

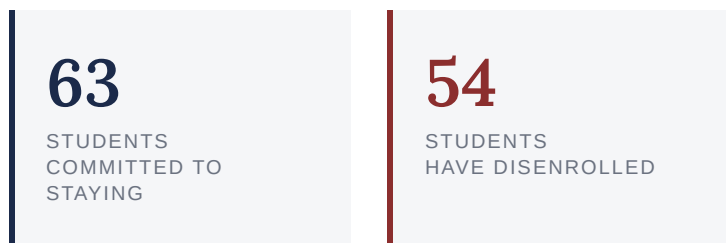
UNDERSTANDING THE DECISION TO CLOSE


# The Conditions Behind a Difficult Decision

In the weeks since our May school meeting, the realities facing Immaculate Conception Academy changed substantially. Three converging factors—a sharp and unexpected enrollment decline, a widening operating deficit, and the limits of any tuition remedy—made it clear that the school could not be sustained for the 2026–2027 year. The figures below outline what changed.

## 1 A Sudden, Unanticipated Drop in Enrollment

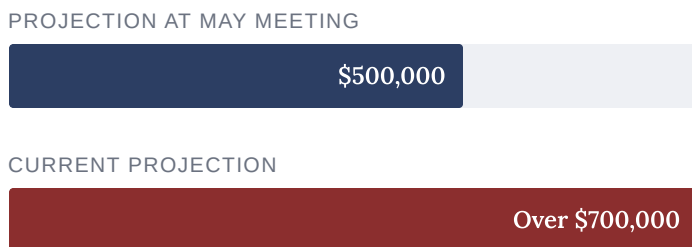
FOR 2026–2027



 **Five grades** are now projected to have **six or fewer students** each next year—too few to sustain a viable classroom.

## 2 A Rapidly Widening Operating Deficit

PROJECTED SHORTFALL



IN A MATTER OF WEEKS

# +\$200K

The shortfall the parish would be asked to absorb grew by more than 40% after the May meeting.

## 3 A Tuition Increase Could Not Close the Gap

AND RISING

**\$1,000+**  
PER STUDENT, PER YEAR

We examined whether raising tuition could offset the deficit. Even an increase of roughly **\$1,000 per student** would not have been enough—and that figure continues to climb as enrollment falls. With fewer families to share the cost, each remaining student must carry more of the burden, placing the goal of sustainability further out of reach.