



**City of Salem**  
**2021-2022 Financial Update**  
**Finance Director Stacey Houston**

	Book Bal.	Book Bal.	Book Bal.	Book Bal.	Book Bal.	Book Bal.	Book Bal.	Book Bal.	Book Bal.
	As of	As of	As of	As of	As of	As of	As of	As of	As of
	6/30/2014	6/30/2015	6/30/2016	6/30/2017	6/30/2018	6/30/2019	6/30/2020	6/30/2021	12/31/2021
100-GENERAL FUND	-\$199,365	-\$104,401	\$103	\$107	\$235,931	\$424,558	\$26,240	\$211,038	\$19,336
120-EMERGENCY FUND	\$37,213	\$37,213	\$37,364	\$37,537	\$37,819	\$38,201	\$38,390	\$38,586	\$38,586
130-POST COMMISSION	\$252	\$252	\$253	\$255	\$255	\$255	\$256	\$757	\$1,257
201-SPECIAL STREET	\$797,024	\$746,192	\$732,885	\$622,528	\$551,557	\$362,431	\$156,655	\$317,675	\$342,772
210-PARK & RECREATION	-\$104,800	-\$121,112	-\$115,005	\$170,269	\$227,547	\$156,487	\$170,106	\$190,623	\$197,986
220-POLICE DEPT.LAW ENF.FUND	\$7,366	\$9,738	\$10,843	\$8,544	\$4,831	\$1,659	\$2,345	\$4,381	\$4,842
230-OFFICERS TRAINING FUND	\$2,174	\$2,550	\$2,612	\$1,938	\$1,883	\$633	\$728	\$1,072	\$1,150
240-FIREWORKS FUND	\$295	\$15,168	-\$3,571	\$3,361	\$8,100	\$8,100	\$757	\$442	\$177
250-INMATE SECURITY FUND	\$570	\$234	\$317	\$238	\$260	\$259	\$505	\$848	\$926
255-CHDC GRANT FUNDS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
260-LOCAL LAW ENF. GRANT FUND	\$714	\$0	\$0	\$1,490	\$5	\$5	\$5	\$5	\$5
265-DELTA REGIONAL GRANT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
270-PROTEST ACCOUNT	\$27,715	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
280-CDBG STORMWATER GRANT	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
290-BUILDING PERMIT FUND	\$47,682	\$51,601	\$59,245	\$62,517	\$74,104	\$73,843	\$48,817	\$42,606	\$36,689
299-POLICE CONTRIBUTION FUND	\$429	\$429	\$430	\$432	\$432	\$432	\$434	\$436	\$436
301-CAPITAL IMP SALES TAX	\$276,982	\$447,643	\$487,167	\$657,144	\$533,836	\$462,669	\$188,848	\$208,373	\$393,140
501-ELECTRIC FUND	\$70,759	\$41,809	\$285,023	\$395,770	\$422,665	\$853,204	\$648,700	\$47,525	\$53,414
502-ELECTRIC D & R FUND	\$68,179	\$70,523	\$70,807	\$71,175	\$71,836	\$75,036	\$75,440	\$75,829	\$75,829
503-ELECTRIC RESERVE FUND	\$236,403	\$379,899	\$506,508	\$525,177	\$545,758	\$571,943	\$574,759	\$369,070	\$169,070
510-WATER FUND	-\$397,709	\$334,571	\$363,113	\$335,349	\$431,096	\$368,512	\$343,979	\$423,649	\$527,080
511-WATER D & R FUND	\$61,492	\$196,388	\$196,750	\$197,562	\$198,662	\$201,025	\$202,830	\$204,051	\$204,051
512-WATER RESERVE	\$156,132	\$425,223	\$504,373	\$584,726	\$666,967	\$677,616	\$685,334	\$689,035	\$689,035
520-SEWER FUND	\$503,611	\$236,742	\$335,557	\$229,845	-\$91,059	\$95,502	\$144,746	\$125,438	\$97,749
521-SEWER D & R	\$22,680	\$176,268	\$153,197	\$133,279	\$507,668	\$417,630	\$418,662	\$370,801	\$370,801
522-SEWER RESERVE FUND	\$2,338	\$19,280	\$33,365	\$47,554	\$61,885	\$76,673	\$77,050	\$91,444	\$91,444
530-SANITATION	\$46,455	\$55,457	\$77,797	\$62,084	\$84,441	\$63,029	\$70,780	\$31,065	\$79,652
540-CEMETERY FUND	\$9,637	\$998	\$0	\$5,557	\$9,148	\$21,154	\$2,677	\$506	-\$69,791
550-LANDFILL	\$130,604	\$376,848	\$378,047	\$380,087	\$383,752	\$388,620	\$393,322	\$395,528	\$395,528
560-AIRPORT FUND	\$26,211	\$20,078	\$32,782	\$30,821	\$40,593	\$27,574	\$34,823	\$157,999	\$353,952
601-INSURANCE CONTINGENCY	\$2,237	\$144,509	\$132,016	\$136,929	\$131,548	\$143,957	\$146,147	\$143,895	\$142,395
701-UTILITY DEPOSIT FUND	\$75,667	\$403,409	\$408,594	\$410,919	\$425,160	\$438,210	\$460,216	\$470,922	\$462,232
702-CEMETERY ENDOWMENT FUND	\$17,431	\$572,993	\$575,074	\$577,942	\$582,764	\$591,024	\$602,621	\$606,827	\$606,835
703-ECONOMIC DEVELOPMENT	\$5,465	\$0	\$25	\$6,254	\$7,861	\$39,324	\$4,183	-\$200	-\$52,183
GRAND TOTAL	\$1,931,845	\$4,540,503	\$5,265,671	\$5,697,390	\$6,157,304	\$6,579,566	\$5,520,356	\$5,220,226	\$5,234,395

### City of Salem Key Performance Indicators

	<b>2020-2021</b>	<b>2021-2022</b>			<b>Percent YTD</b>
	<b>YTD Actual</b>	<b>YTD Actual</b>	<b>2021-2022</b>		<b>Actual to Budget</b>
	<b>as of 12/31/2020</b>	<b>as of 12/31/2021</b>	<b>Budget</b>		<b>(50% of year)</b>
Gen'l Fund 1% Sales Tax	638,601	699,608	1,150,000		61%
Parks & Rec 3/8% Sales Tax	239,328	262,366	425,000		62%
Cap Imp 1/2% Sales Tax	319,301	349,804	575,000		61%
Electric Sales Rev.	2,525,609	2,623,829	5,750,000		46%
Water Sales Rev.	480,805	524,030	950,000		55%
Sewer Sales Rev.	457,918	499,670	950,000		53%



**Thank you!!**