of 1976 (16 U.S.C. 472a et seq.) and other applicable law.

(b) INTERIM PROVISION.—Until adoption of the land and resource management plan, the Secretary may use, as appropriate, the existing Tennessee Valley Authority Natural Resource Management Plan to provide interim management direction. Use of all or a portion of the management plan by the Secretary shall not be considered to be a major Federal action significantly affecting the quality of the human environment.

SEC. 522. ADVISORY BOARD.

(a) ESTABLISHMENT.—Not later than 90 days after the date of transfer pursuant to section 541, the Secretary shall establish the Land Between the Lakes Advisory Board.

(b) MEMBERSHIP.—The Advisory Board shall be composed of 17 members, of whom—

(1) 4 individuals shall be appointed by the Secretary, including—

(A) 2 residents of the State of Kentucky; and

(B) 2 residents of the State of Tennessee;

(2) 2 individuals shall be appointed by the Kentucky Fish and Wildlife Commissioner or designee;

(3) 1 individual shall be appointed by the Tennessee Fish and Wildlife Commission or designee;

(4) 2 individuals shall be appointed by the Governor of the State of Tennessee;

(5) 2 individuals shall be appointed by the Governor of the State of Kentucky;

and

(6) 2 individuals shall be appointed by appropriate officials of each of the 3 counties containing the Recreation Area.

(c) TERM.—

(1) IN GENERAL.—The term of a member of the Advisory Board shall be 5 years.

(2) SUCCESSION.—Members of the Advisory Board may not succeed themselves.

(d) CHAIRPERSON.—The Regional Forester shall serve as chair person of the Advisory Board.

(e) RULES OF PROCEDURE.—The Secretary shall prescribe the rules of procedure for the Advisory Board.

(f) FUNCTIONS.—The Advisory Board may advise the Secretary on—

(1) means of promoting public participation for the land and resource management plan for the Recreation Area; and

(2) environmental education.

(g) MEETINGS.—

(1) FREQUENCY.—The Advisory Board shall meet at least biannually.

(2) PUBLIC MEETING.—A meeting of the Advisory Board shall be open to the general public.

(3) NOTICE OF MEETINGS.—The chairperson, through the placement of notices in local news media and by other appropriate means shall give 2 weeks' public notice of each meeting of the Advisory Board.

(h) NO TERMINATION.—Section 14(a)(2) of the Federal Advisory Committee Act (5 U.S.C. App.) shall not apply to the Advisory Board.

SEC. 523. FEES.

(a) AUTHORITY.—The Secretary may charge reasonable fees for admission to and the use of the designated sites, or for activities, within the Recreation Area.

(b) **FACTORS.**—In determining whether to charge fees, the Secretary may consider the costs of collection weighed against potential income.

(c) **LIMITATION.**—No general entrance fees shall be charged within the Recreation Area.

SEC. 524. DISPOSITION OF RECEIPTS.

(a) **IN GENERAL.**—All amounts received from charges, use fees, and natural resource utilization, including timber and agricultural receipts, shall be deposited in a special fund in the Treasury of the United States to be known as the “Land Between the Lakes Management Fund”.

(b) **USE.**—Amounts in the Fund shall be available to the Secretary until expended, without further Act of appropriation, for the management of the Recreation Area, including payment of salaries and expenses.

SEC. 525. SPECIAL USE AUTHORIZATIONS.

(a) **IN GENERAL.**—In addition to other authorities for the authorization of special uses within the National Forest System, within the Recreation Area, the Secretary may, on such terms and conditions as the Secretary may prescribe—

(1) convey for no consideration perpetual easements to governmental units for public roads over United States Route 68 and the Trace, and such other rights-of-way as the Secretary and a governmental unit may agree;

(2) transfer or lease to governmental units developed recreation sites or other facilities to be managed for public purposes; and

(3) lease or authorize recreational sites or other facilities, consistent with sections 503(2) and 511(b)(2).

(b) **CONSIDERATION.**—

(1) **IN GENERAL.**—Consideration for a lease or other special use authorization within the Recreation Area shall be based on fair market value.

(2) **REDUCTION OR WAIVER.**—The Secretary may reduce or waive a fee to a governmental unit or nonprofit organization

commensurate with other consideration provided to the United States, as determined by the Secretary.

(c) **PROCEDURE.**—The Secretary may use any fair and equitable method for authorizing special uses within the Recreation Area, including public solicitation of proposals.

(d) **EXISTING AUTHORIZATIONS.**—

(1) **IN GENERAL.**—A permit or other authorization granted by the Tennessee Valley Authority that is in effect on the date of transfer pursuant to section 541 may continue on transfer of administration of the Recreation Area to the Secretary.

(2) **REISSUANCE.**—A permit or authorization described in paragraph (1) may be reissued or terminated under terms and conditions prescribed by the Secretary.

(3) **EXERCISE OF RIGHTS.**—The Secretary may exercise any of the rights of the Tennessee Valley Authority contained in any permit or other authorization, including any right to amend, modify, and revoke the permit or authorization.

SEC. 526. COOPERATIVE AUTHORITIES AND GIFTS.

(a) **FISH AND WILDLIFE SERVICE.**—

(1) **MANAGEMENT.**—

(A) **IN GENERAL.**—Subject to such terms and conditions as the Secretary may prescribe, the Secretary may issue a special use authorization to the United States Fish and Wildlife Service for the management by the Service of facilities and land agreed on by the Secretary and the Secretary of the Interior.

(B) **FEES.**—

(i) **IN GENERAL.**—Reasonable admission and use fees may be charged for all areas administered by the United States Fish and Wildlife Service.

(ii) **DEPOSIT.**—The fees shall be deposited in accordance with section 524.

(2) **COOPERATION.**—The Secretary and the Secretary of the Interior may cooperate or act jointly on activities such as population monitoring and inventory of fish and wildlife with emphasis on migratory birds and endangered and threatened species,

environmental education, visitor services, conservation demonstration projects and scientific research.

(3) SUBORDINATION OF FISH AND WILDLIFE ACTIVITIES TO OVERALL MANAGEMENT.—The management and use of areas and facilities under permit to the United States Fish and Wildlife Service as authorized pursuant to this section shall be subordinate to the overall management of the Recreation Area as directed by the Secretary.

(4) AUTHORITIES.—For the management, maintenance, operation, and interpretation of the Recreation Area and its facilities, the Secretary may—

(5) make grants and enter into contracts and cooperative agreements with Federal agencies, governmental units, non-profit organizations, corporations, and individuals; and

(6) accept gifts under Public Law 95-442 (7 U.S.C. 2269) notwithstanding that the donor conducts business with any agency of the Department of Agriculture or is regulated by the Secretary of Agriculture.

SEC. 527. DESIGNATION OF NATIONAL RECREATION TRAIL.

Effective on the date of transfer pursuant to section 541, the North-South Trail is designated as a national recreation trail under section 4 of the National Trails System Act (16 U.S.C. 1243).

SEC. 528. CEMETERIES.

The Secretary shall maintain an inventory of and ensure access to cemeteries within the Recreation Area for purposes of burial, visitation, and maintenance.

SEC. 529. RESOURCE MANAGEMENT.

(a) MINERALS.—

(1) WITHDRAWAL.—The land within the Recreation Area is withdrawn from the operation of the mining and mineral leasing laws of the United States.

(2) USE OF MINERAL MATERIALS.—The Secretary may permit the use of common varieties of mineral materials for the development and maintenance of the Recreation Area.

(b) HUNTING AND FISHING.—

(1) IN GENERAL.—The Secretary shall permit hunting and fishing on land and water under the jurisdiction of the Secretary within the boundaries of the Recreation Area in accordance with applicable laws of the United States and of each State, respectively.

(2) PROHIBITION.—

(A) IN GENERAL.—The Secretary may designate areas where, and establish periods when, hunting or fishing is prohibited for reasons of public safety, administration, or public use and enjoyment.

(B) CONSULTATION.—Except in emergencies, a prohibition under subparagraph (A) shall become effective only after consultation with the appropriate fish and game departments of the States.

(3) FISH AND WILDLIFE.—Nothing in this title affects the jurisdiction or responsibilities of the States with respect to wildlife and fish on national forests.

SEC. 530. HEMATITE DAM.

Within one year from the date of transfer pursuant to section 541, the Tennessee Valley Authority shall cause any breach in the Hematite Dam to be repaired, or if such repairs have previously been made, the Tennessee Valley Authority shall certify in a letter to the Secretary the sound condition of the dam. Future repair costs and maintenance of the Hematite Dam shall be the responsibility of the Secretary.

SEC. 531. TRUST FUND.

(a) ESTABLISHMENT.—There is established in the Treasury of the United States a special interest-bearing fund known as the “Land Between the Lakes Trust Fund”.

(b) AVAILABILITY.—Amounts in the Fund shall be available to the Secretary, until expended, for—

(1) public education, grants, and internships related to recreation, conservation, and multiple use land management in the Recreation Area; and

(2) regional promotion in the Recreation Area, in cooperation with development districts, chambers of commerce, and State and local governments.

(c) DEPOSITS.—The Tennessee Valley Authority shall deposit into the Fund \$1,000,000 annually for each of the 5 fiscal years commencing in the first fiscal year of the transfer. Funding to carry

out this section shall be derived from funding described in section 549.

Subtitle C—Transfer Provisions

SEC. 541. EFFECTIVE DATE OF TRANSFER.

Effective on October 1 of the first fiscal year for which Congress does not appropriate to the Tennessee Valley Authority at least \$6,000,000 for the Recreation Area, or, if this Act is enacted during a fiscal year for which Congress has not made such an appropriation, effective as of the date of enactment of this Act, administrative jurisdiction over the Recreation Area is transferred from the Tennessee Valley Authority to the Secretary.

SEC. 542. STATEMENT OF POLICY.

It is the policy of the United States that, to the maximum extent practicable—

(1) the transfer of jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary should be effected in an efficient and cost-effective manner; and

(2) due consideration should be given to minimizing—

(A) disruption of the personal lives of the Tennessee Valley Authority and Forest Service employees; and

(B) adverse impacts on permittees, contractees, and others owning or operating businesses affected by the transfer.

SEC. 543. MEMORANDUM OF AGREEMENT.

(a) IN GENERAL.—Not later than 30 days after the date of transfer pursuant to section 541, the Secretary and the Tennessee Valley Authority shall enter into a memorandum of agreement concerning implementation of this title.

(b) PROVISIONS.—The memorandum of understanding shall provide procedures for—

(1) the orderly withdrawal of officers and employees of the Tennessee Valley Authority;

(2) the transfer of property, fixtures, and facilities;

(3) the interagency transfer of officers and employees;

(4) the transfer of records; and

(5) other transfer issues.

(c) TRANSITION TEAM.—

(1) IN GENERAL.—The memorandum of understanding may provide for a transition team consisting of the Tennessee Valley Authority and Forest Service employees.

(2) DURATION.—The team may continue in existence after the date of transfer.

(3) PERSONNEL COSTS.—The Tennessee Valley Authority and the Forest Service shall pay personnel costs of their respective team members.

SEC. 544. RECORDS.

(a) RECREATION AREA RECORDS.—The Secretary shall have access to all records of the Tennessee Valley Authority pertaining to the management of the Recreation Area.

(b) PERSONNEL RECORDS.—The Tennessee Valley Authority personnel records shall be made available to the Secretary, on request, to the extent the records are relevant to Forest Service administration.

(c) CONFIDENTIALITY.—The Tennessee Valley Authority may prescribe terms and conditions on the availability of records to protect the confidentiality of private or proprietary information.

(d) LAND TITLE RECORDS.—The Tennessee Valley Authority shall provide to the Secretary original records pertaining to land titles, surveys, and other records pertaining to transferred personal property and facilities.

SEC. 545. TRANSFER OF PERSONAL PROPERTY.

(a) SUBJECT PROPERTY.—

(1) **INVENTORY.**—Not later than 60 days after the date of transfer pursuant to section 541, the Tennessee Valley Authority shall provide the Secretary with an inventory of all property and facilities at the Recreation Area.

(2) **AVAILABILITY FOR TRANSFER.**—

(A) **IN GENERAL.**—All Tennessee Valley Authority property associated with the administration of the Recreation Area, including any property purchased with Federal funds appropriated for the management of the Tennessee Valley Authority land, shall be available for transfer to the Secretary.

(B) **PROPERTY INCLUDED.**—Property under subparagraph (A) includes buildings, office furniture and supplies, computers, office equipment, buildings, vehicles, tools, equipment, maintenance supplies, boats, engines, and publications.

(3) **EXCLUSION OF PROPERTY.**—At the request of the authorized representative of the Tennessee Valley Authority, the Secretary may exclude movable property from transfer based on a showing by the Tennessee Valley Authority that the property is vital to the mission of the Tennessee Valley Authority and cannot be replaced in a cost-effective manner, if the Secretary determines that the property is not needed for management of the Recreation Area.

(b) **DESIGNATION.**—Pursuant to such procedures as may be prescribed in the memorandum of agreement entered into under section 543, the Secretary shall identify and designate, in writing, all Tennessee Valley Authority property to be transferred to the Secretary.

(c) **FACILITATION OF TRANSFER.**—The Tennessee Valley Authority shall, to the maximum extent practicable, use current personnel to facilitate the transfer of necessary property and facilities to the Secretary, including replacement of signs and insignia, repainting of vehicles, printing of public information, and training of new personnel. Funding for these costs shall be derived from funding described in section 549.

(d) **SURPLUS PROPERTY.**—

(1) **DISPOSITION.**—Any personal property, including structures and facilities, that the Secretary determines cannot be efficiently managed and maintained either by the Forest Service or by lease or permit to other persons may be declared excess by the Secretary and—

(A) sold by the Secretary on such terms and conditions as the Secretary may prescribe to achieve the maximum benefit to the Federal Government; or

(B) disposed of under the Federal Property and Administrative Services Act of 1949 (40 U.S.C. 471 et seq.).

(2) **DEPOSIT OF PROCEEDS.**—All net proceeds from the disposal of any property shall be deposited into the Fund established by section 531.

SEC. 546. COMPLIANCE WITH ENVIRONMENTAL LAWS.

(a) **DOCUMENTATION OF EXISTING CONDITIONS.**—

(1) **IN GENERAL.**—Not later than 60 days after the date of transfer pursuant to section 541, the Chairman and the Administrator shall provide the Secretary all documentation and information that exists on the environmental condition of the land and waters comprising the Recreation Area property.

(2) **ADDITIONAL DOCUMENTATION.**—The Chairman and the Administrator shall provide the Secretary with any additional documentation and information regarding the environmental condition of the Recreation Area property as such documentation and information becomes available.

(b) **ACTION REQUIRED.**—

(1) **ASSESSMENT.**—Not later than 120 days after the date of transfer pursuant to section 541, the Chairman shall provide to the Secretary an assessment indicating what action, if any, is required under any environmental law on Recreation Area property.

(2) **MEMORANDUM OF UNDERSTANDING.**—If the assessment concludes action is required under any environmental law with respect to any portion of the Recreation Area property, the Secretary and the Chairman shall enter into a memorandum of understanding that—

(A) provides for the performance by the Chairman of the required actions identified in the assessment; and

(B) includes a schedule providing for the prompt completion of the required actions to the satisfaction of the Secretary.

(c) **DOCUMENTATION DEMONSTRATING ACTION.**—On the transfer of jurisdiction over the Recreation Area from the Tennessee Valley Authority to the Secretary, the Chairman shall provide the Secretary with documentation demonstrating that all actions required under any environmental law have been taken, including all response actions under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) that are necessary to protect human health and the environment with respect to any hazardous substance, pollutant, contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product on Recreation Area property.

(d) **CONTINUATION OF RESPONSIBILITIES AND LIABILITIES.**—

(1) **IN GENERAL.**—The transfer of the Recreation Area property under this title, and the requirements of this section, shall not in any way affect the responsibilities and liabilities of the Tennessee Valley Authority at the Recreation Area under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) or any other environmental law.

(2) **ACCESS.**—After transfer of the Recreation Area property, the Chairman shall be accorded any access to the property that may be reasonably required to carry out the responsibility or satisfy the liability referred to in paragraph (1).

(3) **NO LIABILITY.**—The Secretary shall not be liable under any environmental law for matters that are related directly or indirectly to present or past activities of the Tennessee Valley Authority on the Recreation Area property, including liability for—

(A) costs or performance of response actions required under the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 (42 U.S.C. 9601 et seq.) at or related to the Recreation Area; or

(B) costs, penalties, fines, or performance of actions related to noncompliance with any environmental law at or related to the Recreation Area or related to the presence, release, or threat of release of any hazardous substance, pollutant, or contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product of any kind at or related to the Recreation Area, including contamination resulting from migration.

(4) **NO EFFECT ON RESPONSIBILITIES OR LIABILITIES.**—Except as provided in paragraph (3), nothing in this title affects, modifies, amends, repeals, alters, limits or otherwise changes, directly or indirectly, the responsibilities or liabilities under any environmental law with respect to the Secretary.

(e) **OTHER FEDERAL AGENCIES.**—Subject to the other provisions of this section, a Federal agency that carried or carries out operations at the Recreation Area resulting in the release or threatened release of a hazardous substance, pollutant, or contaminant, hazardous waste, hazardous material, or petroleum product or derivative of a petroleum product for which that agency would be liable under any environmental law shall pay the costs of related response actions and shall pay the costs of related actions to remediate petroleum products or their derivatives.

SEC. 547. PERSONNEL.

(a) **IN GENERAL.**—

(1) **HIRING.**—Notwithstanding section 3503 of title 5, United States Code, and subject to paragraph (2), the Secretary may—

(A) appoint, hire, and discharge officers and employees to administer the Recreation Area; and

(B) pay the officers and employees at levels that are commensurate with levels at other units of the National Forest System.

(2) INTERIM RETENTION OF ELIGIBLE EMPLOYEES.—

(A) IN GENERAL.—For a period of not less than 5 months after the effective date of transfer to the Forest Service—

(i) all eligible employees shall be retained in the employment of the Tennessee Valley Authority;

(ii) those eligible employees shall be considered to be placed on detail to the Secretary and shall be subject to the direction of the Secretary; and

(iii) the Secretary shall reimburse the Tennessee Valley Authority for the amount of the basic pay and all other compensation of those eligible employees.

(B) NOTICE TO EMPLOYEES.—The Secretary shall provide eligible employees a written notice of not less than 60 days before termination.

(C) TERMINATION FOR CAUSE.—Subparagraph (A) does not preclude a termination for cause during the period described in subparagraph (A).

(b) APPLICATIONS FOR TRANSFER AND APPOINTMENT.—An eligible employee shall have the right to apply for employment by the Secretary under procedures for transfer and appointment of Federal employees outside the Department of Agriculture.

(c) HIRING BY THE SECRETARY.—

(1) IN GENERAL.—Subject to subsection (b), in filling personnel positions within the Recreation Area, the Secretary shall follow all laws (including regulations) and policies applicable to the Department of Agriculture.

(2) NOTIFICATION AND HIRING.—Notwithstanding paragraph (1), the Secretary—

(A) shall notify all eligible employees of all openings for positions with the Forest Service at the Recreation Area before notifying other individuals or considering applications by other individuals for the positions; and

(B) after applications by eligible employees have received consideration, if any positions remain unfilled, shall notify other individuals of the openings.

(3) NONCOMPETITIVE APPOINTMENTS.—Notwithstanding any other placement of career transition programs authorized by the Office of Personnel Management of the United States Department of Agriculture, the Secretary may noncompetitively appoint eligible employees to positions in the Recreation Area.

(4) PERIOD OF SERVICE.—Except to the extent that an eligible employee that is appointed by the Secretary may be otherwise compensated for the period of service as an employee of the Tennessee Valley Authority, that period of service shall be treated as a period of service as an employee of the Secretary for the purposes of probation, career tenure, time-in-grade, and leave.

(d) TRANSFER TO POSITIONS IN OTHER UNITS OF THE TENNESSEE VALLEY AUTHORITY.—The Tennessee Valley Authority—

(1) shall notify all eligible employees of all openings for positions in other units of the Tennessee Valley Authority before notifying other individuals or considering applications by other individuals for the positions; and

(2) after applications by eligible employees have received consideration, if any positions remain unfilled, shall notify other individuals of the openings.

(e) EMPLOYEE BENEFIT TRANSITION.—

(1) MEMORANDUM OF UNDERSTANDING.—

(A) IN GENERAL.—The Secretary and the heads of the Office of Personnel Management, the Tennessee Valley Authority and the Tennessee Valley Authority Retirement System shall enter into a memorandum of understanding providing for the transition for all eligible employees of compensation made available through the Tennessee Valley Authority Retirement System.

(B) EMPLOYEE PARTICIPATION.—In deciding on the terms of the memorandum of understanding, the Secretary and the heads of the Office of Personnel Management, the Tennessee Valley Authority and the Tennessee Valley Authority Retirement System shall meet and consult with and give full consideration to the views of employees and representatives of the employees of the Tennessee Valley Authority.

(2) ELIGIBLE EMPLOYEES THAT ARE TRANSFERRED TO OTHER UNITS OF TVA.—An eligible employee that is transferred to another unit of the Tennessee Valley Authority shall experience no interruption in coverage for or reduction of any retirement, health, leave, or other employee benefit.

(3) ELIGIBLE EMPLOYEES THAT ARE HIRED BY THE SECRETARY.—

(A) LEVEL OF BENEFITS.—The Secretary shall provide to an eligible employee that is hired by the Forest Service a level of retirement and health benefits that is equivalent to the level to which the eligible employee would have been entitled if the eligible employee had remained an employee of the Tennessee Valley Authority.

(B) TRANSFER OF RETIREMENT BENEFITS.—

(i) IN GENERAL.—Eligible employees hired by the Forest Service shall become members of the Civil Service Retirement System (CSRS) Offset Plan and shall have the option to transfer into the Federal Employees Retirement System (FERS) within six months of their date of transfer. Such employees shall have the option at any time to receive credit in CSRS Offset or FERS for all of their TVA service in accordance with applicable procedures. Any deposits necessary to receive credit for such service shall be considered transfers to a qualified plan for purposes of favorable tax treatment of such amount under the Internal Revenue Code.

(ii) FUNDING SHORTFALL.—

(I) IN GENERAL.—For all eligible employees that are not part of the Civil Service Retirement System, the Tennessee Valley Authority shall meet any funding shortfall resulting from the transfer of retirement benefits.

(II) NOTIFICATION.—The Secretary shall notify the Tennessee Valley Authority Board of the cost associated with the transfer of retirement benefits.

(III) PAYMENT.—The Tennessee Valley Authority shall fully compensate the Secretary for the costs associated with the transfer of retirement benefits.

(IV) NO INTERRUPTION.—An eligible employee that is hired by the Forest Service and is

eligible for Civil Service Retirement shall not experience any interruption in retirement benefits.

(C) NO INTERRUPTION.—An eligible employee that is hired by the Secretary—

(i) shall experience no interruption in coverage for any health, leave, or other employee benefit; and

(ii) shall be entitled to carry over any leave time accumulated during employment by the Tennessee Valley Authority.

(D) PERIOD OF SERVICE.—Notwithstanding section 8411(b)(3) of title 5, United States Code, except to the extent that an eligible employee may be otherwise compensated (including the provision of retirement benefits in accordance with the memorandum of understanding) for the period of service as an employee of the Tennessee Valley Authority, that period of service shall be treated as a period of service as an employee of the U.S. Department of Agriculture for all purposes relating to the Federal employment of the eligible employee.

(4) ELIGIBLE EMPLOYEES THAT ARE DISCHARGED NOT FOR CAUSE.—

(A) LEVEL OF BENEFITS.—The parties to the memorandum of understanding shall have authority to deem any applicable requirement to be met, to make payments to an employee, or take any other action necessary to provide to an eligible employee that is discharged as being excess to the needs of the Tennessee Valley Authority or the Secretary and not for cause and that does not accept an offer of employment from the Secretary, an optimum level of retirement and health benefits that is equivalent to the level that has been afforded employees discharged in previous reductions in force by the Tennessee Valley Authority.

(B) MINIMUM BENEFITS.—An eligible employee that is discharged as being excess to the needs of the Tennessee Valley Authority or the Secretary and not for cause shall, at a minimum be entitled to—

(i) at the option of the eligible employee—

(I) a lump-sum equal to \$1,000, multiplied by the number of years of service of the eligible employee (but not less than \$15,000 nor more than \$25,000);

(II) a lump-sum payment equal to the amount of pay earned by the eligible employee for the last 26 weeks of the eligible employee's service; or

(III) the deemed addition of 5 years to the age and the years of service of an eligible employee;

(ii) 15 months of health benefits for employees and dependents at the same level provided as of the date of transfer pursuant to section 541;

(iii) 1 week of pay per year of service as provided by the Tennessee Valley Authority Retirement System;

(iv) a lump-sum payment of all accumulated annual leave;

(v) unemployment compensation in accordance with State law;

(vi) eligible pension benefits as provided by the Tennessee Valley Authority Retirement System; and

(vii) retraining assistance provided by the

Tennessee Valley Authority.

(C) **SHORTFALL.**—If the board of directors of the Tennessee Valley Authority Retirement System determine that the cost of providing the benefits described in subparagraphs (A) and (B) would have a negative impact on the overall retirement system, the Tennessee Valley Authority shall be required to meet any funding shortfalls.

SEC. 548. TENNESSEE VALLEY AUTHORITY TRANSFER COSTS.

Any costs incurred by Tennessee Valley Authority associated with the transfer under this subtitle shall be derived from funding described in section 549.

SEC. 549. TENNESSEE VALLEY AUTHORITY TRANSFER FUNDING.

(a) **IN GENERAL.**—The funding described in this section is funding derived from only 1 or more of the following sources:

- (1) Nonpower fund balances and collections.
- (2) Investment returns of the nonpower program.
- (3) Applied programmatic savings in the power and nonpower programs.
- (4) Savings from the suspension of bonuses and awards.
- (5) Savings from reductions in memberships and contributions.
- (6) Increases in collections resulting from nonpower activities, including user fees.
- (7) Increases in charges to private and public utilities both investor and cooperatively owned, as well as to direct load customers.

(b) **AVAILABILITY.**—Funds from the sources described in subsection (a) shall be available notwithstanding section 11, 14, 15, or 29 or any other provision of the Tennessee Valley Authority Act of 1933 (16 U.S.C. 831 et seq.) or any provisions of the covenants contained in any power bonds issued by the Tennessee Valley Authority.

(c) **SUFFICIENCY OF SAVINGS.**—The savings from and the revenue adjustment to the budget of the Tennessee Valley Authority for the first fiscal year of the transfer and each fiscal year thereafter shall be sufficient so that the net spending authority and resulting outlays to carry out activities with funding described in subsection

(a) shall not exceed \$0 for the first fiscal year of the transfer and each fiscal year thereafter.

(d) **ITEMIZED LIST OF REDUCTIONS AND INCREASED RECEIPTS.**—

(1) **PROPOSED CHANGES.**—Not later than 30 days after the date of transfer pursuant to section 541, the Chairman of the Tennessee Valley Authority shall submit to the Committee on Appropriations of the House of Representatives and the Committee on Appropriations of the Senate an itemized list of the amounts of reductions in spending and increases in receipts that are proposed to be made as a result of activities under this subsection during the first fiscal year of the transfer.

(2) **ACTUAL CHANGES.**—Not later than 24 months after the effective date of the transfer, the Chairman of the Tennessee Valley Authority shall submit to the Committee on Appropriations of the House of Representatives and the Committee on Appropriations of the Senate an itemized list of the amounts of reductions in spending and increases in receipts as a result of activities under this subsection during the first fiscal year of the transfer.

Subtitle D—Funding

SEC. 551. AUTHORIZATION OF APPROPRIATIONS.

(a) **AGRICULTURE.**—There are authorized to be appropriated to the Secretary of Agriculture such sums as are necessary to—

- (1) permit the Secretary to exercise administrative jurisdiction over the Recreation Area under this title; and
- (2) administer the Recreation Area area as a unit of the National Forest System.

(b) **INTERIOR.**—There are authorized to be appropriated to the Secretary of the Interior such sums as are necessary to carry out activities within the Recreation Area.

From: [Wade White](#)
To: [Joyner, Christopher - FS](#)
Cc: [Hollis Alexander](#); [Robin Brandon](#)
Subject: [External Email]Re: High Importance- Meeting at LBL
Date: Friday, April 16, 2021 3:27:22 PM

[External Email]

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I would have to do 9. I have a meeting in hoptown at noon.
wade

On Fri, Apr 16, 2021 at 2:12 PM Joyner, Christopher - FS <christopher.joyner@usda.gov> wrote:

Gentlemen,

We have some important information to share with you concerning Land Between the Lakes and our 2022 budget.

We would like to invite all of you to a meeting Tuesday at the Forest Service office.

Please let my know your availability for 9, 10, 11, 12 or for 1.

I am in the field right now checking on some road work at the request of one of your constituents. Please let me know your availability by email reply and I will respond with a confirmation email once I've heard from everyone.

Chris Joyner

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WADE WHITE
LYON COUNTY JUDGE EXECUTIVE
270-388-7311
Fax 270-388-1011
www.lyoncountky.com

From: (b)(6)
To: Joyner, Christopher - FS
Subject: [External Email]Who should we contact
Date: Friday, April 23, 2021 10:09:34 AM

[External Email]

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Dear Mr. Joyner,

Well it's worse than I thought on the voicemail I left you. After reading the attached Paducah newspaper and the [Murray Ledger](#), I'm aghast at the plans for the LBL and more broken promises. I would appreciate a link to an updated federal government communication page about these matters.

I'm writing to ask to whom I may write to reverse this gross abomination of the government promises when so many of our ancestors were removed. Please include the relevant elected, appointed and career decision makers.

As a descendent of people who were removed by the government eminent domain communities that are now occupied by Ft. Campbell and the LBL areas, these latest developments are totally unacceptable. Furthermore it was LAUGHABLE to read that any government employee compared the Great Smoky Mountains/Friends of GMA to anything possible at LBL.

Stop the insanity and urge your colleagues and superiors to accept the responsibility for the lands they seized in that failed experiment. The families who rely on present LBL jobs and economically benefit from the visitors deserve better. Please insist that nothing be cut. It is only fair that you continue the full breadth of educating the public about the people who had lives and what those lives were like before the government seized the land in the miserable failure that followed. We descendants deserve safe access to the land and cemeteries of our ancestors. All of us deserve better.

Sincerely,

(b)(6)

From: [Williams, Michael -FS](#)
To: [Joyner, Christopher - FS](#); [Pohlman, Timothy -FS](#)
Subject: **Review Needed: HomePlace
Date: Wednesday, March 31, 2021 8:32:20 AM
Attachments: [image002.png](#)

Good morning Tim and Chris. We are finalizing the member profiles we sent up last week for an upcoming Budget Hearing with the Senate Interior Appropriations Committee. Can you confirm this information is still accurate? Also if anything else needs to be included, please let me know.

I have to have all of the profiles cleared through Exec and back to WO by tomorrow (Thursday) at noon, so I appreciate any assistance you can provide.

Thank you

ISSUE/TOPIC: The Homeplace 1850s Farm at Land Between the Lakes National Recreation Area

Background: The Homeplace 1850s Farm is a historical interpretive program in the Tennessee portion of the Land Between the Lakes National Recreation Area (LBL). Historically, the Homeplace has been staffed by employees of a partnering 501c3 not for profit, Land Between the Lakes Association (LBLA). The current management strategy of the Homeplace is not sustainable due to many factors, including budget reductions and low-cost recovery. Three people recently terminated their employment with LBLA stating dissatisfaction over LBLA management of the Homeplace. Stewart County (Tennessee) Judge Executive Robin Brandon has expressed concerns about the proposed changes at the Homeplace. He has also stated the county might seek legal or legislative remedies to claim ownership of the land if the programs are not continued.

Talking Points:

(b)(5); Deliberative Process Privilege



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[FS Communication Approval Inbox](#)

From: [Joyner, Christopher - FS](#)
To: [Baker, Jared -FS](#)
Subject: briefing Tuesday
Date: Monday, April 19, 2021 5:06:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Jared

(b)(5); Deliberative Process Privilege



Christopher Joyner, EdS, MA
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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [FS-pdl r8.lbl allusers](#)
Subject: Brown Bag Lunch
Date: Tuesday, April 6, 2021 9:49:35 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Good morning LBL Employees,

I am reaching out today because I need to change the date for our brown bag lunch. I would like to move it to next Thursday 4/15 at 1130. The main reason for the brown bag lunch was to inform everyone about our LBL budget. Our change to the Budget Modernization process this year has shifted the way our work is funded. The new process emphasizes funding our workforce at 100% from the beginning of the FY, which is good for we FS employees. It is not as good at funding our program dollars so it impacts what we can do with our discretionary funds. We are looking at what this means for us in FY22 and beyond. Jared and Marcie have created a great presentation for us to use with the RO and cooperators and we wanted to share it with you. Problem is, Jared is on leave this week and he does a really good job with the presentation. I am sorry for the inconvenience around this schedule change and I hope that you can join us next Thursday. In the meantime, if you have questions about anything that the Regional Forester or the Special Agent in Charge spoke about last week, or any other questions, please feel free to reach out to me directly. Thanks and have a great week.



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: [Baker, Jared -FS](#)
To: [Bombard, Christine -FS](#); [Joyner, Christopher - FS](#); [Laird, Jeffrey - FS](#); [Pohlman, Timothy -FS](#); [Westbrook, John - FS](#)
Subject: Budget Briefing Paper
Date: Wednesday, March 17, 2021 6:46:55 AM
Attachments: [03102021 Budget Implementation Brief.docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Attached is the Briefing paper as discussed yesterday. I started working on it last week and got it to the point that it is now. However, that doesn't mean things can't be changed or that we should start over from scratch.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people



US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

(b)(5); Deliberative Process Privilege





US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

Contact: Tina Tilley, Area Supervisor
Jared Baker, Business Performance Department Manager

DRAFT

From: [Baker, Jared -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: Budget Spreads
Date: Tuesday, April 20, 2021 12:30:16 PM
Attachments: [Appropriation vs Inflation.xlsx](#)
[APPX Allocated Amounts.xlsx](#)
[LBL Cost Recovery.xlsx](#)
[LBLB Revenue vs Expenses.xlsx](#)
[Revenue vs Appropriated Forecast.xlsx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)



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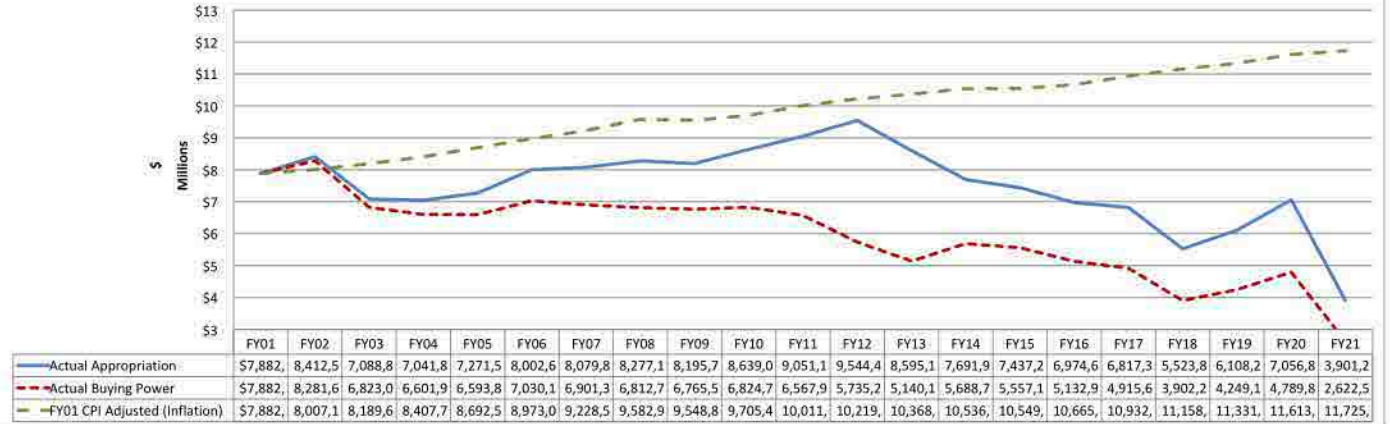
Caring for the land and serving people

LBL Appropriated Funds FY01-FY21 -vs- Consumer Price Index (CPI)

Year	Actual Appropriation	Actual Buying Power	FY01 CPI Adjusted (Inflation)
FY01	\$ 7,882,562	\$ 7,882,562	\$ 7,882,532
FY02	8,412,535	8,281,600	8,007,157
FY03	7,088,835	6,823,004	8,189,644
FY04	7,041,813	6,601,932	8,407,737
FY05	7,271,503	6,593,872	8,692,595
FY06	8,002,662	7,030,116	8,973,001
FY07	8,079,836	6,901,346	9,228,571
FY08	8,277,116	6,812,798	9,582,907
FY09	8,195,723	6,765,558	9,548,813
FY10	8,639,045	6,824,765	9,705,477
FY11	9,051,140	6,567,992	10,011,833
FY12	9,544,454	5,735,238	10,219,023
FY13	8,595,188	5,140,155	10,368,707
FY14	7,691,904	5,688,726	10,536,907
FY15	7,437,238	5,557,132	10,549,414
FY16	6,974,634	5,132,988	10,665,363
FY17	6,817,313	4,915,650	10,932,002
FY18	5,523,891	3,902,227	11,158,349
FY19	6,108,292	4,249,150	11,331,442
FY20	7,056,822	4,789,878	11,613,206
FY21	3,901,214	2,622,537	11,725,885

**http://www.bls.gov/data/inflation_calculator.htm

Actual Appropriation Inflation Value -vs- Base Year (FY01)



	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
CACA						1623421	1480000	1395800	1390003	1389858	1388995	1390098
CMFC	2456000	2288000	2213498	2393360	2703707	1629100	1696215	1689695	1698000	1698000	1698000	945331
CP09						132216	126076	152480	174854	185584	170000	177386
CMII			41000.48	10000			0	60000	120000	0	0	
CMLG									500000	300000	0	275000
CMRD	124000	500000	478194	456578	479217	393936	435000	525000	525000	524625	469625	408684
CMTL	10000	50000	38591	54360	110632.9	124624	160000	160000	160000	160000	167000	160727
CWFS	0		0	0	0	0	0	0	0	0	0	
CWKV	0	0	0	0	0	37845	154214	0	0	0	20000	
FDAS	0	0	0	0	0		0	0	0	0	0	
FDCL	0	0	0	0	0	0	0	0	0	0	0	
FDDS	0		0	0	0	0	0	0	0	0	0	
FEFR	0		0	0	0	0	0	0	0	0	0	
FRRE	0		0	0	0	0	0	0	0	0	0	
HTAE	0	0	0	0	0	0	7600	5300	2000	2000	19369	24534
LALW	0		0			0	0	0	0	0	0	
LBLB	4000000	3900000	3500000	3900000	4400000	4400000	4250000	3700000	4000000	4100000	4300000	4050000
LBTV	1000000	0	100000	100000	125000	125000	75000	25000	25000	50000	50000	25000
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697
NFLE	104483	83535	0	0								
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000
NFMG	0		0	0	0	2000	2000	2000	2000	0	2000	8000
NFN3											20000	
NFPN	50000	150000	335908	294278	165115.7	106337	103300	99058	137709	108374	98540	100980
NFRG	0		0	0	0	0	0	0	0	0	0	
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664346	2778456	2772342	2768734	2770773	2756064
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72546	74088	221592	192732
NFVW	15000	123000	70844	85440	140741.4	159912	175730	133203.3	99281	225838	147906	94862
NFWF	259000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	559841
PEPE	0		0	0	0	0	0	0	0	0	0	
QMQM	0	0	0	0	0	0	0	0	0	0	0	
RCRC	0		0	0	0	0	0	0	0	0	0	
RTRT	0	0	0	0	0	0	0	0	0	0	0	
SPCF	0	0	0	0	0	0	0	0	0	0	0	
SPCH	0	0	0	0	0	0	0	0	0	0	0	
SPEA	0	5000	31000	3000	0	0	0	0	0	0	0	
SPFH	0		0	0	0	0	0	0	0	0	0	
SPLG	0	0	0	0	0	0	0	0		0	0	
SPST	0	0	0	0	0	0	0	0	0	0	0	
SPUF	0	0	0	0	0	0	0	0	0	0	0	
SPVF	0	0	0	0	0	0	0	0	0	0	0	
SSSS	0	0	0	0	0	0	0	0	0	0	0	
TPCD	0	0	0	0	0	0	0	0	0	0	0	
TPPS	0	0	0	0	0	0	0	0	0	0	0	
TRTR	0	0	0	0	0	0	0	0	0	0	0	
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84568	80628	188437	186071	182811
WFPR	80000	160000	160000	142540	143632.9	142857	185000	205575	235174	247049	243715	230000
TOTAL	12882562	12312535	10729835	11051813	11796503	12565507	12566650	12067416	12842723	12855055	12749109	11809747

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015*
CACA						1623421	1480009	1395800	1390003	1389858	1388995	1390098	1405467	1388785	1251639
CMPC	2456000	2288000	2213488	2393360	2703707	1629100	1696215	1689696	1698000	1698000	1700426	945331	579136	863279	795138
CP09						132216	120676	152400	174854	185584	178000	177596	187100	184551	186233
CMRD	124000	900000	478194	456578	479217	393936	435000	525000	525000	524635	469625	408684	430394	527623	427717
CMTL	10000	50000	38391	54360	110632.9	124024	160000	160000	160000	160000	167000	160727	136001	141558	140914
CWFS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDAS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDCL	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FDDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FEFR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FRRE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
LALW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFIM	114079	406000	193989	279779	150830	174971	195000	317201	216458	214073	204470	219697	105890	138605	136903
NFLE	104483	83535	0	0	0	0	0	0	0	0	0	0	0	0	0
NFLM	14000	40000	19567	26360	27088.6	29895	31168	26501	25000	12000	10000	8000	11000	20000	20000
NFMG	0	0	0	0	0	2000	2000	2000	2000	0	2000	8000	0	0	0
NFPN	50000	150000	155908	294278	165115.7	106337	103100	95058	137705	105174	98540	100980	82572	60605	62365
NFRD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
NFRW	4111000	3520000	2712588	2562519	2535197	2620163	2664946	2778456	2772342	2768734	2770773	2756064	2523843	2478371	2353516
NFTM	200000	180000	165555	120800	91285.71	77417	74420	68281	72548	74088	221592	152732	77467	183780	235066
NFVW	15000	123000	70844	85440	140741.4	159912	175739	133203.3	99281	225818	147908	94861	223736	572916	416683
NFWF	250000	825000	624088	581899	669332.7	726176	674035	639298	606728	606395	561053	555841	600000	674621	649621
PEPE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
QMOM	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RRCR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RTRT	0	0	0	0	0	0	0	0	0	0	0	0	10000	50000	90000
SPCF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPCH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPEA	0	5000	31000	3600	0	0	0	0	0	0	0	0	0	0	0
SPFH	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPLG	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPST	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPUF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SPVF	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SSSS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPCD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TPPS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TRTR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
WFHF	345000	82000	45013	40900	54721.49	59637	77546	84368	80628	188437	186071	182811	174724	152177	157591
WFRF	90000	160600	160000	147540	145632.9	143857	185600	205575	235174	247049	243715	202000	236000	252475	252424
TOTAL	7882362	8412535	7888335	7041813	7271503	8002662	8079836	8277116	8195723	8403055	8339740	7435213	6781350	7654326	7175810

Subtracted LBLB, LBTB, HTAE, CMLG, CWK2, CMI, and NFN3

Get numbers from CPI Index Calculator (Google)

Allocated Spending Category	EBLI	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY15 vs FY 21
Cost Pool Admin Overhead	POOL	\$ 1,575,442	\$ 1,623,995	\$ 1,892,484	\$ 1,592,567	1,543,336	\$ 1,251,639	\$ 1,254,428	\$ 1,243,934	\$ 1,214,357	\$ 1,193,182	\$ 1,318,271		\$ (1,251,639)
Facilities Maintenance	CMFC	1,698,000	1,702,852	2,263,232	2,259,677	906,348	1,038,369	906,234	1,089,379	423,804	851,254	1,603,246	134,395	\$ (903,974)
Roads Maintenance	CMRD	524,625	469,625	406,145	445,517	557,603	434,504	488,357	492,055	504,119	637,907	656,577	145,372	\$ (289,132)
Trails Maintenance	CMTL	163,284	243,916	155,363	141,591	143,840	164,969	157,589	155,655	137,797	177,982	166,416	26,857	\$ (138,112)
Facilities Maintenance & Leases	FSLM												86,622	\$ 86,622
Organization Services	FSOS												19,700	\$ 19,700
Hazard Fuels Reduction	NFHF											249,591	62,260	\$ 62,260
Inventory & Monitoring	NFIM	215,621	209,255	253,039	110,764	133,605	156,903	148,155	172,099	-	-			\$ (156,903)
Landwonership Management	NFLM	12,000	14,000	16,000	17,126	20,000	28,000	20,000	20,000	29,671	29,128	28,093	85,678	\$ 57,678
Land Management Planning	NFPN	108,374	116,868	98,852	93,502	60,605	42,365	40,000	70,000	-	-			\$ (42,365)
Combined NFIM and NFPN	NFMP	-	-	-	-	-	-	-	-	207,750	192,000	184,221		\$ -
Recreation & Heritage	NFRW	2,772,064	2,774,650	2,807,828	2,528,249	2,490,598	2,502,680	2,279,622	2,194,459	1,826,013	1,771,440	1,880,300	77,961	\$ (2,424,719)
NFS Salary & Expenses (RO Level-Not LBL)*	NFSE												2,972,597	\$ 2,972,597
Timber Management	NFTM	131,338	272,752	249,734	77,467	183,780	201,912	207,757	121,367	120,000	100,000	176,515	7,000	\$ (194,912)
Vegetation & Watershed	NFVW	303,088	248,046	233,178	225,949	572,916	416,683	386,564	201,341	189,000	251,000	220,980	22,000	\$ (394,683)
Wildlife Management	NFWF	681,809	743,507	683,377	628,000	674,621	649,621	671,888	640,795	585,000	596,000	507,779	59,000	\$ (590,621)
Hazardous Fuel Reduction	WFHF	198,487	380,068	206,382	183,449	152,177	297,591	161,097	161,079	220,098	238,803			\$ (297,591)
Forest Fire Management	WFPR	254,913	249,606	270,840	288,684	252,475	251,864	252,943	255,150	66,282	69,596	64,834	13,202	\$ (238,662)
WF Salary & Expenses (RO Level-Not LBL)*	WFSE												188,570	\$ 188,570
Variable Non-Traditional Appropriations	VAR	4,680,873	1,724,057	384,279	268,238	479,905	206,350	290,081	251,224	202,945	4,210,816	1,347,024	94,814	\$ (111,536)
		\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 10,319,108	\$ 8,403,846	\$ 3,996,028	\$ (3,647,422)

* Held at Regional Office level. Not sent to unit.

Allocated Spending Category	EBU	FY21 Initial	FY21 Final	FY22 Projected
Cost Pool Admin Overhead	POOL			
Facilities Maintenance	CMFC	134,395	134,395	134,395
Roads Maintenance	CMRD	145,372	171,551	171,551
Trails Maintenance	CMUL	26,857	26,857	26,857
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622
Organization Services	FSOS	19,700	19,700	19,700
Hazard Fuels Reduction	NFHF	62,260	62,260	62,260
Inventory & Monitoring	NFIM			
Landownership Management	NFLM	85,678	85,678	85,678
Land Management Planning	NFLP			
Combined NFIM and NFPM	NFMP		7,000	7,000
Recreation & Heritage	NFRW	77,961		
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668	
Timber Management	NFTM	7,000	7,000	7,000
Vegetation & Watershed	NFVW	22,000	22,000	22,000
Wildlife Management	NFWF	59,000	59,000	59,000
Hazardous Fuel Reduction	WFHF			
Forest Fire Management	WFFR	13,202	13,202	13,202
Variable Non-Traditional Appropriations*	YAC	94,814	94,814	
		\$ 1,581,529	\$ 1,456,747	\$ 695,265

FY 22 Projected Budget (est)	
Appropriated Funding Available (if flat)	\$ 695,265
LBLB Revenue Available (5 year avg)	\$ 4,841,036
TOTAL AVAILABLE	\$ 5,536,301
FY 22 Projected Expenses (est)	
Tripole/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001
Other Misc.	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398
FY 22 Projected Shortfall (est)	\$ (2,570,097)

Management Area	Expenses	Revenue	FY19 Cost Recovery
Backcountry Camping	\$ 237,773	\$ 89,794	38%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%
Lake Access	\$ 165,866	\$ 24,333	16%
Piney Campground	\$ 833,729	\$ 1,243,526	149%
Wranglers Campground	\$ 640,506	\$ 668,629	103%
Humpsters	\$ 451,568	\$ 375,045	28%
Nature Station	\$ 417,879	\$ 398,845	45%
OHV Area	\$ 184,590	\$ 322,007	174%
Picnic Areas/Picnics Range	\$ 102,318	\$ 416	0%
Rec Special Uses	\$ 32,297	\$ 8,032	20%
Trails	\$ 255,009	\$ -	0%
GPVC	\$ 120,403	\$ -	0%
Welcome Stations	\$ 130,632	\$ 80	0%
Brandon Spring	\$ 768,350	\$ 569,104	75%
EBP & SBR	\$ 256,540	\$ 263,580	103%
Hunt	\$ 205,619	\$ 280,240	127%
Customer Service Admin	\$ 116,123	\$ -	0%
General Forest Area	\$ -	\$ -	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%

Closing Facilities under 100%	
Expense Saving	Revenue Loss
\$ 1,581,150	\$ 883,255
Net Gain	\$ 1,097,895

FY2021 vs FY2020					
Prior year annual appropriations were not used in the comparison by Fiscal Year		LBL			
Compares FY20 expenditures to FY21 program allocations.		FY20			
	BLI	Expenditures	FY21 Final	Diff	% CHG
Facility Maintenance and Leases	FSLM	-	86,622	86,622	100%
Organizational Services and Support	FSOS	87,288	19,700	(67,588)	-77%
FACILITIES CAP. IMPROV. & MTCE	CMFC	1,603,246	134,395	(1,468,851)	-92%
ROADS CAP. IMPROV & MTCE	CMRD	418,739	165,950	(252,789)	-60%
TRAILS CAP. IMPROV & MTCE	CMTL	160,298	26,857	(133,441)	-83%
COLLAB. FOREST LANDSCAPE REST.	CFLN	-	-	0	0%
ACQUISITION MANAGEMENT	GLAM	-	-	0	0%
LAND ACQUISITION L & WCF	LALW	-	-	0	0%
ACQUISITION MANAGEMENT	LARA	-	-	0	0%
LAND ACQUISITION L & WCF	LACI	-	-	0	0%
Hazardous Fuels- Biomass	NFHB	-	-	0	0%
HAZARDOUS FUEL REDUCTION	NHFH	41,837	62,260	20,423	49%
LANDOWNERSHIP MANAGEMENT	NFLM	28,093	-	(28,093)	-100%
MINERALS MANAGEMENT	NFMG	-	-	0	0%
LAND AND MGMT PLANNING, ASSESSMENT AND	NFMP	28,327	7,000	(21,327)	-75%
RANGE GRAZING MANAGEMENT	NFRG	-	-	0	0%
RECREATION/HERITAGE/WILDERNESS	NFRW	1,761,096	744,629	(1,016,467)	-58%
TIMBER SALE MANAGEMENT	NFTM	25,724	7,000	(18,724)	-73%
VEGETATION AND WATERSHED MGMT	NFVW	116,468	22,000	(94,468)	-81%
WILDLIFE MANAGEMENT	NFWF	67,884	59,000	(8,884)	-13%
FOREST LEGACY PROGRAM	GFCY	-	-	0	0%
LEGACY PROGRAM ADMINISTRATION	GPPA	-	-	0	0%
COOP FIRE PROTECTION-STATE FIRE ASST.	SPCF	-	-	0	0%
FPM SURVEYS-COOP LANDS	SPCH	-	-	0	0%
FPM SURVEYS - FEDERAL	SPFH	-	-	0	0%
LANDSCAPE SCALE RESTORATION	SPLR	-	-	0	0%
FOREST STEWARDSHIP	SPST	-	-	0	0%
URBAN FORESTRY	SPUF	-	-	0	0%
COOP FIRE PROTECTION-VOLUNTEE FIRE ASST.	SPVF	-	-	0	0%
FOREST FIRE MANAGEMENT	WFPR	26,884	13,202	(13,682)	-51%
Total Regular FS		4,365,886	1,348,615	(3,017,271)	-69%

FY19 Cost Recovery - Land Between the Lakes

Management Area	Expenses	Revenue	FY19 Cost Recovery	FY18	FY17	FY16	FY11
Backcountry Camping	\$ 237,773	\$ 89,794	38%	34%	53%	39%	26%
Energy Lake Campground	\$ 228,064	\$ 207,285	91%	107%	76%	44%	30%
Hillman Ferry Campground	\$ 862,875	\$ 1,264,176	147%	117%	119%	108%	77%
Lake Access	\$ 165,866	\$ 24,333	15%	21%	16%	7%	11%
Piney Campground	\$ 833,729	\$ 1,243,528	149%	115%	116%	104%	65%
Wranglers Campground	\$ 640,506	\$ 658,929	103%	99%	110%	79%	59%
Homeplace	\$ 451,568	\$ 125,040	28%	29%	27%	23%	16%
Nature Station	\$ 417,879	\$ 188,645	45%	43%	41%	37%	20%
OHV Area	\$ 184,590	\$ 322,067	174%	188%	218%	146%	113%
Picnic Areas/Firearms Range	\$ 102,318	\$ 416	0%	1%	0%	0%	0%
Rec Special Uses	\$ 32,297	\$ 6,552	20%	45%	38%	69%	19%
Trails	\$ 255,009	\$ -	0%	0%	0%	0%	0%
GPVC	\$ 120,403	\$ -	0%	0%	0%	0%	0%
Welcome Stations	\$ 130,632	\$ 50	0%	0%	0%	0%	0%
Brandon Spring	\$ 758,350	\$ 569,104	75%	70%	52%	49%	50%
EBP & SBR	\$ 256,540	\$ 263,969	103%	152%	185%	98%	76%
Hunt	\$ 205,619	\$ 260,240	127%	162%	205%	146%	168%
Customer Service Admin	\$ 116,123	\$ -	0%	0%	0%	1%	0%
General Forest Area	\$ -	\$ -	0%	0%	0%	0%	0%
Total Expenses	\$ 6,000,141	\$ 5,224,128	87%	81%	78%	62%	44%

Cash Balance LBLB

Date	LBLB Balance	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Jan-18	\$ 2,925,324.15	-	-	73,019.49	10,396.09	86,990.66	1,737,530.35	1,017,387.56			
Feb-18	\$ 3,051,806.18	-	-	73,019.49	10,396.09	87,075.30	1,135,509.86	1,745,805.44			
Mar-18	\$ 5,335,666.84	613.99	244.64	(2,362.34)	2,720.26	93,827.53	5,010,241.38	230,381.38			
Apr-18	\$ 3,321,360.90	0.72	-	72,909.54	18,403.80	182,718.79	467,989.03	2,579,339.02			
May-18	\$ 3,136,389.49	0.72	-	72,909.54	18,403.80	18,361.42	36,219.84	2,990,494.17			
Jun-18	\$ 3,515,338.33	0.72	460.86	72,915.54	19,992.76	114,126.82	35,409.03	3,272,432.60			
Jul-18	\$ 3,543,966.36	0.72	176.22	72,785.54	19,992.76	15,381.38	26,145.58	3,409,484.16			
Aug-18	\$ 3,823,777.82	-	441.58	72,785.54	19,992.76	15,381.38	28,988.84	3,686,187.72			
Sep-18	\$ 1,954,188.06	-	176.94	72,785.54	19,354.51	15,385.12	178,871.65	1,667,614.30			
Oct-18	\$ 2,339,473.07	-	176.94	72,785.54	19,354.51	14,867.40	173,764.94	1,428,007.97	630,515.77		
Nov-18	\$ 2,179,996.06	-	176.94	72,785.54	18,650.76	14,867.40	171,453.29	1,047,568.86	854,493.27		
Dec-18	\$ 1,665,247.77	-	176.94	-	-	-	38,764.97	637,429.97	988,875.89		
Jan-19	\$ 1,353,861.25	-	176.94	-	703.75	-	38,466.00	269,581.46	1,044,933.10		
Feb-19	\$ 1,886,047.93	-	176.94	-	2,914.35	1,686.22	11,637.84	128,595.19	1,741,037.39		
Mar-19	\$ 1,834,337.69	-	176.94	-	3,552.60	1,686.22	15,746.77	47,746.25	1,765,428.91		
Apr-19	\$ 2,717,285.18	-	176.94	-	177.11	25.51	7,104.70	329.67	2,709,471.25		
May-19	\$ 2,035,470.89	-	176.94	-	177.11	25.51	7,104.70	5,678.24	2,022,308.39		***
Jun-19	\$ 2,190,594.12	-	176.94	-	177.11	25.51	7,104.70	1,762.91	2,181,346.95		
Jul-19	\$ 2,572,096.31	-	176.94	-	177.11	31.51	7,105.70	24,675.03	2,539,930.02		
Aug-19	\$ 2,899,351.94	-	176.96	-	179.59	3,681.76	7,110.58	39,658.81	2,848,544.24		
Sep-19	\$ 4,609,733.43	-	176.96	-	179.59	3,681.76	21,993.30	1,774,509.95	2,809,191.87		****
Oct-19	\$ 4,515,734.40	-	181.96	-	179.59	3,681.76	22,021.09	1,211,423.00	2,912,906.16	365,340.84	
Nov-19	\$ 4,350,023.09	-	181.96	-	183.78	3,681.76	22,021.09	787,415.87	2,908,738.00	627,800.63	
Dec-19	\$ 4,500,664.44	-	181.96	-	183.78	3,681.76	22,021.09	750,941.71	2,569,604.68	1,154,049.46	
Jan-20	\$ 4,806,324.02	-	181.96	-	183.78	3,681.76	17,866.63	447,298.82	2,790,893.23	1,546,217.84	
Feb-20	\$ 4,109,831.51	-	181.96	-	183.78	3,681.76	17,866.63	404,686.01	2,046,140.44	1,637,090.93	
Mar-20	\$ 4,295,034.94	-	181.96	-	183.78	3,137.76	17,866.63	307,206.99	2,004,783.10	1,961,674.72	
Apr-20	\$ 3,890,301.03	-	181.96	-	183.78	3,137.76	19,926.63	200,204.80	1,700,610.67	1,966,055.43	
May-20	\$ 3,336,110.89	-	181.96	-	183.78	5,061.76	18,067.63	150,052.78	1,168,415.10	1,994,147.88	
Jun-20	\$ 3,417,950.64	-	181.96	-	183.78	5,061.76	18,067.63	21,672.46	850,994.84	2,521,788.21	
Jul-20	\$ 4,065,239.19	-	181.96	-	183.78	1,373.41	(3,485.91)	(32.16)	777,109.44	3,289,908.67	
Aug-20	\$ 4,437,495.58	-	181.96	-	183.78	1,583.16	429.83	3,309.06	626,088.23	3,805,719.56	
Sep-20	\$ 4,983,276.05	-	181.96	-	183.78	1,583.16	429.83	(6,958.45)	573,915.44	4,413,940.33	
Oct-20	\$ 5,043,205.85	-	181.96	-	183.78	1,583.16	429.83	(4,873.75)	561,368.55	4,397,721.48	86,610.84
Nov-20	\$ 5,573,898.14	-	181.96	-	183.78	1,583.16	429.83	(5,589.41)	465,829.51	4,405,352.51	705,926.80
Dec-20	\$ 4,614,678.04	-	181.96	-	183.78	1,583.16	429.83	(4,816.04)	285,508.21	3,436,562.20	895,044.94
Jan-21	\$ 4,574,071.37	-	181.96	-	183.78	1,583.16	429.83	11,614.81	176,290.55	2,638,134.85	1,745,652.43
Feb-21	\$ 4,342,110.21	-	181.96	-	183.78	1,583.16	429.83	10,564.81	85,939.24	2,318,370.85	1,924,856.58
Mar-21	\$ 4,002,631.57	-	181.96	-	183.78	1,583.16	429.83	15,464.23	12,579.84	1,563,924.34	2,408,284.43
Apr-21	\$ -	-	-	-	-	-	-	-	-	-	-
May-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jun-21	\$ -	-	-	-	-	-	-	-	-	-	-
Jul-21	\$ -	-	-	-	-	-	-	-	-	-	-
Aug-21	\$ -	-	-	-	-	-	-	-	-	-	-
Sep-21	\$ -	-	-	-	-	-	-	-	-	-	-

*Effective 10/01/17 Cash Balance reporting migrated to the Forest Service Reports Dashboard (FMMI).

** Effective September 2018 \$2.1M withdrawn for fire borrowing

***FY19 Maintenance Requisition (\$442,881) and LBLA Modification (\$234,855) Processed in May

****FY18 Fire Transfer Returned (pending transfer CBSA shows funds at FS08 level)

Cash Balance LBLB

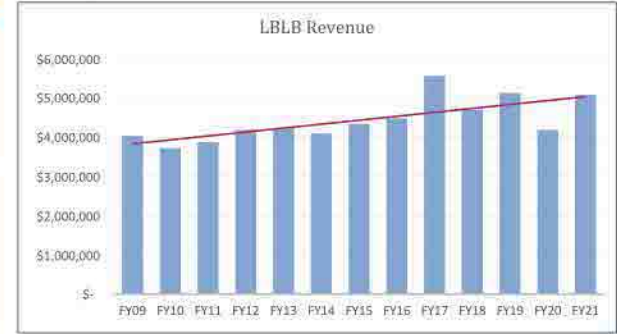


LBLB RAW DATA

LBLB Revenue*

*Excludes LBLBAB, LBLBAC & "3" codes

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 223,993	\$ 177,696	\$ 219,988	\$ 153,596	\$ 169,124	\$ 5,136	\$ 196,294	\$ 222,911	\$ 416,734	\$ 201,748	\$ 489,804	\$ 122,746	\$ 199,585
November	307,637	192,385	236,391	262,933	-	190,523	245,033	227,120	247,291	408,807	164,305	485,948	412,542
December	100,629	77,169	60,800	72,786	20	85,061	102,227	174,627	344,966	124,367	205,107	148,500	202,151
January	162,335	115,602	109,514	389,313	4,156	309,965	565,124	361,636	568,981	169,691	63,420	648,941	817,551
February	79,779	355,503	343,050	392,756	4,682	394,870	256,456	493,723	616,934	727,317	727,327	263,389	173,766
March	307,661	130,360	402,670	196,160	664,152	168,827	119,394	411,298	308,056	442,918	312,889	65,245	456,558
YTD	\$ 1,182,033	\$ 1,048,716	\$ 1,372,411	\$ 1,467,545	\$ 842,134	\$ 1,154,383	\$ 1,484,528	\$ 1,891,316	\$ 2,502,962	\$ 2,074,848	\$ 1,962,851	\$ 1,734,770	\$ 2,262,154
April	198,307	311,909	282,008	345,324	516,619	302,924	383,282	394,138	440,533	441,660	731,225	35,331	
May	362,780	440,844	221,057	363,574	441,867	518,379	328,693	494,383	480,224	370,546	411,008	(31,648)	
June	450,469	395,904	495,705	604,772	279,984	334,055	671,095	592,077	744,004	579,423	632,990	521,598	
July	388,852	369,035	433,513	383,697	507,181	641,750	455,197	373,187	323,003	492,037	493,904	722,233	
August	269,617	274,244	454,344	431,197	889,081	412,956	367,812	318,964	591,695	475,662	442,329	538,928	
September	567,036	507,129	406,936	353,764	550,811	567,142	500,105	357,153	430,996	255,038	324,073	556,628	
Following FY	609,751	367,048	200,116	233,462	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	
	\$ 4,028,844	\$ 3,714,830	\$ 3,866,089	\$ 4,183,335	\$ 4,228,449	\$ 4,091,676	\$ 4,337,557	\$ 4,477,692	\$ 5,561,384	\$ 4,702,364	\$ 5,126,184	\$ 4,179,158	\$ 5,072,204.83 projected final



Total LBLB Expenses* (expenditures column only)

*Exclude LBLBAB & LBLBAC *By Calendar Year starting in FY14

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 42,044	\$ 45,590	\$ 198,315	\$ 115,699	\$ 94,977	\$ 267,174	\$ 251,053	\$ 139,381	\$ 299,662	\$ 189,365	\$ 284,196	\$ 307,773	\$ 365,233
November	163,706	174,670	245,339	248,430	89,204	185,975	326,399	295,867	419,587	400,735	583,506	280,560	385,405
December	318,945	130,510	227,129	179,175	147,403	170,027	489,106	288,810	295,157	188,646	444,912	435,813	152,314
January	116,693	308,174	376,920	139,177	187,117	264,837	221,454	232,985	231,612	310,335	191,365	131,262	374,212
February	138,800	170,419	179,970	239,947	105,327	485,977	332,358	247,390	513,067	480,745	931,134	249,007	763,635
March	397,701	166,680	180,960	332,845	152,706	179,534	93,311	312,809	325,169	165,702	333,782	510,490	497,823
YTD	\$ 1,177,890	\$ 996,942	\$ 1,408,633	\$ 1,255,273	\$ 776,733	\$ 1,553,524	\$ 1,713,681	\$ 1,517,241	\$ 2,084,253	\$ 1,735,527	\$ 2,768,894	\$ 1,914,905	\$ 2,538,622
April	265,868	428,342	196,487	217,386	369,994	355,257	180,506	281,824	302,569	414,795	414,221	307,882	
May	158,327	168,498	331,907	291,244	203,620	263,224	419,396	453,617	463,003	369,337	366,983	524,094	
June	469,212	285,351	370,271	117,649	394,155	278,181	537,245	305,172	247,155	289,821	297,352	627,015	
July	213,754	450,390	598,183	589,373	222,712	418,066	269,722	418,879	391,337	369,708	379,501	457,912	
August	259,024	424,841	138,784	305,746	704,613	327,816	91,452	400,287	450,619	320,930	447,434	339,545	
September	292,713	351,972	334,657	316,496	856,014	477,964	452,808	448,647	283,720	280,455	157,388	181,377	
Following FY	778,980	593,358	261,693	445,041	-	-	-	-	-	-	-	-	-
	\$ 3,615,768	\$ 3,698,794	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,690,652.88 projected final



LBLB Revenue -vs- Expenses (only expenditures column)

	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
October	\$ 181,949	\$ 132,107	\$ 21,673	\$ 37,897	\$ 74,147	\$ (262,038)	\$ (54,759)	\$ 83,530	\$ 117,072	\$ 12,384	\$ 205,607	\$ (185,027)	\$ (165,648)
November	143,931	17,715	(8,948)	14,503	(89,204)	4,548	(81,366)	(68,747)	(172,296)	8,072	(419,200)	205,388	27,137
December	(218,316)	(53,341)	(166,328)	(106,388)	(147,383)	(84,966)	(386,880)	(114,183)	49,809	(64,279)	(239,805)	(287,314)	49,837
January	45,642	(192,571)	(267,407)	250,136	(182,961)	45,128	343,670	128,651	337,370	(140,644)	(127,945)	517,680	443,338
February	(59,021)	185,084	163,079	152,809	(100,645)	(91,107)	(75,902)	246,333	103,867	246,572	(203,807)	14,382	(589,868)
March	(90,040)	(36,320)	221,710	(136,685)	511,446	(10,707)	26,083	98,490	(17,113)	277,216	(20,893)	(445,244)	(41,265)
YTD	\$ 4,144	\$ 52,673	\$ (36,222)	\$ 212,272	\$ 65,401	\$ (399,142)	\$ (229,153)	\$ 374,075	\$ 418,709	\$ 339,321	\$ (806,043)	\$ (180,135)	\$ (276,468)
April	(67,562)	(116,433)	85,521	127,937	146,624	(52,333)	202,776	112,314	137,964	26,865	317,004	(272,550)	-
May	204,453	272,347	(110,850)	72,330	238,246	255,156	(90,703)	40,766	17,221	1,209	44,025	(555,742)	-
June	(18,743)	110,553	125,433	487,122	(114,172)	55,874	133,850	286,905	496,850	289,602	335,638	(105,417)	-
July	175,098	(81,355)	(164,670)	(205,676)	284,469	223,684	185,475	(45,692)	(68,334)	122,329	114,403	264,321	-
August	10,593	(150,597)	315,560	125,511	184,468	85,140	276,360	(81,323)	141,076	154,732	(5,105)	199,383	-
September	274,323	155,157	72,279	37,268	(305,204)	89,177	47,297	(91,494)	147,276	(25,418)	166,686	375,251	-
Following FY	(169,229)	(226,310)	(61,577)	(211,579)	200,773	160,088	146,845	56,473	47,968	13,151	127,804	101,317	-
	\$ 413,075	\$ 16,036	\$ 225,474	\$ 645,127	\$ 700,606	\$ 417,644	\$ 672,747	\$ 652,025	\$ 1,338,729	\$ 921,790	\$ 294,411	\$ (173,572)	\$ 381,551.95 projected final



**Revenue Number in October, pull by FY identifier to close out previous year then again for October. All other months pull by month (all FYs)

*** Expense variance reflects transition of utility cost in FY18 to NFRW, Forest Enhancement and Deferred Maintenance Project Obligations.

Trust Fund (LBTV) Balances and Expenditures

Current Investment	\$ 5,674,290	Currently Invested (Due to Mature 4/30/24)*
Investment	\$ 31,973	Interest Earned on Current Invest to date

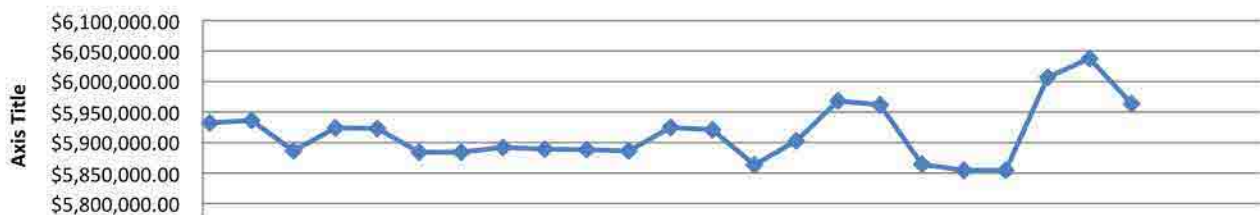
Current Invested \$5674,290.36 = Shares Purchased \$5,684,059.83 - Initial Discount <\$9,769.47>

* Trust Fund is susceptible to "sweeps" therefore investment protects these funds

Previous Investment	\$ 5,676,376	Previous Investment (Matured 4/9/19)
Investment	\$ 461,206	Interest Earned on Previous Investment thru Maturity

TRUST FUND BALANCE		TRUST FUND EXPENDITURES		
Date	Balance	FY21		
12/30/2014	\$ 5,830,484.14	FY21		
3/30/2015	\$ 5,886,117.23	FY21		
6/30/2015	\$ 5,932,237.78	FY21	\$ 57,000	Lakes Region Colition Grant Match
9/30/2015	\$ 5,932,237.78	FY21	\$ 10,000	Fenton Interpretive Display
12/30/2015	\$ 5,936,345.79	FY21	\$ 33,000	Federal Fish and Wildlife Riverlands Alliance
3/30/2016	\$ 5,886,345.79	FY20	\$ 10,000	LBLA - School Grant Program
6/30/2016	\$ 5,924,149.36	FY20	\$ 50,000	LBLA - Regional Promotion and Public Education
9/30/2016	\$ 5,923,154.36	FY20	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2016	\$ 5,884,274.91	FY20	\$ 14,200	Emerald Cont - Sustainable Rec Consultant
3/30/2017	\$ 5,884,274.91	FY19	\$ 2,500	Display Panel
6/30/2017	\$ 5,892,145.46	FY19	\$ 6,799	68/80 Interperative Signs GPO
9/30/2017	\$ 5,889,146.46	FY19	\$ 50,000	LBLA - Regional Promotion and Public Education
12/30/2017	\$ 5,888,266.01	FY19	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
3/30/2018	\$ 5,886,202.15	FY19	\$ 15,000	Emerald Cont - Sustainable Rec Consultant
6/30/2018	\$ 5,924,822.77	FY18	\$ 2,311	Nature Station Ipads and cases
9/30/2018	\$ 5,920,935.48	FY18	\$ 7,500	LBLA - Lakes Region Coalition Grant Match
12/30/2018	\$ 5,863,435.48	FY18	\$ 50,000	LBLA - Regional Promotion and Public Education
3/30/2019	\$ 5,902,757.49	FY18	\$ 4,000	MindMixer Sbuscription
6/30/2019	\$ 5,968,390.58	FY17	\$ 20,000	Planetarium Program Support
9/30/2019	\$ 5,961,805.40	FY17	\$ 50,000	Regional Promotion and Public Education
12/30/2019	\$ 5,864,489.85	FY17	\$ 5,000	LBLA - School Grant Program
3/30/2020	\$ 5,854,489.85	FY17	\$ 8,250	Landscape Architect
6/30/2020	\$ 5,854,489.85	FY17	\$ 2,500	Interperative Sinage
9/30/2020	\$ 6,006,904.02	FY17	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2020	\$ 6,037,849.69	FY17	\$ 30,000	Hematite Trail Blind
3/30/2021	\$ 5,963,721.69	FY16	\$ 15,000	Golden Pond Overlook Panels
6/30/2021		FY16	\$ 4,661	SBR & EBP Interpretive Signs
9/30/2021		FY16	\$ 7,500	Lakes Coalition grant match (Tourism)
12/30/2021		FY16	\$ 50,000	Trails Unlimited Hematite Lake Trail
3/30/2022		FY16	\$ 5,300	More Kids in the Woods grant
6/30/2022		FY15	\$ 18,000	LBLA - School Grant Program
		FY15	\$ 2,100	Community Partners
		FY15	\$ 10,000	Nature Station Web Camera Project (Funding Match)
		FY14	\$ 5,500	LBLA - Lakes Coalition promotion (Tourism)
		FY13	\$ 10,115	S&S - Environmental Educaional Facility Project
		FY12	\$ 2,000	Kentucky Horse Sponsorship (Promotions)
		FY12	\$ 794	LBLA - Nature Watch Project
		FY11	\$ 1,206	LBLA - Choctaw Nation Intern
		FY11	\$ 1,229	S&S - Environmental Educational Facility Project

Trust Fund Balance FY12 - Present



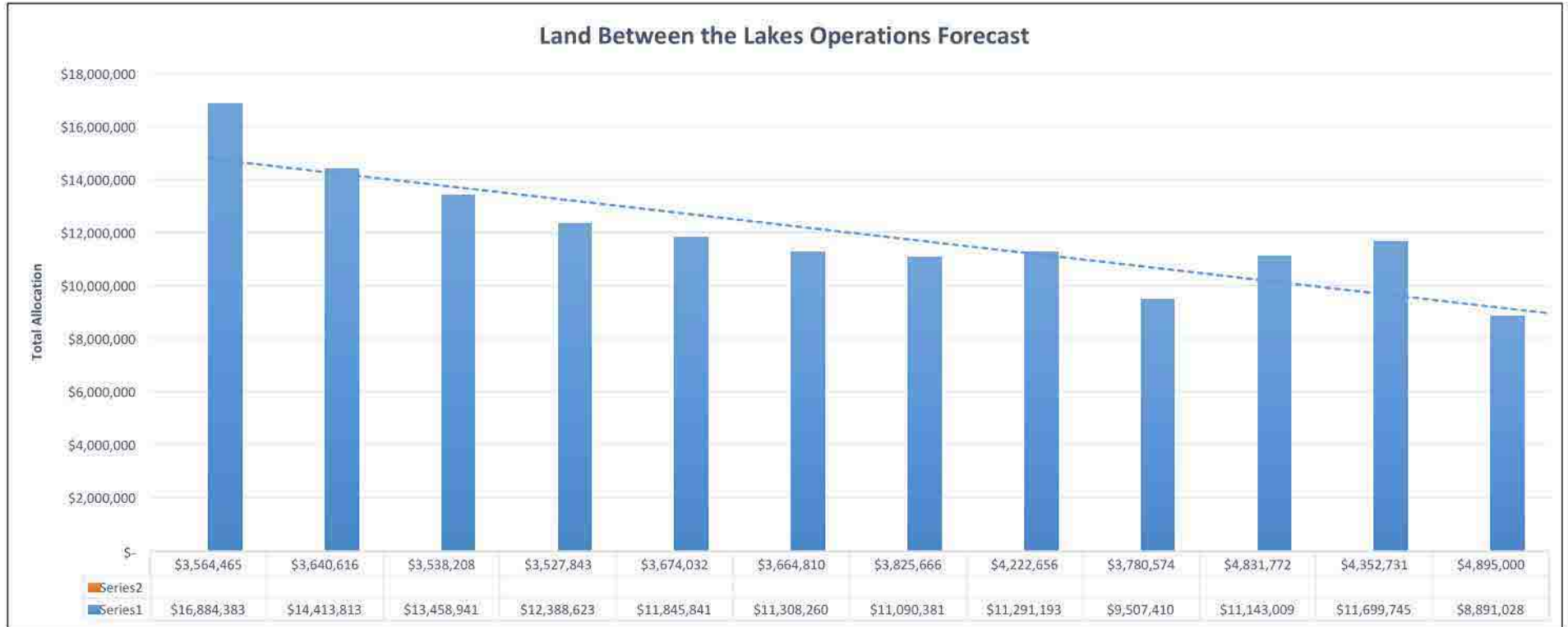
\$5,750,000.00

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Land Between the Lakes Operations Forecast

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Allocated Funding	\$ 13,319,918	\$ 10,773,197	\$ 9,920,733	\$ 8,860,780	\$ 8,171,809	\$ 7,643,450	\$ 7,264,715	\$ 7,068,537	\$ 5,726,836	\$ 6,311,237	\$ 7,347,014	\$ 3,996,028
LBLB Funding	\$ 3,564,465	\$ 3,640,616	\$ 3,538,208	\$ 3,527,843	\$ 3,674,032	\$ 3,664,810	\$ 3,825,666	\$ 4,222,656	\$ 3,780,574	\$ 4,831,772	\$ 4,352,731	\$ 4,895,000
TOTAL	\$ 16,884,383	\$ 14,413,813	\$ 13,458,941	\$ 12,388,623	\$ 11,845,841	\$ 11,308,260	\$ 11,090,381	\$ 11,291,193	\$ 9,507,410	\$ 11,143,009	\$ 11,699,745	\$ 8,891,028



From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#); [Joyner, Christopher - FS](#)
Subject: Draft of cost and revenue comparison
Date: Monday, April 19, 2021 4:32:47 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[LBL FY22 Revenue and Expenses 041921.docx](#)

Please take a look at this. I used the total of discretionary funds in FY21 to estimate allocation in FY22, therefore it includes the \$666M. I think that this is what Ms. Douthitt was wanting to see. If she would like to delve deeper I think we should offer here the entire presentation.



Tim Pohlman
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Caring for the land and serving people

Land Between the Lakes National Recreation Area

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



From: [Linda Kelly](#) <Linda.Kelly@ny.gov>
To: ["Edward Dowd, Jr. Budget Director"](#) <edward.dowd@ny.gov>
Subject: FW: Edward Dowd, Jr. Budget Director
Date: Wed, Sep 23, 2020, 11:25:49 AM

Ed,

Can you please respond to Mr. Dowd as appropriate?

Jeff Leach

Executive Director/Manager

Public Service

Lead Between the Lines Natural Resources Agency

3/23/2020

7/20/2020

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From: [Pohlman, Timothy -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: FW: **Review Needed: HomePlace
Date: Wednesday, March 31, 2021 8:59:10 AM
Attachments: [image001.png](#)
[image002.png](#)
[image004.png](#)
[image005.png](#)
[image003.png](#)

Chris, can you draft a response that will update LA about he homeplace visit last week? I think that the Homeplace discussion below is accurate as far as it goes..



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Wednesday, March 31, 2021 7:40 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: **Review Needed: HomePlace

Also in the comments of the writeup, they are asking for updates on the Hagerty visit from last week. So if you could include a few sentences (separately) on this, I'd appreciate it. Thanks!

-Michael

From: Williams, Michael -FS
Sent: Wednesday, March 31, 2021 8:32 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: **Review Needed: HomePlace

Good morning Tim and Chris. We are finalizing the member profiles we sent up last week for an upcoming Budget Hearing with the Senate Interior Appropriations Committee. Can you confirm this information is still accurate? Also if anything else needs to be included, please

let me know.

I have to have all of the profiles cleared through Exec and back to WO by tomorrow (Thursday) at noon, so I appreciate any assistance you can provide.

Thank you

ISSUE/TOPIC: The Homeplace 1850s Farm at Land Between the Lakes National Recreation Area

Background: The Homeplace 1850s Farm is a historical interpretive program in the Tennessee portion of the Land Between the Lakes National Recreation Area (LBL). Historically, the Homeplace has been staffed by employees of a partnering 501c3 not for profit, Land Between the Lakes Association (LBLA). The current management strategy of the Homeplace is not sustainable due to many factors, including budget reductions and low-cost recovery. Three people recently terminated their employment with LBLA stating dissatisfaction over LBLA management of the Homeplace. Stewart County (Tennessee) Judge Executive Robin Brandon has expressed concerns about the proposed changes at the Homeplace. He has also stated the county might seek legal or legislative remedies to claim ownership of the land if the programs are not continued.

Talking Points:

(b)(5); Deliberative Process Privilege



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: [Joyner, Christopher - FS](#)
To: [Laird, Jeffrey - FS](#); [Thweatt, James -FS](#); [Thornock, Christopher - FS](#)
Subject: FW: Crisis communication
Date: Wednesday, April 21, 2021 9:09:00 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Jamey,

We don't have a vote in this one sir. I understand its frustrating that you're seeing things online that you want to answer. Please do not. This is very common with any new administration change that they will want to hold the crisis communication close to WO for at least a short amount of time in the administration. My point is, this is normal for the WO to hold this close to their chest. We just have to follow their guidance and not get in front of them.

Chris

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Sent: Wednesday, April 21, 2021 8:01 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Cleaver, Emily - FS <emily.cleaver@usda.gov>; Lewis, Carlin - FS <Carlin.Lewis@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Crisis communication

Correct Chris. ALL Budget inquiries must be routed through the WO.

We can do our best to expedite each request.

Scott

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Wednesday, April 21, 2021 8:59 AM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Cc: Cleaver, Emily - FS <emily.cleaver@usda.gov>; Lewis, Carlin - FS <Carlin.Lewis@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: Crisis communication

RO PAO team,

I've been talking about the situation at LBL for about the last 20 days and how it was going to go really big, really quick. It seems its hitting that crisis communications loop. We're seeing a lot of social media chatter and misleading information. I've asked staff to resist the urge to correct information online because the last guidance I got from RO PAO was that the WO was handling media concerning budget. Based on the multiple questions I'm getting from staff today, I need to confirm if this is still the accurate guidance.

We need to forward any and all media concerning budget to the WO, correct?

Please confirm or provide different guidance if I'm not understanding this accurately.



Christopher Joyner, EdS, MA
Public Affairs Officer

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christopher.joyner@usda.gov

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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#); [Bombard, Christine -FS](#); [Joyner, Christopher - FS](#); [Laird, Jeffrey - FS](#); [Westbrook, John -FS](#)
Subject: FW: Invitation to LBL budget discussion
Date: Wednesday, March 17, 2021 1:39:03 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

FYI, I sent this message to Aviva and Jim yesterday and have received positive responses from both. So...Christine, would you please send an invitation to an in person meeting here at the office on 3/31? Let's reserve 2 hours beginning at 1400.



Tim Pohlman
Acting Area Supervisor

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timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Tuesday, March 16, 2021 6:13 PM
To: Aviva Yasgur <ayasgur@friendsoflbl.org>; jtaylor@friendsoflbl.org
Subject: Invitation to LBL budget discussion

Aviva and Jim,

I hope that you are well. We had a discussion here among the staff about our outyear budget today, and about some measures that we could take to raise revenues and cut costs. We feel like we can cover our program costs for FY21 but want to be prepared in case our allocation amounts are similar in FY22. We would like to invite LBLA to join us in looking at this as a partner and as an organization deeply affected by our financial status. We would particularly like LBLA to be involved in any discussion around our EE programs and facilities but would also welcome your input on raising revenues at sites that are more dedicated to recreation—like Turkey Bay or the campgrounds. Would it be possible for you, Jim and Kurt to attend a meeting here at the Admin building on the afternoon of March 31st?

The discussion would include a look at our finances, both allocated and cost recovery. Jared thinks that a comfortable operating position for us would be a reliance on cost recovery dollars for about 30% of our program needs. We are closer to 60% and it appears that this will be more acute in the

future. We would like to identify ways we could raise revenues or cut costs. Recent discussions centered on the Homeplace and the Nature Station have been productive. In April we will look at our operations at Hillman, Piney, Wranglers and Turkey Bay to determine if we can increase cost recovery at those locations. Revenues raised there can help to offset costs elsewhere. We also have some ideas around reducing site maintenance costs that may help us decrease facility costs. We would like to discuss those options with LBLA as well.

We also feel the need for a frank discussion of what program level we feel like we can afford at various budget levels. We don't want to come at this from an adversarial standpoint, but rather as partners, mutually interested in what the data tells us, and in finding ways to improve our situation. Lastly, we would like these financial check-ins to become a regular feature of our partnership.

Please let me know if this date would work for you. Thanks



Tim Pohlman
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c: 618-889-0183

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Caring for the land and serving people

From: [Joyner, Christopher - FS](#)
To: [Laird, Jeffrey - FS](#)
Subject: FW: Invitation to LBL budget discussion
Date: Monday, March 22, 2021 5:34:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Thoughts on this?

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Wednesday, March 17, 2021 12:39 PM
To: Baker, Jared -FS <jared.baker@usda.gov>; Bombard, Christine -FS <christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>
Subject: FW: Invitation to LBL budget discussion

FYI, I sent this message to Aviva and Jim yesterday and have received positive responses from both. So...Christine, would you please send an invitation to an in person meeting here at the office on 3/31? Let's reserve 2 hours beginning at 1400.



Tim Pohlman
Acting Area Supervisor
Forest Service
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c: 618-889-0183
timothy.pohlman@usda.gov

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Golden Pond, KY 42211
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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Tuesday, March 16, 2021 6:13 PM
To: Aviva Yasgur <ayasgur@friendsoflbl.org>; jtaylor@friendsoflbl.org
Subject: Invitation to LBL budget discussion

Aviva and Jim,

I hope that you are well. We had a discussion here among the staff about our outyear budget today, and about some measures that we could take to raise revenues and cut costs. We feel like we can cover our program costs for FY21 but want to be prepared in case our allocation amounts are similar in FY22. We would like to invite LBLA to join us in looking at this as a partner and as an organization

deeply affected by our financial status. We would particularly like LBLA to be involved in any discussion around our EE programs and facilities but would also welcome your input on raising revenues at sites that are more dedicated to recreation—like Turkey Bay or the campgrounds. Would it be possible for you, Jim and Kurt to attend a meeting here at the Admin building on the afternoon of March 31st?

The discussion would include a look at our finances, both allocated and cost recovery. Jared thinks that a comfortable operating position for us would be a reliance on cost recovery dollars for about 30% of our program needs. We are closer to 60% and it appears that this will be more acute in the future. We would like to identify ways we could raise revenues or cut costs. Recent discussions centered on the Homeplace and the Nature Station have been productive. In April we will look at our operations at Hillman, Piney, Wranglers and Turkey Bay to determine if we can increase cost recovery at those locations. Revenues raised there can help to offset costs elsewhere. We also have some ideas around reducing site maintenance costs that may help us decrease facility costs. We would like to discuss those options with LBLA as well.

We also feel the need for a frank discussion of what program level we feel like we can afford at various budget levels. We don't want to come at this from an adversarial standpoint, but rather as partners, mutually interested in what the data tells us, and in finding ways to improve our situation. Lastly, we would like these financial check-ins to become a regular feature of our partnership.

Please let me know if this date would work for you. Thanks



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: [Baker, Jared -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: FW: Land Between the Lakes Visit Follow-up
Date: Monday, March 29, 2021 9:57:59 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

FYI



Jared L. Baker
Staff Officer - Business Performance Dept Manager

Forest Service
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jl baker@fs.fed.us

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Caring for the land and serving people

From: Stover, Braden (Hagerty) <Braden_Stover@hagerty.senate.gov>
Sent: Monday, March 29, 2021 8:16 AM
To: Baker, Jared -FS <jared.baker@usda.gov>
Subject: RE: Land Between the Lakes Visit Follow-up

Thank you sir! It was great meeting you and visiting. I have already put our DC team on the case to see what we can do. Looking forward to visiting again soon!

Braden Stover
Middle Tennessee Field Representative
United States Senator Bill Hagerty
Braden_Stover@Hagerty.Senate.Gov
304-476-4655

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Thursday, March 25, 2021 8:12 AM
To: Stover, Braden (Hagerty) <Braden_Stover@hagerty.senate.gov>
Subject: Land Between the Lakes Visit Follow-up

Good morning Braden,

Great to meet you yesterday and looking forward to future meetings. Never hesitate to reach out to me to ask questions concerning budget, visitation or other topics concerning LBL. Please find attached the demographic spreadsheet we spoke of yesterday.

Have a great weekend!



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people

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Original Appointment:
 From: Williams, Michael 43
 Sent: Friday, April 06, 2012 11:38 AM
 To: Williams, Michael 43; Dunham, L.D.; Adams, Timothy 79
 Subject: LDI Budget Discussion
 When: Monday, April 09, 2012 1:00 PM - 1:30 PM (UTC-0700) Eastern Time (US & Canada)
 Where: Microsoft Teams Meeting

Marxist: I care nothing.

1. *Journal of the American Medical Association*, 1997; 277: 1001-1005.

(Click here to see the meeting <https://doi.org/10.1016/j.jhevol.2019.03.001>)

Chowdhury et al. (2006)

© 2007 Wiley Periodicals, Inc. *J Biomed Mater Res Part B: Appl Biomater* 81B: 111–117, 2007
DOI 10.1002/jbm.b.10312

Book 2 Volume 11 of 124 pages

Did a violent fire break south of the entrance to the cave? (MSNP-0016) (Data from record no. 0131-0000-0754) (see fig. 1)

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Journal compilation © 2007 Blackwell Publishing Ltd

doi:10.1371/journal.pone.0142442.g002

From: [Baker, Jared -FS](#)
To: [Pohlman, Timothy -FS](#); [Joyner, Christopher - FS](#)
Cc: [Williams, Michael -FS](#)
Subject: FW: LBL budget
Date: Wednesday, April 21, 2021 9:52:41 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Just FYI: WPSD article below. They posted the spreadsheets.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people

From: Sigler, Robert -FS <robert.sigler@usda.gov>
Sent: Wednesday, April 21, 2021 8:46 AM
To: Baker, Jared -FS <jared.baker@usda.gov>; Barnes, Gregory -FS <gregory.barnes@usda.gov>
Subject: LBL budget

https://www.wpsdlocal6.com/news/land-between-the-lakes-heritage-and-recreation-areas-to-take-massive-budget-cut/article_453add70-a28e-11eb-aa16-efc54824c0b6.html



Robert R. Sigler
Contracting Officer

Forest Service
Procurement & Property Services (PPS)
Field Procurement Operations
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Caring for the land and serving people

From: Joyner, Christopher - FS
To: Cleaver, Emily - FS; Lewis, Carlin - FS; Lewis, William - FS
Subject: FW: Pending budget reduction and closures
Date: Wednesday, April 14, 2021 2:09:00 PM
Attachments: image001.png
image002.png
image003.png
image004.png

Guys,

I've been busy on a few things. Below is for your situational awareness. You need to know that budget projections for FY 22 are horrible and I don't understand yet how we will discuss. In fact, I'm not sure why the budget is the way it is. I know what was said by the budget architect. She basically said we have the money we need for our priorities. You and I both know we're not going to be allowed to say that statement.

The budget reduction is in the public domain now and we got a media query about it yesterday. Reporter said she heard about it from a KSP Trooper. Not sure how or why Troopers are discussing this. I suspect it is connected with LEI being moved to under the Boone. Yet another gift from that decision made with no discussion or warning.

I made contact with the region and they in turn made contact with the Washington office. I'm awaiting further guidance. At one point they said they'd answer and another point it sounded like they would remand to us to answer. Point is, we're setting up for a long period of crisis communications. We can't work on buffering the fallout because we're not allowed to speak about it while we await the Chief's committee meeting tomorrow concerning budget. There is a second one on either the 27 or 28. It is very common that we don't discuss controversial matters ahead of committee meetings. It is common among most agencies and not exclusive to Forest Service. I've tried to sound the alarm to the point that it's coming at my detriment.

I bring all of this to your attentions so you know it is going on behind the scenes. I do think the matter is going to go into crisis communication quickly. Please do not answer any questions about budget to anybody. Please defer them to Jared or myself in that order.

See below. PAO Watchout Situation number 1 – Not fully disclosing the complete reasoning for an agency decision.

Chris

From: Joyner, Christopher - FS
Sent: Wednesday, April 14, 2021 12:07 PM
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>
Subject: Pending budget reduction and closures

Jeff / Jared,

I know you both care deeply about LBL and are equally concerned about the FY 22 budget we are seeing. I maintain that I'm having a really hard time understanding how \$100 going in isn't the same as \$100 coming out. I have been asking for guidance from the public affairs channels and getting nothing. (b)(5); Deliberative Process Privilege

[4/9 8:32 AM] Joyner, Christopher - FS

Non Responsive Record



[4/9 8:42 AM] Joyner, Christopher - FS

Cathy, I can do it at LBL. I don't recommend it.


[4/9 8:44 AM] Joyner, Christopher - FS

Non Responsive Record



[4/9 8:45 AM] Dowd, Cathryn -FS


Non Responsive Record



(1 liked)[4/9 9:34 AM] Joyner, Christopher - FS

According to our Business Performance department we absorbed approximately 35% of the budget cuts for the region in FY 21 That means for every \$1 the region cut in funding, LBL gave up \$.35. There are more than 3 units in the region so we gave up a disproportionate amount. I have no idea why which is concerning. It has gone largely unnoticed by the public and I certainly haven't talked about it or plan to. Our FY 21 budget numbers are such that we will have no choice at all but to close multiple facilities. Again, I don't understand why the numbers are so bad and the meetings with the region where these things are discussed, I'm not allowed to attend. I have no information and these are major facilities. I am now working on a comm plan but I have little to go on. We are tasked by Congress in the Land Between the Lakes Protection Act with providing "Environmental Education." We have to do that. However, Congress didn't specify how we do it. What we're having to face right now with the budget we have seen for FY 22 is closing those facilities and re-imagine how we deliver Environmental Education. This is going to be a rough discussion with our stakeholders... All I can do is control what I can control. In so much, I'm not... or at least don't advise, drawing attention to any expenditures coming from funding programs.

Non Responsive Record



(2 liked)[4/9 9:39 AM] Joyner, Christopher - FS

In short, I don't have the information I need to help the agency be successful when it comes to budget. I have absolutely no idea why our funding was cut as such and why it is being cut so much more deeply in FY22. That is going to be a major problem for all of us if someone can't help me understand this. But to your point, I am terribly concerned about drawing attention to any expenditures at LBL right now that the bottom is about to fall out. It will be used as weapons against us in short order. In the words of a wise lady I used to work for, "we need to avoid the avoidable." That is what I'm doing.

-end-

I bring this to your attention only so you understand I've done what I can to sound the alarm in the PAO channels. I need to back down now or possibly face disciplinary action. I sincerely appreciate your feedback yesterday Jeff. The timing was perfect. I think my sounding the alarm to the region is being viewed as being the problem. It seems very clear to me that US Congress gave us clear guidance on our mandates to Stimulate the Development of the Region and provide Environmental Education. Our current track doesn't look like we are following that act. I am less worried about getting a talking to from the region than I am of violating the Land Between the Lakes Protection Act. To that point though, I am not a fiscal filer and make no decisions for this agency. It all just seems very frustrating. So much of this is avoidable. In the Army, we would have called this a lesson in futility. We all know how this is going to end. Its now just a matter of how much pain we want to endure in the interim and how much credibility we want to lose.

Jared- if you haven't seen the video yet, I highly recommend it.

<https://web.microsoftstream.com/video/10663892-b018-4f49-a703-4487e47e0530>. The architect of Budget Modernization said...

"it would be flat out wrong and inaccurate to blame budget modernization and budget structure for the reason we have to tell bad news ... because the truth of the matter is, as much as we don't like the answer, we truly DO have the funds to put towards the priorities we set."

I can guarantee the quote will be, "Forest Service Budget Architect says we truly do have the funds to put towards the priorities we set."

We're being expected to deliver bad news but I can't imagine they'll let us say that last part, "we truly do have the funds to put towards the priorities we set." I have yet to hear a solid answer for why the budget has us getting several \$million less but the agency is receiving the same amount. It appears more likely than not that the budget stress is the result of shifting priorities at the Regional Forester level. I doubt we will be able to say that if it is indeed the truth.

Ultimately, the tax payers deserve a legitimate explanation and I haven't heard one yet that we can share.

At this point, I will not be sounding the alarm any further. I've done everything I can do to warn against the current course. .



Christopher Joyner, EdS, MA
Public Affairs Officer

Forest Service
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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Williams, Michael -FS](#)
Cc: [Johnson, Stephanie -FS](#); [Farley, Tracy -FS](#); [Joyner, Christopher - FS](#)
Subject: FW: Region 8 - Budgetary Question
Date: Wednesday, April 14, 2021 6:25:47 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)

Sorry for sending this to all of you but I know that there are budget hearings tomorrow and the timing of this enquiry from Cong. Comer's office could be an issue. We received a media enquiry yesterday which we forwarded up that asked if it was true that our budget had been cut by half. I will be available at your convenience to help with any response or briefing deemed appropriate.



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Wednesday, April 14, 2021 4:52 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>;
Laird, Jeffrey - FS <jeffrey.laird@usda.gov>
Subject: FW: Region 8 - Budgetary Question

Tim,
This now seems connected to the media query.
I can't reach Michael Williams so I don't know what his guidance is.
Chris

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Wednesday, April 14, 2021 3:32 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS
<michael.r.williams@usda.gov>

Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>

Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

Thanks for your time and any information you may be able to pass along!

Lily Douthitt
Legislative Aide
2410 Rayburn HOB
Office: 202-225-3115



From: [Joyner, Christopher - FS](#)
To: [Lewis, Carlin - FS](#); [Cleaver, Emily - FS](#); [Lewis, William - FS](#)
Subject: FW: Region 8 - Budgetary Question
Date: Thursday, April 15, 2021 12:42:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image006.png](#)

For your situational awareness

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 15, 2021 11:07 AM
To: Douthitt, Lily <Lily.Douthitt@mail.house.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Region 8 - Budgetary Question

No problem. Let's meet at 1:00 Eastern on Monday, April 19. We will need to see who from our end will be on the call, so I'll send that meeting invite to you soon. Likely tomorrow.

Have a great afternoon

-Michael

From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Thursday, April 15, 2021 10:45 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Region 8 - Budgetary Question

Thanks for the context and following up. How is Monday April 19th anytime between 10:30-1:30PM. Or Tuesday April 20th before 1PM?

Best,
Lily

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 15, 2021 10:34 AM
To: Douthitt, Lily <Lily.Douthitt@mail.house.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>

Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Region 8 - Budgetary Question

Good morning, Lily. Thanks for reaching out. We'd be happy to go over this information with you. Any chance we could schedule a call with you early next week? The Chief of our agency has a budget hearing today before House Appropriations, so lots of us have our focus on that today. I imagine that is also the budget meeting your constituent referenced.

Let me know some dates/times you are available for next week and we'll set it up. Thanks

-Michael



Michael R. Williams
Legislative Affairs
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Southern Region

c: 470-599-3926
Michael.R.Williams@USDA.gov

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From: Douthitt, Lily <Lily.Douthitt@mail.house.gov>
Sent: Wednesday, April 14, 2021 4:32 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Coffman, Sarah <Sarah.Coffman@mail.house.gov>; Cash, Caroline <Caroline.Cash@mail.house.gov>
Subject: Region 8 - Budgetary Question

Hello,

Thanks so much for the information regarding LBL last week!

A contact in the community has reached out again with a budgetary question. They have heard that the budget at LBL will be cut by approximately \$2 million and the funds diverted. I was wondering if

you all had any information on a potential cut or why this would be taking place. Is there anything our office could do to support level funding? Additionally, the constituent mentioned a budget meeting in DC. I wasn't sure if that was something our office could attend or if it is internal.

Thanks for your time and any information you may be able to pass along!

Lily Douthitt
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From: [Jim Taylor](#)
To: [Pohlmman, Timothy -FS](#); [Laird, Jeffrey - FS](#); [Kurt Vezner](#); [W Howell Hopson](#); [Aviva Yasgur](#)
Subject: [External Email]Fwd: Thank You + President's FY 2022 Discretionary Request
Date: Friday, April 9, 2021 1:44:16 PM

[External Email]

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Fyi.

Perhaps more opportunities?!?

Jim Taylor
Operations Director
Land Between The Lakes Association
345 Maintenance Road
Golden Pond, KY 42211

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www.friendsoflbl.org

----- Forwarded message -----

From: **Apreza, Ernesto EOP/WHO** <Ernesto.Apreza@who.eop.gov>
Date: Fri, Apr 9, 2021, 12:20 PM
Subject: Thank You + President's FY 2022 Discretionary Request
To: Apreza, Ernesto EOP/WHO <Ernesto.Apreza@who.eop.gov>

Hello -- thank you for making the time to join us this morning for a briefing from the Office of Management and Budget (OMB) on the President's FY 2022 Discretionary Request. You can find the press release and full request [here](#). The list of briefing registrants will be shared with OMB for future, policy specific engagements.

Thank you,

Ernesto 'Ernie' Apreza

Office of Public Engagement

White House

From: jtaylor@friendsofbl.org
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Kurt Vezner <kvezner@aol.com>; whhopson <whhopson@bellsouth.net>; Aviva Yasgur <ayasgur@friendsofbl.org>
Subject: [External Email]RE: Invite: Briefing w/Office of Management & Budget
Date: Friday, April 9, 2021 11:16:09 AM

[External Email]

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Here is a link to more info about the briefing that I received invite about.

[Biden administration reveals first 2022 budget request: \\$1.5 trillion in discretionary funding - CBS News](#)

Jim Taylor:

From: Jim Taylor <jtaylor@friendsofbl.org>
Sent: Friday, April 9, 2021 10:03 AM
To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Kurt Vezner <kvezner@aol.com>; whhopson <whhopson@bellsouth.net>; Aviva Yasgur <ayasgur@friendsofbl.org>
Subject: Fwd: Invite: Briefing w/Office of Management & Budget

I participated in the 30 minute zoom conference introduced by the acting Dir of the OMB plus 3 other persons.
I submitted questions but they were not responded to directly during the Q&A. I may receive something later. I attempted to audio record the meeting. If useable I will try to make it available larger.

Question asked

=====

to Ernesto Apreza

adults & children for economically challenged groups. We strive to integrate these citizens with environmental education, historical cultural education and earth science education.

Core capacity issues of organizations within the National Parks Service and USDA Forest Service (Recreational Services) require further resources to be deployed.

Are these core capacity issues being leveraged with additional funds in this proposal?

Please give feedback in writing if not live.

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----- Forwarded message -----

From: White House Partnerships Office <partnerships@who.eop.gov>
Date: Thu, Apr 8, 2021 at 12:24 PM
Subject: Invite: Briefing w/Office of Management & Budget
To: <jtaylor@friendsofbl.org>



April 8, 2021

Friends – The White House Office of Public Engagement would like to invite you to a briefing by the Acting Director and staff from the Office of Management and Budget (OMB) on the President's FY 2022 Discretionary Request. It will take place tomorrow, Friday 4/9 at 10:15AM ET. You'll hear from OMB about some of the key priorities reflected in the Discretionary Request and how it will impact the Congressional appropriations process.

This briefing is closed pressed. We hope you'll join us.

OMB Briefing on the President's FY 2022 Discretionary Request

Tomorrow, Friday 4/9, 10:15AM ET

Zoom: https://pote.zoomgov.com/webinar/register/WN_LH6ThMWIRuyhyMWmvcQE6Q

All best,

White House Office of Faith-Based and Neighborhood Partnerships Team

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From: Colin.Savage@nuffield.ox.ac.uk
To: colin.savage@nuffield.ox.ac.uk
Subject: Accepted MS, Budget Committee (Director), 8 West Mall St, 2221 2pts - Apr 2021 (Hudson, Thelma) MS
Attachment: [link.docx](#)

From: Pohlman, Timothy -FS
Sent: Wed, 17 Mar 2021 17:49:56 +0000
To: Pohlman, Timothy -FS;ayasgur@friendsoflbl.org
Subject: LBL Budget Discussion (in-person)

Tim, Jared, Chris J., Jeff, John, Aviva, Jim & Kurt

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From: [Pohlman, Timothy -FS](#)
To: [Donnay, Jacob -FS](#)
Subject: Accepted: LBL Budget

From: [Pohlman, Timothy -FS](#)
To: [FS-pdl r8.lbl allusers](#)
Subject: Brown Bag Lunch
Date: Tuesday, April 6, 2021 9:49:38 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Good morning LBL Employees,

I am reaching out today because I need to change the date for our brown bag lunch. I would like to move it to next Thursday 4/15 at 1130. The main reason for the brown bag lunch was to inform everyone about our LBL budget. Our change to the Budget Modernization process this year has shifted the way our work is funded. The new process emphasizes funding our workforce at 100% from the beginning of the FY, which is good for we FS employees. It is not as good at funding our program dollars so it impacts what we can do with our discretionary funds. We are looking at what this means for us in FY22 and beyond. Jared and Marcie have created a great presentation for us to use with the RO and cooperators and we wanted to share it with you. Problem is, Jared is on leave this week and he does a really good job with the presentation. I am sorry for the inconvenience around this schedule change and I hope that you can join us next Thursday. In the meantime, if you have questions about anything that the Regional Forester or the Special Agent in Charge spoke about last week, or any other questions, please feel free to reach out to me directly. Thanks and have a great week.



Tim Pohlman
Acting Area Supervisor

Forest Service
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c: 618-889-0183
timothy.pohlman@usda.gov

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Caring for the land and serving people

From: [Baker, Jared -FS](#)
To: [Bombard, Christine -FS](#); [Joyner, Christopher - FS](#); [Laird, Jeffrey - FS](#); [Pohlman, Timothy -FS](#); [Westbrook, John - FS](#)
Subject: Budget Briefing Paper
Date: Wednesday, March 17, 2021 6:46:55 AM
Attachments: [03102021 Budget Implementation Brief.docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Attached is the Briefing paper as discussed yesterday. I started working on it last week and got it to the point that it is now. However, that doesn't mean things can't be changed or that we should start over from scratch.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people



US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

(b)(5); Deliberative Process Privilege

A large black rectangular redaction box covers the majority of the page content, starting below the header and ending above the footer. The text '(b)(5); Deliberative Process Privilege' is written in the top-left corner of this redacted area.



US Forest Service
Land Between the Lakes National Recreation Area
FY21 Budget Implementation Briefing Paper

Date: March 10, 2021

Contact: Tina Tilley, Area Supervisor
Jared Baker, Business Performance Department Manager

DRAFT

From: [Bombard, Christine -FS](#)
To: [Pohlman, Timothy -FS](#)
Subject: Budget Discussion on Friday
Date: Wednesday, March 31, 2021 10:46:42 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

I'm going to forward the invite to Jared. Do you want me to invite Marcie as well?



Christine Bombard
Executive Assistant

Forest Service
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National Recreation Area

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christine.bombard@usda.gov

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Caring for the land and
serving people

From: [Williams, Michael -FS](#)
To: [FS-pdl r8 pa all](#); [FS-pdl r8 regional leadership team](#)
Subject: Budget Hearing Summary and Testimony
Date: Friday, April 16, 2021 7:56:15 AM
Attachments: [HAIS HearingSummary 04.15.21.docx](#)
[20210415_HAIS_Christiansen_Testimony.pdf](#)
[image002.png](#)
[image006.png](#)

Attached is the summary from yesterday's budget hearing as well as a copy of the Chief's testimony. I encourage everyone to keep a copy of the testimony handy as this information will be useful to help craft future messaging. I store copies of the Forest Service Hearing information, including any available summaries, testimony and live video links, here: [Pinyon](#)



Michael R. Williams
Legislative Affairs
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Southern Region

c: 470-599-3926
Michael.R.Williams@USDA.gov

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From: Williams, Michael -FS
Sent: Tuesday, April 13, 2021 11:21 AM
To: FS-pdl r8 pa all <pdL_r8_pa_all@usda.gov>; FS-pdl r8 regional leadership team <pdL_r8_regional_leadership_team@usda.gov>
Subject: Forest Service Budget Hearing

Please share this link with anyone who may be interested in Thursday's Budget Hearing:

Thursday, April 15, 2021 at 2:00 p.m. Eastern. Hearing on the "U.S. Forest Service FY2022 Budget Request." House Appropriations: Subcommittee on Interior, Environment, and Related Agencies.
Witness: Chief Christiansen.

[Click to Watch Live: YouTube](#)



Michael R. Williams
Legislative Affairs
Forest Service

HEARING SUMMARY

Date: April 15, 2021

Committee: House Appropriations Subcommittee on Interior, Environment, and Related Agencies

Subject: FY 2022 USDA Forest Service President's Budget Request

USDA Witnesses: Ms. Vicki Christiansen, Chief, Forest Service; Andria Weeks, Acting Director, SPBA, Forest Service

SPBA contact: Tara Karel, tara.karel@usda.gov, (202) 507-2651

Members in attendance: Ms. Pingree (D-ME), Ms. McCollum (D-MN), Mr. Kilmer (D-WA), Mr. Harder (D-CA), Ms. Lee (D-NV), Ms. Kaptur (D-OH), Mr. Cartwright (D-PA), Mr. Joyce (R-OH), Mr. Simpson (R-ID), and Mr. Amodei (R-NV)

In her opening remarks, *Chair Pingree* said she is encouraged by the priorities highlighted in the President's Budget and is confident this budget will change course from the budgets of the past few years, which proposed critical shortfalls. She noted the Forest Service plays a crucial role in maintaining health of forests to store carbon and is interested in hearing about increased investments in preventing fires.

In his opening remarks, *Ranking Member Joyce* stated this hearing is an important first step in the FY 2022 process, including hearing about the agency's priorities and goals within the request. While he was pleased to see funding for high priority fuels and forest resilience projects in the budget, he expressed it is important to also focus funding on non-fire programs and build upon prior funding for State and Private Forestry programs.

Chief Christiansen's testimony highlighted how the agency's work to steward the nation's forests and serve the American people lines up with the Administration's highest priorities, including ending the COVID-19 pandemic; employing science to tackle climate change, fight wildfires, and sustain resilient forests; spurring job growth, boosting economies, and rebuilding infrastructure; and advancing racial equity and creating an inclusive workplace.

Chair Pingree spoke of the magnitude of 2020 wildfires and asked about opportunities for modernizing firefighting technology. *Chief Christiansen* highlighted pilot programs for firefighter tracking, standing up the unmanned aircraft systems (UAS) program, partnering with the Department of Defense for satellite fire detection capabilities, and a new interagency dispatch system. She thanked the committee for its support and notes there is always more progress to make.

Ranking Member Joyce asked about water quality efforts in Ohio and the role of the Forest Stewardship Program. *Chief Christiansen* talked about the public benefits that flow from private lands, including clean water, and described how the technical assistance provided through the Forest Stewardship Program helps private landowners meet their interests, inclusive of watersheds. *Mr. Joyce* asked about the Forest Service's role in fostering additional production of wood utility poles. *Chief Christiansen* talked about looking at the product mix in timber sales and connecting with the timber purchasers to meet their needs.

Ms. McCollum expressed optimism about the Secretary's confirmation that USDA is working with DOI to review a potential mineral withdrawal in the Boundary Waters, and she commended the agency for the work done by the International Forestry program. She asked about the plans for the increased funds

received in FY 2021 for the Urban Connections Program. *Chief Christiansen* highlighted the opportunities to connect people from diverse backgrounds to the land through the program and said additional funding is being used to increase engagement. She offered to keep Ms. McCollum updated.

Mr. Simpson asked what it would take over 10 years to make progress in treating acres to reduce wildfires and how the agency is looking at 5- and 10-year aviation contracts. *Chief Christiansen* provided data about additional treatments that would be needed on both federal and private lands *Chief Christiansen* shared that the agency is close to submitting a report that looks at the benefits and drawbacks of 10-year aviation contracts.

Mr. Harder expressed concern about volunteer firefighters not getting appropriate financial support to work on federal fires. *Chief Christiansen* offered to further discuss this issue. *Mr. Harder* asked about removing fuels to prevent catastrophic fires. *Chief Christiansen* discussed the need to address fuels strategically across boundaries and establish markets for low value forest products. She offered a briefing to the Congressman on the topic.

Ms. Pingree asked the Chief to speak to the role of forests in carbon sequestration. *Chief Christiansen* spoke about the offset of CO2 emissions from forests, harvested forest products, and urban trees. She highlighted the work of the USDA Climate Hubs and connecting to urban and underserved communities.

Ms. Lee asked about metrics to evaluate wildfire mitigation activities and the return on investment of those programs. *Chief Christiansen* discussed return on investment from both fire prevention and treatment activities and emphasized that we need enough of those activities to make a big difference.

Mr. Cartwright asked about the Forest Service's role in abandoned mine land (AML) reclamation and working with partners to address AMLs. *Chief Christiansen* highlighted the budget's increased investment to address AMLs, challenges the agency faces in addressing ecological and safety hazards, and the long-standing work with partners.

Mr. Joyce asked about ongoing work to address emerald ash borer (EAB). *Chief Christiansen* emphasized the importance of working with partners to continue early detection, technical assistance to landowners, providing treatments, and breeding EAB-resistant ash trees.

Mr. Kilmer requested support to help the Olympic National Forest produce meaningful timber harvest levels and build collaborative capacity. *Chief Christiansen* committed to working with the Congressman to address the issues and described the tough tradeoff environment in which forests in the Region are using appropriated funds to stabilize landscapes following the 2020 wildfires.

Ms. Kaptur expressed her desire that the Urban and Community Forestry program be a partner in a Civilian Climate Corps (CCC) to help with tree planting in urban areas but was concerned locals won't be recruited to work in their own communities. *Chief Christiansen* discussed the agency's history and footprint of developing employment opportunities for underserved communities and shared her belief that they would be a critical component of a CCC.

Mr. Cartwright asked how private landowners and state forests can obtain funding from State and Private Forestry programs. *Chief Christiansen* described that funding flows through state forestry agencies, which oversee the state programs. *Mr. Cartwright* asked for thoughts on the impact of invasive species, and *Chief Christiansen* highlighted the economic damage caused by invasives and agency does on the issue.

The video of the hearing is available at: <https://appropriations.house.gov/events/hearings/us-forest-service-fy22-budget-request>

**Statement of Victoria Christiansen, Chief of the USDA Forest Service
Before the House Committee on Appropriations
Subcommittee on Interior, Environment, and Related Agencies
Concerning the President's Fiscal Year 2022 Proposed Budget
For the USDA Forest Service
April 15, 2021, 2:00 p.m.**

Chair Pingree, Ranking Member Joyce, and members of the Subcommittee, thank you for inviting me here today to testify on the President's fiscal year 2022 Budget for the U.S. Department of Agriculture (USDA), Forest Service.

Over the past year, the coronavirus pandemic brought human loss and suffering to untold numbers of American families. Job losses, challenges with social distancing, separation of loved ones, telework, and virtual schooling, all impacted our society and agency workforce. In response, the Forest Service found new and imaginative ways of performing our mission-critical work, including suppressing wildfire with minimal risk of spreading the coronavirus (COVID-19); safely working with partners to improve forest conditions; and hosting unprecedented numbers of visitors on the National Forest System, enabling them to safely enjoy their public lands. All while keeping fiscal accountability and employee well-being as a foundation for our work.

Given the challenges of the pandemic, we were able to complete and sustain forest treatment work on the ground. The Forest Service continued its focus to improve forest conditions to reduce wildfire risk to communities on over 2.65 million acres. These actions included removing hazardous fuels like dead and downed trees, and combating disease, insect and invasive species infestations. We also improved more than 443,400 acres through watershed restoration, with many of these projects designed to improve climate resiliency, improve passage for aquatic wildlife, or protect sources of drinking water on National Forest System lands. The Forest Service moved nine watersheds to an improved condition by completing all the essential projects in the respective Watershed Restoration Action Plans. The Forest Service also focused on providing jobs and stability for local economies through a year of historic timber production, selling more than 3.2 billion board feet of timber, the second highest level in 20 years.

In fiscal year 2021, we have treated nearly 1.1 million acres to reduce wildfire risk and improve forest conditions. We have had great success in implementing prescribed fire projects thus far, and the agency is on track to meet the goal of 3.5 million acres treated by the end of the fiscal year. These prescribed burns are low-intensity surface fires that release substantially less carbon dioxide than wildfires of the same size.

The Forest Service is doing its part to support jobs and aid the economic stability of communities and municipalities where citizens have suffered significant economic downturns resulting from the ongoing pandemic. Specifically, the Forest Service has invested CARES ACT funding to create and sustain jobs in rural communities, including opportunities for university STEM students, hiring field crews and increasing funding in contracts and agreements with States to hire field crews to conduct catch-up surveys of Forest Inventory and plots. Plot surveys fell behind in fiscal year 2020 because of extreme wildfires in the West and because of the pandemic. This additional investment alone

created more than 50 jobs. Moreover, the Forest Inventory and Analysis program's data and analyses provide essential information to industry to inform mill location and to guide business planning in the forest products sector by monitoring and projecting wood volume and supply. This enhances the viability and profitability of the entire sector, directly affecting tens of thousands of jobs. Over 900 timber sale contracts have been extended, providing additional time for purchasers to harvest timber.

We are also working to sustain rural small businesses and industries by relying on local communities to fulfill logistical firefighting personnel needs rather than outsource to larger cities, keeping communities open by supporting lodging, restaurants, grocery stores, and hardware suppliers.

In a year where demand for outdoor recreation reached record levels during the pandemic, we expect a modest rise in spending from \$9.5 billion in 2019 to just under \$10 billion in 2020 and economic contributions to the Gross Domestic Product to rise from \$11.4 billion to ~\$12 billion with over 148,000 jobs supported. We have helped families that depend on firewood to meet both heating and cooking needs by issuing free firewood permits in times of public disaster or emergencies to assist those impacted by the COVID-19 pandemic.

I will now discuss how our ongoing work to implement the fiscal year 2021 budget aligns with the Biden Administration's priorities for fiscal year 2022, including helping to control the COVID-19 pandemic; tackle climate change; provide economic relief through job creation; advance racial equity; and further improve our work environment.

Controlling the COVID-19 pandemic

Last year, despite the coronavirus pandemic as well as historic natural disasters and civil unrest, the Forest Service rose to the challenge. Our responsibility as an employer, a service provider to the public, and a manager of federal recreation sites, is to ensure the safety of our employees, contractors, and the public. This is our top priority. That is why agency policy requires our employees, contractors and visitors to wear a mask, maintain physical distance, and have access to essential Personal Protective Equipment.

Our 2021 field work and fire seasons are currently underway. In accordance with the Administration's priority in Executive Order 13987 to halt the spread of COVID-19, by relying on the best available data and science-based public health measures, the Forest Service will continue to follow guidance in USDA's Workplace Safety Plan. This Plan is a detailed, data-driven COVID-19 workplace safety plan that prioritizes the health and safety of our federal employees and contractors—whether they work in offices or out in the field. National Forests are evaluating local conditions and mitigating risks ahead of reopening more visitor centers, recreation sites and other public venues. We are working to continue the successes achieved last year in wildfire suppression response in maintaining the safety of our employees, contractors and partners in shared quarters and fire camps.

Tackling Climate Change

Today, the need to address the climate crisis is more urgent than ever. Fire seasons are longer with wildfires occurring outside the span of historic fire seasons in different parts of the country. Other

climate change threats include regional drought, invasive species, and major outbreaks of insects and disease. The Forest Service stands ready to meet these challenges and advance the Administration's climate goals. These challenges include researching the vulnerability of water supplies and watersheds to a changing climate; conducting assessments and providing tools such as the National Insects and Disease Risk Map; and identifying optimal fuel treatment practices and accelerating the pace and scale of prescribed fire.

Wildfire Management. The 2020 fire year was unprecedented in many ways. Not only did we fight fire during a global pandemic, but more acres burned on Forest Service-managed lands than in any previous year since the historic Big Burn of 1910. The increased frequency of wildfires in the wildland-urban interface continues to impact more homes and communities than ever before, with more acres burned in California than in any previous year on record. In 2020, wildfires destroyed nearly 18,000 homes and outbuildings (structures).

In 2021, we are anticipating and are prepared for another long and arduous fire year. We continue to invest in pre-planned response using risk assessments and analytics to inform fire managers about resource allocations needed and used on fires. We are also investing in several key technology and modernization portfolios; including, Data Management, Enhanced Real Time Operating Picture, Decision Support Applications, and Modern Tools for a Modern Response. Additionally, implementation of the Large Fire Assessment process, as directed by the Consolidated Appropriations Act, 2021 (Fiscal Year 2021 Omnibus), is helping us better account for our actions while fostering a learning culture. Cooperation with partners at the federal, state, and local levels also ensures we have a strong workforce of firefighters and equipment to provide for safe and effective wildfire response throughout the year.

Climate Adaptation and Mitigation. In line with Executive Order (E.O.) 14008, *Tackling the Climate Crisis at Home and Abroad*, the Forest Service is using science to advance climate-smart land management, restoration, fire management, and science innovation and delivery for the benefit of current and future generations. We are building on past work by leading USDA's Climate Hubs. These Hubs provide practical, proactive tools informed by science for landowners and land managers. Maintaining climate-resilient landscapes is central to virtually all Forest Service research and land management activities and goals. For example, we are implementing acquisition of conservation easements on private lands and increasing capacity for carbon sequestration through reforestation and production of woody biomass for forest products. All these activities are furthering the goals of E.O. 14008 to conserve 30 percent of U.S. lands and waters by 2030. We are also coordinating with the Department of the Interior to support a strategy for creating a Civilian Climate Corps, drawing on the agency's unique expertise and history that builds on the legacy of the New Deal Civilian Conservation Corps. Through the Climate Conservation Corps, we will work to deliver forest and watershed health and resilience, carbon sequestration, wildfire risk reduction, innovation in science and science delivery, and improvements in sustainable operating infrastructure. In addition, a Civilian Climate Corps will provide career opportunities for a diverse generation of Americans in critical work to promote environmental sustainability.

Restoration and Reforestation. Natural resource challenges are best met with collective action. Stakeholders of the Forest Service broadly agree on the need for active measures to address the threats across many of the landscapes we manage. Congress is doing their part as well. The Forest

Service has plans for the reforestation of over 1.3 million acres of National Forest System land. These plans address only one third of National Forest System reforestation needs, which are estimated at 4 million acres. Wildfires create over 80 percent of reforestation needs, including approximately 1 million acres from the 2020 wildfire season. The Forest Service is also placing special emphasis on planting the right species, in the right place, under the right conditions, so forests will remain healthy over time.

Moving forward we will maintain our Shared Stewardship approach of working together in an integrated way to make decisions and take actions on the land. With this shared approach, the Forest Service is working more closely than ever with states, tribes, and other partners on priority projects across landscapes and across all land ownerships. We are sharing decisions and risks and achieving measurable outcomes that we mutually define. This strategy is dependent on our employees—our largest and most important investment. The successful delivery of services and work starts with a highly skilled, motivated workforce. They are essential to confronting the climate-related challenges facing America's forests and grasslands; they are integral to the services and experiences we offer to citizens, local communities, and our partners.

The Administration has also placed a priority to restore nature-based infrastructure including our lands, forests, wetlands, watersheds, and other natural resources. As part of the American Jobs Plan, the Administration is calling on Congress to invest in protection from extreme wildfires and the restoration of major water and land resources. To accomplish this, the plan empowers local leaders to shape these restoration and resilience project funds in line with the Outdoor Restoration Force Act.

Providing Economic Relief

The fiscal year 2021 Omnibus authorized the Secretary of Agriculture to use up to \$200 million to provide financial relief to timber harvesting and timber hauling businesses that have experienced financial losses due to COVID-19. Timber harvesters and haulers are critical to forest management across the country. COVID-19 relief assistance is a top priority of the Biden Administration, and Forest Service staff are coordinating with USDA Farm Services Agency staff to implement this provision and get financial assistance to timber harvesting and hauling businesses as soon as possible.

The Forest Service will also make positive impacts on state and local economies thanks to the innovative authorities Congress provided in the recently enacted Great American Outdoors Act. This significant legislation will enable us to repair and upgrade vital infrastructure and facilities in our national forests, and permanently funds the Land and Water Conservation Fund (LWCF), investing in conservation and recreation opportunities on public and private lands. Projects will enrich the lives of current and future generations by improving landscape resiliency and increasing access. Recent investments in these areas are an indication of Congress' expectations and trust in us, and I look forward to continuing to work with you to meet those expectations and trust. There is much more work to be done, and we are committed to doing the right work in the right places at the right scale.

Fiscal Accountability and the Fire Funding Fix

In fiscal year 2021, the Forest Service has transitioned to a new budget structure that will help us increase transparency of our spending over time. It also will result in enhanced budget discipline,

such as better planning to fund fixed costs and help overcome longstanding systemic challenges without negative impacts to programs that benefit the public. We are experiencing some growing pains and learning from them. Realignment of the budget structure is illuminating the need for changes to some of our business and cultural practices. We are stewarding the Forest Service through this change with strategic workforce planning and collaboratively managing all operations within our allocated budgets. This requires making difficult decisions and strengthening internal control to mitigate overspending.

At the beginning of fiscal year 2021, fire activity was at its peak with most resources committed throughout the country. In prior years the end of the most severe part of the fire season typically occurred in early to mid-September. This year, however, there were more than 24,000 firefighters engaged nationally on October 1, at the start of the new fiscal year, which is substantially more than the early October average of approximately 3,600. Pushing the severe part of the fire season more than a month later into fiscal year 2021 shifted the high spend rate the agency typically incurs in August and September into October and November. As a result, the agency transferred \$1.8 billion from the Wildfire Suppression Operations Reserve Fund (Fire Funding Fix), to fund wildfire suppression operations in fiscal year 2021. We understand congressional expectations for increasing accountability and oversight of fire spending that come with the Fire Funding Fix. We will continue to closely monitor and report on the status of spending to ensure judicious use of suppression funds during the fiscal year.

Advancing Racial Equity and Improving Our Work Environment

It is essential that we create a work environment that promotes the safety of our employees and fosters equity and inclusion for all people. USDA is committed to ensuring equity across its agencies, removing barriers to access, and building a workforce more representative of America. To that end, the Forest Service strives to maintain a work environment that is equitable, respectful, and free of harassment and bullying of any kind. The Forest Service has taken significant steps to improve policies, raise accountability, upgrade reporting systems, and conduct training focused on workplace environment to stop harassment, bullying, and retaliation. We are working to permanently change our culture. I am committed to ending discrimination in all its forms wherever it exists. The Forest Service is continuing the hard work that creates the work place our employees deserve and building an organization where every individual, inside and out of the agency, is treated with respect and dignity.

In closing, we are always mindful of the need to demonstrate to Congress and the public we are striving to do our part to spend taxpayer dollars as they are intended - to address the serious challenges facing our land managing mission today. The President's fiscal year 2022 Budget request for the Forest Service will position us to fulfill our mission and invest in the Administration's immediate priorities. I look forward to working with this Subcommittee to fulfill the President's goals and our key responsibilities for the long-term benefit of the Nation's forests and grasslands, and for all Americans. I welcome your questions.

Office of Communication

Southern Region

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[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: CQ.com Alert <CQCustomAlerts@cq.com>

Sent: Friday, April 9, 2021 5:03 AM

To: Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: Hearings, Coverage, and Floor Votes

Forest Service Budget

House Appropriations — Subcommittee on Interior, Environment, and Related Agencies

Subcommittee Hearing

Interior, Environment, and Related Agencies Subcommittee (Chairperson Chellie Pingree, D-Maine) of House Appropriations Committee hearing on the "U.S. Forest Service FY2022 Budget Request."

Note: Hearing will be held remotely. Livestream at https://youtu.be/ewHP_nM9aLw

Date	<u>Thursday, April 15, 2 p.m.</u>
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Place	None given
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Witnesses	Forest Service Chief Victoria Christiansen testifies
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From: [Baker, Jared -FS](#)
To: [Pohlman, Timothy -FS](#); [Joyner, Christopher - FS](#)
Subject: Budget Meeting with Judge Execs
Date: Tuesday, April 13, 2021 9:47:16 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Tim,

Can we set up the Budget Meeting with the Judge Execs immediately following the Budget hearings? Looks like the end of the week of the 26th or the first week in May.



Jared L. Baker
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Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: [Reaves, Sherry -FS](#)
To: [FS-pdl r8 rlt principals](#); [FS-pdl r8 budget officers](#)
Subject: Budget Modernization Playbook
Date: Thursday, April 1, 2021 9:09:04 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[Southern Region Budget Modernization Playbook v1 03312021.pdf](#)

RLT Members and Budget Community,

Attached is the R8 Budget Modernization Playbook developed by our staff. It has been a labor of love but we are excited to finally release it to you. This playbook contains basic information and guidance for operating under the new budget structure. We have shared a lot of information via briefings, presentations, infographics, etc. but wanted to have it all in one document for ease of use. This is a living document that will be updated as needed. Feel free to print it or just access it electronically from our Budget and Financial Management [Sharepoint site](#).

This is yet another tool in your toolbox to help with the transition to the agency's new budget structure. This is for line officers, budget, administration, program and any other employee seeking a greater understanding of budget modernization. Please share it widely and don't hesitate to contact me or a member of my team with questions.

Regards, Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

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Caring for the land and serving people



Forest Service
U.S. DEPARTMENT OF AGRICULTURE

REGION 8 BUDGET MODERNIZATION PLAYBOOK

A Southern Region Resource For
Common Inquiries Concerning the
Agency's New Budget Structure

Published March 31, 2021

OUR HISTORY AND CONTEXT

2014

Utilities and Telecom
Funded off-the-top

2016

Work Financing
Principle Replaces
Primary Purpose;
Embracing A More
Holistic Approach To
Managing Budget

2017

OWCP and UCI
Funded off-the-top

2018

Strategic Budget
Processes introduced

- Fewer WorkPlan editors and projects
- One shorthand code per fixed cost resource
- Fully fund our employees

Early Obligation
Strategy implemented
| Regionalized
Acquisition Mgt.
Organization

2019

Budget Planning and
WorkPlan Standards
implemented

Budget Pilots for
managing salary
launched on two units

2020

Budget Modernization
approved by Congress,
April 2020

- Creation of Salary and Expense Budget Line Item
- Cost Pools eliminated; Forest Service Operations Treasury Symbol created

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BUDGET MODERNIZATION



In accordance with OMB and Congressional direction, the Forest Service implemented a new agency budget structure that's responsive (i.e., to land management needs, budget execution, and to quickly developing initiatives) and acknowledges a landscape approach. This new budget structure represents a fundamental change in how the agency presents, plans and executes its budget.

Why We Are Doing This?

To enhance transparency into FS indirect fixed costs and clearly demonstrate how much funding supports these cross-agency areas; to reduce complexity by eliminating confusion around what dollars are making it "on the ground" and their impact on performance measures and targets; and to reduce confusion for the field on funding use and availability.

This Will Certainly Help Us:

Increase FS credibility throughout the budget process and allow the agency to improve mission delivery, financial accountability, and execute priorities more effectively.



Background

The current budget modernization effort was initiated by the Office of Management and Budget (OMB) when they issued an Agency directive to move away from cost pools by FY 2020. In March 2018, the Consolidated Appropriations Act, 2018 (P.L. 115–141) was passed and the accompanying conference report also directed the Forest Service to cease assessing for cost pools by FY 2020 and to propose a new budget structure in the FY 2020 Congressional Budget Justification, that considered the feasibility of salaries and expense budget line items.



Salary and Expense Budget Line Items

AGENCY LEVEL

FSSE – WO ADMIN
EMPLOYEES ONLY

FRSE – RESEARCH AND
DEVELOPMENT

NFSE – NATIONAL FOREST SYSTEM

WFSE – WILDLAND FIRE
MANAGEMENT

SPSE – STATE & PRIVATE FORESTRY

REGION LEVEL

NFSE – NATIONAL FOREST SYSTEM

WFSE – WILDLAND FIRE
MANAGEMENT

SPSE – STATE & PRIVATE FORESTRY

FOREST LEVEL

NFSE – NATIONAL FOREST SYSTEM

WFSE – WILDLAND FIRE
MANAGEMENT

What is the Change?

The agency's new appropriated budget structure for FY 2021 realigns current expenditures, many of which are multi-funded from a broad array of budget line items, into budget line items authorized for specific purposes. This realignment will provide a well-defined means of communicating how the agency spends our appropriated budget and will better facilitate prioritization discussions within the agency on the use of those funds.

The new appropriated budget structure will consist of the following:

- ▶ The new Forest Service Operations Treasury account that will include the following budget line items:
 - Forest Service Operations Salary & Expenses (Washington Office (WO) level only)
 - Facilities Maintenance and Leases
 - Information Technology (WO level only)
 - Organizational Services and Support
- ▶ Salary and expenses (S&E) budget line items (BLI) for Research & Development, State & Private Forestry, National Forest System, and Wildland Fire Management.
- ▶ Regular annual appropriated budget line items for direct discretionary program cost.

MANAGING SALARY & OTHER PERSONNEL COSTS



Salary and Personnel Costs account for a significant portion of our annual appropriations. Tighter controls and categorization of how we track S&E expenses starts with proper management of our cost ceilings, and BLIs. This section will discuss some important notes for handling how individual employee and non-employee expenses are managed under the Budget Modernization plan.

Why We Are Doing This?

To move away from planning individual employees to specific tours and to eliminate cost sharing between units for individual employees.

This Will Certainly Help Us:

By managing employees together, we in turn better manage our risk. Each unit is assigned a specific 0820 shorthand code. These codes will help us with tracking a unit's consumption of funds and provide us with better management of our collective and collaborative efforts.

Background

Agency salary funded by the S&E BLIs will be managed at the regional level in lump sums amounts instead of planning individual employees to their full tour. By funding a group of employees together, we can manage risk at the appropriate level to account for historic vacancy and attrition levels, non-appropriated sources of funds, and militia fire assignment reliance.



Unit Salary & Expense Ceilings: Inclusion vs Exclusion

BOC Category

SALARY

Permanent Employee Salaries & Benefits
Temporary Employee Salaries
Premium Pay (Overtime)
Pay Differentials

EXPENSES

Awards
Travel
Training
Miscellaneous Other Personnel Costs
Transfer of Station and Recruitment/Relocation Incentives – RO Off-the-Top
Lump sum payments for annual leave – RO Off-the-Top
Insurance Claims and Indemnities – RO Off-the-Top

What is the Change?

All S&E funds will be held at the region level for FY 2021 and executed from 0820. Each unit within the region will have specific shorthand codes to be used with the 0820 override. These shorthand codes will aid in tracking consumption of funds by unit in the detailed spending and status of funds reports. Note, there are specific shorthand codes associated with Collaborative Forest Restoration Projects and Joint Chiefs Projects found later in this direction.

Southern Region units will be assigned lump sum ceilings within NFSE and WFSE to manage their salary & expense budget line items costs. It is the responsibility of the local unit to determine the amount to plan in the various S&E cost categories.

Transfer of Station/Recruitment Incentive/Relocation Incentive, Lump Sum Payments for Annual Leave, and Insurance Claims and Indemnities are not included in unit ceilings. Funding for these expenses is held regionally. Units will notify their assigned Regional Office (RO) fund manager when these funds are needed on their unit. A detailed process document will be shared with unit budget staff.

Units will have the opportunity to plan S&E expenses by cost category. Unit budget staff will be given edit access to their unit's S&E project in 0820. This access allows units to plan by the appropriate WorkPlan Resource Type such that the Status of Funds can be used to track consumption of funds versus unit approved ceilings.

Salary and Expense Budget Line Items

Separating employee costs from program costs leads to better forecasting and alignment of our personnel costs with our appropriations



Key Elements For Management of All Forest Service Employees' Salary & Personnel Costs

- Congress will appropriate S&E funds based on historic consumption not planned levels. Unit ceilings are based on historic execution levels. Salary savings no longer exist in the traditional sense in that they are already assumed in the appropriation levels.
- Funding for salary and personnel-related expenses is now an appropriation aligned with a position's human resources organization. Using these funds for other items, such as for a non-personnel related contract or to purchase supplies, would be a misappropriation. Likewise, using other annually appropriated funding sources for salaries and expenses will constitute a misappropriation of funds.
- Salaries were mapped based on FY 2019 actual execution data, not by positions on an organizational chart. If a position was encumbered in 2019, then the funding is available in the new Salary & Expense budget line item in FY 2021. Additionally, funds were mapped to where the employee was assigned, not to the unit that funded the position, i.e. if a unit historically shared a shorthand code with another region, those funds have been remapped to the other region in FY 2021. Vacant positions were not mapped because there was not any actual budget execution data.
- FY 2021 salary ceiling amounts were initially based on FY 2019 actual expenditures, with a 3% adjustment for the FY 2020 COLA increase. Units' assigned S&E ceilings were revised in February 2021 to account for all permanent employees in place as of pay period 1. The unit will need to cover any salary increases due to grade or step increases from within your available ceiling, which is in line with the handling of such increases in previous years.
- Employees at the forest level may only charge to one of the two S&E BLIs, either NFSE or WFSE, not a combination. Only RO employees will charge to the SPSE BLI code. Employees may have multiple BLIs to charge when Permanent and Trust (P&T) funds, Transfer, Working Capital Fund (WCF), Reimbursable Agreements, etc. are factored in.
- To assist in the implementation of Budget Modernization and the transition to S&E BLI, each unit has been assigned a fund manager to serve as the primary point of contact for unit S&E monitoring and execution inquiries. Fund Manager assignments are found in the Southern Region annual program direction as well as on the [R8 B&FM SharePoint site](#).

Permanent Employees (Base Pay)

A Closer Look At Base Pay

- Each position is funded based on the Human Resources (HR) Organization structure it is under. S&E ceiling for zone positions will be included in the HR Org code structure that position is under.
 - For example, Zone Air Specialists are under the Biological and Physical Resources (BPR) org structure in the RO even though they are physically located on a Forest unit.
- If a Safety Officer is shared across multiple units, then whatever unit that employee is captured under in the HR Org Structure (home unit) is the one who will get the ceiling for that position. There will be no need to use the other unit's shorthand code for part of the position cost.
 - The Region 8/Southern Research Station (SRS) Liaison position, which is under the SRS org structure, will be fully funded from FRSE BLI by SRS. R8 will not provide a shorthand code for half of the position's cost.
- If an employee is officially assigned to Job Corps, then they will charge to the Job Corps funding source.
- The **HR Roster Link** from Albuquerque Service Center (ASC) will direct you to the latest HR file. HR updates this file every two weeks after new data is available. The Employment Category column can be used to help identify Fire funded employees (WFSE) versus all other employees (NFSE). If an employee's employment category is wrong, units should work with human resources to address. Any changes to HR roster will not affect the current ceiling allocation.
- District level fire positions under a Fire HR Org structure will charge to WFSE. If the position is under a non-fire HR Org structure, then they will charge to NFSE.
 - ADs hired into a fire position will charge to the P-Code for the fire or WFSE budget Line Item if no P-Code exists.
- Fire employees (WFSE) will charge base 8 to B-Code. Militia (NFSE) will charge all time on incident to P-codes.
 - *(Charging to B-Codes does not result in savings and will draw down on a unit's WFSE ceiling.)*
- S&E funds and shorthand codes are no longer shared across region, station, or unit boundaries. An employee will **always** charge to the unit and region where they are assigned, not necessarily where they are accomplishing work.
 - For example, if a crew of employees from the Cherokee NF assisted another Forest for a two-week period, the Cherokee employees would continue to charge to their home-unit shorthand codes in Paycheck8 and the same fund source in ETS2 for any travel costs.

Permanent Employees (Premium Pay)

Overtime and Pay Differentials

- The responsibility for accounting for these costs resides at the unit level. It is up to the unit Line Officer to determine what level of overtime is supported with their assigned S&E BLI ceilings.
- As with base pay, the home unit of assignment is responsible for funding any overtime regardless of where the work occurs across the region or agency. The exception is for fire militia employees assigned to a P-code. When militia are assigned to an incident, they may charge overtime as determined by the assigned finance chief.

Temporary and Seasonal Employees

- Temporary employees may charge to S&E BLI if the unit has determined they will have enough ceiling to fund the positions. Otherwise, Perm/Trust funds and other non-regular annual appropriated sources of funds can continue to be used for these employee costs.
- In the past, units sometimes would hold part-time employees beyond their official tour of duty. If your unit can identify the funding, you may keep them onboard using the appropriate HR process or the employee can be laid off, per their official work schedule. You still have the option of using non-S&E funds to pay these employees, such as CWKV. *For example, if your unit chooses to hold an 18/8 over for additional pay periods, you will need to determine if you have forecasted enough S&E ceiling to cover those additional pay periods.*

Details & Temporary Promotions

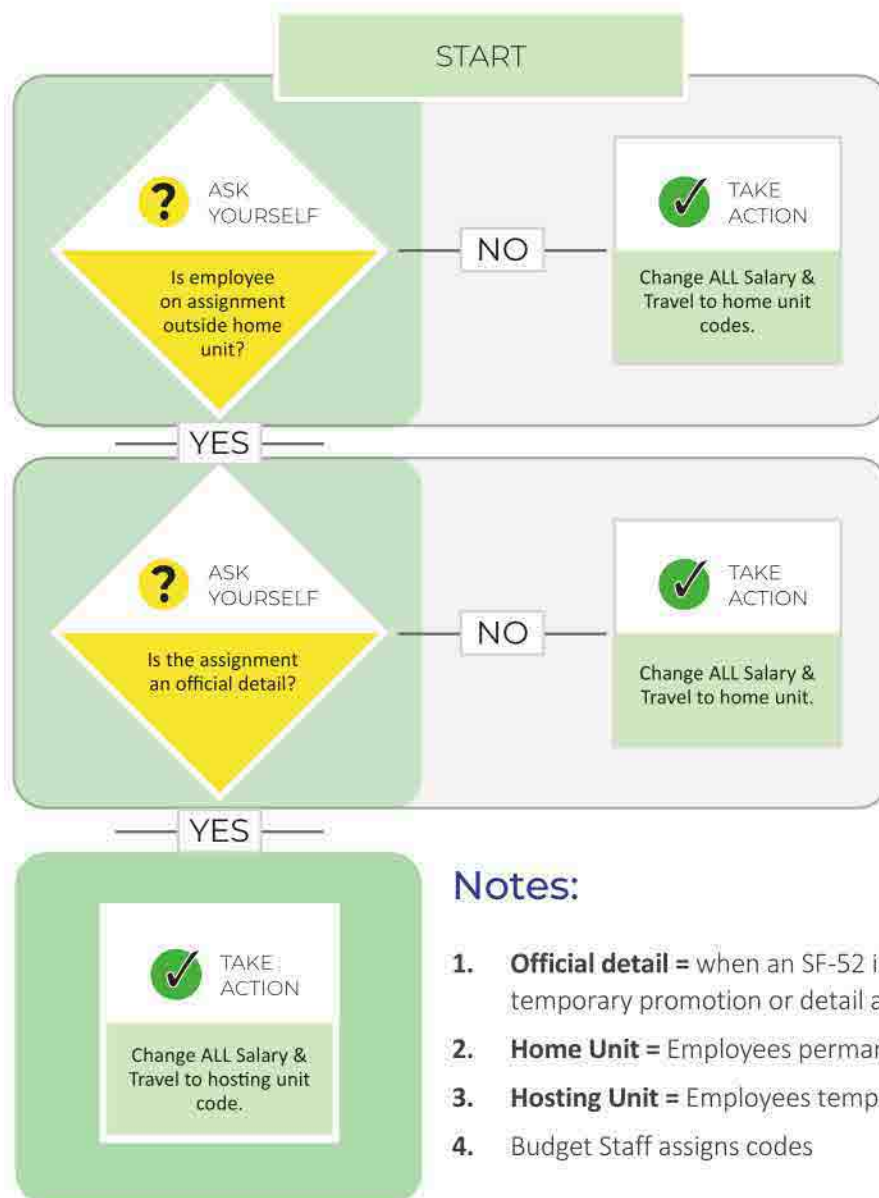
- Employees who are ***officially temporarily reassigned** to a position on another unit will be funded from the gaining unit's salary and expense ceiling or other available funds i.e. perms & trust, reimbursables, WCF, transfer.

*** Officially reassigned means an SF-52 was processed in eTracker with a definitive start date.**

Interns

- Interns, if hired by the agency and paid through Paycheck 8 may charge to S&E funds.
 - o **Pathways Interns** will be funded at the Regional Office level (outside of unit ceilings). When these positions are converted, they must be accounted for in each unit's S&E ceiling or paid using non-regular annual appropriations, if appropriate and as determined by the assigned unit.
 - o **Resource Assistants** Interns hired via agreements are not technically FS employees as they work for the partner, so they have no effect on the S&E ceilings and may not charge to S&E BLI.

The below flow chart should assist when making decisions on which unit funds a position using S&E BLI funding:



Notes:

1. **Official detail** = when an SF-52 is generated for the temporary promotion or detail assignment.
2. **Home Unit** = Employees permanent org. assignment
3. **Hosting Unit** = Employees temporary org. assignment
4. Budget Staff assigns codes

Special Projects

Collaborative Forest Landscape Restoration Program

- S&E costs may no longer be charged to the CFLN BLI. All salary expenditures for Collaborative Forest Landscape Restoration Program (CFLRP) projects now use a specific SHC for the S&E BLI (NFSE/ WFSE). A list of current approved projects, as well as the new S&E SHCs, can be found in the Southern Region annual program direction.
- S&E funding for CFLRP projects will not be added to unit S&E ceilings. S&E funding levels are based on historic execution levels of annual appropriations. Units are reminded that these project funds are time-limited in nature and should not be used to permanently increase the size of the workforce.
- At the end of the year, CFLRP projects will be able to include the S&E expenses in the matching category in their annual reports to show no more than 50% of the CFLRP costs are covered by CFLN.
- Units with CFLRP projects will charge project costs to the CFLN BLI and the matching component to the proper program BLI using a project-specific shorthand code, the same as they have done in the past.

Joint Chiefs

- Joint Chiefs funding for S&E has been remapped under the new S&E BLI as well. Units will have a specific shorthand code used for tracking project expenditures, similar as in the past. It is up to each unit to determine if S&E costs should be accounted for in project implementation based on their approved project proposals.
- S&E funding Joint Chiefs has not been added to unit S&E ceilings. Units are reminded that these project funds are time-limited in nature and should not be used to permanently increase the size of the workforce.

Supplemental Funds

Hurricane Disaster Supplemental Funds

- Salary and Expenses should only be used for Not to Exceed (NTE's), Term, and Temporary Promotions for personnel specifically assigned to a unit to assist with disaster recovery.
- The official HR actions must occur in eTracker.
- These officially assigned employees may charge any of the S&E costs to disaster supplemental funds, to include: Overtime and Pay Differentials, Awards, Recruitment and Retention Allowance, Lump Sum Leave Payments, Travel, Training and Transfer-of-station (TOS), Uniforms and Boot Reimbursements, Insurance Claims, Indemnities and UCI/OWCP.

Supplemental Funds (Cont.)

- Employees who assist with recovery in an informal or unofficial detail must continue to charge to their regular assigned home unit S&E shorthand code or other source of funding, as appropriate.

- o For example, costs for travel, overtime, etc. should not be charged to disaster supplemental shorthand code.

- Permanent employees that are not on an official detail assignment and assist with hurricane projects, cannot charge any personnel expenses (including base/overtime salary and travel) to supplemental funds. Any work performed on hurricane is part of their program of work and must be charge to their home unit S&E.

- o Additional information on Disaster Supplemental funding is included in the Southern Region Annual Program Direction and in PowerPoint on our Budget Modernization SharePoint site : [**R8 Budget Modernization Website.**](#)

COVID-19 Supplemental Funds

Permanent employees cannot charge overtime or any other S&E cost to COVID Supplemental Funds. Employees assisting with COVID-19 work/projects will charge time to their *Home Unit* regular *Salary & Expense (S&E)* code including overtime, travel, etc., as that work is considered part of their program of work.

Special Projects (Cont.)

Great American Outdoors Act

Deferred Maintenance Restoration Funds

GAOA Objective (1) established a new fund for five years to address the deferred maintenance backlog of the US Forest Service and other federal land management agencies.

- Mission support costs include management and oversight necessary to properly implement, plan, and monitor projects (e.g., program management and administration, hiring, contracting, space, IT, COR, audit).
- GAOA funds may be used to hire additional personnel to specifically work on GAOA deferred maintenance backlog projects or mission support. These funds are temporary (five years) and therefore must not be used to hire permanent staff. Funds can only be used to fund Term/Temporary/Not To Exceed (NTE) positions hired to support this project work.
- Permanent employees not officially (SF-52) assigned to GAOA deferred maintenance backlog mission support cannot charge salary, overtime, travel, and expenses to this fund. Rather, they must charge to their home unit S&E code.

Land and Water Conservation Funds

GAOA Objective (2) provides permanent full funding of the Land and Water Conservation fund which provides for federal land acquisition and Forest Legacy grants to states under existing programs.

- For the Lands program, this fund will replace funds previously allocated in the LAAM BLI for Land Administration. The new funds will be considered mandatory funds which fall into the same category as perms and trust funds and therefore can be used in a similar manner.
- These new funds are not regular (annual) appropriations, rather, they function like the other funds (perms and trusts). Salary and Expense related items can be charged to these new funds.
- Permanent positions can be hired with these funds since they are permanent funds, not temporary.

Non-Agency Employees

Partners, volunteers, and other agency federal employees

- Partners, volunteers, and other agency federal employees not officially assigned and/or hired through official HR processes may not charge to S&E BLI.
 - Work done by partners will continue to be funded by an appropriate grant or agreement.
 - Volunteer costs will be funded with the appropriate program BLI.
- Work done by non-Forest Service employees can continue if done through Interagency agreements, as has been done in the past. These agreements will be funded using unit program BLI funds.

Other Sources of Funding Used to Cover S&E Type Costs

- Employees are authorized to charge salary and personnel-related expenses to "Other Sources" of funds such as Perms and Trust (P&T), Reimbursable Agreements, Transfer, Working Capital Funds (WCF), and Cost Recovery.

S&E BLIs will not cover 100% of salary and personnel-related expenses so units are expected to leverage other sources of funding to meet budgetary needs.

- Perms and Trust, Reimbursable Agreements, Transfer, (WCF), Cost Recovery fund types are not affected by budget modernization at this time. Those fund types can continue to be spent on all budget object cost categories including those covered under the new salary and expense BLI as no funds were mapped from these fund types to our annual appropriations.
- Units need to review their five-year historic use of P&Ts, reimbursables, transfer, WCF, etc. Units will be required to, at a minimum, meet their historic use of these fund sources in their annual programs of work. Units that have increased the size of their organizations may need to utilize more funding than their five-year average to cover personnel costs.
- Permanent, Trust, Reimbursable, Cost Recovery, and Transfer funds have unique *requirements and restrictions and employees will continue to appropriately charge them for salary and other personnel expenses*. Your local budget staff is responsible for informing employees of where to charge time.

- There will be no changes with how funds for incoming Interagency Agreements are funded. You can still charge employee salary to reimbursable agreements.

EXPENSES



Expenses are part of the S&E BLI meant to covers costs associated with funding the entire employee. These include things like awards, travel, and other personnel costs. Employee expenses are to be charged to the same S&E BLI as the employee's base salary.

Why We Are Doing This?

To provide budget transparency that clearly distinguishes fixed costs from direct program costs.

This Will Certainly Help Us:

More effectively plan and execute our budget as well as tell our story to our partners and the public.

Background

The “Expense” category, of the salary and expenses budget line item, is defined as items that support individual agency employees. These include, but are not limited to, awards, lump sum annual leave payments, uniforms, travel, training, transfer of station, recruitment and relocation incentives, insurance claims and indemnities, liability insurance, unemployment cost insurance, office workers compensation plan, and miscellaneous other personnel costs (i.e. employee background checks, wellness reimbursement, boot replacement, misconduct investigations, driver’s license background checks, CDL, professional licenses, medical exams and physicals).

Key Points

- A combination of S&E budget line items and “Other” funds (i.e., Perms & Trusts, Reimbursable, Working Capital Fund, Cost Recovery and Transfer Funds) are to be used to fund personnel related expenses.
- S&E cost categories are interrelated since they are all under one appropriation (BLI). The amount spent in each category affects the amount available for the other S&E categories.
 - **Regional Level Costs** – Lump Sum Leave Payments, TOS, Relocation and Recruitment Incentives, Insurance Claims and Indemnities are not included in unit ceilings. Funding to be requested from RO when expense incurred.
 - **National Level Costs** – OWCP, UCI and Background Checks are paid at the National Level. Regions did not receive funding for these costs.

These operating rules are essential as expenditures in this inaugural year will provide a baseline for future regional S&E allocations.

Expenses: Awards, Travel and Training

A Closer Look At Awards

- The awards covered under salary and expenses applies to cash awards processed through the eTracker system.
- Awards are to be charged to the employee's salary and expense shorthand code, regardless of the initiator. This applies to awards processed within region or outside the region. Awards processed by other units should be discussed with the employee's supervisor, so all parties are aware of the budget impact.
 - o For example, if Region 9 processed an award for a Region 8 employee that award will charge against Region 8's S&E funds even though Region 8 didn't initiate it.
 - o If the Francis Marion Sumter initiated/processed an award for a timber marker on the Cherokee NF, then it will be charged against the Cherokee's S&E code because that is the employee's home unit.
- An SF-52, generated for awards for employees on official detail, should be processed "prior" to the end of the employees' detail assignment in order for the award to be charged to the hosting unit code. Awards processed after the employee returns to their regular position will result in a S&E expenditure against the home unit, not the detail unit.
- Non-monetary awards are not a part of salary and expense and therefore must not be charged to S&E. Non-monetary awards are charged to direct program funds, perms and trust funds, Working Capital Fund, Transfer, Reimbursables and Cost Recovery funds.

Travel and Training

- Employee travel and training costs must be charged to the same S&E shorthand code used for employee's salary. Units must not give S&E code to others to cover travel costs.
- Employee on an official detail (SF-52) will charge travel/training to the detail unit's S&E code since they are officially detailed into a position. Employees on unofficial or informal assignment will charge to their home unit salary and expense code as the work is considered a part of their program of work although performed on another unit.
 - o For Example, if a fire crew from Region 6 comes to Region 8 to assist with a prescribed burn, that crew would continue to charge travel to their Region 6 S&E code since they are not on an official detail. That unofficial assignment is considered part of their program of work.
 - o Another example, if a Region 8 timber marking crew travelled to Region 1 to mark trees for two weeks, the Region 8 crew will continue to charge travel to a Region 8 S&E code. That unofficial assignment is considered part of their program of work.
- Forest Service Volunteers are not actual employees and therefore cannot incur costs against the S&E code. The private owned vehicle(POV) mileage reimbursement to volunteers must be charged against program or the other funds (perms and trust, reimbursable, etc.).

Expenses: Fire Travel/Training, TOS/ Relocation & Recruitment Incentives and Other Misc. Personnel Costs

Fire Related Travel and Training

■ Militia (Non WFSE funded employees)

- o Charge RO approved fire training to SHC 0831 WFSUTR.
- o Fire Detail or Incident travel should be charged to the assigned WFSU or Incident code.

■ Fire Employee (WFSE funded employees)

- o Charge training and travel to employee's WFSE assigned S&E code.
- o Charge Fire Detail or Incident travel to WFSU or Incident code.

the signed agreement. The agreement will need to be forwarded to RO Budget for awareness. Incentives are not obligated, instead they hit the books when processed in eTracker like awards. This means multiple year agreements will incur costs each year until the agreements end and must be factored into the budget. Supervisors will be responsible for initiating the action in eTracker each year for the duration of the agreement.

Miscellaneous Other Personnel Costs

Misconduct Investigations

- Agency Misconduct Investigators may be internal (FS Employee) or external (Contractor). The responsible party for payment of those services is dependent upon whether the investigator is internal or external.

- o **Internal Investigator** – Misconduct Investigations conducted by FS personnel are charged to the investigator's salary and expense shorthand code as part of their regular program of work.

- o **External Investigator** – Misconduct Investigations conducted by a non-Forest Service Investigator/Contractor will be charged to the salary and expense code of the employee being investigated.

TOS/Relocation and Recruitment Incentives

- Funding for Transfer of Station (TOS), Recruitment and Relocation Incentives using NFSE, SPSE and WFSE S&E are being held at the Regional level and are not included in units' S&E ceiling.
- TOS obligation will be based on the estimate from Albuquerque Service Center (ASC) TOS branch. Units should forward notification to the appropriate RO Fund Manager for ceiling tracking.
- Relocation and Recruitment Incentives can span over multiple years and will require tracking to ensure funds are distributed in accordance with

Expenses: Medical Exams and Physicals

A Closer Look At Medical Expenses

- Wildland Firefighters and Fire Support Personnel (Base-8 Employees) will charge medical exams/physicals to their WFSE salary and expense shorthand code.
- Militia employees (non-fire) will charge medical exams/physicals to a Regional shorthand code (WFSUTR).
- Administratively Determined (AD) Casual Support will charge medical exams/physicals to a Regional shorthand code (WFSUAD).

PLANNING



Why We Are Doing This?

Planning is always a very important component of executing our budget. Even though S&E is managed holistically, it's still imperative we understand the alignment of workforce and budget.

This Will Certainly Help Us:

Be more careful about cost increases that will impact salary and personnel-related expenses moving forward.

Closer Look At Planning Salary

- The number of days that need to be planned per employee in the S&E budget line item largely depends on the amount of days being charged to other funds (i.e., Perms & Trusts, Reimbursable, Working Capital Fund and Transfer Funds). Plan actual expected cost per employee and the total program of work using all sources of funds. Some employees will charge 261 days of time, others will charge less depending on retirements, on-board start dates, departures, details, temporary promotions, etc.
- Unit Budget Staff is responsible for communicating days planned to unit employees as they have in the past.
- Units must gauge whether allotted S&E ceiling will support additional hires.
- Units need to project annual salary costs based on expected staffing levels, assuming appropriate levels of attrition and, if applicable, suppression savings for militia members.
- **Agency S&E amounts are based on historic execution levels therefore the agency must be careful not to increase S&E costs.** The S&E allocations assume that the historic use of Permanent & Trust, Reimbursable, and WCF funds for salary and personnel-related expenses will continue.
- Units should plan employee costs using Permanent & Trust Funds based on the current year Program of Work. Units should continue to charge these funds at historic levels, or potentially higher if additional employees have been onboarded recently. Budget Modernization does not necessarily increase agency funding levels but does change the structure of funds and hopefully simplifies how we execute our funds.

MONITORING & TRACKING



Effectively managing our budget is essential, especially in this inaugural year of the agency's new budget structure. As we all adjust to this significant change in how we have historically budgeted and executed funds, it will be important to monitor spending to ensure it is in alignment with the new structure.

Why We Are Doing This?

Monitoring your expenditures creates more certainty and confidence in making both short- and long-term management decisions on the workforce and work priorities.

This Will Certainly Help Us:

Identify challenges and resolve funding issues; create cost efficiencies; identify savings and repurpose them for other priority projects and balance to our available budget authority.

Background

Each unit will be given an S&E BLI ceiling and assigned a specific 0820 shorthand code to track actual expenditures against the unit's available ceiling.

What is the Change?

In WorkPlan (WP), S&E estimated costs are planned as lump sum amounts based on the expected budget object class (BOC) of execution. For example, there is a separate line item each for lump sum salary, awards, travel, overtime etc. per the BOC included in the S&E BLI. Unit Budget Staff will have the ability to plan their unit's S&E funds by the appropriate BOC. These planning levels should be used to gauge how quickly planned funds are being drawn down and to forecast if the unit needs to make any adjustments.

The RO will review and monitor each unit's overall rate of spending for S&E BLI expenditures monthly. Recommendations to reallocate ceiling will be provided to the Exec staff quarterly.

Units will also be responsible for monitoring and tracking their S&E BLI expenditures, as well as their non-S&E personnel related costs, to verify employees charge to the correct assigned shorthand code(s).

Monitoring Reports

The reports below are an excellent starting point to assist in reviewing S&E expenditures. Additional specialized reports can be found on the FMMI Dashboard.



STATUS OF FUNDS REPORT

Units should use the Status of Funds as a starting point for monitoring S&E execution throughout the year to gauge amounts spent compared to planned amounts. A specialized report with additional views and categories has been created to assist with monitoring.



DETAILED TRANSACTIONS

Utilize the Detailed Transactions FMMI dashboard report to track other S&E personnel related costs including travel, training, transfer of station, lump sum leave, and uniforms. Units should also monitor transactions to ensure non-S&E items, such as supplies, contracts, agreements, etc., are not erroneously charged to a S&E code. Units will be responsible for taking corrective action to adjust any invalid charges.



SALARY AND AWARDS REPORT

Units should also utilize the specialized Salary and Awards FMMI dashboard report which has been updated/improved with additional views to help with monitoring these cost categories under budget modernization. Because all S&E costs are captured under the RO's 0820 unit code, units can select additional prompt criteria to include their assigned S&E shorthand code to see charges specific to their unit. Report will also help identify any personnel costs charged by those belonging to other regions/units.



WORKPLAN TRK3B EMPLOYEE TRACKING DETAILS REPORT

The Trk3b WorkPlan report can also be used to provide a summary analysis of employees' total days charged by shorthand code. The report will not show planned days for S&E codes since these costs were not entered by individual employees; however, it can provide a quick summary of shorthand code(s) charged for employee salary.

Tracking Costs by BOC

To efficiently track and monitor the region's S&E BLI, it will be extremely important to rely on budget status reports. These reports will be used to inform management of accurate and timely spending status that allow them to make any necessary shifts in S&E project funds.

One of the primary steps to ensuring S&E charges are adequately captured under the appropriate WP resource type, is by using the correct budget object class when incurring charges. This is an automated step for transactions including salary, monetary awards, uniforms, and travel since the BOC for these items are system generated. However, for systems like Smartpay, IAS, and NRM, the BOC entered for these transactions are determined by individual users.

Unfortunately, not all employees with the access to charge BOCs are aware of the correlation between the BOC they select and how the transaction crosswalks to a particular WP resource type. The budget staff should work to ensure users/purchasers of Government Purchase Card (GPC/SmartPay), Integrated Acquisition System (IAS) and Natural Resource Manager (NRM) systems apply the correct BOC for S&E personnel related expenses.

Most of the S&E program costs will be expensed to WP resource types for salary, travel, other personnel, and premium pay. However, there will be a few exceptions where some personnel related expenses are chargeable to WP resource types for materials/supplies (MNS), contracts (CON), and agreements (GNA).

Here are a few tips for ensuring S&E costs are accurately captured against the appropriate Workplan resource type:

- **Training/Tuition** – Costs that are planned as training and tuition in WP should be charged to **BOC 2523** to post against the correct Travel/Trn/TOS (TTTOS) WP resource type.
- **Government driver's license background checks** – These costs are S&E BLI appropriate and should be captured under **BOC 2524** and will post under the WP resource type OPE.
- **Professional Liability Insurance** – These costs are S&E BLI appropriate and should be charged to **BOC 1236** and will post under the WP resource type Other Personnel Expense (OPE).
- **Non-monetary awards** – Purchases for supplies or equipment that are given as non-monetary awards are not considered S&E. Non-monetary awards are typically charged to **BOC 2670** and should not be charged to an S&E shorthand code.

Tracking Costs by BOC (Cont.)

EXCEPTIONS TO CHARGING RESOURCE TYPES: MNS, CON, GNA

There are various BOCs that crosswalk to the material and supplies (MNS) WP resource type including, but not limited to BOC series: 22xx, 23xx, 25xx, 26xx, and 31xx. Most allowable S&E expenses should not be charged against these BOC series except in the following cases:

Exceptions

- **Physical Exams** – Costs for physical exams allowable for fire personnel or red carded militia should be charged to **BOC 2528** (health unit) or **2576** (medical and dental care).
- **Contracts and Agreements** – As a rule, the series of BOC transactions that correspond to the WP resource types for contracts (CON) and grants and agreements (GNA) are not allowable S&E expenses.
 - In some cases, charges for personnel expenses, i.e. group tuition and misconduct investigations, may be procured via an IAS contract or IWEB agreement; where it is appropriate to use **BOC 2540** for contracted services or **2510, 2550, 2559** for services via an agreement.
 - **Avoid the use of BOC 2570 for contracts** since it crosswalks to the materials and supplies (MNS) WP resource type, instead use **BOC 2540**.
- **Employee Wellness Reimbursement** – Units with an approved Wellness Plan that includes reimbursement for use of commercial programs, centers, and institutions may use S&E BLI for these costs. Capture this expenditure under **BOC 2570**.

A copy of the Budget Object Code Listing with WorkPlan Categories document, which illustrates how each BOC crosswalks to WorkPlan, can be found on the FMMI Reports Dashboard under the Job Aids and Helpful Links section. It is also linked in the R8 Workplan Standards guidance.

Each unit has been assigned a Fund Manager to assist with monitoring the execution of S&E BLIs. The unit assignments can be found in the FY 2021 Program Direction. The unit Fund Manager assignment is for S&E BLI execution only. Each fund manager is still responsible for their suite of program BLIs. BLI assignments can be found on the [R8 B&FM SharePoint site](#).

FS OPERATIONS BLIs (FSIT/FSLM/FSOS)



The FS new budget structure included the addition of a new treasury account symbol or fund called Forest Service Operations which largely replaces the old cost pool BLI. This new fund enhances agency budget transparency as it clearly identifies fixed costs Information Technology (IT), leases and facilities maintenance, admin salary and expenses, and administrative costs.

Why We Are Doing This?

It was necessary to create this new fund to accurately capture and identify our fixed costs.

This Will Certainly Help Us:

Improve Forest Service credibility and tell our story to legislators, partners, the public and our customers.

A Closer Look At Information Technology (FSIT)

- FSIT funds are exclusively for costs covered under the Federal Information and Technology Reform Act (FITARA) and are managed at the National level only. **No budget authority exists at the Regional level to fund these costs.**
- IT purchases cannot be charged to the FOREST SERVICE ORGANIZATIONAL SERVICES (FSOS) funds or other direct program funds if the purchase is determined to be IT.

CIO Links for additional IT information:

- o IT determination information link: (<https://fsweb.wo.fs.fed.us/cio/information-resource-management/enterprise-architecture/it-determination-what-it>).
- o Technical Approval link: **TA/AAR SharePoint**

For any inquiries regarding the new process, please contact the CIO Technical Approval Manager, Ian Swanson. (ian.swanson@usda.gov).

Facility Maintenance and Leases (FSLM)

FSLM budget line item combines costs for leases and maintenance costs for owned facilities that support our workforce in accomplishing our program of work. These programs are now in a shared portfolio, requiring shared management and decision-making across the leasing program, Engineering, and field leadership.

Leases

- **FSLM** – Lease costs for fire, administration and other Fire, Administrative and Other (FA&O) facilities, both General Services Administration (GSA) and Non-GSA.
 - Fire facilities – airtanker bases, lookouts, airports, heliports, and fire management centers.
 - Administrative facilities – administrative offices (ranger district offices, forest supervisor offices, regional offices, research stations and laboratories) and service and storage buildings; and
 - Other facilities – such as Forest Service telecommunication facilities and towers.
- Regional Leases are funded off the top and planned in a RO workplan so units should not plan them at the unit level.
- All long-term facility leases are paid from FSLM. This includes associated security costs paid through Federal Protection Services and leases paid to partners through agreements.
- Incident related short-term leases will be paid with Suppression funds (WFSU).
- Hurricane related short-term leases will be paid with hurricane supplemental funds.

Facility Maintenance

- The new budget structure funds the Facility Program in two separate budget line items: FSLM and CMFC.
- **FSLM** – Facilities maintenance and repairs for owned FA&O buildings and sites that support our workforce. Facility maintenance program includes maintenance (preventative, annual, deferred), repairs, replacement, rehabilitation, and decommissioning for buildings and sites that support our workforce.
 - **CMFC** – Recreation facility maintenance (primarily used by the public), all capital improvement projects (CIP) and dams will continue to be funded by the CMFC budget line item. This includes:
 - **Capital Improvement Projects (CIP)** – FA&O and Recreation.
 - **Recreation Facilities Maintenance** – (preventative, annual, deferred), repair, replacement, rehabilitation, decommissioning, and compliance work necessary for facilities used by the public.
 - **Dams Maintenance** – (preventative, annual, deferred), repairs, replacement, rehabilitation, decommissioning, and compliance work necessary for the structural integrity of agency administered dams.

Organization Services and Support (FSOS)

FSOS budget line item funds some costs traditionally covered under cost pool. Those costs include utility expenses, business services, and other administrative support function expenses necessary for the operation of multi-purpose facilities and personnel.

Common expenses to be charged to FSOS include utilities, janitorial services, security services, furniture, office move contracts, general office materials and supplies, mailroom postage, etc. that support administrative and management employees.

Funding Level Clarification

- Telephones and Utilities are funded at the national level. Units must not pay these costs with unit funds.
- Energy Savings Performance Contracts (ESPC) are funded at the regional level so units should not plan these costs in work plan.
- Budget, Safety Program and Public Affairs Programs of Work will be charged to FSOS at the unit level. Line Officer program of work mostly charged to FSOS but can also be charged to direct program BLIs.

ANNUAL APPROPRIATIONS DIRECT PROJECT COSTS



The annual appropriation direct project funds are for project related work only. Salary and expense costs cannot be charged to those funds. Comingling of the annual appropriation direct project funds and salary and expense BLIs is an appropriation violation. The agency cannot use savings from S&E for direct work or vice versa. The table below shows the cost categories applicable to direct project annual appropriations.

Discretionary Program Cost Categories

Contracts	Lands and Structures	Supplies and Materials
Equipment	Mail and Postage	Transportation of Things
Fees and Overhead	Participation & Consulting Fees	Vehicles
Grants and Agreements	Printing, Copying, Reproduction	

Why We Are Doing This?

To enhance budgetary transparency; to reduce the level of complexity in formulating and tracking budgets; and to take a landscape scale approach to the budget.

This Will Certainly Help Us:

Further separate the authority of Regional Offices with that of National Offices to handle specific cost ceilings and improve FS credibility by enhancing budget transparency with a clear separation of fixed costs from our direct project cost.

Appendix A – DEFINITIONS

Salary and Expenses (S&E) All Budget Line Items – covers costs for personnel and support of personnel including budget object code categories: employee salaries & benefits for all employment types (permanent, temporary), UCI/OWCP, overtime, pay differentials, awards, travel, training, transfer-of-station, insurance claims and indemnities.

NFS, R&D, WFM, S&PF Salary and Expenses – for base salaries and expenses of employees not covered by FSO S&E.

FSO Salary and Expenses – for base salaries and expenses of the Chief's Office, the Work Environment and Performance Office, the Business Operations Deputy Area, and the Chief Financial Officer's Office to carry out administrative and general management support functions.

Facility Maintenance and Leases – for the costs associated with facility maintenance, repairs, and leases for buildings and sites. This budget line item is intended for facilities that support the Forest Service workforce in accomplishing the Program of Work.

Information Technology – for costs associated with information technology, including cybersecurity requirements and telecommunications.

Organizational Services and Support – costs associated with business services, and other administrative support function expenses necessary for the operation of multi-purpose facilities and personnel.

Facilities Improvement and Maintenance (CMFC) – Includes the costs associated with Capital Improvement Projects (CIP), minor improvement projects, recreation facility maintenance, and dams.

Recreation facility maintenance funding is intended to support the facilities used by the public.

Mapping – Salary & Expense Funds were moved from existing annual appropriation BLIs into the new annual appropriation salary and expense budget line item under each treasury symbol. Mapping is based on the HR Org Code of the position. No mapping of other funds, i.e., perms & trusts, WCF, Reimbursable agreements, transfer funds, cost recovery.

Direct Program Costs – No change in the execution of the following categories: contracts; equipment; fees & overhead; grants & agreements; lands & structures; mail & postage; participation & consulting fees; printing, copying, reproduction; supplies & materials; transportation of things; and vehicles. BLIs still available at unit level. Appropriations planned and executed at the Region and unit level.

Other Funds – Perms and Trusts, Reimbursables, Transfer, Working Capital Fund salary spending, and other costs remain unchanged. No change from how these funds were previously spent. S&E can still be charged to these funds. No mapping of these funds. We will need to maintain historical reliance on these funds for salary and expenses.

Appendix B – HELPFUL LINKS

- [R8 Budget & FM SharePoint Website](#)
- [R8 Budget Modernization Link](#)
- [WO Budget Modernization Website](#)
- [WO Salaries and Expenses FAQs](#)
- [CIO What Is IT Link](#)
- [CIO Tech Approval/Acquisition Approval Requests Website](#)
- [ASC HR Roster Link](#)

From: [Lewis, Carlin - FS](#)
To: [Williams, Michael -FS](#)
Cc: [Raymond, Scott - FS](#); [Farley, Tracy -FS](#); [Pohlman, Timothy -FS](#)
Subject: Comments from Comer and McConnell regarding LBL budget
Date: Friday, April 23, 2021 11:30:36 AM
Attachments: [Articles about Budget 2021.xlsx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Hi Michael,

I am passing along the following article for your awareness.

Thank you,
Carlin

https://www.wpsdlocal6.com/news/government-leaders-and-community-reacts-to-lbl-budget-cut-confusion/article_bb52814e-a3e1-11eb-a94c-3b09b527abb2.html

U.S. Rep. James Comer, who represents Kentucky's 1st District, said: "I am closely monitoring the budget reconfiguration at Land Between the Lakes National Recreation Area, and while I am glad to have confirmed with the U.S. Forest Service that funding for Land Between the Lakes has not been cut, I have been disappointed by the miscommunication from the agency on this matter. I encourage the Forest Service to provide more transparency than we have seen in recent days when defining their new budget process. Land Between the Lakes has my full support as Congress considers appropriations bills in the coming months."

A spokesperson from Senate Minority Leader Mitch McConnell's office told us: "Senator McConnell continues to be a strong supporter of the Land Between the Lakes and has worked over the years to secure more than \$110 million for this Kentucky treasure. Senator McConnell's office remains in contact with local officials as well as the Forest Service to ensure the Land Between the Lakes community receives the necessary federal funding to support outdoor recreation. Once President Biden sends his budget request to Congress, Senator McConnell will work with his Appropriations Committee colleagues to deliver for Kentucky and this natural landmark."

Federal funding as a whole for LBL has dropped tremendously over the years. From the fiscal year 2015 to the fiscal year 2021, funding has declined overall, roughly \$3.6 million.



Carlin Fenn Lewis
Public Affairs Specialist
Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2018

[illegible]

c: 270-540-1426

carlin.lewis@usda.gov

100 Van Morgan Drive

Golden Pond, KY 42211

www.fs.fed.us



Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#)
Subject: Declined: LBL Budget

Jared, I need to host the LBLA call at 1400 so can't attend this. Please go ahead and represent us. I am fine with only discussing FY21 in these numbers. I am OK with showing NFSE in the numbers as long as we show them in the expense summary as well. I will join in progress if you are still going when done with LBLA. Thanks for keeping this moving

From: [Williams, Michael -FS](#)
To: [FS-pdl r8 pa all](#); [FS-pdl r8 regional leadership team](#)
Subject: Forest Service Budget Hearing
Date: Tuesday, April 13, 2021 11:20:46 AM
Attachments: [image002.png](#)

Please share this link with anyone who may be interested in Thursday's Budget Hearing:

Thursday, April 15, 2021 at 2:00 p.m. Eastern. Hearing on the "U.S. Forest Service FY2022 Budget Request." House Appropriations: Subcommittee on Interior, Environment, and Related Agencies.
Witness: Chief Christiansen.

[Click to Watch Live: YouTube](#)



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: CQ.com Alert <CQCustomAlerts@cq.com>
Sent: Friday, April 9, 2021 5:03 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: Hearings, Coverage, and Floor Votes

Forest Service Budget

House Appropriations — Subcommittee on Interior, Environment, and Related Agencies

Subcommittee Hearing

Interior, Environment, and Related Agencies Subcommittee (Chairperson Chellie Pingree, D-Maine) of House Appropriations Committee hearing on the "U.S. Forest

Service FY2022 Budget Request."

Note: Hearing will be held remotely. Livestream at https://youtu.be/ewHP_nM9aLw

Date Thursday, April 15, 2 p.m.

Place None given

Witnesses Forest Service Chief Victoria Christiansen testifies

From: [Bombard, Christine -FS](#)
To: [Pohlman, Timothy -FS](#)
Subject: FW: (units) 1930: Southern Region Fiscal Year (FY) 2021 Final Program Direction: REPLY DUE Tuesday, April 20, 2021
Date: Monday, March 15, 2021 8:47:09 AM
Attachments: [1930_6510_Southern Region Fiscal Year \(FY\) 2021 Final Program Direction REPLY DUE April 20, 2021.docm](#)
[1930_6510_Southern Region Fiscal Year \(FY\) 2021 Final Program Direction REPLY DUE April 20, 2021.pdf](#)
[FY2021 FS Southern Region - Final Budget Allocations.xlsx](#)
[FY2021 Budget Allocation Strategy FINAL.xlsx](#)
[FY 2021 Program Direction Final.docx](#)

The original Reply Due was sent out in December. This more recent letter has the final budget allocations.

From: FS-Mailroom R8 <SM.FS.Mailroom_R8@usda.gov>
Sent: Thursday, March 11, 2021 12:11 PM
To: FS-pdl r8 forests <pdl_r8_forests@usda.gov>
Subject: FW: (units) 1930: Southern Region Fiscal Year (FY) 2021 Final Program Direction: REPLY DUE Tuesday, April 20, 2021

From: Harris, Vickie -FS <vickie.harris@usda.gov> **On Behalf Of** FS-Mailroom R8
Sent: Wednesday, March 10, 2021 9:29 AM
To: FS-Mailroom R8 <SM.FS.Mailroom_R8@usda.gov>; FS-pdl r8 forest supervisors <pdl_r8_forest_supervisors@usda.gov>; FS-pdl r8 directors <pdl_r8_directors@usda.gov>
Cc: FS-pdl r8 budget officers <pdl_r8_budget_officers@usda.gov>
Subject: (units) 1930 : Southern Region Fiscal Year (FY) 2021 Final Program Direction : REPLY DUE Tuesday, April 20, 2021

Link to Work Package FY 2021 - 520468: https://usdagcc.sharepoint.com/sites/FS-WO-CSA1/Mercury/_layouts/15/DocIdRedir.aspx?ID=YNURSQCXHYUA-1762000756-395741



File Code: 1930
Route To: 6510

Date: March 9, 2021

Subject: Southern Region Fiscal Year (FY) 2021 Final Program Direction

To: Directors, Forest Supervisors, Area Supervisor, Forest Manager

REPLY DUE APRIL 20, 2021

We are pleased to share our Final FY 2021 Program Direction and Allocations as part of our annual Budget Advice. We will continue our overarching Regional focus on One Region, One Team, One Approach, with One Budget, with an emphasis on a simplified budget process, shared stewardship, integrated program of work, and strategic execution of work to accomplish the safest, highest quality outcomes with meaningful results for the Southern Region. The Regional Leadership Team is working collaboratively to ensure work priorities align with our strategic focus.

In FY 2021, we will use all available capacity and resources to achieve and sustain our two most significant land management objectives. Improving forest conditions, with a focus on shared stewardship, by mitigating fire risk and meeting restoration goals on 1.4 million acres and selling 780 million board feet of timber. All available tools, including stewardship contracting, trust fund authorities, NEPA efficiencies, expanded Good Neighbor Authority, and Wyden Authority, should be used to assist the Region in achieving and sustaining these goals.

The expectation is that each line officer will re-evaluate their planned work in active management Budget Line Items (BLIs), i.e., CMRD, NFHF, NFTM, NFVW and NFWF, and make shifts in costs to the BLIs received using the Work Financing Principle in order to increase the probability of achieving our active management goals. These final allocations and any additional funding received, should provide a clearer picture of our financial position.

Our first year operating under the Agency's new budget structure will be a transition year, we plan to continue to learn, evolve, be transparent and communicate on a consistent basis. This new budget structure will increase spending transparency and identify needed changes to some longstanding business practices such as transfer of station. In order to stay within our available budget authority for salary and expense budget line items, we must maintain our historical reliance on the use of other fund types (perms & trusts, reimbursable agreements, working capital fund, transfer funds, cost recovery, suppression) for salary and expense related costs. We have always paid for our employees with a combination of fund types and must continue to do so under this new budget structure. Neglecting to plan employee salary and expenses in the other fund types will result in significant S&E deficits in your discretionary funds (NFSE/WFSE/SPSE).

Spending should be managed effectively throughout the fiscal year. In past years, this strategy has helped us to promote better management of funds and earlier delivery of project work. As such, I expect units to obligate prior year and current year discretionary funds by **June 30, 2021**, with a special emphasis on obligating contracts, grants, agreements, and purchases on materials, supplies, property, plant, and equipment. This will directly support the Chief's Early Obligation



Strategy. To prevent funds from being withdrawn, all prior year and current year funds must be spent by June 30. Units should focus on spending prior year funds first. Unit budget personnel should use financial reports to monitor your progress in meeting the Early Obligation Strategy.

Additionally, units will conduct a Financial Review using data as of March 31, 2021. Units will be expected to submit the requested review data to Budget and Financial Management no later than **April 20, 2021**. Further review guidance will be provided later.

For the FY 2021 year-end process, the last quarter of the fiscal year (July thru September) will be closely monitored to avoid excessive balances and no deficits. The Regional Office will review and assess any available balances and repurpose those funds for Regional Priorities. Available balances during the limited spending period will be used to fund our highest priority projects with an emphasis on projects that will prepare us for the coming year. The limited spending period aligns with the end of the Chief's Early Obligation date.

Thank you for your ingenuity and the great work accomplished in 2020. Your resilience, commitment, and dedication during these difficult times is to be commended.

Overall budget questions and concerns should be directed to Sherry Reaves, Director, Budget and Financial Management, at 404-998-3982 or by email sherry.reaves@usda.gov. Questions and concerns specific to a program area should be directed to the applicable Regional Office Director.


KENDERICK ARNEY
Regional Forester

Enclosures (3)

BU Description	BU	Alabama	Daniel Boone	Chatt-Oconee	Cherokee	Florida	Kisatchie	Miss	GW/Jeff	Ouachita	Ozark	NC	FMS	Texas	El Yunque	SRI	LBL	0831 RO Operating	0820 Regional Projects	0825 Grants	0888 Reserves	Total	WO Alloc
Facilities	CMFC																\$134,395					\$3,814,107	\$3,814,107
Roads	CMRD																\$165,950					\$11,064,882	\$11,064,882
Trails	CMTL																\$31,400					\$2,631,774	\$2,631,774
Cooperative Work - Non Agreement Based	CWF2																\$0					\$7,667,058	\$7,667,058
Cooperative Work - Other	CWF5																\$0					\$0	\$0
Cooperative Work - KV	CWKV																\$0					\$58,630,008	\$58,630,008
KV Regional Work	CWK2																\$0					\$1,834,393	\$1,834,393
Regional Recreation Enhancement	FDAS																\$0					\$387,603	\$387,603
Unit Recreation Enhancement	FDOS																\$0					\$9,662,973	\$9,662,973
Forest & Rangeland Research	FRRE																\$0					\$47,500	\$47,500
Facility Maintenance and Leases	FSLM																\$86,622					\$13,755,600	\$13,755,600
Organizational Services and Support	FSDS																\$19,700					\$3,659,000	\$3,659,000
Forest Legacy Program	GFCY																					\$21,805,000	\$21,805,000
Forest Legacy Program - Program Admin	GFPA																					\$910,000	\$910,000
Acquisition Management	GLAM																\$0					\$1,192,913	\$1,192,913
NonTransportation Restoration	GNPT																					\$25,790,000	\$25,790,000
Mission Support	GPPA																					\$1,513,696	\$1,513,696
Transportation Restoration	GPTP																					\$13,550,000	\$13,550,000
Gifts and Bequests	GGBB																\$0					\$281,825	\$281,825
GIFTS, DONATIONS, & BEQUESTS FOR FOREST & RANGELANDS	GOGD																					\$122	\$122
Sustainable Operations Program	GRGG																\$0					\$65,019	\$65,019
Collaborative Forest Landscape Restoration	CLNV**																\$0					\$3,145,698	\$3,145,698
Land Between the Lakes Mgt. Fund	LB&B																\$6,581,838					\$6,581,838	\$6,581,838
Land Between the Lakes Trust Fund	LBTV																\$220,891					\$294,522	\$294,522
Hazardous Fuels - BioMass	NFHB																\$0					\$95,000	\$95,000
Hazardous Fuels Reduction	NHFH																\$62,260					\$19,541,240	\$19,541,240
Landownership Management	NFLM																\$0					\$692,511	\$692,511
Minerals and Geology Mgmt	NFMG																\$0					\$1,281,604	\$1,281,604
Land Management Planning, Assessment and Monitoring	NFMP																\$7,000					\$787,725	\$787,725
Grazing Management	NFRG																\$0					\$61,534	\$61,534</

BLI Description	BLI	Alabama	Daniel Boone	Chatt-Oconee	Cherokee	Florida	Kisatchie	Miss	GW/Jeff	Ouachita	Ozark	NC	FMS	Texas	El Yunque	SRI	LBL	0831 RO Operating	0820 Regional Projects	0825 Grants	0898 Reserves	Total	WO Alloc	
National Forest Salary and Expense	NFSE	Non Responsive Record																\$3,185,806	Non Responsive Record				\$161,863,827	\$161,863,827
State & Private Forestry Salary and Expense	SPSE																	\$0					\$6,708,333	\$6,708,333
Wildfire Management	WFSE																	\$527,282					\$51,385,488	\$51,385,488
Total S&E Ceiling																		\$3,713,088					\$219,957,648	\$219,957,648

[illegible]

* The RO swapped prior year funds for current in order to increase WIR 2021 allocations.

	Mississippi	Ouachita	Ozark	North Carolina
	Longleaf Pine Ecosystem and Hazardous Fuels Reduction	Shortleaf-Bluestem Community	Ozark Highlands Ecosystem Restoration	Grandfather Restoration Project
CFLN 2013	Non Responsive Record			
CFLN 2015				
CFLN 2016				
CFLN 2019				
CFLN 2020				
CFLN 2021				
Total				

** We're still waiting for the 2013, 2014, and 2016 funds from the WO. They will be allocated upon receipt.*

FY 2021 Continuing Projects						FY 2021 New Projects			
Ouachita	Ozark	Kisatchie	Cherokee	GW/Jeff	Ouachita	Ozark	Alabama	Cherokee	El Yunque
Building Resilient Watersheds to Improve Drinking Water		Healthy Ecosystem of Longleaf Pine Partnership	Natchuckly / Upper French Broad Joint Watershed Restoration	North Shenandoah Mountain Restoration	Western Arkansas - SE Oklahoma Woodland Restoration		Sustaining Gains in Longleaf Pine Restoration Through Coordinated Canebrass Control	East Tennessee Aquatic Habitat At Risk Species	Ecosystem Resilience Conservation Practices

CMRD

NFHP

NFTM

NFVW

NFWP

Non Responsive Record

*These amounts are included in the total unit allocations and are 2021 funds.

SOUTHERN REGION

FISCAL YEAR 2021 PROGRAM DIRECTION

February 24, 2021

Version 4.0

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INTRODUCTION

Within this document, each program discussion starts with the title of the program and applicable code(s). The following section highlights any National Commitments, Congressional or Chief's priorities contained in the allocations for that program. The next section provides general guidance regarding what is expected for each program. Next, any specific direction that relates to the Region 8 (R8) Focus Areas, as determined by the Regional Leadership Team (RLT), is listed under headings corresponding to the Regional Focus Area and Objective as appropriate. Finally, any specific direction that is not tied to Regional Focus Areas is provided.

This format should allow you to readily find applicable direction for all programs that you manage.

CROSS CUTTING INITIATIVES

BUDGET MODERNIZATION

Background

The current budget modernization effort was initiated by OMB in November 2017 when they issued a directive in the FY 2019 Passback to move away from cost pools by FY2020. In March 2018, the Consolidated Appropriations Act, 2018 (P.L 115-141) was passed and the accompanying conference report also directed the Forest Service to cease assessing for cost pools FY2020 and to propose a new budget structure in the FY 2020 Congressional Budget Justification, that considered the feasibility of salaries and expense budget line items. The goal of the directive from OMB and Congress was to create a transparent budget that could be responsive to changes in funding. The obvious change for the agency is structural. This has been achieved by the establishment of a Forest Service Operations account and Salaries and Expense accounts in each of the four main treasury accounts; National Forest System, Wildland Fire, Research and Development, and State and Private Forestry.

What is the change?

The agency's new appropriated budget structure for FY 2021 realigns current expenditures, many of which are multi-funded from a broad array of budget line items, into budget line items authorize for specific purposes. For instance, Information Technology expenses that were funded by both cost pools and program budget lines are remapped into one single budget line item. This realignment will provide a well-defined means of communicating how the agency spends our appropriated budget and will better facilitate prioritization discussions within the agency on the use of those funds.

The new appropriated budget structure will consist of the following:

- The new Forest Service Operations Treasury account that will include the following budget line items:
 - Forest Service Operations Salary & Expenses (WO level only)
 - Facilities Maintenance and Leases
 - Information Technology
 - Organizational Services and Support
- Salary and expenses budget line items for Research & Development, State & Private Forestry, National Forest System, and Wildland Fire Management.
- Existing program budget line items for discretionary program of work and fleet.

What do the changes mean?

- The budget structure realignment will improve oversight by ensuring agency spending is consistent with Congressional direction. These changes will also help the Forest Service to more clearly articulate needs and outcomes.
- There are no longer trade-offs between personnel-related costs and funding items such as contracts, agreements, materials, and supplies.
- By design, the new budget structure encourages more accurate planning of salary and personnel-related expenses by factoring in vacancy and attrition levels up front. Funds that were previously perceived as salary savings at the end of the fiscal year will now be reflected in the appropriated levels for program budget line items at the beginning of the fiscal year.
- Greater focus on establishing the priority program of work for the agency's personnel resources instead of how they will be funded.
- Implementation will require focused yet calculated, high-level risk-management requiring cross-functional ownership and an integrated approach to planning and execution of budget resources at all agency levels.
- Funding for salary and personnel-related expenses will now be an appropriation. Using these funds to fund other items (for example a contract or to purchase supplies) would be a misappropriation. Likewise, using other appropriated funding sources for salaries and expenses would also constitute a misappropriation of funds.
- Redefinition of the existing Facilities Improvement and Maintenance (CMFC) budget line item.

What doesn't change?

- This structure provides for a transparent depiction of how we have historically spent our funds and does not change their alignment with the program of work. Funds have been remapped to an employee's HR organization (home unit); therefore, the historic across agency support of the agency's priority program of work should continue even though funds will not be exchanged.
- The appropriated salaries and expenses accounts' allocations assume that the historic use of permanent, trust, suppression, and incoming funds for salary and personnel-related expenses will continue. The new salary and expense accounts will only fund the amount of salary and personnel-related expenses historically charged against appropriated funds.
- Fleet and procurement items (contracts, agreements, materials, and supplies) will continue to be funded from appropriated program budget line items or non-appropriated funding sources.

- Budget Modernization does not change the ability to fund partnerships. The need for partnerships to be funded should continue to be incorporated into a unit's priority program of work discussions.

GREAT AMERICAN OUTDOORS ACT

The Great American Outdoors Act's (GAO ACT) Public Parks and Public Lands Legacy Restoration Fund (FUND) enables federal land managers to reduce the deferred maintenance backlog, improve visitor services, and maintain federal lands for future generations. Regions are to focus on a strategy for priority projects that is consistent with a Shared Stewardship framework and that has far reaching economic benefits for local communities.

Significant FY2021 projects were selected by the RO in consultation with the WO for national competition from existing Forest project proposals from the FY2021-2025 Capital Investment Program project call. A final list of these projects has not been approved by the Department, OMB, or Congress. The Region is asking for Forests to submit smaller projects within an allocated amount by Forest for smaller scale public-facing maintenance and replacement supporting recreation experiences,

Projects to be funded in FY2022 and beyond will be submitted through the National Asset Management Program's annual call for projects for competition and selection at the Regional and National levels. All GAOA-eligible projects must reduce deferred maintenance of existing assets and be consistent with the approved asset management plans.

As defined in the Act:

- Project: The term 'project' means any activity to reduce or eliminate deferred maintenance of an asset, which may include resolving directly related infrastructure deficiencies of the asset that would not by itself be classified as deferred maintenance.
- Asset: The term 'asset' means any real property, including any physical structure or grouping of structures, landscape, trail, or other tangible property, that has a specific service or function and is tracked and managed as a distinct, identifiable entity by the applicable covered agency.
- Plan: Any priority deferred maintenance project funded under [the GAO Act] shall be consistent with an applicable transportation, deferred maintenance, or capital improvement plan developed by the applicable covered agency.

Eligible assets:

- Non-transportation: Recreation sites, visitor centers, dams, buildings, water/wastewater systems, trails and trail bridges, and communication towers.
- Transportation: including but not limited to paved and unpaved NFS roads, bridges, culverts, tunnels, parking areas.

BUDGET EXECUTION:

As units execute FY 2021 program of work, units will set priorities to ensure all funds planned for contracts; grants and agreements; materials and supplies; plant, property, and equipment are on track to be obligated no later than **June 30, 2021**. Funds not obligated by June 30, excluding fixed costs, may be withdrawn from units. The funds withdrawn will be distributed based on regional priorities and will be for specific projects only. Click here for further information on this initiative: [Forest Service early obligation strategy](#) and [AQM guidance on solicitation in advance](#).

In the Chief's Strategic Budget Processes, outlined in the WO Fiscal Year 2018 Program Direction, R/S/As were directed to limit edit access to WorkPlan to just a few individuals per unit, centralizing roles at forest and regional levels if possible. Rationale being, "Program managers must focus on planning and implementing our integrated program of work to accomplish goals rather than directing funds and editing WorkPlan".

For FY 2021, the Southern Region has revised our [Budget Planning and WorkPlan Standards](#). These standards incorporate the Chief's Strategic Budget Processes and Budget Modernization in a uniform way across the region.

R8 BUSINESS RULES:

- Use management controls to ensure spending within authority/ceiling received.
- Track spending to ensure 100 percent consumption of allocated funds.
- Do not spend prior year funds in current year unless budget authority has been granted in WorkPlan.
- Reconcile payroll charges after each payroll interface.
- Review prior year transactions to identify erroneous charges or unapproved spending; take immediate corrective action when errors are confirmed.
- Reconcile fleet charges monthly and adjust WorkPlan fleet plans accordingly.

REGIONAL AVAILABILITY CONTROLS (AVC):

The Agency has lowered its Availability Controls (AVC) in the core accounting system at the Regional/BLI level based on Continuing Resolution authority; it will be revised once an appropriations bill is passed and final allocations are distributed to regions. This allows the agency to monitor and control the availability of funds thus preventing spending when there is insufficient funding at the BLI level and avoiding possible Anti-deficiency Act violations. Therefore, it is important that all units ensure that they do not exceed their allocations by BLI.

GENERAL GUIDELINES

WORK PLANNING (WP):

The Forest Service is focused on maximizing results and outcomes to meet USDA Strategic Goal 6: "Ensuring Productive and Sustainable Use of our National Forest System Lands"; however, the agency is no longer including Forest Service Strategic Plan Goals/Objectives in WorkPlan. Therefore, units have the option of selecting 0.0 Goal/Objective combination or planning by a specific goal/objective.

The Washington Office (WO) is no longer conducting WorkPlan snapshots; however, we will continue this action at the regional level to monitor the success of meeting the June 30 early obligation strategy. This fiscal year, units are expected to establish a program of work and plan accomplishments no later than **January 15, 2021**.

Starting January 31, 2021, the Regional Office (RO) Budget Unit will conduct monthly snapshots as of the last day of each month. In order to ensure the accuracy of regional data, units are expected to have approved project plans for discretionary funds that balance to the full year actual budget authority by budget line item in WorkPlan by **three business days prior to the end of the month for a regional review**. *P&T planned amounts should reflect your program of work for the fiscal year within the authority allocated for that budget fiscal year.*

The database will be locked permanently on **October 31, 2021** so that the WO can perform the year-end snapshot of financial and accomplishment data.

FLEET:

The Regional Leadership Team has made the decision to manage Fleet expenses at the Regional Office level. These costs include **Working Capital Fund** (WCF) fleet **Fixed Ownership Rate** (FOR) and **USE** (mileage). **General Services Administration** (GSA) fleet equipment is included as well.

The RO budget staff will coordinate with units on the amount of non-appropriated funding (permanent and trust, reimbursable, etc.) to be used for fleet.

General Funding Principles:

- Vehicles are primarily funded with one shorthand code except for those that include funding from non-appropriated funds (Permanent and Trust, Reimbursable, COVID etc.).
- RO Budget will provide units with a shorthand code to use for monthly vehicle USE for appropriated funds.
- FOR for vehicles and equipment will be planned for 12 months.

- RO Fleet completed a mass upload to change the previously planned FOR to 0820 Regional Office shorthand codes for appropriated funds in order to ease the burden to the units. Perm and trust, COVID, and reimbursable charges will remain at the forest level.

Unit Responsibility:

- Equipment that is currently planned for permanent and trust or reimbursable funds will be left as is in the FED equipment system.
- Units are expected to plan and monitor the non-appropriated funding sources.
- If applicable, plan supplemental funding (i.e. COVID) for fleet FOR and USE.
- Units are expected to develop their own communications process for all fleet users.
- Damages, upgrades, and all other fleet costs outside of FOR and USE are to be planned and charged to unit program funds.
- Fleet use on an Incident should continue to be charged to the Incident P-Code. The mileage should be noted on the vehicle's monthly fleet log.

Regional Office Responsibility:

- Plan fleet FOR and USE using lump sum planning in 0820 (Regional Projects/Services) for all appropriated funds and monitor expenditures monthly to determine adequate funding.
- RO Budget will coordinate with R8 Fleet Staff to plan FOR that will be charged to appropriated funds.
- Coordinate with unit staff related to fleet funding changes and concerns.

FUNDING/TARGETS:

The FY 2021 budget allocations and targets are included in the program budget package posted to the [FM & Budget SharePoint Site](#).

REGIONAL TELECOMMUNICATION AND UTILITY:

Telecommunication and utility costs are paid off-the-top at the agency level. Refer to Utility and Telephone Payments section of the [Service Wide Accounts Maintenance \(SWAM\)](#) SharePoint site for the latest guidance, forms, and MetTel Bruin link.

MetTel is the provider for all USDA Utility Payments. Continue to send all requests for new utility accounts or changes to accounts to SWAM via the Regional Office point of contact.

As of August 7, 2020, SWAM has requested the discontinuation of purchase card (SmartPay) payments for telecom and utility emergencies. Instead, units should work with the SWAM team via the Regional Office to coordinate with MetTel to get emergency

payments issued. This direction is intended to keep SWAM and MetTel aware of billing issues, particularly since the transition from Ameresco.

OCCUPATION WORKER'S COMPENSATION PROGRAM (OWCP) & UNEMPLOYMENT COMPENSATION (UCI):

As of FY 2018, all OWCP and UCI costs are paid as a true off-the-top at the agency level and Regions are no longer assessed.

PERFORMANCE REPORTING OVERVIEW:

It has been noted that many agencies within the federal government are embracing and implementing stronger performance management systems in recognition of that robust performance management can help prioritize resources and improve results. The Government Performance and Results Modernization Act of 2010 (GPRAMA) requires agencies to strengthen strategic planning, build evidence, and use performance information in policy, budget, and management decision-making. Congress and the Office of Management and Budget are pushing departments and agencies to focus on and to demonstrate progress towards outcomes. Additionally, the public expects value, accountability, and transparency for investments in our programs.

Our organizational performance management framework lays out four elements that are the foundation for successful organizational performance management: 1) Strategic Planning; 2) Evidence and Performance Measures; 3) Analytics; and 4) Evaluation. Our Data Quality Assurance efforts ensure a reliable foundation for these elements.

Accomplishment reporting is critical to achieving the goals and objectives of the Southern Region.

Field Reviews and Evaluations

General Management Reviews (GMRs) for FY 2021 have not yet been established. Please look for official communication on how these will occur this fiscal year. Review sites and dates follow the GMR schedule and are subject to change. The Region will continue to conduct Performance Management Reviews as part of the internal control process by validating reported accomplishments and improving data quality control.

The WO Program Direction contains more guidance on accomplishment reporting and expectations for review and oversight. Make sure that all staffs responsible for program accomplishment are given a complete set of WO accomplishment item definitions and are prepared to validate, verify, and have documentation to support the items reported in WorkPlan or other authoritative data source.

Data Quality Assurance

RSA performance management self-reviews and the WO performance oversight reviews have been replaced by Washington Office Data Quality Assurance (DQA) plans and Data Stewardship Training. To help optimize data quality, we expect all contributors to official reporting at all levels of the agency to take one of the following AgLearn data quality training courses at <http://www.aglearn.usda.gov/>:

- 6800 National Data Quality for Program Managers
- 6800 National Data Stewardship for Data Stewards and Managers
- 6800 Data Stewardship for National Leaders and Directors
- 6800 Data Quality for Technical Specialists
- 6800 Data Quality for Forest Service Leaders and Executives

Reporting Requirements

Planning Accomplishments - **All** targets must be **planned** in WorkPlan, regardless of the authoritative data source, formally referred to as the official system of record.

Recording Actual Accomplishments - **Actual** accomplishments must be reported in the authoritative data source as found in the Measure Detail Report. Only those accomplishments where WorkPlan is system of record will be reported in WorkPlan. Refer to individual resource area instructions for the management of other reporting systems such as NFORS, FACTS, TIMS, INFRA, etc.

Data Validation/Accuracy - Project Managers and others responsible for delivering accomplishments should ensure the timely and accurate recording of data in the authoritative data source for each measure, including both targeted and non-targeted reportable accomplishments. This not only allows the unit to have a valid and reliable performance data, but it also ensures full credit for accomplishments. Forest staff should thoroughly review available gPAS reports to ensure amounts reported are valid and in agreement with unit supporting documentation. Any discrepancies should be researched and immediately corrected in the authoritative data source.

Reporting Frequency - Actual accomplishments should be recorded as the accomplishments are completed or monthly but no later than one month following the close of each quarter in the fiscal year.

This enables management to monitor accomplishment progress at all levels of the organization. Units should also verify actual accomplishments in the system by reviewing gPAS reports. There will be a greater emphasis on reporting as the agency embraces data analytics and tracks accomplishments in the CXO and Mission Area Dashboards.

End of Year Reporting Requirements

Key Performance Dates

Always refer to the Measure Detail Report found on [Managing For Results](#) to determine Data Entry Cutoffs.

Date	Task
October 31, 2021	Majority of FY 2021 final year-end accomplishments due into WorkPlan and WorkPlan is locked. Other authoritative data sources follow their individual final input rules.
November 08, 2021	Certification form and explanations are due to Regional Office.
November 15, 2021	The Regional Forester's certification will be due to the Chief.

During the month of October 2020, units should frequently review PAS reports and record additions and/or corrections in the authoritative data source (ADS) to accurately reflect the full year's accomplishment. By **COB October 31, 2021**, all final year-end accomplishments are to be entered into WorkPlan where WorkPlan is the ADS for those accomplishments other ADSs (i.e., TIM, FACTS, INFRA, etc.) follow their individual final input rules, but no later than **October 31**. WorkPlan will be locked after this date.

The Forest Supervisor must certify that the accomplishments have been validated and that supporting documentations are available upon request to verify accomplishments. Likewise, Regional Office National Forest System (NFS) and State and Private Forestry (S&PF) Directors will have to certify reported accomplishments. Certification form will be forwarded to the units. Any accomplishments 95 percent or below the assigned target will require an explanation. Certification form and explanations are due to Regional Office **November 8, 2021**. The Regional Forester's certification will be due to the Chief on **November 15, 2021**.

OVERHEAD ASSESSMENT RATES:

National Overhead Assessment Rate

The Forest Service 2020 calendar year national overhead assessment rate is 12.0 percent. This rate remains effective until 2021 calendar rates are published. The direction stated in FSH 1909.13, sections 40.61 and 40.62 describes those agreements that are exempt or non-exempt from the national or established overhead rate. Please review the WO direction regarding when the rates are applied and when waived. All agreements negotiated after the new rates are published must include the new CY 2021 rates.

The national overhead assessment rate is to be applied against the total estimated direct costs and used when negotiating agreements (Forest Service Handbook FSH 1509.11-Grant, Cooperative agreements and Other Agreements Handbook, Chapter 30-Cooperative Law Enforcement, Forest Road, and Fire Protection Agreements, Section 33.2 2a(2) and Chapter 40-Collection Agreements, Section 43.2 2b. Although some

statutes require payment by the cooperator for all costs associated with a project, others allow some latitude. When this is the case, every attempt should be made to negotiate and recover Forest Service (FS) overhead costs within the terms of the FSH 1909.13 Chapter 40 policy.

PERMANENT AND TRUST FUNDS (P&T):

Overhead Assessment

There is no overhead assessment rate applied to CWFS funds other than the National overhead rate, depending on the agreement, as discussed above. No overhead is collected on CWF2 agreements for Erosion Control or Road Maintenance from timber sale contracts. The National overhead collection rate has been calculated by the WO and is being applied for FY 2021 at **28.0 percent for CWKV and 39.0 percent for SSSS**. This rate covers all WO, RO, and Cost Pool costs and is entered into FACTS as the only INDIRECT overhead rate. The forest rate to be calculated is to cover any Supervisor's Office (SO) costs. The rates are calculated using a three-year average method from the prior three budget years. For FY 2020, budget years 17XX, 18XX, and 19XX will be used. The WO uses a four-year average in calculating their rates. Region 8 will continue to use the last three years until revised directions are received.

The Region calculates SO overhead collection rates for all units. Enter the calculated rate into FACTS as DIRECT overhead to get the total take. This will add the unit overhead to the project funds before the National rate is applied to arrive at the correct figure. The SAI plan is then generated from FACTS using the correct direct and overhead figures." The rates for the fiscal year will be published by the RO by the second quarter and [found here](#). The FY 2021 inflation factor to build into your SAI plans is again 2.0 percent.

The 6520/2470 FY 2021 Permanent and Trust Fund Collection Rates letter is published and shared on the FM Share Point site for use in future P&T fund plans developed on your forest in FY 2021. Permanent and Trust Funds authority (ceiling) should have been requested based on current year on-the-ground project costs, fund balance, and all Supervisors' Office costs on your unit.

Managing Budget Authority:

Units will execute funds in the budget line item/budget fiscal year, BLI (BFY), for which the funds were collected. The allocation tables reflect the amounts approved for FY 2021; however, units will execute their plans using prior budget fiscal years first. FY 2021 job codes will not be available until receipts have posted and funds are available. All allocation documents will be processed in WorkPlan by BLI (BFY) using the following methodology:

- Allocations of authority for funds will be issued based on WO allocations, requested amounts per BFY, planned amounts, current cash balance statement, and decisions made by the RO Program Managers.

- Units with a negative balance will need to work with RO Financial Management and Program Managers to resolve any issues prior to authority being granted.
- Units will need to monitor balances closely and resolve all negative balances on a monthly basis.
- All requests for changes in spending authority must be accompanied with justification and current cash balance statement.
- Reminder: Although full year budget authority is included in the allocation tables for all perms & trusts; units are responsible for monitoring the cash balance statement to ensure that cash is available prior to spending. At no point in time should they be deficit. (EXSC is the only exception, "seed money" is sometimes granted to prepare projects for sale.)
- LBLB and LBTB funds are issued upon receipt of authority in WorkPlan.

REIMBURSABLE AUTHORITY:

Various reimbursable authorities provide the Forest Service the ability to bill another federal or non-federal source for work performed in accordance with signed agreements. Prior to creating any obligations relating to reimbursable work, the agency must have a valid agreement in place and apportionment authority from the Office of Management and Budget (OMB). WO SPBA requests apportionment for reimbursable authority for the upcoming fiscal year based on an estimate for agreements expected to be in place for that fiscal year. Based on signed agreements with federal or non-federal partners, the Forest Service enters a sales order in the accounting system, which allocates and allots authority to make resources available for obligation at the Funds Center (Region/Unit) and WBS (work breakdown structure or project) level. Agreements requiring advance collection from a non-federal cooperator will not have authority allocated/allotted until receipt of the collection. ASC B&F Reimbursable and Advance Collection Agreements (RACA) will receive the signed agreement and determine the accounting methodology to be used prior to recording the sales order. ASC RACA will coordinate with ASC Funds Control as needed to allocate budget authority needed outside the sales order process. ASC RACA will make FMFI shorthand code assignments for RSAs as a means of authorizing spending on the project. Refer to [ASC RACA Field Instructions](#) for further details.

MULTI-YEAR AGREEMENTS:

Reimbursable authority will be allocated/allotted for the full amount of the agreement (unless funding is authorized annually via an annual operating plan). The agreement will continue to be managed within the authority of the original budget period of the year the agreement was executed. If a modification to increase funds is executed in a subsequent fiscal year, the modification will be managed within the budget period the modification

was executed. Likewise, amounts authorized via annual operating plan will be managed in the budget period of the annual operating amount. For agreements converted from FFIS to FMMI executed in BFY 2012 or earlier, budget period 12XX is considered the “original” year of the agreement. The shorthand code ending in a Fiscal Year identifier equivalent to the budget period cited on the sales order WBS will be used. At the beginning of each new fiscal year, RACA will publish a list of sales orders qualifying for current year spending based on expiration date and available balance. The RSAs should not charge any obligations until agreements are in place, ASC B&F has allocated the authority, and a shorthand code issued to the RSAs. RSAs are responsible for ensuring that signed agreements are in place and ASC RACA has issued shorthand codes prior to incurring obligations. Authority for any reimbursable obligations will be supported by the designated appropriation until billings for obligations have been posted in FMMI. CWFS and URMJ are not included in the allocation tables; The RACA status of funds report is the tool used to monitor individual unit authority for these BLI’s. This report can be at the following ASC website: <https://usdagcc.sharepoint.com/sites/fs-cfo-bfp/RACA/SitePages/Home.aspx>

RESOURCE INFORMATION MANAGEMENT:

Accurate and timely resource information is vital to support the goals of the Forest Service. Agency resource information supports long-term and project planning and environmental assessment, dashboard tools for decision makers, accomplishment reporting, and important public needs. Properly managed data from each forest and grassland is integrated in national enterprise systems and used for everything from national initiatives for land management to the delivery of maps to the public. Enterprise geospatial and Natural Resource Manager (NRM) applications, are to be maintained with current with program and project data. Remotely sensed data and data collected using mobile devices should be used to improve enterprise data and create efficiencies in daily work. The proper management and use of resource information is essential to efficient and effective resource management.

Data quality and the timely scheduling of data entry have significant impacts on the utility of databases and the effort involved to maintain them.

- Data stewardship is a collateral role to be assigned at the Forest level for each enterprise NRM database (such as FSveg, FACTS, Infra Roads, Ecological Sustainability Evaluation Tool, and R8 Bird). Data stewards are responsible and accountable for the integrity and quality of each data set to which they are assigned. These databases support the Forest Service Executive Dashboards.
- Successful land stewardship is supported by data showing when and where accomplishments occur. Projects and activities in the fuels, timber and NNIS programs require a spatial component for each recorded activity in the Database of Record (FACTS). Spatially-enabled FACTS data supports cooperative approaches

to land management through internal Landscape Level Integration and Shared Stewardship (LLISS), and Shared Stewardship agreements with external partners.

- Data maintenance and management processes usually require teamwork between subject matter experts within each program area and information managers (such as Geographic Information System (GIS) Program Managers and Coordinators). Program staff in any program area provide updated and accurate data, which they may have on mobile devices or hard drives, and steward the data to verify, update and correct their program-related data in the Database of Record. GIS specialists provide data management in SDE and editing service to assist in developing authoritative GIS layers. They work with data stewards to ensure the best available data is captured and served up as an enterprise resource.
- Field staff carry the primary responsibility to assure timely and accurate data collection and entry, including geospatial data collected with mobile devices. Data stewards are responsible for periodic review the data and advise field staff on needed updates and corrections.
- All enterprise data is to be updated in the database of record within 30 days of collection or work accomplishment being reported.
- Data stewards and field staff that collect or process raster data sets should make such data accessible on a digital enterprise repository to enable integration with other enterprise databases.

GIS data management and maintenance continue to be a priority for the Forest Service.

- All GIS, raster data, and digital collection of field data will be maintained to current data dictionary and NRM standards in the Enterprise Data Warehouse (EDW) Spatial Data Engine (SDE).
- As Dashboards and other data uses are developed, data quality (by Stewards) and access (by GIS Coordinators) must be maintained.
- When possible, digital collection of field data is recommended.

Line officers and supervisors are responsible to provide support (funding, time and training) and oversight to employees who have data stewardship or data collection responsibilities to ensure adherence to NRM data business rules and quality control requirements and enterprise geospatial data dictionary standards.

- Data stewards and their supervisors should take the one hour 8600 National Data Stewardship for Data Stewards and Managers training in AgLearn.
- Training for all database users at all levels is needed to ensure adequate understanding of the roles, responsibilities and database proficiencies for enterprise database users.

Any planned satellite, aerial, or unmanned aerial systems data collection projects are to be coordinated with the Regional Remote Sensing Coordinator, who will facilitate data standards, acquisition, storage, and analysis requirements with other agencies, Fire and Aviation Management, and the Geospatial Technology Application Center.

- Forests are encouraged to begin posting LiDAR derived products on the Geospatial Technology Application Center Image Server when the products are available.

BLI: SALARY & EXPENSE (SPSE, NFSE, WFSE)

All Salary and Expenses (S&E) Budget Line Items:

These line items fund the appropriated costs for personnel salary and the support of personnel including categories: employee salaries & benefits for all employment types (permanent, temporary), UCI/OWCP, overtime, pay differentials, awards, travel, training, uniforms, boot replacement, transfer of station, insurance claims, and indemnities.

- Intended to cover the portion of the whole employee associated with appropriated funds.
 - Permanent, Trust, Reimbursable, Cost Recovery, and Transfer funds have unique requirements and restrictions and employees will continue to appropriately charge them for salary and other personnel expenses. This amount will need to match the historical reliance for non-appropriated BLIs to fund the current workforce.
 - Agency salary funded by the S&E BLIs will be managed at the regional level instead of planning individual employees to their full tour. By funding a group of employees together, we can manage risk at the appropriate level to account for historic vacancy and attrition levels, non-appropriated sources of funds, and militia fire assignment reliance.
- Employees will charge the appropriated S&E BLI based on the HR organizational alignment of their position, rather than the charged as a worked model.
- Militia (non-WFSE funded employees) will charge directly to WFSU for suppression salary.
- Positions that currently charge salary and expenses to the working capital fund (Nursery, Aviation, and Fleet) will continue to do so, and will not charge to the newly established "salary and expenses" BLIs.
- Some employees will continue to charge to other sources of funding, such as permanent and trust funds, reimbursables, working capital funds, etc. depending on the unit program or work and employee assigned HR position. Your local budget staff is responsible for informing employees of where to charge time in FY2021.

To assist in the implementation of Budget Modernization and the transition to S&E BLI, each unit has been assigned a fund manager to serve as the primary point of contact for unit Salary and Expense monitoring and execution inquiries.

Unit	Unit Name	Fund Manager for S&E
0801	NFS IN ALABAMA	Lajuana Lovelace
0802	DANIEL BOONE	Jason Millott
0803	CHATT-OCONEE	Daniel Cha
0804	CHEROKEE	Jason Millott
0805	NFS IN FLORIDA	Daniel Cha
0806	KISATCHIE	LaShanda Holliman
0807	NFS IN MISSISSIPPI	Lajuana Lovelace
0808	GEORGE WASHINGTON & JEFFERSON	Jason Millott
0809	OUACHITA	LaShanda Holliman
0810	OZARK-ST FRANCIS	LaShanda Holliman
0811	NFS IN NORTH CAROLINA	Jason Millott
0812	FRANCIS MARION & SUMTER	Daniel Cha
0813	NFS IN TEXAS	LaShanda Holliman
0816	EI YUNQUE	Lajuana Lovelace
0831	R8 REGIONAL OFFICE	NFSE = Daniel Cha
		SPSE/WFSE = Lajuana Lovelace
0836	SAVANNAH RIVER INSTITUTE	Daniel Cha
0860	LAND BETWEEN THE LAKES NRA	Lajuana Lovelace

Unit Salary and Expense (S&E) Spending Ceilings:

Spending ceilings have been created for each unit within each S&E Budget Line Item (BLI). Permanent and temporary salary components of the ceilings are based on FY2019 actuals while the other expense categories used a 5-year analysis of execution data.

S&E	Permanent Employee Salaries & Benefits
	Temporary Employee Salaries
	Uniforms
	Overtime/Pay Differentials
	Awards
	Training
	Travel
	TOS - <i>Not included in unit ceiling</i>
	Lump Sums for Annual Leave - <i>Not included in unit ceiling</i>

Insurance Claims and Indemnities - <i>Not included in unit ceiling</i>
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Units will have the opportunity to plan S&E expenses by cost category. Unit budget staff will be given edit access to their unit's S&E project in 0820. This access allows units to plan by the appropriate WorkPlan Resource Type such that the Status of Funds can be used to track consumption of funds versus unit approved ceilings.

Transfer of Station, Lump Sum Payments for Annual Leave, and Insurance Claims and Indemnities are not included in unit ceilings. Funding for these expenses is held regionally. Units will notify their assigned RO fund manager when these funds are needed on their unit. A detailed process document will be shared with unit budget staff.

All S&E funds will be held at the region level for FY2021 and executed from 0820. Each unit within the region will have specific shorthand codes to be used with the 0820 override. These shorthand codes will aid in tracking consumption of funds by unit in the detailed spending and status of funds reports. Note, there are specific shorthand codes associated with Collaborative Forest Restoration Projects and Joint Chiefs Projects found later in this direction.

FY 2021 Unit S&E SHCs				
Unit	Unit Name	NFSE	SPSE	WFSE
080 1	NFS IN ALABAMA	0820 NFSE0121		0820 WFSE0121
080 2	DANIEL BOONE	0820 NFSE0221		0820 WFSE0221
080 3	CHATT-OCONEE	0820 NFSE0321		0820 WFSE0321
080 4	CHEROKEE	0820 NFSE0421		0820 WFSE0421
080 5	NFS IN FLORIDA	0820 NFSE0521		0820 WFSE0521
080 6	KISATCHIE	0820 NFSE0621		0820 WFSE0621
080 7	NFS IN MISSISSIPPI	0820 NFSE0721		0820 WFSE0721
080 8	GEORGE WASHINGTON & JEFFERSON	0820 NFSE0821		0820 WFSE0821
080 9	OUACHITA	0820 NFSE0921		0820 WFSE0921
081 0	OZARK-ST FRANCIS	0820 NFSE1021		0820 WFSE1021
081 1	NFS IN NORTH CAROLINA	0820 NFSE1121		0820 WFSE1121

081 2	FRANCIS MARION & SUMTER	0820 NFSE1221		0820 WFSE1221
081 3	NFS IN TEXAS	0820 NFSE1321		0820 WFSE1321
081 6	EI YUNQUE	0820 NFSE1621		0820 WFSE1621
083 1	R8 REGIONAL OFFICE	0820 NFSE3121	0820 SPSE3121	0820 WFSE3121
083 6	SAVANNAH RIVER INSTITUTE	0820 NFSE3621		0820 WFSE3621
086 0	LAND BETWEEN THE LAKES NRA	0820 NFSE6021		0820 WFSE6021

National Forest System (NFSE)

Almost all forest-level non-fire employees, whether permanent or temporary, will charge to NFSE S&E BLI for FY2021. Employees must not charge salary or associated expenses to any of the traditional CMCM and NFNF program BLI (CMFC, CMRD, CMTL, CFLN, NFHF, NFLM, NFMG, NFMP, NFRG, NFRW, NFTM, NFVW, NFWF). Cost Pools have been eliminated for FY2021. Those employees who charged to cost pools will now charge to NFSE.

State & Private Forestry (SPSE)

Effective FY21, Employees assigned to the Regional State & Private organization will charge salary to SPSE S&E BLI. S&P employee salary may also be charge to P&T and Reimbursable Funds as directed by the S&P Budget Coordinator. At no time are employees allowed to charge salary to Program Funds.

Wildland Fire Management (WFSE)

Effective FY21, Employees assigned to the Fire organization will charge salary to WFSE S&E BLI. When on a Fire incident, Fire employees will charge Base 8 hours to WFSE B code and overtime to WFSU P codes. At no time are employees allowed to charge salary to Program Funds.

BLI: FOREST SERVICE ORGANIZATIONAL SERVICES (FSOS)

This line item funds utility expenses, business services, and other administrative support function expenses necessary for the operation of multi-purpose facilities and personnel. Common expenses to be charged to FSOS include line officer vehicles (FOR/EOR), janitorial services, security services, furniture, office move contracts, basic office materials, and supplies that support administrative and management employees. Though not an exact translation, FSOS funds common expenses traditionally funded by Cost Pools.

Units have been allocated FSOS funds to cover common services related costs including expenses that support multi-functional buildings such as district offices and supervisors' office. Safety Program and Public Affairs Programs of Work will be charged to FSOS.

Funds for administrative vehicles and janitorial contracts will be held at the regional level and executed from the 0820 unit code. Units will continue to enter the workplan acquisition projects (WPAP) for janitorial contracts on their Forest acquisition plan. Once contracts are ready to be awarded, units should contact Daniel Cha. Upon notification, the unit WPAP will be linked to the 0820 funds and units will be provided a shorthand code to charge the contract.

Utilities will continue to be funded at the national level. Energy Savings Performance Contracts (ESPC) will continue to be funded at the regional level.

Long term leases and program specific costs will not be charged to FSOS. Long term leases will be charged to the new Facility Maintenance and Leases (FSLM) line item. Program-specific contracts, materials and supplies, and other expenses in support of single-functional buildings, such as research stations and fire stations, will continue to be funded by direct program budget line items.

BLI: INFORMATION TECHNOLOGY (FSIT)

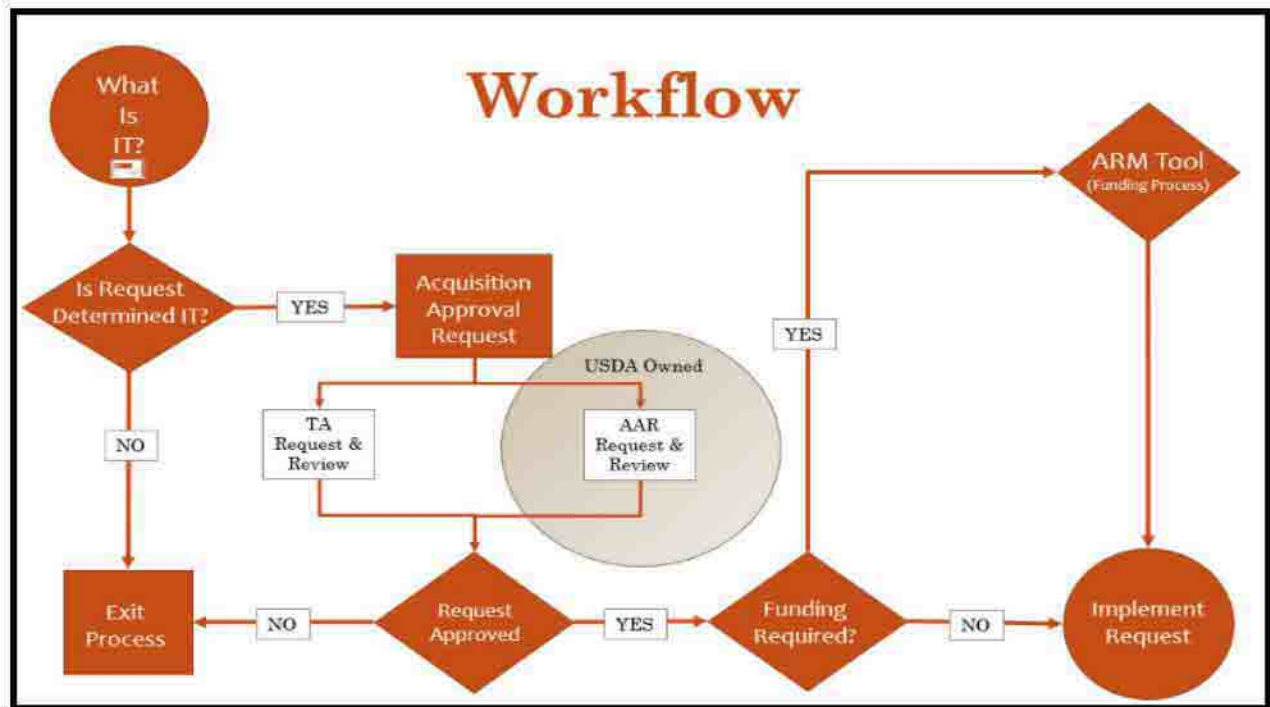
All FSIT funds are managed at the national level. It funds costs associated with information technology, including cybersecurity requirements and telecommunications.

IT purchases must be made through proper channels, **IT purchases should not bill to the FOREST SERVICE ORGANIZATIONAL SERVICES (FSOS) or other direct program funds if the purchase is determined to be IT.** IT determination information is located at the following CIO website (<https://fsweb.wo.fs.fed.us/cio/information-resource-management/enterprise-architecture/it-determination-what-it>).

A new process has been developed to assist with determining what is considered Information Technology to help meet requirements of the Federal Information and technology Reform Act (FITARA). The Forest Service Chief Information Office must ensure that full life cycle of IT is conducted and/or overseen by IT specialists who report organizationally to an agency's Assistant Chief Information Officer (ACIO). Furthermore, all funds expended on IT must be from approved Information Resources Direction Board (IRDB) IT investments in order to avoid an Anti-Deficiency Act violation. A link to the **"What is IT?" Tool** can be found on the CIO website (link below) and is accessible to all in FS organization. The tool will further direct on whether your acquisition is considered IT and what the next steps are through the FS Chief Information Office.

- [What is IT Tool](#)

Below you will find a workflow that will explain the next steps as you begin with the What is IT Tool. Upon review you will either continue through the workflow to the [Technical Approval/Acquisition Approval Request \(TA/AAR\) tool](#) to submit your TA/AAR request if required.



BLI: FACILITY MAINTENANCE AND LEASES (FSLM)**Earmarks and National Commitments:****FY 2021 Decommissioning Project Funding**

Unit	Project	Funding
Non Responsive Record		

Regional Commitments:

Unit	Project	Funding
Non Responsive Record		

A portion of FSLM is being held at the Region to cover tenant improvements on new leases, larger maintenance projects on owned FA&O facilities, and to serve as the Regional maintenance contingency fund.

Targets – Performance:

Facilities capital improvement and maintenance performance is measured for administrative facilities as indicated below.

Performance Measure	Code	System of Record
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Facilities Condition Index	FAC-NDX	NRM
Percent of administrative facilities maintained to standard	ADM-FAC-MAINT-STD-PCT	NRM
Number of administrative facilities maintained to standard	ADM-FAC-MAINT-STD	NRM

General Instructions:

FSLM funds the following:

- All long-term facility leases. This includes security costs paid through Federal Protection Services, leases paid to partners through agreements, and all alterations to leased facilities.

- Fire, Administrative and Other (FA&O) facility maintenance including costs that support the FA&O facility maintenance program. This includes:
 - Fire facilities – airtanker bases, lookouts, airports, heliports and fire management centers.
 - Administrative facilities – administrative offices (ranger district offices, forest supervisor offices, regional offices, research stations and laboratories) and service and storage buildings; and
 - Other facilities – such as Forest Service telecommunication facilities and towers.
- FA&O facility maintenance includes maintenance (preventive, annual, deferred), repairs, component replacement, rehabilitation, and decommissioning.

Submit requests for alterations and changes to existing leased spaces to Leasing by March 1, 2021. Include in the request a scope of work or statement of objectives, measured drawings, cost estimate, and funding. The request shall be reviewed for technical adequacy by Forest Engineering staff before submission to Leasing.

FA&O FACILITY MAINTENANCE:

- FSLM funding covers the acquisition, improvement, asset replacement, and disposal of FA&O facilities. Expend on buildings, associated water and wastewater systems, and other utilities systems associated with these sites.
- Maintenance activities include preventive maintenance, normal repairs, replacement of parts and structural components, and other activities needed to preserve the fixed asset so that it continues to provide acceptable service and achieve its expected life.
- Maintain District Ranger Offices, Work Centers, and Fire Facilities in a condition that allows the employees to safely and efficiently do their work.
- Create a set of “shelf-ready” projects for award in FY 2022 and beyond for FA&O maintenance.
- Consult the Asset Financial Management Handbook, FSH 6509.19, chapter 20 Real Property for determining whether a project is a Capital Improvement Project or Maintenance.
- Any FSLM maintenance funds that are not obligated by July 1 will be subject to forfeiture. Forests are expected to take appropriate steps early in the fiscal year to be prepared for timely contracting.

BLI: FACILITIES CAPITAL IMPROVEMENT & MAINTENANCE (CMFC)**Earmarks and National Commitments:****Capital Investment Projects (CIP)**

Unit	Project	Funding
Non Responsive Record		

FY 2021 Decommissioning Project Funding

Unit	Project	Funding
Non Responsive Record		

Regional Commitments: The Region's Minor CIP allocation is being held at the Region to serve as the contingency for major capital investment projects, cover small new assets or asset repurposing, and to cover the development of facilities master plans and out-year project planning.

Targets – Performance:

Facilities capital improvement and maintenance performance is measured for recreation sites and facilities as indicated below.

Performance Measure	Code	System of Record
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Recreation sites maintained to standard	REC-SIT-STD	NRM

Special Funding: The following dam projects have been funded under the CIP process:

Unit	Dam Name	Project Funded	N.I.D. ID No.	Funding	To Be Obligated By:
Non Responsive Record					

The funding for the dam projects is being held in the Regional Office. Units should contact Douglas Massaro when ready to obligate for job code. The Workplan WPAP will be set up on the forest and Lynn Prince will link the funding to the forest WPAP.

Major Visitor Center (MVC) Funds included in the allocations:

	Glade	Brasstown Bald	Ocoee WW Center	Blanchard Springs	Cradle of Forestry	El Portal	Total
Non Responsive Record							

Units should prepare a separate WorkPlan to show planned expenditures for their MVCs.

Reports: Units will be expected to report annually any changes to their Recreation Site portfolio by the following categories:

- Recreation Priority Investment List (RPIL) sites Current Replacement Value (CRV) change.
- Forest Sustainable Sites CRV change.
- Other Sites CRV change.
- Number of sites with a net increase of Current Replacement Value (CRV).
- Number of sites with a net decrease of CRV.
- Number of sites partially decommissioned.
- Number of sites fully decommissioned.

General Instructions:

CMFC funds the following:

- Maintenance for all recreation facilities.
- All Capital Improvement Projects (Recreation and FA&O) including
 - Major Capital Improvement Projects – over \$500,000,
 - Minor Capital Improvement Projects – less than \$500,000
 - Recreation Facilities Maintenance and Repair Projects

Special Instructions:

- Conduct condition assessments on all recreation assets on a cycle not to exceed 5 years.
- Ensure that 100 percent of drinking water and wastewater systems, buildings, dams, and recreation minor features have accurate deferred maintenance estimates in Natural Resource Manager (NRM).
- Any CMFC funds that are not expended by July 1 will be subject to forfeiture. Forests are expected to take appropriate steps early in the fiscal year to be prepared for timely contracting.

RECREATION FACILITY MAINTENANCE:

CMFC funds can be used to accomplish maintenance of all recreation facilities, but should be focused on high priority, sustainable sites in accordance with the following special instructions:

- Use funds to maintain “**recreation facilities**,” defined as any constructed features within a recreation site (Development Scales 1-5), including buildings, water and wastewater systems, and other minor features (i.e. picnic tables, recreation site signs/interpretive signs, fire rings). Roads and bridges are not considered recreation facilities.
- Use funds to accomplish “**maintenance**” activities which are those that keep existing recreation facilities in acceptable condition so that it achieves its expected life. Maintenance excludes activities aimed at expanding the capacity of a facility or otherwise upgrading it.

Annual Maintenance: Maintenance performed to maintain serviceability or to repair failures during the year in which they occur, should be performed on all facilities which receive public use and are critical to supporting agency operations.

Routine Maintenance: Maintenance which includes scheduled servicing, repairs and inspections to prevent facility breakdowns, should be performed on all facilities which receive public use and are critical to supporting agency operations. Routine Maintenance includes:

- Condition Survey Inspections
- Facility Inventories
- Health and Safety Inspections
- Biological and Archeological surveys, assessments and evaluations necessary for maintenance activities

Cyclic Maintenance: Maintenance activities that recur on a periodic and scheduled cycle. Typical cyclic maintenance includes:

- Deferred Maintenance Condition Assessments
 - Reroofing or repainting buildings
 - Replacing components of water or wastewater systems
 - Activating or shutting down water systems
 - Refinishing signs
- Use funds to accomplish “**deferred maintenance**”, maintenance that is past due. Deferred maintenance should be a key focus of CMFC and can be accomplished through repair, rehabilitation, and replacement or decommissioning.
 - Use forest **Recreation Maintenance Agreements** to guide expenditures of CMFC funds.
 - These were completed during FY 2016.
 - Forest Supervisors are responsible for expending CMFC funds consistent with the signed agreements.
 - In case of an unexpected event that substantially alters site conditions, reassess the future of the site before automatically expending or requesting CMFC funds for repair.

MAINTENANCE OF REGIONAL PRIORITY INVESTMENT LIST (RPIL) SITES:

Maintain Sites to Agency Standards

- Make a good faith effort to maintain the site to standard (FCI>89) over the long term, which includes timely completion of annual and cyclic maintenance as well as repairs.
- Properly maintain any associated infrastructure, such as roads, or trails with the appropriate BLI.

Forest Assumes Most of the Maintenance Costs

- Request regional funding only for those projects that cannot be “broken down” into smaller projects that could be accomplished by the forest over multiple years. The forest should use its annual CMFC allocation as well as other sources such as fees, GT receipts, or other sources to accomplish all maintenance not funded by the Region.
- Unless modified during the peer review process, 30 percent of the forest’s annual CMFC allocation would be the expected contribution to a RPIL project. Projects less than 30 percent of the forest allocation should be funded by the forest. Fees and GT receipts should also supplement appropriated dollars to the extent feasible for each site.
- Keep a list of significant cyclic maintenance projects funded by the forest at the site that demonstrate an ongoing commitment to maintain the site. Failure to make a good faith effort to fulfill forest level maintenance obligations could jeopardize approval of regional projects.
- Accomplish planning and design from the forest’s regular allocation unless the project is of a size and complexity that warrants designated planning and design funds.

Manage for Cost Efficiency

- Pursue appropriate “rightsizing” and/or other cost saving measures at these sites.
- Selection for the RPIL does not imply automatic support to replace existing infrastructure as is. All project proposals for sites on the list will be reviewed to verify the need and the potential to implement lower cost options.

MAINTENANCE OF FOREST FINANCIALLY SUSTAINABLE SITES (FFSS):

Maintain or Improve Sites to Agency Standards

- Focus CMFC maintenance funding on a forest’s high priority, sustainable sites (A1, A2 and A3.1) to complete annual and cyclic maintenance tasks, as well as to reduce deferred maintenance. Sites currently maintained to standard (FCI>89) should remain to standard, and those below standard should be brought to standard as soon as practical. This may include altering the site design to reduce infrastructure costs where appropriate

Special Instructions:

- Limit funding for facilities that are classified “Not Mission Dependent” in the Federal Real Property Profile (FRPP) to performing critical health and safety needs and facility disposal.
- Focus resources towards maintenance projects that further reduce the cost of operations for non-critical needs on mission dependent facilities.

High Hazard Dams: The table below contains the R8 inventory of High Hazard dams.

[illegible]

The dams program includes planning, programming, design, regulatory compliance, maintenance (preventative, annual, deferred), repairs, rehabilitation and decommissioning.

- Annual O&M Inspection – Forests with a High Hazard Dam will complete and report to the Regional Office by 8/31/2021 that the required inspections are complete.

BLI: ROADS CAPITAL IMPROVEMENT & MAINTENANCE (CMRD)**Earmarks and National Commitments:** None

Unit	Project	Funding
Non Responsive Record		

Regional Commitments:

Unit	Project	Funding
Non Responsive Record		

Reports:

- Update by September 10 of each year, the NRM database with results of the National Bridge Inventory (NBI) inspection data for submittal to FHWA. Correct by March 30 of the following fiscal year all identified coding errors per the Error Report provided by FHWA.
- Submit by November 20 of each year, to the Regional Office, Director of Lands, the Rights-of-Way Acquisition Program Report (FS-5400-25) and the Program and Accomplishments, Construction and Use Agreements Report (FS-5400-26).
- Update the NRM database by September 30 of each year with forest transportation atlas information.
- Complete condition surveys by September 30 of each year for the national random sample for determination of deferred maintenance needs as required and update the NRM database.

Targets – Performance

Performance Measure	Code	System of Record
The following Performance Measures have core components that contribute to the unified targets assigned to the regions		
Miles of passenger car system roads receiving maintenance	RD-PC-MAINT-MI	NRM
Miles of high clearance system roads receiving maintenance	RD-HC-MAINT-MI	NRM
Miles of road decommissioned	RD-DECOM-MI	NRM
Miles of existing passenger car system roads reconstructed	RD-PC-RCNSTR	NRM
Miles of existing high clearance system road reconstructed.	RD-HC-RCNSTR	NRM

The following performance measures do not have core components that contribute to the unified targets. It is important to report accomplishments in these measures in order to monitor performance and progress towards Forest Service objectives as well as being able to articulate our program delivery to Congress and others.

Number of stream crossings constructed or reconstructed to provide for aquatic organism passage	STRM-CROS-MITG-STD	NRM
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General Instructions:

- Focus funds as required to implement the agency's plan of correction action to address National Bridge Inspection Standards (NBIS) bridge inspection deficiencies. Allocations are reduced to cover NBIS for the Kisatchie NF at the direction of the Regional Forester and Forest Supervisor. Funds originally held for the NFs in Alabama, Francis Marion-Sumter NFs, and the NFs in Texas for NBIS are being returned to the units because bridge inspections on these units will be handled with no additional cost to the region.
- CMRD funds support the maintenance of National Forest System Roads.
- In addition, use PEPE and PEP2 funds on road work in support of vegetative treatments and forest health objectives. Road work in support of vegetative treatments is an appropriate use of the funds.
- Targets assigned to each forest are "unified targets". These targets are accomplished through all funding sources.
- For road decommissioning targets, forests are encouraged to utilize the "roads likely not needed" list from their Travel Analysis Report (TAR) to help determine which roads to decommission.
- CMRD funding is provided for the engineering support necessary to meet the Units' FY 2021 fuels and forest products outputs.

Special Instructions:

- WorkPlan – The road and bridge program have three major cost sectors – maintenance of NFS roads and decommissioning; construction of NFS roads; and engineering support for NFS roads needed for access to timber sale, resource stewardship, and fuels management contracts. FY 2021 WorkPlan activities are aligned with these cost centers.
- Ensure that all NFS roads are accurately reflected in INFRA and linked to geospatial data that meets the format prescribed by the national GIS data dictionary standards. Travel Management targets are based on the approved schedule.
- Units should annually update their Motor Vehicle Use Maps (MVUM) ensuring that the corrections are made in the Infra and GIS database BEFORE publication of the map. MVUM data should be uploaded to GSTC for use with the interactive travel

map. Updates to the MVUM may be charged to multiple fund codes including CMRD.

- Conduct condition surveys for roads selected by the random sample and keep a hard copy of each, initialed and dated by the inspector, on file for three years for audit verification.
- Efforts should be made to bring road management objectives, including planned road maintenance activities, in line with current budget levels and projected budget trends. This may require adjusting road operational maintenance levels or identifying unneeded roads for decommissioning.
- The Director of Engineering retains the design and approval authority for all highway bridge projects. Units are responsible for NEPA activities, engineering reports, site selection, site survey, associated road design, and construction contract administration. RO Engineering will provide assistance with A&E design service acquisition based on forest's approved engineering report, as well as technical assistance from preliminary engineering through design and construction.
- The Regional Road and Bridge program is to emphasize the maintenance, repair, replacement, and decommissioning of roads and bridges.

Units should follow the priorities set forth in the Regional Forester's 7720 Unit Participation with National Bridge Inspection Standards letter dated September 14, 2020

BLI: TRAIL CAPITAL IMPROVEMENT & MAINTENANCE (CMTL)**Earmarks and National Commitments:**

Forest	Project	Amount
Non Responsive Record		

Regional Commitments: None.**Targets – Performance**

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the unified targets assigned to the Regions.		
Miles of system trail maintained to standard	TL-MAINT-STD	NRM
<i>These are miles of National Forest System trail on which at least one maintenance task is performed to standard during the fiscal year (Trail National Quality Standards at http://fsweb.wo.fs.fed.us/rhwr/ibsc/docs/trails/Trail_Performance_Measure_Reporting_05_17_2011.pdf). This includes annual maintenance and deferred maintenance including repair, replace and decommission.</i>		
Miles of system trail improved to standard	TL-IMP-STD	NRM
<i>These are miles of National Forest System trail that are improved or constructed to standard. This measure includes trail alteration, expansion or new construction. The website link above gives examples to help differentiate between those activities that may feel like improvement but are actually deferred maintenance activities.</i>		
The following performance measures do not have core components that contribute to the unified targets, but are required to be reported in order to monitor performance and articulate program delivery to Congress and others.		
<i>Although there is no target assigned to this measure, report this number through Infra. Documentation must exist to verify the miles of system trail meeting standard.</i>		
Miles of system trail meeting standard	TL-SYS-STD	NRM

Reports: Units will provide, directly to the Regional Office, information on the National Scenic and Historic trail projects, activities and program accomplishments by **October 17, 2021** for compilation and reporting to the Washington Office. A format and instructions for updating this data will be provided from the Regional Office.

Units will be expected to annually report Sustainable Recreation performance indicators contained in Trend Tracker.

General Instructions:

- Allocations are calculated according to the glide path described in the Sustainable Recreation financial strategy.
- Forests are expected to take appropriate actions to improve the sustainability of their trail system. Changes in trail system mileage and the percentage of the trail system meeting standard will be monitored annually to help assess trends in trail sustainability.
- Regardless of the funding source, use of PACE It! is strongly encouraged as a pre-NEPA evaluation for new trail proposals or substantial changes to a trail. The Regional Office may require a PACE It! evaluation for certain types of projects if regional funding is requested. PACE It! is not needed if the local line officer feels

there is adequate basis to deny the proposal without further evaluation. PACE IT! for trails and/or developed sites should be considered when:

- A new trail is proposed. (Reminder FSM 2353.04H – The authority to develop, operate and maintain NFST is at the Forest Supervisor level).
 - An existing trail may be significantly expanded.
 - A change is proposed that will likely substantially alter visitor use and impacts on an existing trail system, such as adding bike or horse use to a hiking trail or connecting two lightly used trails in anticipation of increased use once a loop opportunity exists.
 - Trailhead changes would qualify as a facility capital improvement if funded with agency appropriations.
 - The proposal provides new facilities for camping in an area of unmanaged use or adjacent to a trailhead.
- Collaborative trails planning and use of the trail assessment tools are encouraged to help determine a sustainable trail system, set forest priorities, identify changes needed to the existing trail system, and assist with public collaboration.
 - CMTL funding should be used to leverage additional resources to the fullest extent practical. Focus on funding employees who manage volunteers and service program participants, build and maintain partnerships, and can seek external funding sources.
 - Forests are encouraged to use Enterprise Teams or professional trail contractors to assist with trail design and layout for new trail construction and relocation/rerouting projects. The regional BPA should be used for any trail contract work (except those forests with current IDIQs in place).
 - In case of an unexpected event that substantially alters trail conditions, reassess the future of the trail before automatically expending or requesting CMTL funds for repair.
 - Participate in the Transportation Analysis Process. Avoid addressing shortfalls in road funding by converting roads to motorized trails, thus shifting the financial burden to CMTL. Any such proposals should be preceded by a PACE IT! Evaluation.

Special Instructions: National Historic and Scenic Trails

- Dollars for the Appalachian National Scenic Trail (AT) are for work with the Appalachian Trail Conservancy, AT Clubs, volunteers, AT projects, coordination with the National Park Service, and leveraging partnerships that enhance trail maintenance, education, and safety. Units should focus the use of Appalachian Trail funding to purchase PPE for volunteers, fund partner projects, purchase materials, etc.
- The Appalachian National Trail funds will be provided within the total allocation of the forests who manage the AT based on trail mileage.

- The Konnarock Trail Crew agreement will be managed through the Regional Office. The George Washington-Jefferson National Forests will provide operational oversight as needed.
- Dollars for the Trail of Tears and Overmountain Victory Trail are for work with partners, trail management, interpretation, and for supporting volunteer engagement. Forests are expected to be proactively engaged with the partner organizations associated with these trails.

Unique job codes are required for National Scenic & Historic Trails. The table below states the funding and job code to be assigned for the National Scenic & Historic Trails in Region 8:

Forest	Trail/Job Code Description	Funding	Job Code
Non Responsive Record			

Special Instructions: Trails Data and Information Management

- Trail Assessment and Condition Surveys:
 - Deferred maintenance for trails (classes 1 through 4) will be reported by the WO based on results of a national sampling framework. Preliminary estimates are for 196 miles of Trail Class 1-4 for the random sample in FY 2021. Reminder: the Regional Office is NOT holding funding to support these condition surveys, so the forests are fully responsible for the costs of completing the random sample surveys and entering the results into Infra. Forests lacking the skills to properly conduct these surveys should notify the Regional Office, who can coordinate finding off-forest assistance. If a forest is unable to complete the surveys, the Region may assist in finding off-forest detailers at the expense of the forest.
 - For class 5 trails, condition assessments must be completed for the trail at least once every five years. The class 5 trails condition assessment approach is retained due to the trails high level of investments and safety considerations. Include all class 5 trails with your random sample trails list if they have not been inventoried within the past 5 years.

- Trail Bridge Inspections

- All trail bridges should have a completed trail bridge inspection at least once every five years by a qualified trail bridge inspector. If a forest is unable to complete the surveys, the Region may assist in finding off-forest detailers to help accomplish the task.
- Electronic Trail Management Objectives (TMO's) should be completed for all motorized and non-motorized trails.
- Trails should be digitally mapped and loaded into the Infra and GIS Trail databases. Forests should ensure that the GIS digital data meets the format prescribed by the national GIS data dictionary. Units will have their trail centerline, trail basic and trail management data approved and uploaded to the Electronic Data Warehouse (EDW) by Sept 30, 2021.
- Units should annually update their Motor Vehicle Use Maps (MVUM) ensuring that the corrections are made in the Infra and GIS database BEFORE publication of the map. MVUM data should be uploaded to GSTC for use with the interactive travel map.

BLI: QUARTERS MAINTENANCE (QMQM)

Earmarks and National Commitments: None

Regional Commitments: None

Targets – Performance:

Performance Measure	Code	Report Where?
The following performance measures do not have core components that contribute to the unified targets. It is important to report accomplishments in these measures in order to monitor performance and progress towards Forest Service objectives as well as being able to articulate our program delivery to Congress and others.		
Number of administrative facilities maintained to standard	ADM-FAC-MAINT-STD	NRM

General Instructions:

- Regions/Stations shall maintain Quarters data in NRM with the appropriate affiliations to sites.

Special Instructions:

- The process used to cover the cost of maintaining the QMIS database will be the same as last year. The WO will withdraw cash directly from units based on the current quarters count in the database. The units will be informed of the actual amounts as soon as the WO finalizes the billing.

BLI: RECREATION, HERITAGE, & WILDERNESS (NFRW)**Earmarks and National Commitments:**

Forest	Project	Allocation
Non Responsive Record		

Congressional Directive:

Forest	Project	Allocation
Land Between the Lakes	Enhance recreation	\$666,668

Regional Commitments:

Forest	Project	Allocation
Non Responsive Record		

Special Funding: None.**Targets – Performance**

Performance Measure	Code	System of Record
The following Performance Measures have core components that contribute to the unified targets assigned to the Regions.		
Recreation site capacity operated to standard	REC-PAOT-DAYS-ADM-STD	WorkPlan
Heritage Program Score	HRTG-PROG-SCOR	NRM
Heritage program managed to standard	HRTG-PRO-MGD-STD	NRM
Number of Wildernesses meeting baseline performance for preserving wilderness character	WLD-STWD-PERF_NUM	NRM
Wild and Scenic Rivers meeting statutory requirements	WLD-SCE-RVR-MGD-STD	NRM

Performance Measure	Code	System of Record
The following performance measures do not have core components that contribute to the unified targets. It is important to report accomplishments in these measures in order to monitor performance in the Recreation program and progress towards Forest Service Recreation objectives as well as being able to articulate our program delivery to Congress and others.		
Recreation site seasonal operating capacity	REC-PAOT-DAYS	NRM

General Instructions:

- NFRW funding supports the management of recreation, heritage, and wilderness resources, which includes the following programs: Recreation Sites and General Forest Areas, Wilderness, Wild & Scenic Rivers, Heritage & Cultural Resources, Recreation Special Uses, and Volunteers.
- For recreation facilities and visitor center maintenance or capital improvements see discussions under CMFC. Administration, operation, maintenance, and construction related to the trails program are funded under CMTL.
- Forests are expected to take appropriate action to enhance their recreation sites by emphasizing safety and managing risks. Forests should complete annual safety inspections at developed sites, including hazard tree assessments and mitigation. Forests are expected to complete Safety Plans and Environmental Stewardship Plans for all Target Ranges and develop Operation and Maintenance Plans for all Regional Priority Investment List sites.
- Reference the agency's Recreation Site National Quality Standards for additional standards related to risk management.

Special Instructions:

NFRW Allocation for Major Visitor Centers

The special funding for units with Major Visitors Centers (MVCs) that was part of the Sustainable Recreation Strategy has not been included in the NFRW allocation to the units because of the drastic reduction in the overall NFRW allocation. The decision was made as part of an effort to increase the allocation for Recreation Operations to all units.

Special Instructions: Recreation Special Uses

- For Recreation Special Use Permits, focus work on inventory of expired and expiring permits, and developing an action plan to close or reissue these permits.
- Refer to R8 NFLM Program Direction for discussion of administration and management of special uses, including recreation residences.

Special Instructions: Recreation Sites

- As mentioned in the Southern Region's 2020 Vision, focus NFRW funds on the following recreation site priorities:
 - **Providing high quality experiences at places of special importance** - Use NFRW to fund the annual operations, (but not maintenance or improvements) for recreation sites and major visitor centers. **"Operations"** is defined as activities related to the normal performance of the functions for which a fixed asset or component is intended to be used. Costs such as utilities (electricity, water and sewage), fuel, janitorial services, window cleaning, rodent and pest control, upkeep of grounds, vehicle rentals, and waste management are generally included within the scope of operations and are not considered maintenance costs. Prioritize expenditure of NFRW funds according to recreation site priority ensuring that Regional Priority Investment List sites and forest priority sites are operated to standard and offer a high-quality experience.
 - **Improving recreation information sharing through on-site and digital means**- Use NFRW to fund improvements to update the design and presentation of recreation information made available to the public both at on site information boards and online through unit-specific websites and the National Recreation Reservation Service.
- Units should retain documentation in their files to identify which recreation sites are being "operated to standard" in order to allow verification of performance reporting.
- Ensure existing GIS digital data meets the format prescribed by the national GIS data dictionary standards when managing (validating and updating) recreation points, lines, and polygons used in the Interactive Visitor Use map and production of other forest maps.

Special Instructions: Heritage:

- Heritage Program Managed to Standard Measures: Detailed information on the Heritage program performance measures was first sent to the Units in official correspondence 2360 dated February 22, 2010 and was signed by the Regional Forester. A follow-up letter was sent September 21, 2011. Each unit is expected to meet the Heritage Program Score level requirements provided in the list of targets for Heritage Program Managed to Standard in FY 2021. Units must populate the Heritage NRM module with the appropriate indicator information in order to claim accomplishment.
- Heritage NRM module migrated to its 2.0 platform in mid-October 2016. All units should work to clean up migration errors to bring the new database up to date.
- Units are encouraged to send their archeologists to one of the FY 2021 Heritage NRM Training Sessions.
- Units are encouraged to pursue items identified in the 2020 vision for accomplishment. These include working to reduce critical deferred maintenance

for Priority Heritage Assets, hosting a National Historic Preservation Act Section 106 refresher for all Forest line and staff, and completing Heritage Program Plans and Historic Property Plans, and repatriating all items in Forest Service collections covered under the Native American Graves Protection and Repatriation Act (NAGPRA) wherever possible in accordance with the NAGPRA regulations at 43CFR10 and guidance posted on the NPS National NAGPRA website.

- Units are asked to assist in reviewing their sections to provide information for the final editing of the regional fire tower historic context document in FY 2021.

Wilderness and Wild and Scenic Rivers:

Wilderness – Targets will be allocated for progress in Wilderness Stewardship Performance (WSP) based on past investments to specific wildernesses and current expected progress. Using allocated funding, forests are expected to continue the progress made in previous years towards meeting minimum stewardship level. Working with partners and leveraging funds for WO grants, when possible is recommended.

- Funding is included in the NFRW allocations for the Wilderness Character Monitoring baseline assessments for the FY21 wilderness rotation schedule as listed below.
- Units with Wilderness sites associated with the IMPROVE program for air quality monitoring should refer to the NFMP direction.
- Units should charge appropriate work for integrated activities within Wilderness Areas and WSRs in keeping with the Work Financing Principles. (E.g. NFVW can be spent in wilderness to implement invasive plant treatment activities).
- Units without final boundary packages for Wilderness and Wild and Scenic Rivers should work to complete this process.
- Southern Wilderness Advisory Group (SWAG) travel will be funded from unit NFSE ceilings under Budget Modernization guidelines.
- Within overall priorities and as funding allows complete the statutorily required comprehensive river management plan for the Red Wild and Scenic on the Daniel Boone NF.

Forest	Wilderness Character Baseline Assessment Projects
Non Responsive Record	

TRIBAL RELATIONS:

Tribal Relations (TR) Program duties are mostly performed as a dual duty of the Heritage Program Managers, with exceptions on certain forests and grasslands. Tribal Relations personnel at the National Forests and Grasslands have the responsibility to:

- Support their Unit and especially their Line Officer's efforts regarding tribal consultation, coordination, and collaboration.
- Serve as the Unit primary staff point of contact for developing and maintaining relationships with Tribes.
- Maintain the Unit's input to the USDA Tribal Consultation Database.
- Serve as the Unit subject matter expert in providing information, training, and assistance to personnel across the Unit regarding working with American Indian or Alaska Native tribes and Alaska Native Corporations.
- Assist the Regional Tribal Relations Program Manager in their responsibilities and activities, including end-of-year reporting.
- Process reburial requests from Tribes in a timely and efficient manner according to the R8 Supplemental Manual Direction (January 8, 2018.)

Tribal Relations staff should make themselves available to assist with liaison duties and each forest should continue to look for opportunities to develop a program of work that provides for economic opportunities for rural communities, supports ecological restoration efforts, and conserves working landscapes associated with open space and habitat connectivity as it relates to Tribal interests.

BLI: RECREATION FEE REVENUE PROGRAM (FDFD & FDRF)**Earmarks and National Commitments:** None**Regional Commitments:** None**Targets – Performance:**

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Recreation sites maintained to standard	REC-SIT-STD	Infra
The following performance measures do not have core components that contribute to the unified targets. It is important to report accomplishments in these measures in order to monitor performance and progress towards Forest Service objectives to reduce deferred maintenance as well as being able to articulate our program delivery to Congress and others.		
Miles of system trail maintained to standard	TL-MAINT-STD	Infra
Miles of system trail improved to standard	TL-IMP-STD	Infra

General Instructions:

- The FY 2005 Consolidated Appropriations Act created the Federal Lands Recreation Enhancement Act (REA). This authorizes a 10-year recreation fee program for the Forest Service. The authority has been extended until September 2021.
- In FY 2017, units submitted FDDS project proposals for FY 2018-2020 in an effort to spend down high FDDS balances. Unless the unit has been contacted by the RO regarding their projects, the projects submitted are approved and the units should move forward in obligating submitted projects as soon as possible.
- In FY 2018, units were issued direction to take action to spend down large carryover balances of recreation fee revenue collected under REA. Units have responded well to this direction; however, in light of the issues facing the country regarding the response to the COVID-19 and challenges imposed on recreation operation, the direction to spend down carryover cash balances in recreation fee accounts has been temporarily suspended to provide maximum flexibility in planning for FY 2021. Units are still encouraged to manage and spend down their recreation fee revenue and available cash balances appropriately and continue to provide a direct benefit to those who pay recreation fees.

New Recreation Fee Job Code Structure

As part of our effort to simplify budget planning and implementation, and to facilitate the spending down of REA fees, we have simplified the job code structure for these funds. The current structure, in which REA spending authority is tied to a job code structure

residing under two BLIs and seven job codes, is complex and has led to challenges in spending due to a lack of visibility to the field of their overall funds. We are implementing changes intended to rectify these issues and to implement the principle of one job-code for budget planning and reporting. The summary of changes are as follows:

- Combine Region and Forest BLI code to a single FDDS job code (override numbers distinguish between regions and units) R8 Regional Office override is 0831.
- Combine Interagency Pass and Recreation Fees job codes into a singular FDDS36 job code (eliminating 0701 job code at region and unit levels).
- Special Uses will be collected in and charged to FDAS42 (Special Uses) to maintain accountability of Outfitter & Guide fees.
- The new BLI structure will be FY 2021 deposits and forward.

**FY 2021 BLI AUTHORITY STRUCTURE CHANGE
(SPECIAL USES MOVED TO ONE JOBCODE FDAS42)**



We are aware that there has been confusion about how to access Recreation Fee funds and how to ensure that units have sufficient budget authority. Please work with your budget officer to confirm your available cash balances by budget fiscal year and develop a plan in Workplan for spending those funds. Your regional budget officer can then ensure that you have the budget authority needed for those balances.

All cash balances from FY 2018 and earlier should be identified and planned in Workplan as early as possible for obligation.

Special Instructions:

- FDFD funding supports providing high quality recreation opportunities to the public in safe and healthy recreation facilities and on system trails. It focuses on providing enhanced customer service and facilities.
- Any proposed changes to fees (existing or new) must be reviewed by the region, recommended by the Recreation Resource Advisory Committee, and approved by

the Regional Forester. All proposals are to be entered into the Recreation Fee Toolbox for tracking, review, and reporting purposes.

- Where applicable, the new America the Beautiful, The National Parks and Federal Recreation Lands Passes (Senior, Access, Annual, and Volunteer) should be honored and all associated benefits provided. Similarly, holders of the previously issued Golden Age and Access Passports should continue to receive all associated benefits. At any time that concessionaire permits are renewed, incorporate a requirement that these Passports and the “America the Beautiful, The National Parks and Federal Recreation Lands Passes” be honored for camping related discounts.
- FDDS fund obligation authority is provided in the Fund Allocation sheets contained within the Regional Program Direction and is based upon FY 2021 Recreation Fee revenues and available cash balances on the Units.
- Every fee site must have a poster on the Fee Information Board describing how fees collected at that site are used. It is important that fee revenue is used to visibly benefit site users to retain public support for the fee program.
- Units should continue to focus user fee revenues for providing critical visitor services, and where practical, reducing deferred maintenance backlogs. The following table lists, by category, appropriate and non-appropriate expenditures of FDDS:

REA Expense Categories	Examples
<p><u>Visitor Services</u></p> <p><i>Development and delivery of interpretation and environmental education programs, informational materials, visitor needs assessments, visitor services, and signs.</i></p>	<p>Special Use – Outfitter & Guide/Special Recreation Event:</p> <ul style="list-style-type: none"> • Commercial special recreation permit (special use) administration costs • Outfitter & Guide needs assessments • Visitor Use Management: backcountry/wilderness rangers, visitor protection and security • Signage such as trailhead, trail, and boat launch <p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> • Interpretation and Education: brochures and other publications, maps, interpretive/educational signs, kiosks, exhibits, multi-media, guided walks, personal interpretive services, formal education activities, conservation services, orientation training. • Visitor Use Management: backcountry/wilderness rangers, posting reservations (NRRS or other), printing/distributing visitor permits and passes, visitor transportation systems, traffic counters,

	<p>demonstrations and special events, visitor protection and security.</p> <ul style="list-style-type: none"> • Volunteers – <ul style="list-style-type: none"> ○ Awards: Limited to waived or discounted standard or expanded amenity fees or issue of the annual American the Beautiful Interagency Volunteer Pass [REA Section 11(b) and (c)] ○ Reimbursements (as allowed by FSM 188, Chapter 1830): For those volunteers contributing directly to visitor services and/or repair, maintenance and facility enhancements at recreation fee sites. • Training – <ul style="list-style-type: none"> ○ ONLY for training that is specific to REA and the education and materials in the training will enhance delivery of recreation services • Indirect Charges- <ul style="list-style-type: none"> ○ For procurement staff, only “to the degree there is a documented direct link to supporting a contract action or activity associated with a fee site.” (RF 2300 Letter, 10/19/09) ○ For receptionists, only when working at a recreation fee site, such as a Visitor Center • Design Services- <ul style="list-style-type: none"> ○ Design services for production of those deliverables described under “Visitor Services”
REA Expense Categories	Examples
<p><u>Habitat Restoration Related Wildlife Dependent Recreation</u> <i>Limited to hunting, fishing, wildlife observation, or photography.</i></p>	<p>Special Use – Outfitter & Guide/Special Recreation Event:</p> <ul style="list-style-type: none"> • Creation of wildlife openings and potential erosion control devices that improve opportunities for photographing wildlife • Wildlife and fish habitat restoration to improve hunting and fishing opportunities <p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> • Creation of wildlife openings and potential erosion control devices that improve opportunities for photographing wildlife.

	<ul style="list-style-type: none"> Reminder that agencies are prohibited from spending recreation fees on biological monitoring for listed or candidate ESA species.
<p><u>Repair, Maintenance, and Facility Enhancement</u></p> <p><i>Includes deferred maintenance, capital improvements and routine operation and maintenance activities that are directly related to visitor enjoyment, visitor access, and health and safety.</i></p>	<p>Special Use – Outfitter & Guide/Special Recreation Event:</p> <ul style="list-style-type: none"> Routine operation and maintenance activities and activities to address maintenance concerns that were previously delayed due to lack of funding, materials or labor (deferred maintenance) for roads, trails, bridges, waterways e.g. boat launches, boat docks, and "Special Features" areas used by commercial outfitter and guide/Special Recreation Event permittees. <p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> Routine operation and maintenance activities and activities to address maintenance concerns that were previously delayed due to lack of funding, materials or labor (deferred maintenance). Capital investments (over \$5,000) in facilities, including site reviews, permits surveys and design. Buildings and campgrounds: including inspections, removal of hazardous trees, mowing, pruning, general landscape maintenance, and pest control Exhibits and waysides Historic structures and other cultural facilities Roads, trails, bridges, waterways Utilities, sanitation systems, trash collection Structural fire prevention Health/safety signs Preparation of operation and maintenance plans Accessibility retrofits and enhancements Energy conservation improvements Enhancement of archeological and cultural resources through archeological surveys, museum collections, ethnography, history, and restoration of historic structures Installation of erosion control devices, fencing, gates, trail relocation, road and trail closures, site hardening, installation of devices to improve air and water quality,

	<p>control of invasive plants and animals in the immediate recreation site vicinity as a result of visitor use</p> <ul style="list-style-type: none"> • Purchase of tools (used by both Forest Service employees and/or volunteers) as long as there is a direct benefit to visitors who pay REA fees by using such items for repair, maintenance, and facility enhancement at fee sites • Plan Development- <ul style="list-style-type: none"> ○ For REA fee sites, only, fee collections can be used to fund the preparation of sign plans, design narratives, engineering reports, vegetative management plans, etc. • Assessments (i.e. Trail assessments, safety assessments) – <ul style="list-style-type: none"> ○ Assessments can be funded with fee collections if the assessments occur at fee sites or and will result in a direct benefit to visitor access, safety or repair, maintenance and facility enhancement
<p><u>Fee Management Agreements or Visitor Reservation Services</u> <i>This expenditure category is not applicable to REA Special Use -- Outfitter & Guide/Special Recreation Events</i></p>	<p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> • Transfer of revenues to cooperating state, federal, or municipal agencies for portions of a site or area not managed by the Forest Service. • NRRS contract costs (Washington Office Use Only).
<p><u>Law Enforcement Related to Public Use and Recreation</u></p>	<p>Special Use – Outfitter & Guide/Special Recreation Event:</p> <ul style="list-style-type: none"> • Visitor protection and security including law enforcement at special recreation events • Illegal outfitting and guiding investigations <p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> • Resource protection enforcement • Visitor protection and security
<p><u>Direct Operating (cost of collection)</u></p>	<p>Special Use – Outfitter & Guide/Special Recreation Event:</p>

<p><i>Costs directly associated with the collection of fees.</i></p>	<ul style="list-style-type: none"> Includes salaries for processing billings and payments for commercial special recreation permits (REA special uses). <p>Recreation Fee and Interagency Pass:</p> <ul style="list-style-type: none"> Expenses for buildings and equipment AND all fee collection salaries, compliance (including costs directly related to non-payment enforcement and prosecution), fee envelopes and other printed materials, accounting and banking, fee collection training, utilities (electric, gas, phone, radios) and repair/maintenance of equipment, buildings, and vehicles used for fee collection. Costs for fee stations, automated fee machines, communication systems, installation of utilities, security systems, etc. related to fee collection.
<p><u>Administration, Overhead, and Indirect Costs</u></p> <p><i>Expenses reported in this category are captured at the regional and national level. Recreation fee expenditures at the Forest/Grassland level should not be included in this category.</i></p>	<p>Examples</p> <ul style="list-style-type: none"> Expenses related to Recreation RAC including salaries of support staff and reimbursement of committee members' expenses if these expenses were paid from FDFD funds.
<p><u>PROHIBITIONS</u></p>	<ul style="list-style-type: none"> Employee bonuses and awards [REA Section 15] Biological monitoring under the Endangered Species Act [REA Section 8(b)] Employee transfer of station [REA Toolbox/Financial Management/Expenditures/FAQ] Funding of NVUM Non-fee sites Annual Leave (unless a full-time fee employee) Funding of receptionists at a District or Supervisor's Office

Appropriate expenditures for DS07 (Interagency Passes) are identical to FDDS.

BLI: TIMBER PIPELINE BACKLOG RECREATION IMPROVEMENTS (TPCD)

Earmarks and National Commitments: None

Regional Commitments: None

Targets – Performance:

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Recreation sites maintained to standard	REC-SIT-STD	Infra
Miles of system trail maintained to standard	TL-MAINT-STD	WorkPlan*
Miles of system trail improved to standard	TL-IMP-STD	WorkPlan*
The following performance measures do not have core components that contribute to the unified targets. It is important to report accomplishments in these measures in order to monitor performance and progress towards Forest Service objectives to reduce deferred maintenance as well as being able to articulate our program delivery to Congress and others.		
Reduction in dollars of deferred maintenance backlog	DEF-MAINT-BKLG-RED	Infra
Number of recreation sites that meet accessibility standards	REC-SIT-ACC-STD	Infra
Miles of system trail meeting standard	TL-SYS-STD	Infra

Funding:

Will be distributed based on regional priorities.

Upon completion of FDAS and TPCD projects, “show and shine” reports are due to the Regional Office for annual accomplishment reports to the attention of Tiffany Williams, Developed Recreation Program Manager, at tiffany.p.williams@usda.gov.

LAND ACQUISITION (GLLW, GLAM, GLRA, GLCI, GLCE, GLAC, ACAC)**Earmarks and National Commitments:** None**Regional Commitments:** None**Targets – Performance:**

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the Southern Region's accomplishments.		
Acres of land adjustments to conserve the integrity of undeveloped lands and habitat quality. Also includes the disposal of administrative sites under FSFREA, and the conveyance of lands as per special legislation.	LND-ADJ	LADS
Number of acres purchased or donated.	LND-PURCH	LADS
The following performance measures do not have core components that contribute to the region's accomplishments. It is important to report accomplishments in these measures in order to monitor performance in the landownership adjustments program and progress towards One USDA and other Forest Service goals and objectives, as well as being able to articulate our program delivery to Congress and others.		
Acres acquired or donated that provide access for high quality outdoor recreational opportunities	LND-PURCH-REC-AC	LADS
Acres acquired or donated that improve and maintain ecological condition for identified species	LND-ACQ-PROT-FED	LADS

General Instructions:

The Great American Outdoors Act (GAOA) was enacted in August 2020. This new law provides permanent and full funding to the Land and Water Conservation Fund (LWCF).

Land Acquisition Management funding (budget line item LAAM for LWCF funding in FY2020 and prior years, and budget line item GLAM for LWCF funding in FY2021 and future years) will continue to be accounted for in the Lands budget line item separate from the new National Forest System salaries and expenses (S&E) account. The new funds are considered mandatory funds which fall into the same category as perms and trust funds and therefore can be used in a similar manner including expending funds for salary and expense related items. **Please note that LAAM and GLAM funding are legally available only for administrative costs associated with implementing L&WCF purposes.**

For additional guidance, click the following link to access the: [WO FY2021 Final Program Direction](#)

Special Instructions:

R8 Forests are encouraged to prioritize landownership adjustments that contribute to maintaining larger intact ecosystems. Expect the Regional Forester's Landscape-level Integration & Shared Stewardship (LLISS) model to become a primary measure by which landownership adjustment projects are funded beginning in FY22 and beyond.

Land adjustment work is also focused on consolidation and improving the public's access to existing National Forest System lands. Creating more sustainable recreation opportunities to meet the needs of visitors, local citizens and other users is important. Acquisition, management, and protection of right-of-ways are also a focus within the landownership adjustment program. No targets are allocated to right-of-way acquisition during FY 2021.

Forest Supervisors, District Rangers, Lands Staff Officers, and Lands Program Managers should attend the National Lands Training for Line Officers and Program Managers once every five years in order to stay current on lands programs. This is one of the measures used to issue delegations of authority to the region's Forests.

The following table provides a crosswalk of the new BLIs associated with the GAOA land acquisition program:

Crosswalk for Prior Year BLIs to New GAOA LWCF BLIs		
Type of Funding	FY20 and Prior Years	GAOA Funds FY21 & future
Land Acquisition (Core)	LALW	GLLW
Acquisition Management	LAAM	GLAM
Recreational Access	LARA	GLRA
Critical Inholding	LACI	GLCI
Cash Equalization	LACE	GLCE
Acquisition Contingencies	-	GLAC

Note: The region has received GLAM allocation, however funds will not be available for immediate use until the WO provides actual spending authority (which is currently anticipated around the first of March). Units will receive additional guidance for establishing their GLAM shorthand code.

GAOA LWCF BLIs Description:

GLLW – These funds are for the purchase of lands listed on the FY 2021 LWCF Core project list. These funds are not available to be obligated or vouchered by RO Lands until an option is signed by the seller and a PTO is issued by OGC.

GLAM – Acquisition Program Management funding to be allocated to units for land's staff salaries and for project due diligence costs such as boundary surveys associated with purchase of new lands, contract appraisals, title examinations, and environmental studies. GLAM funds cannot be utilized for any other purpose besides LWCF land acquisitions.

GLRA – These are LWCF funds for Priority Recreational Access projects. There is \$1,850,000 that has been made available to R8 for these specific types of land acquisitions. R8 Forests have already nominated tracts for this funding. Utilization of these funds for this purpose is prior approved by congressional appropriations committee.

GLCI – These are LWCF funds made available for Critical Inholding projects. There is \$1,050,000 that has been made available to R8 for these types of land acquisition projects. R8 Forests have already nominated suitable tracts for this funding. The region has full discretion on expenditure of critical inholding funds.

GLCE – These are Cash Equalization funds associated with land exchange cases when the market value of federal land(s) is below the value of the non-federal lands, as per requirements in the Federal Land Policy and Management Act of October 21, 1976.

GLAC – This is a new BLI within the FY 2021 Appropriations Bill. In FY 2021 this amount is \$6,000,000 nationally. The purpose for these funds is to cover unexpected costs that are encountered when processing a land acquisition. An example would be when an appraised value exceeds the amount of GLLW associated with a core project. GLAC would be provided by WO Lands for the higher than planned for cost.

BLI: ACQUISITION OF LANDS FOR NATIONAL FORESTS SPECIAL ACTS (ACAC)

ACAC – also known as Receipts Act funding. These are appropriated land acquisition funds that are available to only the Ouachita and Ozark-St. Francis National Forests in Arkansas. Expenditure of these funds is expected to focus on lands where federal acquisition will conserve soil and water. These funds are not allowed to be carried over into successive fiscal years and must be obligated during FY 2021. Up to 10 percent of the anticipated market value of the tract being acquired can be used for project due diligence costs such as boundary surveys, contract appraisals, title examinations, and environmental studies.

BLI: LAND EXCHANGES (NFLM)

NFLM – Costs associated with land exchanges need to be negotiated with the proponent. Costs are shared. When accomplishment of land exchanges includes the need to obtain

title commitments/policies, locate or maintain boundaries of lands involved in the exchange, ESAs, and appraisals, NFLM may be used.

BLI: MANAGE BOUNDARY AND PROTECT LANDOWNERSHIP (NFLM)**Earmarks and National Commitments:** None.**Regional Commitments:** None.**Targets – Performance:**

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Miles of boundary line marked/maintained to standard	LND-BL-MRK-MAINT	WorkPlan
The following performance measures do not have core components that contribute to the unified targets, or in the case of boundary line measures contribute to the target above. It is important to report accomplishments in these measures in order to monitor performance in the Lands program and progress towards Forest Service objectives as well as being able to articulate our program delivery to Congress and others.		
Miles of property boundary maintained to standard	LND-BL-MAINT-STD	WorkPlan
Miles of property boundary marked to standard	LND-BL-MRK-STD	WorkPlan

General Instructions:

Multiple Funding Sources: When accomplishment of various forest project activities includes the need to locate or maintain the boundaries of NFS lands, forests are encouraged to use multiple funding sources to fund necessary boundary management work that benefits all parties.

Boundary Management Accomplishments: Prioritize resource management objectives, potential wildland urban interface conflicts, litigation, and encroachment resolution when developing the program of work for marking and maintenance of boundary lines involving NFS lands. Boundary Line Marked and Maintained accomplishments are to be reported in WorkPlan no later than **October 15, 2021**.

TCEMS: Make a good faith effort to resolve active cases by actively following up with necessary steps or tasks. Seek guidance from the Regional Land Surveyor, or an opinion from the OGC if needed by submitting a detailed Briefing Paper or Surveyor's Report providing background information, evidence, findings and recommendations.

Special Instructions: None

BLI: PROCESS LAND USE PROPOSALS AND APPLICATIONS / ADMINISTER LAND USE AUTHORIZATIONS (NFLM)

Earmarks and National Commitments: None

Regional Commitments: None

Performance Measure	Code	Report Where?
The following Performance Measures have core components that contribute to the unified targets assigned to the regions.		
Land use authorizations administered to standard	LND-SUP-ADM-STD	SUDS
The following performance measures do not have core components that contribute to the unified targets, or in the case of Land-line measures contribute to the target above. It is important to report accomplishments in these measures in order to monitor performance in the Lands program and progress towards Forest Service objectives as well as being able to articulate our program delivery to Congress and others.		
Number of energy facility applications processed that exceeded prescribed timeframes	NRG-FAC-PROC-PSTDUE	SUDS
Special use applications for energy-related facilities and linear right-of-ways that are completed within prescribed timeframes	NRG-FAC-PROC-TMFRM	SUDS

General Instructions:

Special Uses Modernization: Continue to implement the special uses modernization efforts initiated in FY 2017. Use of nominal effects determinations and NEPA categorical exclusions for all uses where practicable.

Regional Office priorities are 1) issuing bills for collection for all authorizations that are currently occupying NFS lands (including expired authorizations still occupying NFS lands); 2) inspection of at least 20 percent of permits; 3) administration of permits to standard should have an emphasis place on addressing existing uses that are most in need of administration.

Utilized the compliance elements enumerated in revised policy at FSM 2716.5 to prioritize monitoring and on-site inspections.

Continue use of Cost Recovery for all uses in compliance with FSH 2709.11, Chapter 20.

Proposals and Applications Processed: Give priority to applications subject to cost recovery.

Carry out actions recommended following the recent OIG special uses audit, including reducing the backlog of expired authorizations by 25 percent and increasing the number of existing authorizations administered to standard.

Emphasis should be placed on responding to energy transmission, renewable energy generation, and communication use requests in recognition of expediting such requests per various Presidential Memo's and Orders.

Training: As new line and staff officers fill vacant positions, they must take the first two units of cost recovery training, either through AgLearn or a self-study course, and take a test administered by Forest's SU staff. Other new SU staff must complete the full cost recovery training. This will be an on-going process.

AgLearn has four modules for basic special uses training:

1. Course Title: FS 2700 National Introduction to Special Uses
 - a. Item ID: FS-National-2700-204
2. Course Title: FS 2700 National Basic Understanding of Special Use Management
 - a. Item ID: FS-National-2700-205
3. Course Title FS 2700 National Permit Administrator Professional Competencies
 - a. Item ID: FS-National-2700-206
4. Course Title: FS 2700 National Authorities that Govern Special Use Authorizations
 - a. Item ID: FS-National-2700-207

Federal Energy Regulatory Commission (FERC) licensing and reporting:

Assure timely and appropriately skilled participation in FERC administered proceedings and ensure appropriate coordination with the RO. All Section 4(e) conditions for licensed projects and conditions in any special use permits covering Projects Exempted from Licensing will be necessary to protect and utilize National Forest System lands and resources, supported by substantial evidence, and directly attributed to the operation, maintenance, and/or occupancy of the project on National Forest System lands.

FY 2021 Federal Energy Regulatory Commission Hydropower Program Cost Computation:

The Forest Service uses unique shorthand codes to report hydropower program costs for Federal Energy Regulatory Commission (FERC) authorized hydroelectric projects occupying NFS lands, pursuant to Part 1, Section 10 (e) of the Federal Power Act. A letter is forthcoming that will include the reporting and certification specifics.

Each Region is required to report and certify their costs, based upon reports and certifications from their respective Forests plus their RO costs, and submit Regional and Forest reports and certifications to the NFS Budget Director or designee within 30

calendar days of the WO request for certification of FERC-related cost data. The WO request will be sent in October 2020.

For Contracts costs entered in FERC codes:

- Ensure the costs for contracts are directly attributable to work for FERC hydropower licensing and license administration activities.
- Contract costs must be supported by backup documentation.

Indirect Costs/Overhead should include: telecommunications; postage; courier service; general contractual services; printing and copying; equipment purchase, rental, repair, and maintenance; books and periodicals; and office supplies.

Energy Transmission and Broadband Deployment:

Regions are encouraged to prioritize planning and administration of energy and communications permits to advance Administration goals, using land ownership management funds as well as other funds, where appropriate. The Administration continues to be a strong advocate for developing domestic energy resources, particularly renewables, as well as expanding internet and communications in rural communities as critical to their development. A Presidential memorandum on broadband deployment supports increased responsiveness, such as faster processing, faster NEPA analyses, and streamlining processes for (a) expanding electric transmission capabilities from new sources and (b) increasing transmission reliability. With 15,000 miles of power lines, 6,600 miles of energy and over 4,000 communication sites on the NFS, the Forest Service continues to play a key role in advancing these Administration goals.

BLI: MINERALS AND GEOLOGY MANAGEMENT (NFMG)

General Instructions:

AFMSS: Forests are to ensure that all applicable reporting requirements are met including the following: Coordinate with local BLM office to ensure that data regarding processing of SUPO's on NFS lands is recorded in the Automated Fluid Mineral Support System (AFMSS) database. AFMSS will be used for reports on the number and timeliness of FS SUPO processing.

Environmental Review: Forests should give priority to programs with statutory requirements. The program will emphasize environmental review of proposed operations, including processing the backlog of oil and gas lease applications and related infrastructure needs. Other priorities include inspection and monitoring of ongoing mineral operations, restoring watershed health, and ensuring public safety.

Funding: WO has reserved some NFMG funding that it anticipates will be distributed to Regions by the end of March based upon review of FY 2020 accomplishments. At this time, we do not know how much of the reserved funding R8 will receive. Any supplemental funds will be distributed once received from the WO.

Earmarks and National Commitments: Due to other priorities at the national level, the NFs in TX will not be funded for their oil and gas leasing analysis in FY 2021 but is continuing to conduct a NEPA environmental analysis to identify NFGT lands that are available for oil and gas leasing. The FS review of the Final EIS for oil and gas leasing analysis is scheduled to be completed by the end of December 2020.

Accomplishments:

Performance Measure	Code	Report Where?
It is important to report accomplishments in these measures in order to monitor performance and progress towards Forest Service objectives as well as to articulate program delivery to Congress and others.		
Number of Geologic hazards managed	GEO-HZDS-MGD	Performance Measure Data
Number of Geologic resources managed	GEO-RSRC-MGD	Performance Measure Data
Number of existing saleable contracts, free use permits, and active mineral collection sites and community use pits administered	MIN-CNTRCT-PRMT-SIT-ADM	Performance Measure Data
Number of new saleable contracts, free use permits, and mineral collection sites and community use pits opened	MIN-CNTRCT-PRMT-SIT-PROC	Performance Measure Data

Performance Measure	Code	Report Where?
MIN-NOI-PROC (Number of locatable mineral notices of intent processed)	MIN-NOI-PROC	Performance Measure Data
MIN-PLN-OP-ADM (Number of locatable mineral plans of operations administered)	MIN-PLN-OP-ADM	Performance Measure Data
MIN-PLN-OP-PROC (Number of locatable mineral plans of operations processed)	MIN-PLN-OP-PROC	Performance Measure Data
NON-NRG-LEAS-OP-ADM (Number of non-energy leasable mineral operations administered)	NON-NRG-LEAS-OP-ADM	Performance Measure Data
NON-NRG-LEAS-OP-PROC (Number of non-energy leasable actions processed)	NON-NRG-LEAS-OP-PROC	Performance Measure Data
NRG-LEAS-OP-ADM (Number of leasable energy minerals actions administered)	NRG-LEAS-OP-ADMIN	Performance Measure Data
NRG-LEAS-OP-PROC (Number of leasable energy minerals actions processed)	NRG-LEAS-OP-PROC	Performance Measure Data
NRG-LEAS-PROC (Number of oil, gas, coal and geothermal leases processed)	NRG-LEAS-PROC	Performance Measure Data
(Number of abandoned mine land safety risk features mitigated to no further action)	AML-SIT-MITG	Performance Measure Data

SAFETY AND ENVIRONMENTAL RESTORATION (SER) PROGRAM

The Environmental Compliance and Protection (ECAP) Program (Engineering) and the Abandoned Mine Lands (AML) Safety Program (Minerals and Geology Management) were integrated into the Safety and Environmental Restoration (SER) Program in FY 2017.

The SER program focuses on three major activities:

- Remediation and reclamation of National Forest System (NFS) lands impacted by hazardous materials and/or mining activities; consists of restoring land and water contaminated or disturbed by abandoned mines and enhancing fish and wildlife habitat through reclamation of abandoned mines;
- Mitigation of physical safety hazards associated with inactive/abandoned mine lands; and

- Environmental compliance audits of Forest Service operations, facilities, and permitted activities.

Special Instructions:

- Total SER budget will be held in Unit 0820-Regional Projects.
- SER funds are competed and allocated by project and are not intended to support other direct projects for regional or forest program costs.
- Fines, penalties, and generic oversight fees related to environmental compliance or restoration may not be paid for with SER funds.
- Where a responsible Forest Service program/project/activity can be clearly identified which has caused a release or generated waste, that program is responsible for spill response, cleanup, disposal, and for meeting related requirements. Do not use SER funds to pay for disposal of waste generated by the Forest Service.
- Careful tracking of the expenditure of these special funds is critical because at year-end, the Region will be required to report the accomplishments and account for how the money was spent (contracting and administrative costs) to the WO Director of Minerals & Geology Management.

All NFMG funding utilized for SER projects must be documented utilizing the WO-generated Project Tracking Job Codes. Forests will be notified of the appropriate job codes prior to project implementation.

Fines, penalties, and generic oversight fees related to environmental compliance or restoration may not be paid for with ECAP/AML funds.

Compliance with applicable environmental laws and regulations regarding hazardous material use and disposal, clean water, clean air, safe drinking water, toxic substances, etc., is part of doing business, and shall be funded by the appropriate resource program in accordance with the primary purpose principle.

Penalties or fines for non-compliance with applicable environmental laws, regulations, or enforcement actions; and for disposal of Resource Conservation and Recovery Act (RCRA) hazardous wastes that may have been generated by Forest Service operators, concessionaires, or special use permittees are the responsibility of those parties and may not be paid for with ECAP/AML funds.

Where a responsible Forest Service program/project/activity can be clearly identified which has caused a release or generated waste, that program is responsible for spill response, cleanup, disposal, and for meeting related requirements. Do not use ECAP/AML funds to pay for disposal of waste generated by the Forest Service.

The total SER budget is **Non Responsive** and is designated into various programs as shown below:

- **Non [REDACTED] ECAP budget** – To fund the list of environmental compliance projects which are now maintained in USDA's SharePoint site:

Forest	Project	Funding
Non Responsive Record		

- **Non [REDACTED] Manage Environmental Compliance** – Funding environmental audits for the Forests:

Forest	Project
Non Responsive Record	
L	

- **Non [REDACTED] ECAP Project – Manage Environmental Restoration** – Funding the contaminated sites and remediation projects listed below:

Forest	Project	Funding
Non Responsive Record		

- **Non Responsive [REDACTED] Safety Project – Mitigation of physical safety hazards associated with inactive/abandoned mine lands.** – Funding the safety mitigation projects listed below:

Forest	Funding	Shorthand Code
Non Responsive Record		

*All expenses directly related to AML projects must be reviewed by the Region 8 Program Manager Minerals and Geology, Stephen E. Klimetz, for approval of expenditures. There should be no salary charged to the AML shorthand code.

BLI: FIRE PREPAREDNESS (WFPR)

Regional Commitments: Funds for Interagency Hotshot Crews (IHC) will be held at the Regional Office for supplies, contracts and fleet. Supply funds will also be held at the Regional office for the London Fire Cache.

Funding	Purpose
Non Responsive Record	

General Instructions: Forest allocations will include funds to be utilized for the following: supplies, contracts, agreements, other items related to the forest WFPR program. These funds are **not** to be utilized for salary, overtime, premium pay, travel, training, uniforms, awards or TOS.

For additional instructions, see WO FY-2021 Final Program Direction, Wildland Fire Management on the WO-Managing for Results webpage.

Fleet Costs: All fleet costs are being held off the top by the Regional Office. Please be reminded that fleet use on an incident should continue to be charged to the incident P-code. The mileage should be noted on the vehicle's monthly fleet log.

Transfer of Station: Due to the limited availability of funds in WFSE, Transfer of Station (TOS) funding will be held in the Regional Office. Payment of TOS will be very limited and will require Regional Forester (or his designee) approval. Directions on Transfer of Station for all fire and aviation management positions in the region is as follows:

1. FAM positions have been and will continue to be advertised with wording that ensures that TOS or Incentives "may" be offered. However, the hiring official needs to understand that TOS is not guaranteed.
2. Transfer of Station will not be the first option available. Consideration of no TOS or the use of incentives should be considered initially for all candidates.
3. If an applicant is highly sought after or there is no other candidate available for that duty station and the candidate is unwilling to move without TOS, a targeted relocation/recruitment incentive of \$5000 may be requested for authorization.
 - a. To ensure greater employee retention, the incentive will be paid out in two payments over an extended period (initially \$2500 upon the candidate proving residency within the duty location area and the final \$2500 after six months of service in the position). The candidate must sign a service agreement for one year to be eligible for any incentive.

- b. Hiring managers and District Rangers will complete the appropriate forms with justification to their Forest Supervisor who must agree, recommend and forward the incentive justification to Shardul Raval, Director, Fire and Aviation Management and Donna Haywood, FAM Staff Assistant in the Regional Office. Note: Each request stands on its own and must be approved by Shardul Raval, Jan Davis or Ken Arney as the Recommending Official before being submitted to HRM for final approval.
 - c. Recruitment/Relocation Incentive Justification forms are attached for this purpose. Hiring Manager may be the Forest Point of Contact for Fire Hire or the District Ranger. Second Line Supervisor must be the Forest Supervisor (or acting). Recommending Official to HRM will be the Regional Fire Director, Deputy Regional Forest (SPPF) or Regional Forester only.
 - d. This process must be completed, and approval received prior to the selectee's Entrance on Duty (EOD) date. The request should be submitted to the HR Staffing Specialist as quickly as possible after job offer has been made. If approval is not obtained prior to EOD, you will need to decide whether to move the EOD or proceed onboarding without offering an incentive.
4. The last alternative to be considered is a TOS. This should be offered under rare circumstances (highly specialized candidate, extremely hard location to fill, etc.) and must be requested by the Forest Supervisor and forwarded with justification to Jan Davis or Ken Arney with a cc to Donna Haywood and Cathy King. Approval from Jan or Ken and verification of Budget availability from Cathy must be received prior to any offer. TOS will be limited to Mandatory Allowances under most circumstances. TOS offers that have already been accepted and sent to ASC for the current hiring event cannot be changed and will stand as offered.

Units are to charge to their unit SE shorthand code (i.e. 0820 WFSE0121 for National Forests in Alabama) and not to the regional office shorthand code. Cathy will coordinate with the Forest Budget Officers and the Regional FAM Budget Coordinator on the status and use of TOS funds throughout the year. This will be done to ensure FAM remains within the allocated cap assigned to WFSE for TOS and any concerns will be identified to leadership as the year progresses.

Special Instructions:

- Forests originally had a target date of December 31st, 2015 to have Fire Management Plans rolled over to Spatial Fire Planning (SFP) in the Wildland Fire Decision Support System program. Forests had the same target date for implementing the Fire Management Reference System (FMRS). SFP has

successfully been updated for each National Forest however, each National Forest will continue working on finalizing FMRS.

- All regional contract availability costs (MAP) for Type 3 helicopters will continue to be funded off the top by the WO. All type 3 helicopters funded by the WO are considered national resources and their utilization will be coordinated through the RO.
- In January 2020, the USDAs Forest Service began transitioning from the current Forest Service fire reporting application – FIRESTAT, to the new application Interagency Fire Occurrence Reporting Modules (InFORM). FIRESTAT will remain available for editing historical fires until October 2020. Beginning immediately (January 2020), InFORM will be used for preparing and submitting all statistical wildfire reports. To support performance reporting and budget processes all required fires must be entered and finalized into InFORM by October 30, 2020 for fiscal reports, and January 15, 2021, for calendar year reports.
- Mapping of Wildland Fire Perimeters – All wildfires with a discovery date in the calendar year that are 10 acres or greater in size must be mapped digitally and turned in to forest GIS group for inclusion in the corporate GIS data prior to January 31 of the year after discovery, regardless of whether or not the fire is declared out. Perimeters from smaller wildfires are encouraged to be mapped and included in the GIS data but are not required. There may be cases where a perimeter is also captured in FACTS. Units should verify those acres entered spatially match those acres reported in the InFORM.
- Managers are encouraged to periodically update these reporting systems throughout the year after each fire occurrence.
- On July 24, 2019, the National Wildfire Coordinating Group Executive Board approved a proposal from the Fire Danger Subcommittee to update the initial NFDRS2016 Rollout Plan. All units will be fully transitioned to NFDRS2016 by January 2021.

Targets-Performance:

Forests are to notify the Regional Fire Planner of any anticipated shortfalls in meeting assigned regional and national resource capability expectations. This notification should be submitted by 30 days after the release of FINAL Program Direction. Forests should consider preparedness base salary charged to suppression in their capability estimates.

Program Expectations-Firefighting Resource expectations are established at the levels shown in the table below at this time. Current and future operational needs analyses may adjust these expectations in 2021 and future fiscal years while ensuring no significant reduction in overall regional and national resource capabilities.

Forest	Engines	Dozers	Tractor/Plo ws	IHC
Non Responsive Record				

BLI: FEDERAL LANDS FOREST HEALTH FUNDING (SPFH)

Earmarks and National Commitments: None

General Instructions:

Pest conditions and forest health (SPFH) budgets vary from year to year; therefore, it is not feasible to make out-year budget commitments or funding commitments early in the fiscal year before we receive our final budget. Once the final budget is received, other forest health (SPB/HWA/Gypsy Moth) priority projects will be funded based on need and budget availability. For Southern Pine Beetle prevention related projects, please include the number of acres of thinning. These data will be used for allocating funds later in the fiscal year. If SPB populations warrant suppression measures, these projects will be funded out of SPB prevention funding. For Hemlock Woolly Adelgid suppression projects, please provide a funding request and acre target.

Special Instructions:

SPFH activities support National Strategic Goal 1 (Restore, sustain, and enhance the Nation's forests & grasslands), Objective 1.4 (Reduce adverse impacts from invasive & native species, pests, & disease).

Regional Focal Area: **Restore**

Objective 2: **Native Vegetation Identified In Forest Or State Plans Is Restored**

- NFs within the range of longleaf pine should make restoration of this species a priority following recent SPB impacts.
- Proper species for the site and proper planting densities should drive restoration activities being funded by SPFH.
- Restoration efforts should be coordinated with Forest Management, Biological and Physical Resources, and Fire to achieve multiple benefits.
- NFs should establish and/or enhance collaborative partnerships to implement appropriate restoration activities across the landscape.

Regional Focal Area: **Protect**

Objective 2: **The Basic Structure, Function, And Resilience Of Ecosystems Are Protected**

- The National Performance Measures set includes a measure for SPFH: "Highest priority acres treated annually for invasive terrestrial and aquatic species on NFS lands."
- Forest Health Protection activities should be coordinated with Forest Management, Biological and Physical Resources, and Fire activities to achieve multiple benefits.
- Whenever possible, NFs should leverage funds with other partners to reduce impacts and extent of non-native invertebrate species. Invest SPFH program funds

where the Region will realize the greatest returns – consider multiple benefits, likelihood of success, most-valuable acres, etc.

- Whenever possible, NFs should maximize acres being treated and cost efficiencies through the use of stewardship contracting.

Regional Allocation Process

- FY 2021 budget and targets are allocated based upon needs expressed in the IRP and in coordination with FHP field office staff. Adjustments are made based on the total amount of funding available in the regional allocation.
- Criteria that are used to determine the funding level for a given request are: linkage of proposed activities to statewide SPB hazard maps, pest population level, availability of control techniques, feasibility of treatments, values at risk, past performance of the requesting entity, and available funding in light of other requests.

Unit	Forest	Funding	Purpose	HWA Target (acres) SP- INVSPE- FED-AC	SPB Target (acres) SP- NATIVE- FED-AC
Non Responsive Record					

Non Responsive Record

Planning and Accomplishment Reporting

Core Accomplishments are achieved only through direct expenditure of SPFH funds. Integrated accomplishments are those that were achieved using funds from one or more BLIs that are not SPFH.

WorkPlan is the database of record for planning all SPFH. SPFH integrated accomplishments should result from specific planning with other resource areas. SPFH planned accomplishment should be entered into the WorkPlan for the BLI that is hosting the accomplishment. Integrated accomplishments need to be supported by a “purpose” statement in project documentation. Unified accomplishments will result from these activities.

SPFH accomplishment reporting will be compiled from a variety of databases, including FACTS and the ForHealth database. All SPFH integrated accomplishments need to be reported by the primary purpose BLI in the appropriate database of record. The PAS program automatically rolls up accomplishments from the various databases. Guidance for reporting in the correct database and instructions for accuracy and precision are in the Performance Measures table.

The ForHealth database is the database of record to report accomplishments and opportunities. **National Forests should enter SPB accomplishments into FACTS;** RO FHP staff will extract the accomplishment data from FACTS to enter into the ForHealth database. **National Forests should report all other accomplishments (hemlock woolly adelgid, gypsy moth, etc.) directly to FHP on a regular basis throughout the year.** RO FHP staff will take this information and enter the appropriate accomplishments into the ForHealth database. Accomplishment reports are used by the WO, RO, and partners for providing input to Congress; these reports are important for future budget formulation.

NATURAL RESOURCE PROGRAMS: CFLN, CWKV, CWK2, NFHF, NFMP, NFRG, NFVW, NFTM, NFWF, RTRT, SPFH, SSCC, SSSS TPBP, TPPS**REGION 8 BUDGET PLANNING OVERVIEW:**

Starting in FY 2014, the R8 Budget Guidance, under the approval of the Regional Forester, addressed growing budget concerns across the region by initiating a more integrated, prioritized, and project-based approach to natural resource budget planning to be used by all R8 national forests going forward. This direction is part of an agency-wide shift away from budgeting by staff costs and toward budgeting by integrated projects that represent priorities and include implementation funding from multiple programs. These shifts continue in FY 2021 with budget modernization and support of the work financing principle. While many R8 forests have already been using a project-based planning process, all are expected to now incorporate this approach into natural resource funding requests.

This year's Landscape-level Integration and Shared Stewardship Budget and Planning process (LLISS) includes forest budget requests associated with Forest Management, Biological and Physical Resources, Hazardous Fuels, and Forest Health Protection, Planning and Inventory & Monitoring Programs. As referenced in the LLISS program of work letter signed by the Regional Forester on September 4, 2020, spatially planning FY21 work for Timber, Fuels and Non-native Invasive Species (NNIS) program areas in FACTS will be critical to the success of LLISS and the Region's Shared Stewardship endeavor. To improve accountability, understand sub-regional priorities, and seize opportunities around Shared Stewardship with our State agencies, we will continue to support the creation and maintenance of reliable and relevant data that leads to increased activities across all lands. Much learning should occur with these efforts resulting in proactively positioning of the region to incorporate additional programs of work into the spatial environment in the future. On October 1, 2020, the RO pulled all planned spatial activities for Timber, Fuels, and NNIS program areas in FACTS. An analysis of that data will be performed and shared with the field.

NATIONAL COMMITMENTS:

- Federal PARC Coordinator (\$65,000).

COLLABORATIVE FOREST LANDSCAPE RESTORATION PROGRAM (CFLRP):

The Collaborative Forest Landscape Restoration Program (CFLRP) continues to fund four Region 8 projects in FY 21. Please ensure the applicable Initiative Project Codes are selected in your project plans in WorkPlan. **For tracking purposes, these projects must be planned in separate and distinct project plans.**

Regular appropriated funding from a variety of Region 8 program funds plus partner contributions (collectively known as matching funds) are used to pay up to 50 percent of the cost of implementing and monitoring ecological restoration treatments on NFS lands for CFLRP projects. The remaining 50 percent is provided from CFLN funding provided by the WO. Due to Budget Modernization, there is now a difference in the shorthand codes for Salary & Expenses (S&E) versus Program Funds. Unit S&E ceilings already include the amounts for CFLRP.

Additional instructions and program guidance for CFLR projects can be found on the CFLRP website, click on this link to access.
<https://www.fs.fed.us/restoration/CFLRP/index.shtml>

Forest	Project Identifier/Name	Shorthand codes for S&E (Override 0820)	Direct Project Shorthand Codes/Override
Non Responsive Record			
0			
0			
1			
1			

FY21 Distribution of Funding for CFLRP Projects					
	CFLR023 LONGLEAF PINE ECOSYSTEM RESTORATION AND HAZARDOUS FUELS REDUCTION (NFs in MS)	CFLR018 SHORTLEAF- BLUESTEM COMMUNITY (Ouachita NF)	CFLR022 OZARK HIGHLANDS ECOSYSTEM RESTORATION (Ozark NF)	CFLR019 GRANDFATHER RESTORATION PROJECT (NFs in NC)	Grand Total
Distributed in FY21 Operating Budget					
Non Responsive Record					
Final Allocations					
Non Responsive Record					

**Funding not immediately available for obligation, awaiting apportionment. Please move forward with planning so that projects can be executed upon receipt.*

JOINT CHIEF'S LANDSCAPE RESTORATION PROJECTS:

Progress reporting is required for all Joint Chiefs' Landscape Restoration Projects. Guidance and templates for progress/final reports will be provided to units at a later date. Due to Budget Modernization, there is now a difference in the shorthand codes for Salary & Expenses (S&E) versus Program Funds. Unit S&E ceilings already include the amounts for Joint Chief's Projects. It is up to each unit to determine if S&E costs should be accounted for in project implementation based on their approved project proposals. Units with new projects for FY2021 will need to establish the S&E SHCs in FMMI using the new SRT SHC request tool if there is a need to associate S&E costs with the completion of the Landscape Restoration Project.

Project Name	Forest	Project Initiative Code	S&E Shorthand Codes
Non Responsive Record			

The following table displays distribution of direct project funding. Please ensure the special shorthand codes required for tracking are established according page 24 of the [Accounting Structure Guide](#).

Due to tracking requirements, these projects must be planned in separate and distinct project plans in WorkPlan. The applicable initiative project code must be selected.

[illegible]

IMPROVING ENVIRONMENTAL ASSESSMENT AND DECISION MAKING (EADM):

The EADM working group and other staffs will continue to identify priorities to increase the Region's efficiency in environmental analysis, while meeting NEPA requirements and engaging with the public. Efforts will focus on providing training and development of additional tools to promote efficiencies, integration, and consistency across the Region.

- Promote the use all available tools and authorities for active management.
- Use web-based tools (eMNEPA) and corporate file storage where appropriate to improve efficiencies.
- Continue to provide Line Officer NEPA Leadership, Introduction to NEPA, and Advanced Effects Analysis either virtually or in person, as appropriate. All line officers should attend the Line Officer NEPA Leadership course and encourage participation of staff officers and specialists in the other courses.
- The staff is encouraged to participate in the National and Regional Training Cadres.

REGIONAL COMMITMENTS:

- Continue collaboration with the Center for Aquatic Technology Transfer (CATT) to provide aquatic organism passage assessments and other stream survey needs.
- TACCIMO to support project and forest climate change information needs
- Ecological Sustainability Evaluation (ESE) Tool support
- Continue sponsorship of the Continuing Education Program for Natural Resource Professionals
- Contribute funding to support national Partner positions (PARC, RMEF, NWTF and Nature Watch).
- Providing host funding in the amount of ~~Non~~ ~~Department~~ to each unit in support of Timber Strike Teams geographically located on the Chatt-Oconee and the Kisatchie. (Funding is held in reserves, will be allocated directly to units shortly have the operating budget is published.)

AIR RESOURCE PROGRAM:

The work of the Air Resource Management (ARM) Program is integrated within the work of other program areas; most directly, prescribed fire, watershed improvement and restoration, Class I and other resource inventory and monitoring, planning, and recreation. In order to maintain excellent customer service and streamline supervision of the Air Program staff, a new BPR Organizational Chart (Org Chart) was approved by the Regional Forester on July 31, 2020; it took effect October 1, 2020. Therefore, funding will be held in the Regional Office. All affected employees have been provided with the shorthand codes to use. The table below serves as documentation of the change. See memo dated August 20, 2020 for further details.

Table 1: Region 8 Air Program Operational Scenarios					
Before BPR Org Chart Change			After BPR Org Chart Change		
Position	Supervised by	Stationed on	Position	Supervised by	Stationed on

	Non Responsive Record
A	
A	
A	
Ai	
G	
Ai	
I	

REGIONAL GENETIC RESOURCE MANAGEMENT AREAS:

The maintenance and operation of seed orchards and the Ashe Seed Facility through the Regional Genetic Resources Management Area (GRMA) Program is foundational to our National strategic goals to accomplish restoration and complete required reforestation. Seed orchards and the tree seed bank storage facility provide the high quality and genetically diverse seed that is needed to support our regional reforestation and restoration programs. These regional resources support Forest Plan reforestation and restoration goals, with an emphasis on priority species (Longleaf and Shortleaf pines and oaks) and specific seed (breeding) zones.

Forests that have seed orchards require the funding shown on the table below to cover non salary and expense cost, i.e., direct program cost, for basic operation and maintenance of the GRMAs. These funds were held off the top and are identified in a separate column in the individual allocation tables for the respective unit. **The funds should only be used for the seed orchards, and are not part of the forest's discretionary funding**

Note: Any work related to progeny test maintenance or seed production areas should be funded as special projects, as they are not funded through the seed orchard figures below.

Forest	Seed Orchard	Type of Seed/Units Supplied	Funding Needs
Non Responsive Record			

*Includes funding for ACES agreements to fill personnel gaps due to retirements.

CONSERVATION EDUCATION PROGRAMS:

Conservation education programs (e.g. Every Kid in a Park, More Kids in the Woods, Children's Forests) are being funded through multiple BLIs in FY 2021. Funding for conservation education programs will be allocated to the field through a competitive request for proposals process. All conservation education programs should be done through partnership and funds obligated in a partnership agreement.

- Sponsor special events on national forests and grasslands such as More Kids in the Woods, National Fishing Week, Celebrating Wildflowers and National Hunting and Fishing Days. Celebrating Wildflower (CW) activities can include interpretive talks, interpretive walks, newspaper articles, content for CW website, and creation of pollinator gardens.
- Provide presentations to external groups, such as schools, civic groups, and garden clubs.
- Develop and disseminate information for hunting, fishing, and viewing opportunities on national forests and grasslands.

- Provide information and related educational activities about preventing, detecting, and controlling non-native invasive species of wildlife, fish, and plants that damage native species habitats.
- Promote bear awareness messages consistent with the national “Be Bear Aware” program. Ensure “Be Bear Aware” brochures are available in all visitor reception areas on units with bears.
- Develop and maintain NatureWatch viewing sites
- Increase the diversity of National Forest recreation users, through improved outreach, responsiveness, and communication. Emphasize and develop efforts to reach underserved audiences, such as urban children, people with disabilities, Tribes, and other audiences not traditionally reached by our efforts.
- Coordinate these activities with Recreation whenever possible.

GRAZING MANAGEMENT:

Forests are expected to plan for and properly administer all livestock grazing on NFS lands to maintain a sustainable supply of forage for livestock and wildlife, to maintain open space and habitat connectivity by linking NFS grazing authorizations to privately owned lands managed for agricultural production, and to help sustain the rural based ranching and farming lifestyle.

Each forest is to develop a program of work that provides for economic opportunities for rural communities, supports ecological restoration efforts, and conserves working landscapes associated with open space and habitat connectivity across NFS and other federal, state, tribal, and private lands.

Implement recent decisions and complete structural and non-structural improvements whose primary purpose is to maintain or improve the biological and physical resources of rangelands. Improvements should be funded through the use of grazing fee credits when applicable.

All applicable units should use “Grazing Fee Credits” in lieu of collecting grazing fees to accomplish vegetation, soil, watershed, wildlife habitat, hazardous fuels, and noxious weeds projects.

Forests must continue to act upon the NEPA Rescission Act Schedule. Allotments that have never had NEPA documentation are highest priority.

MAINTENANCE AND RESTORATION OF ECOLOGICAL SYSTEMS:

Region 8 activities in support of restoring ecosystems (forested, grassland, and aquatic), producing sustainable timber volume that represents maximum economic return, promoting and maintaining healthy and productive forests, reduction of hazardous fuel condition, producing biomass, and promoting economic viability of local communities. Active Forest Management also contributes to other natural resource programs that promote wildlife, clean air and water, and successional diversity. Region 8 Forests will continue to explore opportunities to move toward more integrated management of natural

resource programs and work with partnerships to increase capacity and reduce funding constraints. An integrated effort in response to the annual reports should cross staff areas (Forest Management, BPR, Fire & Aviation, and Forest Health). See Table 1 and business rules for reporting requirements.

Conservation of aquatic and terrestrial TESSCC (Threatened, Endangered, Sensitive, and Species of Conservation Concern) and their habitat is an integral component of successful management of national forests and grasslands.

- Increase the use of stewardship contracts/agreements and use of Good Neighbor Authority where appropriate.
- Implement the portions of the Regional NNIS Framework for all taxa. Participate in developing state aquatic invasive species plans, and participate in aquatic NNIS partner groups. Continue to develop and participate in Cooperative Weed Management Areas and Cooperative Invasive Species Management Areas.
- Continue to support the SRS with ongoing work related to priority species (e.g. longleaf, shortleaf); sensitive tree species (e.g. Red spruce, hemlocks, American chestnut, etc.); and habitat restoration.
- Actively participate in the longleaf and shortleaf pine restoration framework development and implementation. When reporting accomplishments in FACTS/WIT that meet longleaf pine restoration criteria, report as "Longleaf Restoration" under the Implementation Tab.
- Use integrated vegetation treatments to protect and restore ecosystems, address energy needs, and protect human communities as described in each unit's Forest Plan and NEPA documents. The various available types of timber sale contracts and permits have been shown to be an efficient and effective means to accomplish these objectives in most cases.
- For Watershed Condition Framework (WCF) and Priority Watersheds, units are expected to continue to collaborate with partners to identify additional priority watersheds corresponding to a reasonable and achievable 5-year program of work. Units will complete the development of Watershed Restoration Action Plans (WRAPs) for all identified priority watersheds and continue/begin WRAP implementation. Units will also begin the monitoring and evaluation phase of completed restoration activities.
- Build the unit's capacity to have native plant materials available for restoration and rehabilitation focused on "workhorse" species; forbs that will assist in providing pollinator and other wildlife habitat; and wetland species. Consider Conservation and Land Management Internship Program for seed collection.
- Emphasis for reforestation is on reducing current reforestation needs with priority to required reforestation following timber harvest when CWKV funds are insufficient. Next priority would be accomplishing restoration on sites with no or low stocking as a result of a catastrophic event. However, deforested areas on low productivity sites that have had one or more unsuccessful reforestation treatments in the past should be given a careful scrutiny before treating again. Naturally deforested areas that represent an ecological condition of low tree stocking may be excluded from reforestation. Highest priority should be given to those sites for which

nursery stock has been allocated and particularly sites for which reforestation are mandated under the National Forest Management Act (NFMA).

- Priority for timber stand improvement (TSI) treatment should be those sites that have the highest potential for promoting forest health, improving growth, and count toward FOR-VEG-IMP targets. This could include opportunities to reduce hazardous fuels and/or contribute to a landscape-scale improvement in ecological condition class and/or improve terrestrial wildlife habitat by reducing tree density or changing tree composition to better meet terrestrial habitat.
- Participate in National Fish Habitat Partner groups such as the Eastern Brook Trout Joint Venture and the Southeast Aquatic Resources Partnership. Coordinate with recreation to manage selected streams, lakes and ponds to provide quality recreational fishing experiences. Improve access for handicapped anglers and bank fishermen.
- Aggressively address aquatic organism passage issues at road-stream crossings to reduce habitat fragmentation and to improve aquatic species populations.
- Restore or enhance acres in fire dependent forests using prescribed fire, timber sales and stewardship contracts and agreements as tools to benefit species such as red-cockaded woodpecker, scrub jay, smooth purple coneflower, and gopher tortoise.
- Forest Supervisors are expected to meet at least 5 percent growth annually of RCW populations until they meet their RCW recovery plan objective.
- RCW donor and recipient populations should collaborate using the framework established in the regional RCW translocation strategies. Forests, however, are still expected to meet at least 5 percent growth of RCW populations annually until they meet their RCW recovery plan objective.
- Complete significant conservation actions for the benefit of TESSCC.
- Develop and implement conservation strategies for sensitive species and species of conservation concern, as well as for any proposed species without conservation strategies.
- Accelerate efforts to restore and maintain high elevation grassy balds on Appalachian forests.
- Accelerate efforts to restore and maintain high diversity bogs and wetlands.
- Forests should continue to participate in the revision of the Regional Forester's Sensitive Species list.
- Forests and grasslands should continue to develop ex situ collections of G1 or G2 plants on their unit that are NOT federally-listed. Seed should be sent to the National Seed Lab.
- Continue emphasis on bat monitoring, summer and winter, in regard to implications of white-nose syndrome.
- Work with state wildlife agencies to implement the North American Bat Monitoring Protocol on each forest.

Forests should strive to meet the pipeline objectives of 1) 150 percent of a 3-year rolling average annual timber sale program level at **Gate 2** and 2) completing all **Gate 3** activities by September 30 for 75 percent of the following year's timber sale program level. These

objectives should be sought both at the Forest Level and District Level and should be visible in the development of each Unit Plan.

To assist units in meeting these objectives, two Timber Strike Teams have been approved; one hosted on the Chatt-Oconee in Georgia which is fully operational and the other hosted on the Kisatchie which is continuing to stand up. These teams are available to perform basic timber sale preparation duties such as boundary marking, timber marking, production cruising, post cruise processing, and GPS data collection. Full performance skill sets would allow the team to increase capacity for the region in the Gate 3 and Gate 4 process. This would allow a “turn key” approach for the team and requesting forests, where the team could handle all aspects up to completion of Gate 4 and advertisement of a timber sale. The teams would be able to address a wide range of project requests anywhere within Region 8.

NFF TIMBER DEPOSIT REQUIREMENTS:

For FY 2021, Regions are still required to ensure there are sufficient National Forest Fund (NFF) receipts to cover 25 percent Payment to States obligations and all mandatory transfers into other accounts that are also funded from NFF, including but not limited to the 10 percent for Roads and Trails, Timber Sale Pipeline Fund, Range Betterment, and other national commitments.

BIOMASS:

As part of the Agency’s Strategic Plan, the WO reports the amount of biomass (BIO-NRG) in green tons made available from hazardous fuel reduction and restoration treatments on Federal lands. The accomplishment is pulled directly from TIM. It is very important that each forest properly report their estimate of biomass being sold. This estimate is to be done for every timber sale or stewardship contract awarded. The following link contains instructions on how to enter this information into TIM to report the amount of biomass (Bio0NRG)

<http://fsweb.ftcol.wo.fs.fed.us/frs/tim/support/documentation/documents/biobased.doc>

INVENTORY, MONITORING, AND PLANNING:

Strategic Objective A of the USDA Forest Service Strategic Plan 2015-2020 calls for coordinated inventory, monitoring, and assessment activities across all lands to improve our adaptive management of natural resources. National program priorities are:

- Plan revision units (Nantahala-Pisgah) should be conducting collaboration and other activities necessary for completing the requirements in the Planning Rule.
- Continue developing regional broader-scale monitoring strategies under the requirements of the Planning Rule.
- Continue working on high priority implementation actions and pilots for improving Inventory, Monitoring, and Assessment (IMA).

- National Visitor Use Monitoring (NVUM): The FY 2021 schedule of sample days for visitor use monitoring and expectations for conducting inventory design has been established and regional targets are assigned and provided to the field by the WO Recreation, Heritage, and Volunteer Resources Director.

Mandatory Monitoring Activities for R8:

The inventory and monitoring activities listed below are determined to be mandatory for this program based on the following criteria:

- Activities defined by national or regional protocols and which must be performed as scheduled to meet the national or regional information needs
- Activities associated with legal or regulatory requirements

1. Land Management Plan Biennial Monitoring Evaluation Reports

All units will move forward submitting Biennial Monitoring Evaluation Reports (BMERs) in even years (FY22, FY24, etc.) unless they are in plan revision. All units should have completed a BMER covering FY18 and FY19 by Sept 30, 2020. Any units who have not completed a BMER in FY20 will provide their most current draft, a letter explaining the current status and timeline for completing the BMER. The RO will perform after action reviews of the FY20 pilot forests use of the national BMER templates. Units will transition to the new templates for FY22, pursuant to Washington Office direction. Units are encouraged to work with the Regional Office to lay strategic plans to achieve the goals of the BMER outlined in the Planning Rule and Directives for FY22.

2. Integrated Vegetation Inventory and Monitoring

Funding for this work is managed by the Regional Office to facilitate delivery through the Forest Inventory and Analysis (FIA) program (a part of Forest Service Research). Initiated intensifications will continue as funding is available.

3. National Visitor Use Monitoring NVUM

NVUM is a nation-wide survey to collect information on National Forests and Grasslands about visitor satisfaction and use. Surveys are done according to the national protocol and schedule (see <http://www.fs.fed.us/recreation/programs/nvum/>). Forests scheduled for the survey must complete their assigned targets in order to achieve desired national and regional results. Full survey day targets are allocated, anticipating full funding in the Final.

Forest	Projected
--------	-----------

	Survey Days
Non Responsive Record	
Land Between the Lakes	Inventory Design

Program management support for NVUM will be provided through the Recreation staff in the RO. All NVUM funding will be held in the regional reserve account and allocated separately upon request. The average expected cost for a day of field sampling is \$380.

Note that the allocation to the GWJEFF, NF's in Florida, and the El Yunque will be reduced by Non each because this amount was given to the Forests in FY2020 to prepay a partnership agreement pertaining to conducting the survey. The amount deducted from these three units is distributed to the three FY 2021 Inventory Design Forests Non each to Cherokee, Daniel Boone and Land Between the Lakes) in FY 2021 for those Forests to prepay any partnership agreements (and which, in turn, will be deducted from their FY2022 allocations). Partnership Agreements should be coordinated through the Recreation Staff in the RO.

4. Air Quality Monitoring Regional Commitments

Air Program National Commitments		
Improve Visibility Monitoring Sites		
Region	Forest/Unit	Site(s)
Non Responsive Record		

5. R8 Bird Survey

Region 8's Landbird Monitoring program (formerly R8 Bird) is a long-standing Region 8 protocol for annual surveys of migratory and resident landbirds across the region.

Regional design and analyses mandate that all forests follow established procedures and protocols in order to achieve desired results. Refer to the Southern National Forest's Migratory and Resident Landbird Conservation Strategy for details on these requirements. Funding is anticipated to be a priority for this work as provided in prior years. **All units funded shall inventory their total assigned points and complete data entry into the appropriate database prior to the end of each fiscal year. In FY20/21, the RO will migrate the R8 Bird oracle database and data entry interface to a new platform housed within the Klamath Bird Observatory which is in-line with all the other Regions of the Forest Service. Custom tools will be developed in FY21 that will provide enhanced user interface and spatial tools for the Forests. Units will be instructed by BPR to begin using the new data entry interface in FY21 following workshops and training.**

Forest	Assigned Points
Non Responsive Record	
LBL	200
Non Responsive Record	

6. Best Management Practices (BMP) Monitoring Requirements

The National Best Management Practices (BMP) Program improves agency performance, accountability, consistency, and efficiency in protecting water quality. It also enables the agency to readily document Clean Water Act compliance with management of nonpoint source pollution at local, regional, and national scales, while addressing the 2012 planning rule requirement for national BMPs (36 CFR 219.8(a)(4)). The National BMP Program is a critical component of NFS's stewardship of its lands.

Monitoring is an integral component of the National BMP Program. FY 2011 was the first year of a 2-year (FY 2021-2022) monitoring cycle. During the 2-year cycle, the WO has assigned each administrative unit a target of 14 protocols to be monitored. Additionally,

Region 8 is responsible for ensuring that monitoring of each of the ten non-planning resource area BMPs is completed for activities occurring on NFS lands.

To accomplish these goals, for FY 2021, each administrative unit is assigned a target of monitoring the minimum number of protocols needed to reach their total of 14 protocols for the FY2021-2022 monitoring cycle. Targets for FY 2021 in Region 8 are shown in the table that follows.

A focus resource area is identified to ensure a sufficient number of monitoring results are collected to analyze the implementation and effectiveness of the BMP. **One of the projects to be monitored on each administrative unit in FY 2021 should be a Vegetation Management activity.** Besides the assigned targets Forests may select which monitoring protocols to use for the other activities. Forests are requested to use several BMP monitoring protocols, and not to concentrate the monitoring within only one or two protocols.

FY 2021 BMP monitoring results are to be entered in the interim National BMP Monitoring Database by October 31, 2021. The National Core BMP Technical Guide (Volume 1), BMP monitoring protocols and forms, and training webinars are all available at the National BMP Program website (http://fsweb.wo.fs.fed.us/wfw/watershed/national_bmps/index.html).

FY21/22 BMP monitoring targets

In addition to the mandatory inventory and monitoring program activities; the following are regional priority activities:

- Legacy data migration or entry into corporate data systems and meeting corporate data standards will be coordinated through the RIM Staff Program Direction.
- Ecosystem Restoration – tracking changes in conditions related to Longleaf Ecosystem Restoration, Shortleaf Pine Restoration, and Southern Appalachian Restoration Forests within the range of longleaf pine are expected to continue participating in the Regional effort to improve our inventory and assessment of longleaf conditions on the Forests.
- Strategic invasive species inventory and mapping.
- Strategic TES, Species of Conservation Concern, and Focal Species monitoring.

- Soil Resource Inventory (SRI).
- Forest Soil Disturbance Monitoring Protocol (FSDMP) and reports.

Forests may exercise discretion in planning these activities using the following criteria:

- Existing data should be entered into corporate data systems for mandatory and priority needs first.
- Information needed for plan revision or monitoring.
- Un-inventoried lands (such as recently acquired lands).

LAND MANAGEMENT PLANNING SPECIAL INSTRUCTIONS:

National program priorities are to continue land management plan (LMP) revisions and to maintain existing plans and completing high priority amendments. Forest Supervisors are responsible for continuously maintaining the viability and integrity of forest plans that are not under revision. Maintenance activities should be carried out each year, including monitoring their forest plans, amending forest plans as needed, supporting public involvement and participation, and coordinating with other government entities prior to or outside the revision process.

NFMP funding is provided for the continuation of LMP revision work under the 2012 Planning Rule for Nantahala-Pisgah National Forests. The Nantahala-Pisgah will continue development of NEPA analyses and documentation, and other compliance needs, consistent with their Contract for Success. The Draft Environmental Impact Statement and Draft Plan for public review was released in FY 2020. These Forests will continue to support collaboration and public involvement for the plan revision to meet their schedule for completing the revision.

The Ecological Sustainability Evaluation (ESE) Tool is the standard process and tool for determining viability of species and ecological integrity in LMP development and implementation. Governance and oversight of the ESE Tool is provided by Biological and Physical Resources and Planning in the RO.

- The region is committed to the use of ESE tool for the Nantahala-Pisgah forest plan revision.
- The Forest requests short-term contractual support to complete analysis and documentation using data stored in the ESE application to complete the revision. Estimated cost is \$Non (currently through Planning).
- The region plans to develop a strategy in FY2021 for implementing the 2012 Planning Rule through subsequent plan revisions, including the long-term role of ESE as a planning tool.

CWK2 - KV REGIONAL PROJECTS:

Funding we be allocated once the balance analysis and FY20 year-end close are completed

CWK2 - KV FOREST PROJECTS:

Units with Forest-level CWK2 funds remaining from the FY20 balance analysis and CWKV to CWK2 conversion will receive those allocations, if requested in their LLISS program of work. Future allocation of Forest-level CWK2 is dependent upon the outcome of the annual balance analysis.

RTRT - REFORESTATION TRUST FUND:

As per U.S. Code § 1606a. Reforestation Trust Fund, these funds are designated for reforestation and timber stand improvement activities as well as administrative costs associated with a Forest's reforestation and timber stand improvement work. FY21 allocations are based on accomplishment of the Forest's projected targets for FOR-VEG-EST and FOR-VEG-IMP that are non-KV related and were stated in the Forest's LLISS workbooks. In addition to these LLISS targets, funds were allocated as follows:

SPFH – FOREST HEALTH PROTECTION:

Pest conditions and forest health (SPFH) budgets vary from year to year; therefore, it is not feasible to make out-year budget commitments or funding commitments early in the fiscal year before we receive our final budget. Once the final budget is received, other forest health (SPB/HWA/Gypsy Moth) priority projects will be funded based on need and budget availability. For Southern Pine Beetle prevention related projects, please include the number of acres of thinning. These data will be used for allocating funds later in the fiscal year. If SPB populations warrant suppression measures, these projects will be funded out of SPB prevention funding. For Hemlock Woolly Adelgid suppression projects, please provide a funding request and acre target.

NFHF – HAZARDOUS FUEL REDUCTION:**Regional Commitments:**

The Forests are expected to participate in regional efforts for the implementation of the National Cohesive Wildland Fire Strategy.

Partnerships, Agreements, & Diversity Development Commitments:

Hazardous Fuels funds will be obligated to regional agreements for planning, implementing and monitoring of the regional fuels program.

General Instructions:

We will continue to work toward the goals of the National Cohesive Wildland Fire Strategy (Cohesive Strategy): restore and maintain resilient landscapes; develop fire adapted communities; and respond to wildfire safely, effectively and efficiently.

NFHF supports mechanical and prescribed fire treatments on NFS lands with a priority to the high-risk wildland urban interface (WUI) areas identified in the Southern Wildfire Risk Assessment and within Forest specific Community Wildfire Protection Plans (CWPP). This work is to maintain and enhance the fire resilience of fire dependent ecosystems with a focus on minimizing the risk and/or consequences of catastrophic wildfire.

National program emphasis will be described in the FY 2021 agency budget advice. Forests are encouraged to review the national budget advice. The use of NFHF funds is not exclusive of other land management goals but is a component of Cohesive Strategy goals.

Employees performing prescribed fire work on another unit, will adhere to the following direction:

- When an employee is assigned a WFSE or NFSE code, the employee continues to charge base salary, overtime and any differentials to the home unit WFSE or NFSE code.
- If an employee is in travel status, the travel is charged to the employee's home unit WFSE or NFSE code.
- Overtime and differentials are paid from the employee's home unit WFSE or NFSE code. Travel is paid from the employee's home unit WFSE or NFSE code.
- All of the above are true unless the employee is formally detailed to another unit (an SF-52 action has been processed for the detail). On the effective date of the detail, the employee charges to the receiving unit's job codes for all the above.

Fleet Costs: All fleet costs are being held off the top by the Regional Office. Please be reminded that fleet use on an incident should continue to be charged to the incident P-code. The mileage should be noted on the vehicle's monthly fleet log.

Regional Priorities: Relationship Building, Partnerships and Collaboration

Mitigating wildfire risk and development of resilient landscapes and communities requires ongoing collaboration with multiple partners. Numerous programs and partnerships including the Collaborative Forest Landscape Restoration Program, Joint Chiefs' Landscape Restoration projects, The Nature Conservancy, Fire Learning Networks, State Fire Assistance, Volunteer Fire Assistance and multiple NGOs continue to provide opportunities to partner with other countries, agencies and organizations to work across boundaries, achieve fire management objectives, and share and exchange knowledge. Continue working with existing partners, while seeking to increase collaborative opportunities to assist communities in becoming fire-adapted and resilient to wildfire.

Coordinate with local, state, and regional organizations in the implementation of the Regional Haze Regulations. Where applicable, address Forest compliance with PM2.5 and ozone non-attainment areas. Interact with NF air quality specialists to monitor select prescribed fires for PM2.5 concentrations at identified smoke sensitive targets.

Regional Priorities: Integrated Restoration

Coordination, timing, and location of fuel treatment activities should be planned to maximize resource benefits. A coordinated effort is needed to respond to the annual accomplishment, similar to our cross-program area coordination that occurs within the Regional Landscape Level Integrated Shared Stewardship Team (LLISS).

There are many project specific initiatives such as the Joint Chief's projects, Collaborative Forest Landscape Restoration Projects, and other National NFHF specific projects. These projects are designed to accelerate restoration efforts at specific locations. The implementation of these projects should not reduce the regularly funded program of work and restoration efforts of the Forest.

Forests will have a single Unified target, to which all hazardous fuel reduction accomplishments are credited, regardless of the funding source used to finance the treatment. Specific targets will not be assigned for NFHF or other accounts within the Unified hazardous fuels reduction target.

This table does not include a range of variability because we were directed to not leave any acres at the regional office with the initial LLISS program of work for the Forests. Note that approximately 150,000 acres of this total is planned to be accomplished by State partners associated with these Forests. This target includes all fuels/vegetation treatments, regardless of funding source or primary intent, that manipulate the available fire fuel bed such that a resulting wildfire in that stand will exhibit less resistance to control/containment and lower fire intensity levels than would have been experienced under the same environmental conditions with previous fuel conditions.

Accomplishment Code	FP-FUELS-ALL
Non Responsive Record	

Non Responsive Record	
60 Land Between the Lakes NRA	1 2,705
Non Responsive Record	

Regional Allocation Process:

FY 2021 budget and targets allocations are determined based upon needs expressed in the Landscape Level Integrated Shared Stewardship program of work and performance based upon criteria listed below:

- Forests demonstrate ability to meet regional and national commitments (e.g., accomplished assigned targets).
- Program activities contribute toward threatened and endangered species recovery actions.
- Program activities contribute toward fuel condition class change and have multiple benefits.
- Partnerships are a significant contributor toward overall program accomplishments (# of projects, value contributed, and percentage of total allocation).
- Stewardship contracts and agreements increase program capacity.
- Terrestrial and aquatic non-native invasive species issues are addressed.
- NEPA appeals are affirmed.

Accomplishments – Performance:

Hazardous fuel reduction program performance is measured in three categories: 1) reduction of hazardous fuel on NFS lands within wildland-urban interface (WUI) areas; 2) reduction of hazardous fuels on NFS lands outside the WUI; 3) reduction of hazardous fuel on non-federal lands where fuel reduction activities on NFS lands (prescribed fire

projects) may put communities at risk. Meeting performance measures requires a combination of these three categories.

Non-WUI hazardous fuel treatments are included. When using authorities provided by the Healthy Forests Restoration Act of 2003 (HFRA), no less than 50 percent of NFHF funds shall be used on WUI projects on Federal lands, as defined in the HFRA. Refer to the National Hazardous Fuels Reporting Guide 2019 <https://usfs.app.box.com/file/530978721278> and the Region 8 Fuels reporting standardization guide <https://usfs.app.box.com/file/530979075664> for detailed information on reporting standards.

Performance Measure	Code	Report Where?
The following Performance Measures have targets assigned to the regions. Refer to Chapter 3, Performance Management for the target assignments.		
Number of acres treated to reduce the risk of catastrophic wildland fire (MULTI)	FP-FUELS-ALL	FACTS
The following performance measures do not have targets, but are the component pieces of the unified regional targets described above, Report fuels reduction accomplishments from all participating programs in order to monitor performance toward hazardous fuel reduction and restoration of fire-adapted ecosystems.		
Number of WUI acres treated	FP-FUELS-WUI	FACTS
Number of non-WUI acres treated	FP-FUELS-NONWUI	FACTS

Forests accomplishment goals are based on the National Hazardous Fuels Reduction target and the LLISS Program of Work submitted by each Forest for FY 2021. Forests are expected to perform within this range without additional NFHF funding. All units will need to evaluate current and anticipated accomplishment by April 15, 2021 and notify the Regional Fuels Specialist, Michael Ward, of any potential increases or deficits. Given the accomplishment goals listed above, the Regional Office should be included in the risk sharing process and participate in the decision-making process so the risk rewards of that decision become a shared responsibility.

Treatment Objectives:

Fuel treatment investments (NFHF) should create fuel conditions at stand or landscape scales that are unlikely to burn with destructive or unmanageable intensity under all but the most extreme burning conditions and increase the probability that a fire management response will meet these land management and protection objectives:

- Protect communities, (and associated lives, property and public infrastructure) which are at the highest risk from damaging wildfire.

- Protect critical resource and economic values and restore and maintain landscapes to accommodate fire within the context of fire regime parameters while meeting land management plan objectives.

Fuel treatment investments must focus on restoring and maintain resilient landscapes and develop fire adapted communities. When highest priority areas are near communities, emphasis should be given to acres identified as high risk in the Southern Wildfire Risk Assessment and/or identified in Forest specific Community Wildfire Protection Plans or equivalent plans that have identified communities at the highest risk to wildfire.

Reporting Direction:

All NFHF core activities (KP3), integrated activities (KP6 secondary fuels treatments), partnership accomplishments, and unplanned wildland fire with resource benefits, which count toward the unified hazardous fuels reduction target, are reported in FACTS and include spatial data along with the tabular record. Forest have 14 days post treatment implementation to enter reporting information into FACTS.

Hazard Mitigation Treatments on Adjacent Non-Federal Lands (NFHF):

To maximize benefits across the landscape, ensure proper sequencing of treatments, and leverage collaborative resources, the regions will coordinate hazardous fuel reduction projects with federal, state, tribal, and local partners, including cost-shared projects funded through the Cooperative Fire - State Fire Assistance program and Community Wildfire Protection Plan activities.

Grants should be planned and implemented to complement hazardous fuel reduction on Forest Service lands in high priority areas such as those identified in the Southern Wildfire Risk Assessment and in Community Wildfire Protection Plans (CWPPs) or equivalent collaborative plans. These funds are not to be granted to the states without Forest Service knowledge of project planning and implementation. If a region does not plan on using the full extent of identified funding, funds and authority may be transferred to another region with notification to the Washington Office Director of Fire & Aviation Management. The WO will monitor the use of these funds.

Acres accomplished with this program must be reported within FACTS by October 28, 2021, noted as NFHF core accomplishment on non-federal lands, and the ownership noted as "private." These acres will be counted toward the total regional hazardous fuel reduction goal. The local FS unit should provide assistance in collecting data needed for FACTS input; this data will have to be entered by the Forest Service due to access permissions being agency specific.

Timing between project initiation on NFS lands and non-federal lands should be planned to achieve benefits from proximity and leverage treatment effectiveness. Project costs

may include all costs necessary to plan and implement the projects on non-federal land only. Projects will focus on the areas that are the highest risk to the community.

Projects may use the grants and agreement instruments appropriate to the State and Private designated authority but will retain the hazardous fuel designation.

There will be no cost-share for non-federal hazardous fuels funds unless otherwise specified by Congress.

BLI: MAPS FUND (MVIS)

Earmarks and National Commitments: None

Regional Commitments: None

General Instructions: Cartographic products that are sold to the public are vital for forest and grassland users and promote public understanding of the Forest Service mission. Forest and Grassland staff are responsible for a complete inventory of all saleable map products each fiscal year and should maintain a six-month supply of saleable products. Re-supply of map products is at no cost and should be coordinated with the Cartography staff at the Regional Office. Periodically, maps are updated, and data reviews and layout edits are needed. When substantial salary time is needed to improve the quality and accuracy of map products, the Regional Geospatial Program Manager may provide limited funding based on days needed by forest and grassland staff and availability of MVIS funds.

APPENDIX A: DISASTER FUNDS GUIDANCE

Disaster Pre-Supplemental Funds Guidance

Pre-Supplemental Disaster Shorthand Codes allow the unit and region to track expenditures related to a hurricane or major storm events. Tracking expenditures is important for many reasons.

- 1) If the region receives supplemental appropriations or Federal Highway funds, such as ERFO, tracking these expenses makes it easier to process accounting adjustments.
- 2) Tracking expenditures related to a disaster event can help the region project what other similar responses and recoveries could cost.
- 3) **Expenditures against these disaster codes draw down regular annual appropriations** so tracking is key to ensure units and the region do not enter a deficit situation.

Establishing Disaster Shorthand Codes:

All future disaster event expenses should be charged to a “D” Disaster Shorthand code. Please do not use WFSU codes even if an Incident Management Team is brought to the unit to assist with response. You should coordinate with the *Regional Budget Analyst – Hurricane Recovery* for appropriate BLI to charge response expenses. Funds may be made available depending on the status of funds remaining in the region. WFSU funds should not be used for Disaster/Hurricane response activity. If an Incident Management Team is assigned to the hurricane, the unit’s budget staff must work with the team to provide available funding/BLI and assist with tracking overall expenditures. This will greatly assist both the unit and region when submitting requests for Supplemental Funds to OMB and Congress.

Most BLIs can be used for disaster response and recovery expenses but should be justifiable under appropriations law and agency policy. Project costs (fleet, contract, agreement, supply, etc.) should be charged to the most appropriate BLI. Typical disaster BLI’s include:

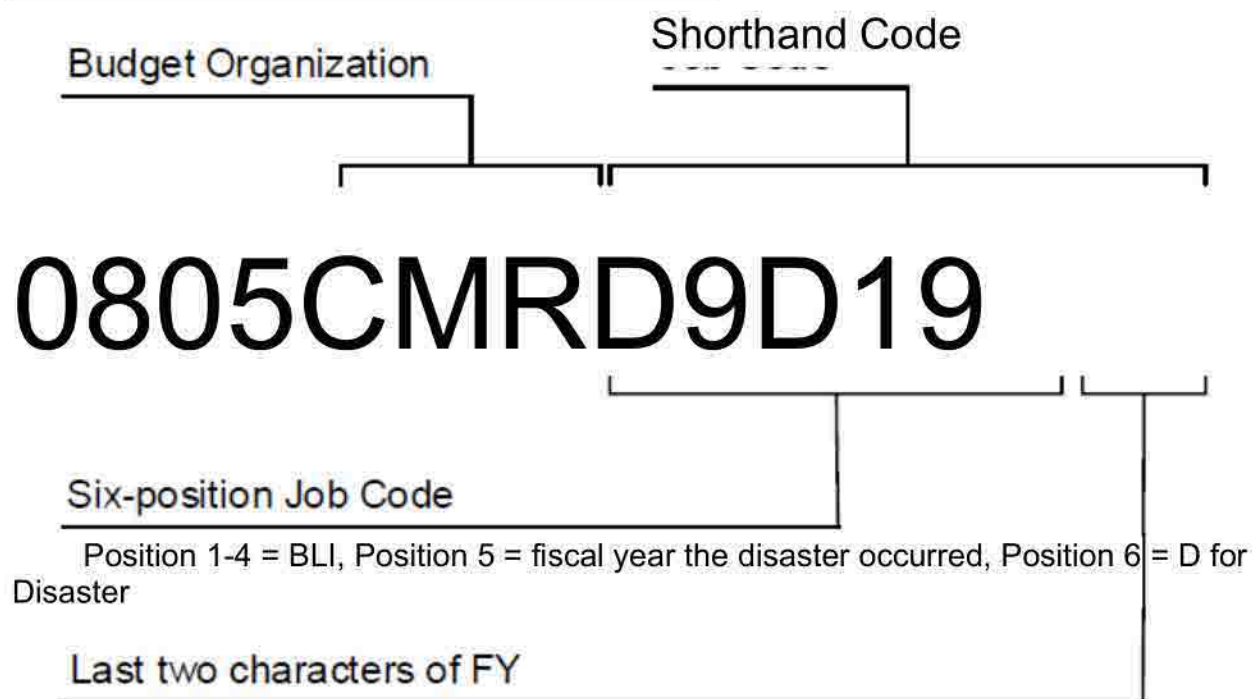
CMFC	NFHF	NFTM
CMRD	NFLM	NFVW
CMTL	NFRW	NFWF

Please discuss with the *Regional Budget Analyst - Hurricane Recovery* if your unit has a need for any BLI not listed above.

If your unit does not already have these established and rolled over annually, new requests should be sent to the *Regional Budget Analyst - Hurricane Recovery*. A job code

exception form must be processed with ASC-B&F so please request these codes as far in advance as feasible.

Disaster Job Code-Shorthand Code Structure:



Example 1 – Hurricane Florence occurred in FY18 so any roads related response and recovery expense for the National Forests in North Carolina in FY19 would be charged to 0811 CMRD8D19.

Example 2 – Hurricane Michael occurred in FY19 so any roads related response and recovery expense for the National Forests in Florida in FY19 would be charged to 0805 CMRD9D19.

For additional planning information refer to Region 8 Budget Modernization SharePoint site. [https://usdagcc.sharepoint.com/sites/fs-r08-bfm/SitePages/Budget-Modernization\(1\).aspx](https://usdagcc.sharepoint.com/sites/fs-r08-bfm/SitePages/Budget-Modernization(1).aspx).

Accounting adjustments from Pre-Supplemental “D” Disaster Job Codes:

- a. All disaster event expenses charged to a “D” Disaster job code must be adjusted to a Disaster Supplemental Fund code, i.e. *adjust 0805 CMRD8D19 expenses to 0805 CMRO2019*

- b. All accounting adjustments must be submitted to the *Regional Budget Analyst – Hurricane Recovery* for review within one month of Disaster Supplemental Funds being made available to the unit.
- c. The *Regional Budget Analyst – Hurricane Recovery* will verify the accounting adjustment for accuracy, approve, and return to unit for submission in FMFI.
- d. Once the Accounting Adjustment is processed, all related documentation must be filed in a designated Pinyon folder for tracking and potential OIG audits (Pinyon folder location will be provided to the unit by the Regional Budget Analyst – Hurricane Recovery).
- e. Since the “D” disaster codes draw down regular appropriations, it is imperative the timeline is adhered to for our region’s successful execution of funds.

Disaster Supplemental Funds - Hurricane Recovery Budget Guidance

1. **Background:** In 2017, Hurricanes Harvey, Irma, and Maria and in 2018 Hurricanes Florence and Michael resulted in catastrophic damage to private forestlands, national forests (NF), and infrastructure in Puerto Rico, the U.S. Virgin Islands, Florida, Georgia, Texas, Louisiana, Mississippi, North Carolina, South Carolina, and Virginia. Forested ecosystems, public facilities, and infrastructure sustained substantial damage from wind and flooding.

In 2018, Congress approved Disaster Supplemental Funding under Public Law 115-123 for recovery efforts related to Hurricanes Harvey, Irma, and Maria. In 2019, Congress approved Disaster Supplemental Funding under Public Law 116-20 for recovery efforts related to Hurricanes Florence and Michael. The guidance below applies to all Disaster Supplemental Funds the region has received or will receive in the future. An appendix is attached regarding disaster codes and processing of accounting adjustments.

2. **General Information:** Unit Disaster Supplemental Funding levels must be approved by the Regional Forester, or his designee, prior to any unit executing expenditures against the Disaster Supplemental Fund job codes. Unit funding levels will closely align with the agency budget request sent to the Office of Management and Budget but may differ based on changes from initial estimates and the priority of recovery work within the region.

All Hurricane Disaster funds will be managed at the regional level in 0820 project workplans and will not be allocated to units; however, spending should be charged to the appropriate unit’s override code up to the approved amounts for each unit, *i.e.* EYNF would plan CMFA funds in 0820 but execute using override 0816 and shorthand code CMFA2018. Execution of funds will be closely monitored regionally as there are no funds available to cover overages. It is expected the executing unit monitors fund execution against approved funding levels, as well.

3. **Approved Overhead Positions:** The following **temporary** positions are dedicated to the Hurricane Recovery efforts and are approved by the Executive Staff. The employees in these positions are authorized to charge their salary to the Disaster Supplemental Funds. These positions are planned in the project *Disaster Supplemental Funds - Regional Office Overhead*.

- Hurricane Recovery Project Manager
- Regional Budget Analyst - Hurricane Recovery

4. **WorkPlan:** One project workplan per Unit, per year of funding, will be created in 0820, i.e. 2018 - *Disaster Supplemental Funds - 0816 EYNF*. **DO NOT create additional workplans.** The *Regional Budget Analyst - Hurricane Recovery* will be the only one who creates Disaster Supplemental workplans.

Once funding levels are approved by the RF and DRFs, the *Regional Budget Analyst - Hurricane Recovery* will notify units to populate their assigned project workplan accordingly. All projects are planned in **Subunit "0820 R8 Regional Project/Services"**. Unit Budget Officers will be granted access to edit 0820 Project workplans.

5. **Instructions for Project Planning.** Units should use the following instructions to plan Personnel, Fleet, and Other Resources in WorkPlan:

- (1) **Salary & Expense** – Includes base salary for Not to Exceed (NTE's), Detailer & Term personnel only. Personnel, Transfer of Station (TOS), and travel costs should be planned in the personnel section of the unit workplan. Please use the NFC employee record in workplan. **No manual records should be created for employees unless approved by the Regional Budget Analyst.** The only personnel cost planned in other resources should be Premium Pay.
- (2) Please ensure that your unit number is entered into the "Assignment Description" field, along with the employee's work description, when planning personnel. This info is required for reporting requirements, OIG audits, and can be seen on the Project 4 report in workplan. It is also useful when tracking detailers from other units who may be assisting with recovery efforts on your home unit.
- (3) **Fleet** – FOR is prohibited from being planned for disaster funding; EOR is allowed only if the use of the fleet is related to hurricane recovery activities.
- (4) **Other Resources** – All Contracts and Grants & Agreements must have a WPAP number and be linked properly in workplan. Description should include the UNIT, Resource Description (unique identifier), and WPAP Number, i.e. *NFs in NC: CON – Road Blading and Ditching – 554202*.

Contracts & Agreements – Enter Shorthand Code in Description Field. This information is useful for tracking purposes.

6. **Acquisition Planning:** All acquisition projects will be created in the 0820 Acquisition Plan **Disaster Supplemental Funds - Hurricane Recovery**. Units will use the naming convention UNIT: project description – WPAP#, *i.e. NFs in NC: Road Blading and Ditching – 554202*. **Once a requisition is budget approved, the Regional Budget Analyst - Hurricane Recovery will update the acquisition plan with the requisition number, for tracking purposes.**

For additional planning information refer to Region 8 Budget Modernization SharePoint site. [https://usdagcc.sharepoint.com/sites/fs-r08-bfm/SitePages/Budget-Modernization\(1\).aspx](https://usdagcc.sharepoint.com/sites/fs-r08-bfm/SitePages/Budget-Modernization(1).aspx).

7. **Shorthand Codes:** Disaster Supplemental Funds will be executed using the Hurricane Supplemental Codes shown in the following tables. These are the only shorthand codes that should be established for hurricane recovery and must be used for ALL approved Hurricane Disaster Recovery efforts. Local unit budget staff is responsible for submitting shorthand code requests to the *Regional Budget Analyst - Hurricane Recovery* for approval. The work to be performed must correlate to the BLI(s) selected and the budget fiscal year of funding.

Units must use their override code, for tracking purposes.

Capital Improvement and Maintenance - Fund: CMDS

Budget Fiscal Year	Associated Hurricane	Functional Area	Program/Activity	Shorthand Code
2018	Harvey, Irma, and Maria	CMRO	Roads	CMRO1618
2018	Harvey, Irma, and Maria	CMFA	Facilities	CMFA2018
2018	Harvey, Irma, and Maria	CMTR	Trails	CMTR2018
2019	Florence and Michael	CMDH	All Facilities, Roads, and Trails	CMDHFC19
2019	Florence and Michael	CMDH	All Facilities, Roads, and Trails	CMDHRD19
2019	Florence and Michael	CMDH	All Facilities, Roads, and Trails	CMDHTR19

Forest and Rangeland Research - Fund: FRDS

Budget Fiscal Year	Associated Hurricane	Functional Area	Program/Activity	Shorthand Code
2019	Florence and Michael	FRDH	Research & Development - Forest Inventory and Analysis	FRDH2019

State and Private Forestry - Fund: SPDS

Budget Fiscal Year	Associated Hurricane	Functional Area	Program/Activity	Shorthand Code
2018	Harvey, Irma, and Maria	SPSD	Stewardship	SPSD2018
2018	Harvey, Irma, and Maria	SPFC	Forest Health – Coop	SPFC2018
2019	Florence and Michael	SPDH	Fire Protection Program	SPDHCF19
2019	Florence and Michael	SPDH	Forest Health Cooperative	SPDHCH19
2019	Florence and Michael	SPDH	Forest Stewardship	SPDHST19
2019	Florence and Michael	SPDH	Urban and Community Forestry	SPDHUF19

National Forest Systems - Fund: NFDS

Budget	Associated	Function	Program/Activity	Shorthand
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Fiscal Year	Hurricane	al Area		Code
2018	Harvey, Irma, and Maria	NFFP	Forest Products	NFFP2018
2018	Harvey, Irma, and Maria	NFHM	Wildlife & Fisheries Habitat Management	NFHM2018
2018	Harvey, Irma, and Maria	NFLO	Landowner Management	NFLO2018
2018	Harvey, Irma, and Maria	NFRH	Recreation, Heritage, and Wilderness	NFRH2018
2018	Harvey, Irma, and Maria	NFWM	Vegetation & Watershed	NFWM2018
2019	Florence and Michael	HFDH	Hazardous Fuels Reduction	HFDH0119
2019	Florence and Michael	NFDH	Forest Products	NFDHFP19
2019	Florence and Michael	NFDH	Landownership Management	NFDHLM19
2019	Florence and Michael	NFDH	Recreation, Heritage, and Wilderness	NFDHRW19
2019	Florence and Michael	NFDH	Vegetation & Watershed	NFDHVV19
2019	Florence and Michael	NFDH	Wildlife and Fish Mgt.	NFDWF019

8. **BLI Crosswalk:** Refer to this table when performing accounting adjustments and obligation modifications to ensure that the appropriate BLI is being used.

2018 Funds	
Disaster Supplemental BLI	Regular Appropriation BLI
CMFA	CMFC
CMRO	CMRD
CMTR	CMTL
NFFP	NFTM
NFFH	NFHF
NFHM	NFWF
NFLO	NFLM
NFRH	NFRW
NFWM	NFVW
NFWM	NFMP

2019 Funds	
Disaster Supplemental BLI/Shortened Code	Regular Appropriation BLI
CMDHFC	CMFC
CMDHRD	CMRD
CMDHTR	CMTL
HFDH01	NFHF
NFDHLM	NFLM
NFDHRW	NFRW
NFDHFP	NFTM
NFDHVV	NFVW
NFDHWF	NFWF
SPDHCF	SPCF


SPFC	SPFH
SPSD	SPST

SPDHSC	SPSC
SPDHST	SPST
SPDHUF	SPUF
SPDHCH	SPCH

- 9. IAS Budget Approvals:** All IAS requisitions must be routed to the Regional Budget Analyst - Hurricane Recovery for budget approval. The local budget officer must be included in the IAS routing for information/review purposes, but the Regional Budget Analyst must be the final approver on any action. The requesting unit, along with the assigned contracting officer, will be notified upon requisition budget approval.
- 10. NRM/iWeb Grants and Agreements Approvals:** All grant or agreement instruments must be budget approved by the Regional Budget Analyst - Hurricane Recovery. The requesting unit, along with the assigned grants and agreement specialist, will be notified upon budget approval.
- 11. Temporary Transfer of Station or Transfer of Station:** If units intend to offer temporary change in station or regular TOS using recovery funds, the estimated costs must be planned in the WorkPlan project. When ASC-B&F notifies the unit of the intended obligation amount, the unit Budget Officer must forward the TOS verification to the Regional Budget Analyst –Hurricane Recovery for review/approval.

COVID-19 Response Disaster Supplemental

Non Responsive Record



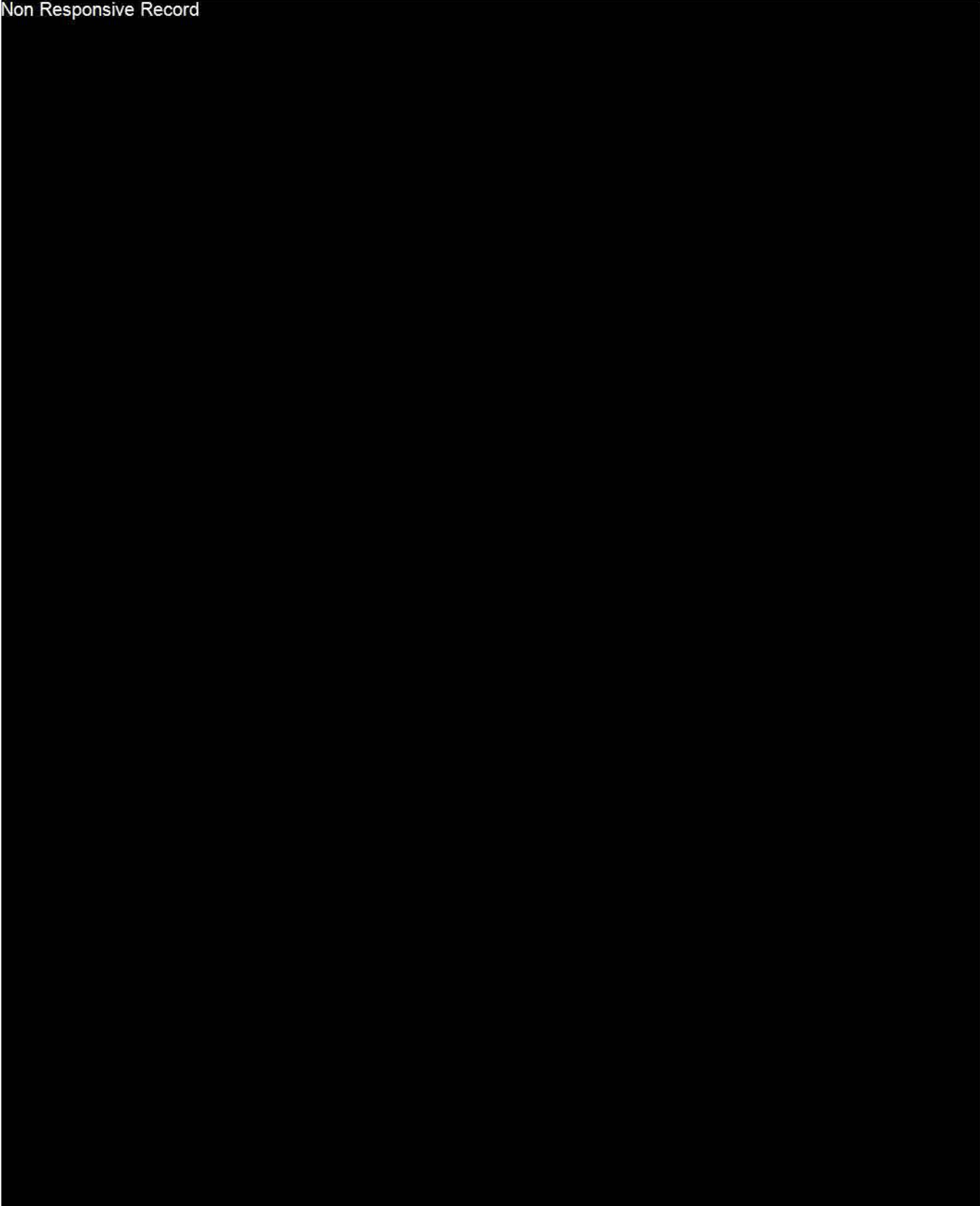
Capital Improvement and Maintenance (CMCV)

Washington Office COVID-19 Response Budget Direction, July 10, 2020

Non Responsive Record



Non Responsive Record



Non Responsive Record



From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#)
Cc: [Bombard, Christine -FS](#)
Subject: FW: (units) 1930: Southern Region Fiscal Year (FY) 2021 Final Program Direction: REPLY DUE Tuesday, April 20, 2021
Date: Tuesday, April 20, 2021 1:31:00 PM
Attachments: [1930_6510_Southern_Region_Fiscal_Year_\(FY\)_2021_Final_Program_Direction_REPLY_DUE_April_20,_2021.docm](#)
[1930_6510_Southern_Region_Fiscal_Year_\(FY\)_2021_Final_Program_Direction_REPLY_DUE_April_20,_2021.pdf](#)
[FY2021_FS_Southern_Region_-_Final_Budget_Allocations.xlsx](#)
[FY2021_Budget_Allocation_Strategy_FINAL.xlsx](#)
[FY_2021_Program_Direction_Final.docx](#)
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[image003.png](#)
[image004.png](#)

Jared, this Reply Due has snuck up on me. Essentially it boils down to this:

Additionally, units will conduct a Financial Review using data as of March 31, 2021. Units will be expected to submit the requested review data to Budget and Financial Management no later than **April 20, 2021**. Further review guidance will be provided later.

I am not 100% sure what this review should entail except we are being directed to plan our funding to achieve our veg mgt. I think that we have exceeded expectations for burning and expect to achieve our current goals for timber through the sale of firewood. Can you take a look at the above letter and see how you interpret this ask?



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: Bombard, Christine -FS <christine.bombard@usda.gov>
Sent: Monday, March 15, 2021 7:45 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: FW: (units) 1930: Southern Region Fiscal Year (FY) 2021 Final Program Direction: REPLY DUE Tuesday, April 20, 2021

The original Reply Due was sent out in December. This more recent letter has the final budget allocations.

From: [Pohlman, Timothy -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: FW: **Review Needed: HomePlace
Date: Wednesday, March 31, 2021 8:59:00 AM
Attachments: [image001.png](#)
[image002.png](#)
[image004.png](#)
[image005.png](#)
[image003.png](#)

Chris, can you draft a response that will update LA about the homeplace visit last week? I think that the Homeplace discussion below is accurate as far as it goes..



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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Wednesday, March 31, 2021 7:40 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: **Review Needed: HomePlace

Also in the comments of the writeup, they are asking for updates on the Hagerty visit from last week. So if you could include a few sentences (separately) on this, I'd appreciate it. Thanks!

-Michael

From: Williams, Michael -FS
Sent: Wednesday, March 31, 2021 8:32 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: **Review Needed: HomePlace

Good morning Tim and Chris. We are finalizing the member profiles we sent up last week for an upcoming Budget Hearing with the Senate Interior Appropriations Committee. Can you confirm this information is still accurate? Also if anything else needs to be included, please

let me know.

I have to have all of the profiles cleared through Exec and back to WO by tomorrow (Thursday) at noon, so I appreciate any assistance you can provide.

Thank you

ISSUE/TOPIC: The Homeplace 1850s Farm at Land Between the Lakes National Recreation Area

Background: The Homeplace 1850s Farm is a historical interpretive program in the Tennessee portion of the Land Between the Lakes National Recreation Area (LBL). Historically, the Homeplace has been staffed by employees of a partnering 501c3 not for profit, Land Between the Lakes Association (LBLA). (b)(5); Deliberative Process Privilege

recovery. Three people recently terminated their employment with LBLA stating dissatisfaction over LBLA management of the Homeplace. Stewart County (Tennessee) Judge Executive Robin Brandon has expressed concerns about the proposed changes at the Homeplace. He has also stated the county might seek legal or legislative remedies to claim ownership of the land if the programs are not continued.

Talking Points:

(b)(5); Deliberative Process Privilege



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: [Pohlman, Timothy -FS](#)
To: [Williams, Michael -FS](#)
Subject: FW: **Review Needed: HomePlace
Date: Wednesday, March 31, 2021 1:42:00 PM
Attachments: [image002.png](#)
[image003.png](#)
[image004.png](#)
[image005.png](#)
[image001.png](#)

Michael, let me know if you think that you have what you need. We would be happy to provide any additional input you desire. thanks



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Caring for the land and serving people

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Wednesday, March 31, 2021 10:27 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: **Review Needed: HomePlace

Michael, I kept getting sidetracked.

The Hagerty visit went well...

Senator Hagerty's staffer visited the Homeplace along with the county executive in order to gain a full understanding of the cultural and economic importance of the facility. We conducted a walking tour and discussed visitor usage trends along with long-term cost recovery challenges. We spent significant time explaining the unique nature of the Land Between the Lakes Protection Act and the mandates therein. We specifically addressed the mandate to stimulate the development of the region and environmental education.

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Wednesday, March 31, 2021 7:40 AM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: **Review Needed: HomePlace

Also in the comments of the writeup, they are asking for updates on the Hagerty visit from last week. So if you could include a few sentences (separately) on this, I'd appreciate it. Thanks!

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To: Joyner, Christopher - FS <christopher.joyner@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

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Background: The Homeplace 1850s Farm is a historical interpretive program in the Tennessee portion of the Land Between the Lakes National Recreation Area (LBL). Historically, the Homeplace has been staffed by employees of a partnering 501c3 not for profit, Land Between the Lakes Association (LBLA). The current management strategy of the Homeplace is not sustainable due to many factors, including budget reductions and low-cost recovery. Three people recently terminated their employment with LBLA stating dissatisfaction over LBLA management of the Homeplace. Stewart County (Tennessee) Judge Executive Robin Brandon has expressed concerns about the proposed changes at the Homeplace. He has also stated the county might seek legal or legislative remedies to claim ownership of the land if the programs are not continued.

Talking Points:

(b)(5); Deliberative Process Privilege



Michael R. Williams



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c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: [Pohlman, Timothy -FS](#)
To: [Johnson, Stephanie -FS](#)
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer
Date: Wednesday, April 21, 2021 4:17:00 PM
Attachments: [image005.png](#)
[image007.png](#)
[image008.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image001.png](#)

This appears to be the latest iteration of the numbers. It accounts for WFSE and NFSE. See below.



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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Wednesday, April 21, 2021 2:50 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda -FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

Per our discussion:

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 1,361,993
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
LBLB Revenue Available (5 year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,944,588
FY 21 Projected Expenses (estimated)	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contract & Agreement	\$ 564,001
Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
TOTAL EXPENSES	\$ 11,847,957
FY 21 Projected Shortfall (est)	\$ (1,903,369)



Jared L. Baker
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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Wednesday, April 21, 2021 1:38 PM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda -FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Thanks Jared

I thought we were talking about FY21, not FY22 as indicated in the chart below. It is important to focus on FY21 as we know what was received and what we have available to operate within. We should not share numbers based on what we think our budget will be in FY22 since we do not have a FY22 appropriations bill. Neither I, nor SPBA agrees with sharing numbers related to FY22 as they are truly projections and not actual allocations. Also, the salary and expense funds (NFSE/WFSE) although held in the RO per WO direction, it is still specifically available for LBL so that should be included in any FY21 numbers regarding your allocation. The same applies to your covid funds which you have fully spent. They are all funds available to execute LBL's program of work.

Allocated Spending Category	EBLI	FY21 Initial	FY21 Final	FY22 Projected	FY 22 Projected Budget (est)	
Cost Pool Admin Overhead	POOL				Appropriated Funding Available (if flat)	\$ 609,587
Facilities Maintenance	CMFC	134,395	143,600	134,395	LBLB Revenue Available (5 year avg)	\$ 4,841,036
Roads Maintenance	CMRD	145,372	171,551	171,551	TOTAL AVAILABLE	\$ 5,450,623
Trails Maintenance	CMTL	26,857	31,400	26,857		
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622	FY 22 Projected Expenses (est)	
Organization Services	FSOS	19,700	19,700	19,700	Tipton/FSI Maintenance Contract	\$ 3,433,170
Hazard Fuels Reduction	NFHF	62,260	62,260	62,260	LBLA Agreement	\$ 1,191,124
Inventory & Monitoring	NFIM				LBLB Salary	\$ 1,130,357
Landownership Management	NFLM				LBLB Fleet	\$ 74,724
Land Management Planning	NFPN				Other Contracts & Agreements	\$ 564,001
Combined NFIM and NFPN	NFMP		7,000	7,000	Other Misc.	\$ 1,713,022
Recreation & Heritage	NFRW	77,961			TOTAL EXPENSES	\$ 8,106,398
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668			
Timber Management	NFTM	7,000	7,000	7,000	FY 22 Projected Shortfall (est)	\$ (2,655,775)
Vegetation & Watershed	NFVW	22,000	22,000	22,000		
Wildlife Management	NFWF	59,000	59,000	59,000		
Hazardous Fuel Reduction	WFHF					
Forest Fire Management	WFPR	13,202	13,202	13,202		
Variable Non-Traditional Appropriations*	VAR	94,814	94,814			
		\$ 1,415,851	\$ 1,384,817	\$ 609,587		

FY 21 Final Budget (Allocations and Earnings)	
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TOTAL EXPENSES	\$ 11,847,957
FY 21 Projected Shortfall (est)	\$ (1,903,369)

I am in meetings thru 6 pm today. One meeting just ended early so I can meet now thru 3:30. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

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Southern Region, Regional Office

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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Wednesday, April 21, 2021 1:03 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

The NFSE dollars and the COVID dollars were purposefully left out of our FY22 assessment. Our FY22 estimated shortfall included only dollars expected to be received at the unit level by the unit and only dollars expected to be spent at the unit level by the unit. Thus NFSE available dollars and NFSE expected expenditures was not included as these funds are outside of our control. Thus I still stand by our original assessment of a shortfall expected in FY22 to operate the unit. I am available until 3pm CST for a conversation as I feel it's important that we are all on the same page on this.

Allocated Spending Category	EBLI	FY21 Initial	FY21 Final	FY22 Projected	FY 22 Projected Budget (est)	
Cost Pool Admin Overhead	POOL				Appropriated Funding Available (if flat)	\$ 609,587
Facilities Maintenance	CMFC	134,395	143,600	134,395	LBLB Revenue Available (5 year avg)	\$ 4,841,036
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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Wednesday, April 21, 2021 10:26 AM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Tim/Jared,

Please see information below that I shared with Michael W. Your appropriated funds excluded the amount provided for salary & expense and the covid funds received in FY21. Please let me know if you have questions or concerns. I will make myself available to discuss this further with you, if necessary.

Thanks, Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

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From: Reaves, Sherry -FS
Sent: Wednesday, April 21, 2021 11:09 AM
To: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

The salary and expense and covid appropriated funds were omitted from table 1 appropriated funding available. I updated the table to include these funds. Each unit was given a ceiling to charge against for S&E and covid. LBL received \$3,713,088 in salary & expense and \$28,471 in covid funds. This more accurately reflects the appropriated funds available to the unit in FY21. I also removed the statement regarding a FY21 shortfall since the actual appropriated funds available to LBL exceeds their FY21 projected expenses. I am okay with leaving the rest as written. Thanks, Sherry

Table-1: FY21 Revenue/Expenses

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 5,031,622
LBLB Revenue Available (5-year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,872,658
FY 21 Projected Expenses	
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LBLA Agreement	\$ 1,191,124
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Sent: Wednesday, April 21, 2021 9:30 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good Morning Michael,

This looks good to me. Thanks for catching the CMRD (\$5601) prior year funds.

LaShanda

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Wednesday, April 21, 2021 8:16 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>
Subject: **Review Needed: LBL Budget Inquiry from Congressman Comer

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Thank you

-Michael



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Legislative Affairs
Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: [Reaves, Sherry -FS](#)
To: [Baker, Jared -FS](#); [Pohlman, Timothy -FS](#)
Cc: [Williams, Michael -FS](#); [Holliman, Lashanda - FS](#)
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer
Date: Wednesday, April 21, 2021 11:26:28 AM
Attachments: [20210420_LBLRevenueAndExpenses_sqr.docx](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[image001.png](#)

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Land Between the Lakes National Recreation Area

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



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Sent: Wednesday, April 21, 2021 9:30 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

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LaShanda

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Wednesday, April 21, 2021 8:16 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Holliman, Lashanda - FS

<lashanda.holliman@usda.gov>

Subject: **Review Needed: LBL Budget Inquiry from Congressman Comer

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Thank you

-Michael



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Legislative Affairs

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[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: [Pohlman, Timothy -FS](#)
To: [Reaves, Sherry -FS](#)
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer
Date: Wednesday, April 21, 2021 5:02:00 PM
Attachments: [image005.png](#)
[image007.png](#)
[image008.png](#)
[image010.png](#)
[image011.png](#)
[image012.png](#)
[image001.png](#)

The latest table



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

p: 270-924-2001
c: 618-889-0183
timothy.pohlman@usda.gov

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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Wednesday, April 21, 2021 2:50 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

Per our discussion:

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 1,361,993
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
LBLB Revenue Available (5 year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,944,588
FY 21 Projected Expenses (estimated)	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contract & Agreement	\$ 564,001
Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
NFSE / WFSE Appropriated Funding (RO Level)	\$ 3,713,088
COVID Funding	\$ 28,471
TOTAL EXPENSES	\$ 11,847,957
FY 21 Projected Shortfall (est)	\$ (1,903,369)



Jared L. Baker
Staff Officer - Business Performance Dept Manager
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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Wednesday, April 21, 2021 1:38 PM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Thanks Jared

I thought we were talking about FY21, not FY22 as indicated in the chart below. It is important to focus on FY21 as we know what was received and what we have available to operate within. We should not share numbers based on what we think our budget will be in FY22 since we do not have a FY22 appropriations bill. Neither I, nor SPBA agrees with sharing numbers related to FY22 as they are truly projections and not actual allocations. Also, the salary and expense funds (NFSE/WFSE) although held in the RO per WO direction, it is still specifically available for LBL so that should be included in any FY21 numbers regarding your allocation. The same applies to your covid funds which you have fully spent. They are all funds available to execute LBL's program of work.

Allocated Spending Category	EBLI	FY21 Initial	FY21 Final	FY22 Projected	FY 22 Projected Budget (est)	
Cost Pool Admin Overhead	POOL				Appropriated Funding Available (if flat)	\$ 609,587
Facilities Maintenance	CMFC	134,395	143,600	134,395	LBLB Revenue Available (5 year avg)	\$ 4,841,036
Roads Maintenance	CMRD	145,372	171,551	171,551	TOTAL AVAILABLE	\$ 5,450,623
Trails Maintenance	CMTL	26,857	31,400	26,857		
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622	FY 22 Projected Expenses (est)	
Organization Services	FSOS	19,700	19,700	19,700	Tipton/FSI Maintenance Contract	\$ 3,433,170
Hazard Fuels Reduction	NFHF	62,260	62,260	62,260	LBLA Agreement	\$ 1,191,124
Inventory & Monitoring	NFIM				LBLB Salary	\$ 1,130,357
Landownership Management	NFLM				LBLB Fleet	\$ 74,724
Land Management Planning	NFPN				Other Contracts & Agreements	\$ 564,001
Combined NFIM and NFPN	NFMP		7,000	7,000	Other Misc.	\$ 1,713,022
Recreation & Heritage	NFRW	77,961			TOTAL EXPENSES	\$ 8,106,398
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668			
Timber Management	NFTM	7,000	7,000	7,000	FY 22 Projected Shortfall (est)	\$ (2,655,775)
Vegetation & Watershed	NFVW	22,000	22,000	22,000		
Wildlife Management	NFWF	59,000	59,000	59,000		
Hazardous Fuel Reduction	WFHF					
Forest Fire Management	WFPR	13,202	13,202	13,202		
Variable Non-Traditional Appropriations*	VAR	94,814	94,814			
		\$ 1,415,851	\$ 1,384,817	\$ 609,587		

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 1,361,993
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COVID Funding	\$ 28,471
TOTAL EXPENSES	\$ 11,847,957
FY 21 Projected Shortfall (est)	\$ (1,903,369)

From: [Pohlman, Timothy -FS](#)
To: [Baker, Jared -FS](#)
Subject: FW: 20210420_LBLRevenueAndExpenses
Date: Tuesday, April 20, 2021 6:28:00 PM
Attachments: [20210420_LBLRevenueAndExpenses.docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Jared, what was the correction that you made to the FY21 allocation numbers today, after speaking to the RO? I need to change it on this paper as well.



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Tuesday, April 20, 2021 2:50 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: 20210420_LBLRevenueAndExpenses

Thanks, Tim. If you can have your staff replace the FY 22 projected expenses with the FY21 projected expenses, I can move this up for concurrence. Also, please make sure the FY 21 final budget allocations are updated based on Jared and Lashanda's conversation.

The attached document is the most updated draft we are working off of.

Thank you!

-Michael

Land Between the Lakes National Recreation Area

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(b)(5); Deliberative Process Privilege



From: [Pohlman, Timothy -FS](#)
To: [Johnson, Stephanie -FS](#)
Subject: FW: 20210420_LBLRevenueAndExpenses
Date: Wednesday, April 21, 2021 3:51:00 PM
Attachments: [20210420_LBLRevenueAndExpenses \(003\).docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

This was the version that we were working with first thing this morning.



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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Wednesday, April 21, 2021 7:54 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Cc: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Subject: RE: 20210420_LBLRevenueAndExpenses

I think that this version now reflects the changes that Jared made after to speaking to R8 Budget yesterday.



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From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Tuesday, April 20, 2021 8:23 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: Re: 20210420_LBLRevenueAndExpenses

Hey Tim. I think this is perfect. Should I expect another version with different data from Jared or is this good to go? I'll give you a call in the morning. Thanks!

-Michael

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From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Tuesday, April 20, 2021 6:33:34 PM
To: Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: RE: 20210420_LBLRevenueAndExpenses

Michael, I am working with Jared to get that modified number for the FY21 Allocation. I took a shot at modifying the document to only show FY21 expenses. See what you think.



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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Tuesday, April 20, 2021 2:50 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: 20210420_LBLRevenueAndExpenses

Thanks, Tim. If you can have your staff replace the FY 22 projected expenses with the FY21 projected expenses, I can move this up for concurrence. Also, please make sure the FY 21 final budget allocations are updated based on Jared and Lashanda's conversation.

The attached document is the most updated draft we are working off of.

Thank you!

-Michael

From: [Williams, Michael -FS](#)
To: [Pohlman, Timothy -FS](#)
Subject: FW: Chief's Testimony - Budget
Date: Thursday, April 15, 2021 9:55:15 AM
Attachments: [image003.png](#)

Tim, here is the language I mentioned...

From: Williams, Michael -FS
Sent: Thursday, April 15, 2021 8:49 AM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: Chief's Testimony - Budget

Just something to consider, this is from the Chief's testimony she will be providing today. Everyone imaginable has had their hands in crafting the testimony, so perhaps we can create a message based on this:

In fiscal year 2021, the Forest Service has transitioned to a new budget structure that will help us increase transparency of our spending over time. It also will result in enhanced budget discipline, such as better planning to fund fixed costs and help overcome longstanding systemic challenges without negative impacts to programs that benefit the public. We are experiencing some growing pains and learning from them. Realignment of the budget structure is illuminating the need for changes to some of our business and cultural practices. We are stewarding the Forest Service through this change with strategic workforce planning and collaboratively managing all operations within our allocated budgets. This requires making difficult decisions and strengthening internal control to mitigate overspending.



Michael R. Williams
Legislative Affairs
Forest Service
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Southern Region
c: 470-599-3926
Michael.R.Williams@USDA.gov
[FS Communication Approval Inbox](#)
[Internal COVID-19 SharePoint](#)

From: [Pohlman, Timothy -FS](#)
To: [Farley, Tracy -FS](#); [Williams, Michael -FS](#); [Raymond, Scott - FS](#)
Subject: RE: Talking points for your review
Date: Friday, April 23, 2021 1:04:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Tracy, in answer to your question these would be provided to our FS employees at LBL, our LBLA partners, who staff our environmental education and visitor centers, as well as the maintenance contractor, Tipton/FSI



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 11:24 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Talking points for your review

Michael, does this still meet your editorial suggestion? Who will be using these?

Budget talking points:

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A large black rectangular box redacting the content of the "Budget talking points" section.

What to do with media inquiries and public concerns:


- Any media inquiries and public concerns should be sent to lblinfo@usda.gov. On budget related

items, the LBL Communications Department will work directly with the regional office. Media inquiries will be forwarded in writing to the Regional and Washington Offices for their response.

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Friday, April 23, 2021 11:02 AM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: RE: Talking points for your review

I think the talking points sound good other than the final statement. If anyone external receives these (which we should expect externals will somehow) they may be concerned with:

(b)(5); Deliberative Process Privilege



Otherwise, these sound good

-Michael

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Sent: Friday, April 23, 2021 11:22 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>
Subject: RE: Talking points for your review

Tim, I would steer clear of mentioning anything about closing. Please see my edits below. AND please wait for further feedback from Tracy and Michael.

Tracy, Michael, could you please review talking points for LBL frontliners?

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Friday, April 23, 2021 10:56 AM

To: Raymond, Scott - FS <Scott.Raymond@usda.gov>

Subject: FW: Talking points for your review

Importance: High

Scott, not that you need another thing to look at from LBL, but here are some internal talking points that have been developed from the material that was shared with WPSD yesterday. Do you see any red flags in this?



Tim Pohlman

Acting Area Supervisor

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Caring for the land and serving people

From: Lewis, Carlin - FS <Carlin.Lewis@usda.gov>

Sent: Friday, April 23, 2021 9:47 AM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: Talking points for your review

Importance: High

(b)(5); Deliberative Process Privilege



Carlin Fenn Lewis
Public Affairs Specialist

Forest Service

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c: 270-540-1426

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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Lewis, Carlin - FS](#)
Subject: RE: Talking points for your review
Date: Friday, April 23, 2021 1:31:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Thanks Carlin, for your efforts. I will reach out to the RO to see if we can get a final approval.



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Lewis, Carlin - FS <Carlin.Lewis@usda.gov>
Sent: Friday, April 23, 2021 11:29 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Talking points for your review

Thanks Tim (b)(5); Deliberative Process Privilege

(b)(5); Deliberative Process Privilege

These would be sent to LBL, LBLA, and Tipton-FSI staff.



Carlin Fenn Lewis
Public Affairs Specialist

Forest Service
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Caring for the land and serving people

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Friday, April 23, 2021 11:26 AM
To: Lewis, Carlin - FS <Carlin.Lewis@usda.gov>
Subject: FW: Talking points for your review

FYI—still working on it...



Tim Pohlman
Acting Area Supervisor

Forest Service
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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 11:24 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Talking points for your review

Michael, does this still meet your editorial suggestion? Who will be using these?

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



From: Williams, Michael -FS <michael.r.williams@usda.gov>

Sent: Friday, April 23, 2021 11:02 AM

To: Raymond, Scott - FS <Scott.Raymond@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Farley, Tracy -FS <tracy.farley@usda.gov>

Subject: RE: Talking points for your review

(b)(5); Deliberative Process Privilege



Otherwise, these sound good

-Michael

From: Raymond, Scott - FS <Scott.Raymond@usda.gov>

Sent: Friday, April 23, 2021 11:22 AM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Cc: Farley, Tracy -FS <tracy.farley@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: RE: Talking points for your review

(b)(5); Deliberative Process Privilege



Tracy, Michael, could you please review talking points for LBL frontliners?

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Friday, April 23, 2021 10:56 AM
To: Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: FW: Talking points for your review
Importance: High

Scott, not that you need another thing to look at from LBL, but here are some internal talking points that have been developed from the material that was shared with WPSD yesterday. Do you see any red flags in this?



Tim Pohlman
Acting Area Supervisor
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Caring for the land and serving people

From: Lewis, Carlin - FS <Carlin.Lewis@usda.gov>
Sent: Friday, April 23, 2021 9:47 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: Talking points for your review
Importance: High

(b)(5); Deliberative Process Privilege



Carlin Fenn Lewis
Public Affairs Specialist
Forest Service
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Caring for the land and serving people

From: [Pohlman, Timothy -FS](#)
To: [Bombard, Christine -FS](#)
Subject: RE: Today's Fire Budget Meeting Rescheduled to 2pm
Date: Monday, April 12, 2021 10:27:00 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

copy



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Bombard, Christine -FS <christine.bombard@usda.gov>
Sent: Monday, April 12, 2021 9:16 AM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: Today's Fire Budget Meeting Rescheduled to 2pm



Christine Bombard
Executive Assistant

Forest Service
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p: 270-924-2002

christine.bombard@usda.gov

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serving people

From: [Pohlman, Timothy -FS](#)
To: [Joyner, Christopher - FS](#)
Subject: RE: Tomorrow's 1000 budget meeting with RO
Date: Thursday, April 1, 2021 3:01:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

It was Stephanie that told me to just bring three of us.



Tim Pohlman
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The USDA logo, a Twitter bird icon, and a Facebook 'f' icon.
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From: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Sent: Thursday, April 1, 2021 2:00 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: Tomorrow's 1000 budget meeting with RO

I think you did, but I got a specific invite from her. Only reason I bring this up is to make sure the right person is telling you to limit staff. It doesn't make a difference to me either way. I just want to be where I'm supposed to be.

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Sent: Thursday, April 1, 2021 1:59 PM
To: Joyner, Christopher - FS <christopher.joyner@usda.gov>
Subject: RE: Tomorrow's 1000 budget meeting with RO

Copy that, I thought I invited all of you guys.



Tim Pohlman
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Caring for the land and serving people

From: Joyner, Christopher - FS <christopher.joyner@usda.gov>

Sent: Thursday, April 1, 2021 1:37 PM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>;
Bombard, Christine -FS <christine.bombard@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>;
Westbrook, John -FS <john.westbrook2@usda.gov>

Subject: RE: Tomorrow's 1000 budget meeting with RO

Sir,

You write that you "jumped the gun." For what its worth, Stephanie Johnson is who sent out the invite at least to me. I am fine either way. I just want to be sure I'm where I'm supposed to be when I'm supposed to be there.

Chris

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Thursday, April 1, 2021 1:33 PM

To: Baker, Jared -FS <jared.baker@usda.gov>; Bombard, Christine -FS
<christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Laird,
Jeffrey - FS <jeffrey.laird@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>

Subject: Tomorrow's 1000 budget meeting with RO

Come to find out the DRFs only want the Area Sup, Budget Officer and BP staff officer in tomorrow's meeting. So, I guess I jumped the gun by inviting all of our staff. Sorry about that. We will brief everyone on how it goes.



Tim Pohlman
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Caring for the land and serving people

From: Joyner, Christopher - FS
To: Westbrook, John -FS; Bombard, Christine -FS; Baker, Jared -FS; Pohlman, Timothy -FS; Laird, Jeffrey - FS
Subject: RE: Tomorrow's 1000 budget meeting with RO
Date: Thursday, April 1, 2021 4:35:33 PM
Attachments: image001.png
image002.png
image003.png
image004.png

All,

Anyone can record in teams. As the Public Affairs Officer I need to warn you that EVERYONE must be aware you are recording or you are in violation of USDA policy. I think it's a mandatory 14 days non-paid vacation otherwise. The most recent FS list of violations in the agency has multiple discipline actions taken on people for illegally recordings at work.

I'm sure the question was pertaining to a legal recording. I just want to be sure you know the agency policy. Everyone has to know. If it is in MS Teams, anyone can initiate the recording. It will show up as a notice in everyone's window. I'd argue that that implied everyone knew about it but I doubt the agency sees it that way. Need to have everyone's consent.

Chris

From: Westbrook, John -FS <john.westbrook2@usda.gov>
Sent: Thursday, April 1, 2021 3:27 PM
To: Bombard, Christine -FS <christine.bombard@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>
Subject: RE: Tomorrow's 1000 budget meeting with RO

I'm hoping that copious amounts of notes will be taken for this meeting.

From: Bombard, Christine -FS <christine.bombard@usda.gov>
Sent: Thursday, April 1, 2021 3:24 PM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>
Subject: RE: Tomorrow's 1000 budget meeting with RO

I believe that only the meeting organizer (person who set-up invite in Teams) is able to record the meeting.

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Thursday, April 1, 2021 3:12 PM
To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Bombard, Christine -FS <christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>
Subject: RE: Tomorrow's 1000 budget meeting with RO

I think it could be, but not sure if we have the admin rights to do so.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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Caring for the land and serving people

From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Thursday, April 1, 2021 2:00 PM

To: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Bombard, Christine -FS <christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>

Subject: RE: Tomorrow's 1000 budget meeting with RO

Perhaps in Jared's photographic memory.



Tim Pohlman
Acting Area Supervisor

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Caring for the land and serving people

From: Laird, Jeffrey - FS <jeffrey.laird@usda.gov>

Sent: Thursday, April 1, 2021 1:47 PM

To: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Baker, Jared -FS <jared.baker@usda.gov>; Bombard, Christine -FS <christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>

Subject: RE: Tomorrow's 1000 budget meeting with RO

Can this meeting be recorded?



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Customer Service Manager
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From: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Sent: Thursday, April 1, 2021 1:33 PM

To: Baker, Jared -FS <jared.baker@usda.gov>; Bombard, Christine -FS
<christine.bombard@usda.gov>; Joyner, Christopher - FS <christopher.joyner@usda.gov>; Laird,
Jeffrey - FS <jeffrey.laird@usda.gov>; Westbrook, John -FS <john.westbrook2@usda.gov>

Subject: Tomorrow's 1000 budget meeting with RO

Come to find out the DRFs only want the Area Sup, Budget Officer and BP staff officer in tomorrow's meeting. So, I guess I jumped the gun by inviting all of our staff. Sorry about that. We will brief everyone on how it goes.



Tim Pohlman
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1 10.10.10.10:8080
2 GET / HTTP/1.1
3 Host: 10.10.10.10:8080
4 User-Agent: Mozilla/5.0 (Windows NT 10.0; Win64; x64; rv:109.0) Gecko/20100101 Firefox/109.0
5 Accept: */*
6 Accept-Language: en-US,en;q=0.5
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From: [Pohlman, Timothy -FS](#)
To: [Williams, Michael -FS](#)
Subject: Rough draft of the LBL budget situation
Date: Monday, April 19, 2021 6:21:00 PM
Attachments: [LBL FY22 Revenue and Expenses 041921.docx](#)
[image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Chris thought I was too mild in my assessment. See what you think of this. Thanks



Tim Pohlman
Acting Area Supervisor

Forest Service
Land Between the Lakes National Recreation Area

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Land Between the Lakes National Recreation Area

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



From: [Pohlman, Timothy -FS](#)
To: Scott.Raymond@usda.gov
Subject: Scott, how does this look as a message to the County execs?
Date: Thursday, April 22, 2021 4:48:00 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[20210422_LBLRevenueAndExpenses.docx](#)

Dear Judge White, Judge Alexander and Mayor Brandon,

(b)(5); Deliberative Process Privilege



Tim Pohlman
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From: [Bombard, Christine -FS](#)
To: [Pohlman, Timothy -FS](#); [Baker, Jared -FS](#); [Joyner, Christopher - FS](#); [Laird, Jeffrey - FS](#); [Westbrook, John -FS](#)
Subject: This Morning on WPSD
Date: Friday, April 23, 2021 10:18:19 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

https://www.wpsdlocal6.com/news/government-leaders-and-community-reacts-to-lbl-budget-cut-confusion/article_bb52814e-a3e1-11eb-a94c-3b09b527abb2.html#tncms-source=article-nav-next



Christine Bombard
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serving people

From: [Lewis, Carlin - FS](#)
To: [Pohlman, Timothy -FS](#)
Subject: WPSD article- Comer and McConnell comments
Date: Friday, April 23, 2021 10:59:35 AM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

https://www.wpsdlocal6.com/news/government-leaders-and-community-reacts-to-lbl-budget-cut-confusion/article_bb52814e-a3e1-11eb-a94c-3b09b527abb2.html



Carlin Fenn Lewis
Public Affairs Specialist
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Caring for the land and serving people

From: Williams, Michael -FS
Sent: Tue, 20 Apr 2021 17:40:53 +0000
To: Reaves, Sherry -FS; Morris, Mary -FS; Poplett, Paul -FS
Cc: Baker, Andrew -FS; Farley, Tracy -FS
Subject: Congressman Comer Inquiry

Good afternoon, as most of you know, Congressman Comer's Office requested LBL budget numbers (similar to El Yunque request last week). Since this deals with the budget and the request came directly to us, I need some guidance on what level of concurrence we need. Can we sign off on this if Sherry and Exec are okay with it? Or does this need higher clearance? SPBA?

Additionally, the full budget numbers were provided to the county executives in a meeting today, so Comer (and possibly other members) will likely receive these numbers from the county, making our response obsolete.

If anyone has time for a call today, please reach me directly on my cell at 470 599 3926. I will be out of pocket from 1530-2000, but available at your convenience before or after that.



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926
Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: Johnson, Stephanie -FS
Sent: Wed, 31 Mar 2021 13:32:50 +0000
To: Lovelace, Lajuana - FS
Subject: FW: FY21 Budget Conversation w/Exec
Attachments: LBL FY21 Budget Implementation Template.docx

-----Original Appointment-----

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Sent: Wednesday, March 31, 2021 9:23 AM
To: Johnson, Stephanie -FS; Davis, Janette -FS; Reaves, Sherry -FS; Pohlman, Timothy -FS
Subject: FY21 Budget Conversation w/Exec
When: Friday, April 2, 2021 11:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Sherry, please invite the appropriate Budget Analyst from your staff to attend this LBL discussion and Tim please invite your AO and/or Budget Officer to join as well.

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

(b)(6) United States, Washington DC

Phone Conference ID: (b)(6)

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)



Topic: FY21 Budget Implementation

Date: 03/10/2021

Forest: Land Between Lakes National Recreation Area

Region: R8

(b)(5); Deliberative Process Privilege

A large, solid black rectangular box covers the majority of the page, indicating that the content has been redacted under the Deliberative Process Privilege.

(b)(5); Deliberative Process Privilege




Trails Program (CMTL)

(b)(5); Deliberative Process Privilege



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Preparedness (WFPR)

(b)(5); Deliberative Process Privilege



Wildland Fire Management Salary and Expense (WFSE)		
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(b)(5); Deliberative Process Privilege



Forest Products (NFTM)

(b)(5); Deliberative Process Privilege



Land Management Planning (NFMP)

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(b)(5); Deliberative Process Privilege



National Forest System Salary and Expense (NFSE)

(b)(5); Deliberative Process Privilege



Contact: Timothy Pohlman

Phone: p: 270-924-2001 c: 618-889-0183

E-mail: timothy.pohlman@usda.gov

From: Donnay, Jacob -FS
Sent: Wed, 21 Apr 2021 20:10:30 +0000
To: Holliman, Lashanda - FS
Subject: FW: LBL Budget
Importance: High

-----Original Appointment-----

From: Donnay, Jacob -FS <jacob.donnay@usda.gov>
Sent: Wednesday, April 21, 2021 4:02 PM
To: Donnay, Jacob -FS; Williams, Michael -FS; Farley, Tracy -FS; Pohlman, Timothy -FS; Reaves, Sherry -FS; Poplett, Paul -FS; Raymond, Scott - FS; Thornburgh, Richard -FS; Johnson, Stephanie -FS; Weeks, Andria -FS; Norrell, Joseph - FS
Subject: LBL Budget
When: Wednesday, April 21, 2021 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting
Importance: High

Sorry for the short notice, but please join this meeting for media/Leg inquiries surrounding the LBL Budget. See link below:

[Land Between the Lakes heritage and recreation areas to take massive budget cut | News | WPSD Local 6](#)

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

[Learn More](#) | [Meeting options](#)

From: Thornburgh, Richard -FS
Sent: Thu, 22 Apr 2021 15:15:13 +0000
To: Pohlman, Timothy -FS;Reaves, Sherry -FS;Thornburgh, Richard -FS;Williams, Michael -FS;Weeks, Andria -FS;Johnson, Stephanie -FS;Donnay, Jacob -FS
Subject: LBL Briefing Plan

Just as a heads up, I'll be facilitating the meeting today with Sen. McConnell and Rep. Comer's staff. After brief intro and preface, I plan to kick it over to the Region and LBL to explain the situation and walk thru the budget. Stephanie, I'll go to you first for a few remarks, then Tim, then Sherry. We'll adjust as needed and turn to Andria to explain the national perspective with FY22 and the shift to Salaries & Expenses.

If the budget info is ready in time, we'll share with staffers in advance. If not, we'll share afterwards.



Richard Thornburgh
Legislative Affairs Specialist
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Washington Office, Legislative Affairs

Cell: 202-819-0839

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Washington, DC 20024

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Caring for the land and serving people

From: Baker, Jared -FS
Sent: Fri, 23 Apr 2021 14:06:50 +0000
To: Reaves, Sherry -FS
Cc: Pohlman, Timothy -FS
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Thank you Sherry. I was not provided a hard copy, nor an electronic copy of the final product, only a glance at it. I appreciate the clarification.



Jared L. Baker
Staff Officer - Business Performance Dept Manager

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jl baker@fs.fed.us

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Friday, April 23, 2021 8:17 AM
To: Baker, Jared -FS <jared.baker@usda.gov>
Cc: Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good Morning Jared,

Thanks for your message. I do understand the LBTV funds are held in a trust and the total amount is not available to the unit which is why I only included the amount that has been allocated to LBL for use this year which is \$294k.

For the record, I do not think you have a hidden agenda as I have worked with you long enough to know that you would not compromise your integrity. You are passionate about the work we do at LBL and that is a good thing. Thanks for all you do to support LBL and the Southern Region.

Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

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c: 404-998-3982

f: 404-347-4998

sherry.reaves@usda.gov

1720 Peachtree Road, NW Ste 890S

Atlanta, GA 30309

www.fs.fed.us



Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>

Sent: Friday, April 23, 2021 7:57 AM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>

Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

Good morning and again, congrats on your new assignment. Tim shared with me the revised white paper chart. Including LBTv (trust fund) in the amount available to LBL is technically correct, however, I just want everyone to understand that \$5 million of the LBTv is invested and will not mature until 2024. LBTv, according to the Protection Act, can also only be used for Environmental Education and Regional Promotion. It cannot be used towards operations (other than EE facilities). This is why we hardly ever include it in our figures. The 4 main EE facilities require an average of \$1.7 million per year to operate thus would consume the LBTv funds rapidly.

I assure you that I am simply trying to be as transparent as possible with all the questions being asked of me. There are no hidden agendas, just simply a sincere concern for the financial well-being of LBL. I wouldn't be doing my job if I did not bring the concerns to Tina – now Tim.

I really hope that you have a great weekend and that you are exceedingly successful in your detail.

Thank you!



Jared L. Baker
Staff Officer - Business Performance Dept Manager

Forest Service
Land Between the Lakes National Recreation Area

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jl baker@fs.fed.us

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Wednesday, April 21, 2021 1:38 PM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Thanks Jared.

I thought we were talking about FY21, not FY22 as indicated in the chart below. It is important to focus on FY21 as we know what was received and what we have available to operate within. We should not share numbers based on what we think our budget will be in FY22 since we do not have a FY22 appropriations bill. Neither I, nor SPBA agrees with sharing numbers related to FY22 as they are truly projections and not actual allocations. Also, the salary and expense funds (NFSE/WFSE) although held in the RO per WO direction, it is still specifically available for LBL so that should be included in any FY21 numbers regarding your allocation. The same applies to your covid funds which you have fully spent. They are all funds available to execute LBL's program of work.

I am in meetings thru 6 pm today. One meeting just ended early so I can meet now thru 3:30. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

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Caring for the land and serving people

From: Baker, Jared -FS <jared.baker@usda.gov>
Sent: Wednesday, April 21, 2021 1:03 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Jones, Marcie- FS <Audrey.Jones@usda.gov>
Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

Sherry,

The NFSE dollars and the COVID dollars were purposefully left out of our FY22 assessment. Our FY22 estimated shortfall included only dollars expected to be received at the unit level by the unit and only dollars expected to be spent at the unit level by the unit. Thus NFSE available dollars and NFSE expected expenditures was not included as these funds are outside of our control. Thus I still stand by our original

assessment of a shortfall expected in FY22 to operate the unit. I am available until 3pm CST for a conversation as I feel it's important that we are all on the same page on this.

Allocated Spending Category	EBLI	FY21 Initial	FY21 Final	FY22 Projected	FY 22 Projected Budget (est)	
Cost Pool Admin Overhead	POOL				Appropriated Funding Available (if flat)	\$ 609,587
Facilities Maintenance	CMFC	134,395	143,600	134,395	LBLB Revenue Available (5 year avg)	\$ 4,841,036
Roads Maintenance	CMRD	145,372	171,551	171,551	TOTAL AVAILABLE	\$ 5,450,623
Trails Maintenance	CMTL	26,857	31,400	26,857		
Facilities Maintenance & Leases	FSLM	86,622	86,622	86,622	FY 22 Projected Expenses (est)	
Organization Services	FSOS	19,700	19,700	19,700	Tipton/FSI Maintenance Contract	\$ 3,433,170
Hazard Fuels Reduction	NHFR	62,260	62,260	62,260	LBLA Agreement	\$ 1,191,124
Inventory & Monitoring	NFIM				LBLB Salary	\$ 1,130,357
Landownership Management	NFLM				LBLB Fleet	\$ 74,724
Land Management Planning	NFPN				Other Contracts & Agreements	\$ 564,001
Combined NFIM and NFPN	NFMP		7,000	7,000	Other Misc.	\$ 1,713,022
Recreation & Heritage	NFRW	77,961			TOTAL EXPENSES	\$ 8,106,398
Recreation & Heritage - Congressional Allocation*	NFRW	666,668	666,668			
Timber Management	NFTM	7,000	7,000	7,000	FY 22 Projected Shortfall (est)	\$ (2,655,775)
Vegetation & Watershed	NFVW	22,000	22,000	22,000		
Wildlife Management	NFWT	59,000	59,000	59,000		
Hazardous Fuel Reduction	WFHR					
Forest Fire Management	WFPR	13,202	13,202	13,202		
Variable Non-Traditional Appropriations*	VAR	94,814	94,814			
		\$ 1,415,851	\$ 1,384,817	\$ 609,587		



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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Wednesday, April 21, 2021 10:26 AM
To: Baker, Jared -FS <jared.baker@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Williams, Michael -FS <michael.r.williams@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>
Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Tim/Jared,

Please see information below that I shared with Michael W. Your appropriated funds excluded the amount provided for salary & expense and the covid funds received in FY21. Please let me know if you have questions or concerns. I will make myself available to discuss this further with you, if necessary.

Thanks, Sherry

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Caring for the land and serving people

From: Reaves, Sherry -FS

Sent: Wednesday, April 21, 2021 11:09 AM

To: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>; Williams, Michael -FS

<michael.r.williams@usda.gov>

Subject: RE: **Review Needed: LBL Budget Inquiry from Congressman Comer

The salary and expense and covid appropriated funds were omitted from table 1 appropriated funding available. I updated the table to include these funds. Each unit was given a ceiling to charge against for S&E and covid. LBL received \$3,713,088 in salary & expense and \$28,471 in covid funds. This more accurately reflects the appropriated funds available to the unit in FY21. I also removed the statement regarding a FY21 shortfall since the actual appropriated funds available to LBL exceeds their FY21 projected expenses. I am okay with leaving the rest as written. Thanks, Sherry

Table-1: FY21 Revenue/Expenses

FY 21 Final Budget (Allocations and Earnings)	
Appropriated Funding Available	\$ 5,031,622
LBLB Revenue Available (5-year avg)	\$ 4,841,036
TOTAL FUNDING AVAILABLE	\$ 9,872,658
FY 21 Projected Expenses	
Tipton/FSI Maintenance Contract	\$ 3,433,170
LBLA Agreement	\$ 1,191,124
LBLB Salary (salary charged to revenues)	\$ 1,130,357
LBLB Fleet	\$ 74,724
Other Contracts & Agreements	\$ 564,001

Other Misc. (Materials and supplies, travel and training, etc.)	\$ 1,713,022
TOTAL EXPENSES	\$ 8,106,398

Sherry Reaves, SEF
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Caring for the land and serving people

From: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>

Sent: Wednesday, April 21, 2021 9:30 AM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Williams, Michael -FS <michael.r.williams@usda.gov>

Subject: FW: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good Morning Michael,

This looks good to me. Thanks for catching the CMRD (\$5601) prior year funds.

LaShanda

From: Williams, Michael -FS <michael.r.williams@usda.gov>

Sent: Wednesday, April 21, 2021 8:16 AM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Holliman, Lashanda - FS <lashanda.holliman@usda.gov>

Subject: **Review Needed: LBL Budget Inquiry from Congressman Comer

Good morning, Sherry and Lashanda. Attached is a draft for Congressman Comer's request for budget numbers for LBL. This draft reflects the changes Lashanda and LBL discussed yesterday. Please provide any edits or comments back to me, and I'll package for Exec.

Additionally, we are still seeking clarification on who needs to review. SPBA indicated yesterday that it was okay to simply provide FY21 budget numbers as long as we don't get into explanations and as long as we don't get into future budgets, but I am still waiting on

confirmation that this document can be approved at the Regional level. Any guidance you can provide on this will be appreciated.

Thank you

-Michael



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

[FS Communication Approval Inbox](#)

[Internal COVID-19 SharePoint](#)

From: Boley, Margrett -FS
Sent: Thu, 22 Apr 2021 22:03:31 +0000
To: Reaves, Sherry -FS
Subject: RE: Address for tomorrow's Earth Day Pollinator planting

Yes I understand. It was a great event.



Margrett Boley
Director Biological and Physical Resources

Forest Service
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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Thursday, April 22, 2021 4:52 PM
To: Boley, Margrett -FS <margrett.boleym@usda.gov>
Subject: RE: Address for tomorrow's Earth Day Pollinator planting

I wanted to attend but had to get on a call at noon with Senator Mitch McConnell and Rep Comer office to discuss LBL's budget. Not sure if you saw the article and local news channel report on their budget. I hope the event went well. I sure wanted to be there but this derailed any plans I had for today.

Sherry Reaves, SEF
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Caring for the land and serving people

From: Boley, Margrett -FS <margrett.boleym@usda.gov>
Sent: Wednesday, April 21, 2021 5:44 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: FW: Address for tomorrow's Earth Day Pollinator planting

Hey Sherry are still planning to attend?



Margrett Boley
Director Biological and Physical Resources

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Caring for the land and serving people

From: Krusac, Dennis -FS <dennis.krusac@usda.gov>
Sent: Wednesday, April 21, 2021 3:33 PM
To: Boley, Margrett -FS <margrett.boleym@usda.gov>; Adams, Cassie - FS <cassie.adams@usda.gov>; Granbery, Susan - FS <Susan.Granbery@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Cc: Allen, Shkita -FS <shkita.allen@usda.gov>; Ash, Jeremy - FS <jeremy.ash@usda.gov>; Baggs, Joanne - FS <joanne.baggs@usda.gov>; Commens-carson, Amy - FS <Amy.Commens-Carson@usda.gov>; Deal, Jacob - FS <jacob.deal@usda.gov>; Delay, Chantelle -FS <chantelle.delay@usda.gov>; Dillon, Wallace -FS <wallace.dillon@usda.gov>; Hampton, Vanessa - FS <vanessa.hampton@usda.gov>; Krusac, Dennis -FS <dennis.krusac@usda.gov>; Mcneel, Pleasant - FS <pleasant.mcneel@usda.gov>; Pitrolo, Melanie -FS <melanie.pitrolo@usda.gov>; Prudhomme, Bruce -FS <bruce.prudhomme@usda.gov>; Rankin, Duke- FS <Wilson.Rankin@usda.gov>; Ray, Donna -FS <donna.ray@usda.gov>; Reynolds, Kelle -FS <kelle.reynolds@usda.gov>; Stevens, Jason -FS <jason.stevens@usda.gov>; Thorning, Micah -FS <micah.thorning@usda.gov>; Willingham, Tyler -FS <tyler.r.willingham@usda.gov>
Subject: Address for tomorrow's Earth Day Pollinator planting

For those of you interested in this opportunity, the church is located at 491 James P. Brawley Dr. NW, Atlanta, 30318. It's on the corner with Cameron Madison Alexander BLVD. We start planting at 10 AM and should be through by noon. There are no restroom facilities on site so don't drink too much coffee ahead of time.

Do wear a uniform if you have one. Bring a water bottle and mask please. Trowels for planting will be provided. If you want to wear gloves, bring those with you.

I'll see some of you tomorrow.



**Dennis Krusac, Certified Wildlife Biologist
Endangered Species Specialist/Regional Pollinator
Conservation Coordinator**

Forest Service

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Caring for the land and serving people

From: Millott, Jason -FS
Sent: Thu, 22 Apr 2021 15:12:39 +0000
To: Reaves, Sherry -FS
Subject: RE: BP on NFRW allocation

This is the biggest change for LBL in FY2021 versus FY2020: CMFC and NFRW execution of program costs versus most units using their 202 funds for S&E type costs.

FY2020 vs FY2021

Contracts, Agreements, MNS expended in 20 vs allocation in 21.

Fiscal Year Budget Period		2020 (Multiple Items)			
			Only Contracts, Agreements, MNS included in Total Spent Column		
Row Labels	Sum of WorkPlan Actual Authority	Sum of Total Spent	% of Total Expenditures for program costs	FY2021 Allocation	FY2021 % of allocation
CMFC	10,944,644	4,549,168		2,927,107	2
0801	314,490	35,763	0.8%	48,711	2%
0802	585,791	107,519	2.4%	151,574	5%
0803	522,331	151,276	3.3%	83,981	3%
0804	496,095	156,212	3.4%	961,166	33%
0805	419,677	177,091	3.9%	58,361	2%
0806	378,082	116,298	2.6%	32,497	1%
0807	389,620	197,541	4.3%	28,789	1%
0808	1,056,485	309,607	6.8%	129,666	4%
0809	563,501	194,819	4.3%	60,303	2%

		315,00			
0810	852,567	1	6.9%	258,706	9%
	1,371,02	606,64			
0811	9	6	13.3%	220,312	8%
		158,09			
0812	510,792	3	3.5%	168,462	6%
		207,95			
0813	382,638	3	4.6%	398,384	14%
		52,499			
0816	360,643		1.2%	182,535	6%
	1,137,65	159,60			
0831	7	4	3.5%	-	0%
	1,603,24	1,603,			
0860	6	246	35.2%	143,660	5%
	18,601,9	4,105,			
NFRW	59	702		,146,433	2
		22,511			
0801	677,325		0.5%	76,339	4%
	1,142,86	204,25			
0802	8	7	5.0%	107,763	5%
	1,023,02	124,73			
0803	1	4	3.0%	108,938	5%
	1,165,35	152,89			
0804	1	4	3.7%	110,181	5%
	1,148,40	130,93		114,850	
0805	6	8	3.2%		5%
		26,397			
0806	675,660		0.6%	93,662	4%
0807	680,697	5,938	0.1%	68,669	3%
	1,698,27	334,47			
0808	9	8	8.1%	161,872	8%
	1,151,34	242,34		113,8	
0809	5	8	5.9%	88	5%
	1,334,16	236,93			
0810	6	8	5.8%	110,705	5%
	1,813,71	351,49			
0811	3	0	8.6%	177,517	8%
		114,67			
0812	777,466	8	2.8%	76,114	4%
		185,00			
0813	788,081	8	4.5%	88,970	4%
		69,254			
0816	502,710		1.7%	49,906	2%
	2,097,53	142,74			
0831	0	4	3.5%	20,391	1%
	1,925,34	1,761,			
0860	1	096	42.9%	666,668	31%
Grand Total	29,546,603	8,654,870			

\$897,000 of 2020 was roof replacement/CIP



Jason R. Millott, MBA
Regional Budget Analyst
Forest Service
Southern Region, Regional Office

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Thursday, April 22, 2021 9:18 AM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Subject: FW: BP on NFRW allocation

Sherry Reaves, SEF
Director, Budget and Financial Management
Forest Service
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Caring for the land and serving people

From: Prince, Andrea -FS <andrea.prince@usda.gov>
Sent: Thursday, April 22, 2021 8:56 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Cc: Holliman, Lashanda - FS <lashanda.holliman@usda.gov>
Subject: BP on NFRW allocation

In case you don't have your copy handy. This is the BP on the NFRW allocation that Mary approved.



Andrea Lynn Prince
R8 Program Analyst, Engineering and Recreation
Budget Coordinator

Forest Service

Region 8, Regional Office, Engineering

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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Fri, 23 Apr 2021 21:02:15 +0000
To: Farley, Tracy -FS; Johnson, Stephanie -FS; Reaves, Sherry -FS
Subject: RE: heads up-will need your review for LBL info -- snj edits

Can we give them my cell phone number 618-889-0183? I will be away from that desk number until Wednesday. I monitor the cell all weekend.



Tim Pohlman
Acting Area Supervisor
Forest Service
Land Between the Lakes National Recreation Area

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 4:00 PM
To: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>; Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: RE: heads up-will need your review for LBL info -- snj edits

Thank you all. I believe this incorporates the edits. Stephanie, we will send to Babete once you give us final approval.

(b)(5); Deliberative Process Privilege

A large, solid black rectangular box covering the majority of the lower half of the page, indicating that the content has been redacted under FOIA exemption (b)(5) Deliberative Process Privilege.

(b)(5); Deliberative Process Privilege

From: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>

Sent: Friday, April 23, 2021 3:47 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: RE: heads up-will need your review for LBL info -- snj edits

If I came upon the previous statement on the web, and didn't know what had happened, I would be very confused. So, I think we need a more straight-forward, simple statement. See below:

(b)(5); Deliberative Process Privilege

For additional questions, please contact Tim...



Stephanie Neal Johnson
Acting Deputy Regional Forester
Natural Resources

Forest Service
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[Internal COVID-19 SharePoint](#)

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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Friday, April 23, 2021 4:21 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: heads up-will need your review for LBL info

My comments below. Thanks

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

p: 404-347-2692

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sherry.reaves@usda.gov

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 4:11 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: heads up-will need your review for LBL info

Please review. This verbiage is for a potential statement coming from LBL:

(b)(5); Deliberative Process Privilege



(b)(5); Deliberative Process Privilege



For additional questions, please contact Tim

From: Farley, Tracy -FS

Sent: Friday, April 23, 2021 2:32 PM

To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>

Subject: heads up-will need your review for LBL info in a bit <eom>



Tracy Farley
Acting Director
Office of Communications

Forest Service
Southern Region

c: 479-264-6869

tracy.farley@usda.gov

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Caring for the land and serving people

From: Pohlman, Timothy -FS
Sent: Fri, 23 Apr 2021 20:29:28 +0000
To: Reaves, Sherry -FS; Farley, Tracy -FS
Cc: Johnson, Stephanie -FS
Subject: RE: heads up-will need your review for LBL info

I will work with it with Sherry's edits below. If I were to suggest a change it would be this:

(b)(5); Deliberative Process Privilege



Tim Pohlman
Acting Area Supervisor
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Caring for the land and serving people

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Friday, April 23, 2021 3:21 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: heads up-will need your review for LBL info

My comments below. Thanks

Sherry Reaves, SEF
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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Friday, April 23, 2021 4:11 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Cc: Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: heads up-will need your review for LBL info

Please review. This verbiage is for a potential statement coming from LBL:

(b)(5); Deliberative Process Privilege



For additional questions, please contact Tim

From: Farley, Tracy -FS
Sent: Friday, April 23, 2021 2:32 PM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>
Subject: heads up-will need your review for LBL info in a bit <eom>



Tracy Farley
Acting Director
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Forest Service
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Caring for the land and serving people

From: Reaves, Sherry -FS
Sent: Thu, 22 Apr 2021 15:46:51 +0000
To: Williams, Michael -FS;Pohlman, Timothy -FS;Johnson, Stephanie -FS
Subject: RE: LBL Briefing

Yes you can share this document. The expenditures on table 2 just depict the cost of running the various management areas but does not represent the total cost of running LBL program which I am fine with.

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

p: 404-347-2692

c: 404-998-3982

f: 404-347-4998

sherry.reaves@usda.gov

1720 Peachtree Road, NW Ste 890S

Atlanta, GA 30309

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Caring for the land and serving people

From: Williams, Michael -FS <michael.r.williams@usda.gov>
Sent: Thursday, April 22, 2021 11:44 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: RE: LBL Briefing

Thank you Sherry. Are you okay if we share this with the staffers ahead of the call? I know there was some concern with sharing the expenditures, so just want to make sure you are okay with me sharing this document.

-Michael

From: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Sent: Thursday, April 22, 2021 11:34 AM
To: Williams, Michael -FS <michael.r.williams@usda.gov>; Pohlman, Timothy -FS <timothy.pohlman@usda.gov>; Johnson, Stephanie -FS <stephanie.n.johnson@usda.gov>
Subject: LBL Briefing

Attached is the updated numbers for the discussion today on LBL's budget. This includes regular FS appropriations, revenue and transfer funds. I will focus on the total amount of funds available to LBL to execute their program of work in FY21. The earlier numbers for revenue was based on a 5 year average of what the unit usually collects each year but I used what they actually have on the books that's

available to LBL. The five year average does include balances available from previous years. Funds not spent roll over to the next year and are available for the unit to use. I did exclude the projected FY21 expenditures. However, I left in the table showing the management areas and the cost to operate them. I did not include any information on FY22 projections as it is premature to discuss them.

Thanks, Sherry

Sherry Reaves, SEF
Director, Budget and Financial Management

Forest Service
Southern Region, Regional Office

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From: Farley, Tracy -FS
Sent: Wed, 14 Apr 2021 17:47:24 +0000
To: Millott, Jason -FS
Cc: Reaves, Sherry -FS; Raymond, Scott - FS
Subject: RE: need budget info approved for media request

Thanks, Jason. I will send to Exec for approval.

From: Millott, Jason -FS <jason.r.millott@usda.gov>
Sent: Wednesday, April 14, 2021 12:19 PM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: need budget info approved for media request

I think the statement works without getting into a lot of details.



Jason R. Millott, MBA
Regional Budget Analyst
Forest Service
Southern Region, Regional Office

c: 540-632-3989
jason.r.millott@usda.gov

Located Remotely:
Roanoke, VA
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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 12:08 PM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>; Raymond, Scott - FS <Scott.Raymond@usda.gov>
Subject: RE: need budget info approved for media request

Let's leave the FY out of the equation. The PAO was thinking that was the reporter's intent.

From: Millott, Jason -FS <jason.r.millott@usda.gov>
Sent: Wednesday, April 14, 2021 11:01 AM
To: Farley, Tracy -FS <tracy.farley@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: RE: need budget info approved for media request

Hi Tracey,

Before responding, can we clarify the media is asking about FY22? FY22 budget allocations have not been determined.

LBL's FY 22 budget being "reduced by half."



Jason R. Millott, MBA
Regional Budget Analyst
Forest Service
Southern Region, Regional Office

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Caring for the land and serving people

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 10:54 AM
To: Millott, Jason -FS <jason.r.millott@usda.gov>
Cc: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: FW: need budget info approved for media request

Jason, here is the request for budget approval related to a media query on LBL's budget. Please see the highlighted text below and let me know if this works, or if you have suggested edits.
Call if you have questions. 479-264-6869.
Thanks!

From: Farley, Tracy -FS <tracy.farley@usda.gov>
Sent: Wednesday, April 14, 2021 8:26 AM
To: Reaves, Sherry -FS <sherry.reaves@usda.gov>
Cc: Poppett, Paul -FS <paul.poppett@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Farley, Tracy -FS <tracy.farley@usda.gov>
Subject: need budget info approved for media request

Sherry, We received a media request on LBL's FY 22 budget being "reduced by half." The WO has asked us to provide a statement that we want the WO to approve, once our Budget Officer and Exec has approved.

Will this verbiage (that we used for El Yunque) work for LBL? Please feel free to offer suggested edits.

(b)(5); Deliberative Process Privilege

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Tracy Farley
Acting Director
Office of Communications

Forest Service
Southern Region

c: 479-264-6869
tracy.farley@usda.gov

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Caring for the land and serving people

From: Arney, Ken- FS
Sent: Tue, 6 Apr 2021 13:55:40 +0000
To: Mitchell, Michelle- FS; Morris, Mary -FS; Reaves, Sherry -FS
Cc: Hale, Cynthia -FS
Subject: RE: Rec Budget convo with WO leadership today

Very helpful Michelle. Thanks.



Ken Arney
Regional Forester

Forest Service
Region 8

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f: 404-347-4821

kenderick.arney@usda.gov

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Caring for the land and serving people

From: Mitchell, Michelle- FS <Donna.Mitchell1@usda.gov>
Sent: Tuesday, April 6, 2021 9:32 AM
To: Arney, Ken- FS <Kenderick.Arney@usda.gov>; Morris, Mary -FS <mary.morris@usda.gov>; Reaves, Sherry -FS <sherry.reaves@usda.gov>
Subject: Rec Budget convo with WO leadership today

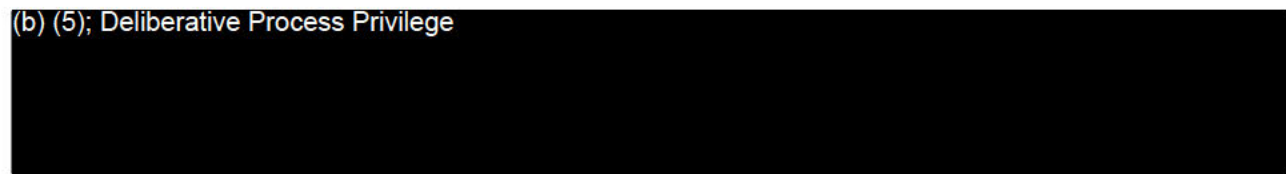
Ken,

In case you need a little info for your discussion this afternoon:

(b)(5); Deliberative Process Privilege

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(b) (5); Deliberative Process Privilege



OUR IMMEDIATE STRATEGY

(b)(5); Deliberative Process Privilege



THE FUTURE

(b)(5); Deliberative Process Privilege



Hopefully this gives some context and help for today. I'm available if you need anything.

Thanks,
Michelle.



Michelle Mitchell
Director: Recreation, Wilderness, Heritage, and Volunteers
U.S. Forest Service
Southern Regional Office
c: 971-235-2863
michelle.mitchell2@usda.gov

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Caring for the land and serving people

From: Williams, Michael -FS
Sent: Thu, 22 Apr 2021 14:42:45 +0000
To: Reaves, Sherry -FS
Subject: Talking Points from Chief's Budget Hearing

(b)(5); Deliberative Process Privilege



Michael R. Williams
Legislative Affairs

Forest Service
Office of Communication
Southern Region

c: 470-599-3926

Michael.R.Williams@USDA.gov

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