- 1. What should be the top priority for the city of paducah and what specific actions will you take to address it?
- 2. What do you specifically propose to deal with the likely revenue shortfall?
- 3. (a) please identify specific programs and expenditures you believe may need to be reduced or eliminated if cuts become necessary. (b) estimate the approximate savings for each item. © estimate the total reduction amount you believe is prudent.
- 4. Is a reduction in force something you would consider? Please be as specific as possible.
- 5. Will you support, propose or vote for an increase in taxes or fees during your term?
- 6. Do you believe there should be a reduction or elimination of any current taxes or fees which are set by city ordinance?
- 7. What is your position on the city use of 'no bid' professional services contracts as permitted by the Kentucky Model Procurement Act?
- 8. What is your specific proposal, including expense and timeline, for fixing the flooding and storm water problem?
- 9. What is your position on the use of 'consent agendas" for commission business? Please be specific about parameters, if any, for their use.'
- 10. What is your position on 'public comments' at city commission meetings? Please be specific.
- 11. Yes or No. Should the city continue with the recreation and aquatic center facility as originally proposed?
- 12. If answered "yes" to question 11 please explain your position. If not, skip to question 13.
- 13. If you answered 'no' to question 11 please explain specifically what you believe should be done about the recreation and aquatic center facility proposal. If you answered "yes' skip to the next question.
- 14. Should the city continue with the proposal for downtown development including the development of a "Hotel" at the site of the parking lot at the end of Broadway as envisioned by the 'City Block" project? Please elaborate
- 15. Should the city continue with the proposal to create a downtown TIF district which has preliminary state approval? Please give specific reasons for your answer
- 16. How can the City most effectively develop the riverfront?
- 17. Please identify any specific plans or proposals you have for economic development, infrastructure improvement, housing rehabilitation or development for the Southside.
- 18. What do you propose to address the economic issues of the city and its residents? Including:
- a. Attracting new industry
- b. New living wage jobs creation
- c. Population decline
- d. Aging population
- e. Disproportionate poverty and economic disadvantage
- f. Appropriately educated job force
- 19. What is your position on the role of GPED?
- 20. What is your position on a "Metro" form of local governance, consolidating City of Paducah and McCracken County governments?

- 1. A. We need to make sure our essential services are operating at their maximum level, especially during this time of stress upon our citizens, local government and the nation.
- B. We need to make sure that, as a municipal, we truly begin to address the needs of the city from our stormwater issues to sidewalks.
 - 2. Six months should give us a pretty good idea of what we are looking at financially. I have spoken with our Bond Counsel and also received the specific directions on how to change the direction of the 20+ million that we currently have invested (that was intended for the Aquatic Center).
 - 3. The answers to this question find themselves intermingled with my intentions and answer to question 2. There are qualifying projects that meet the demands for transferring monies from the 20+ million bond money. I propose, before we begin to cut, reduce or eliminate programs, that we transfer a majority of the monies that 'the city' has placed in reserve for certain projects (that are qualifying projects for bond money transfer) and place the 'city's reserve money' into general funds (to help meet operational potential shortfalls). Then I propose we move money from the 20+ million bond money to replenish the money, in those qualifying projects.
 - 4. I presume you are referring to our WorkForce. I will state that this type of reduction will be the last card that I will be willing to consider, especially if it is referring to essential jobs for the healthy functioning of the city.
 - 5. This is a question that keeps getting asked. I must help others, as I was helped, to understand the base answer. The main revenue that a city has to operate from is fees and taxes. It is important that the elected officials dictate the understanding to our city manager and department heads that we must have a balanced budget and not overextend ourselves, especially for wants and not needs. Being a citizen, myself, I do not want to raise taxes or fees on myself or my fellow citizens. I cannot say that I will Never consider this option though, only that I will weigh it carefully and make decisions for the city just like I make decisions for my own household.
 - 6. At present, we need to get our sea legs, during this crisis. This is a decision that cannot be visited, at this moment, because of our job description of what we are to do for the citizens.
 - 7. There are regulations and guidelines (mostly dictated by the cost of the potential job) that must be followed. We should use city businesses whenever possible. But if there are issues surrounding this practice that I am not aware of, yet, I encourage our local business groups to have meetings with their elected officials and help us to understand their objections.
 - 8. This is a question, if asked in January, would have received a more definite answer. Yes, it needs to be addressed as soon as we can. The job is magnanimous and solutions have been identified by a comprehensive stormwater study. There are also suggestions of addressing some of the flooding, that are outside the recommendations of the study ,which would perhaps include the city acquiring parcels that are in the

- flooding area. The most important task at the moment is getting back up on our feet after being staggered by the tremendous blow we have received from this COVID 19.
- 9. Under Mayor Harless's term, our meetings have been cut back from 4 a month to 2 a month. If I am given the honor of being mayor, I will be pressing for the 4 a month meeting schedule. I believe the consent agenda was put into play to help shorten the time used for the presentation of routine items. However, I am also of the mind set that in a consent agenda, if any money is being spent, then it needs to be listed separately. It is not my favorite form of presenting information but it is tolerable.
- 10. It should go back to where it was originally, only we need to make sure of guidelines in timing and decorum.
- 11. No!
- 12. Xxxx
- 13. It should cease and we should cut our losses.
- 14. I feel a better sight would be near the convention center, the old nursing home site. This would help enhance the investment that the city and county have partnered to support the convention center. This will increase, in my opinion, the convention centers ability to book conventions etc.
- 15. The new hotel site is involved in the TIF District question. The TIFF is offered to a city, by the state, for a specific length of time, for economic development. It requires a 20 million dollar investment, from a developer, during this time period. If the requirements are met by an investor, hopefully in a site that is the most beneficial, then the state will benefit our city by making available to the city, revenues, (above and beyond our normal revenue), to help with the running of our city. This also makes possible, mutually agreeable interactions with the investor and the city.
- 16. I am unsure as to the specific question being asked.
- 17. I am extremely interested in developing the South Side. I am interested in hearing ideas from the commission, starting in 2021, on their ideas.
- 18. We currently have irons in the fire regarding potentially good news on economic development. I personally, have lauded technical certifications for our qualified folks coming out of jail, so that they may start new lives and support their families, thereby contributing to our revenue. The city, several years ago, partnered with WKCTC on the Community Scholarship Program. I was on the Board at that time and offered my Vote to support that. There are many things that are not in the scope of the City Government. But we could definitely be more business friendly to businesses wanting to invest into their community with quality affordable housing. I have personally been made aware that we are not as supportive as we could be.
- 19. GPED is very essential to our city.
- 20. That is completely up to the citizens.