

**COMANCHE COUNTY CONSOLIDATED HOSPITAL DISTRICT
BOARD OF DIRECTORS**

WILL MEET IN REGULAR SESSION **TUESDAY- May 26, 2026, AT 6:00 PM**
LOCATED AT LEGACY ESTATE - 10133 HWY 16 N -COMANCHE, TX 76442

PURSUANT TO SECTION 551 OF THE TEXAS GOVERNMENT CODE FOR THE
FOLLOWING PURPOSES

AGENDA

- | | |
|---|----------------|
| 1. Call to Order | Joe Locke |
| 2. Public Comments — Limit of 5 Minutes Per Speaker | Joe Locke |
| 3. Recognition of Years of Service for Marvin McKinnon | |
| 4. Swear-In Elected Board Members | Joe Locke |
| 5. Election of CCCHD Board Officers for 2026 | Joe Locke |
| 6. Review / Approve Meeting Minutes for April 28, 2026 | President |
| 7. Administrative Reports | |
| a. CFO Reports | Nikki Stark |
| 1) Review / Approve April 2026 Financial Report | |
| 2) Review / Approve IGT Line of Credit Resolution | |
| 3) Review / Approve Ambulance Financing Resolution | |
| b. Human Resources | Paulette Ratto |
| 1) April 2026 HR Report | |
| c. IT / Security | Robert Herron |
| 1) April 2026 Security Report | |
| 2) April 2026 IT Report | |
| d. Clinical Reports | Josh Chapman |
| 1) April 2026 EMS Report | |
| 2) April 2026 Ambulance Mileage Report | |
| 3) EMS Station Update | |
| e. Nursing Home Update | Susan Ruiz |
| f. Whitestone Update | Nikki Stark |
| g. CEO Report | Nikki Stark |
| 8. Executive Session in accordance with <i>TEXAS GOVERNMENT</i> | Nikki Stark |
| <i>CODE § 551.074</i> for the discussion of personnel matters. | |
| 9. Reconvene Open Session to consider actions, if any, on matters | Nikki Stark |
| discussed in Executive Session. | |
| 10. Adjournment of Meeting | Joe Locke |

Kimberly Lampman
Kimberly Lampman, Secretary



COMANCHE COUNTY CONSOLIDATED HOSPITAL DISTRICT

BOARD OF DIRECTORS

MEETING MINUTES

DATE: April 28, 2026

TIME: 6:00 PM

PLACE: Legacy Estate Dining Room

DIRECTORS PRESENT: Joe Locke, Gil Gilbert, Kimberly Lampman, Jerry Morgan, Marvin McKinnon

DIRECTORS ABSENT: Mark Beaty

OTHERS PRESENT: Nikki Stark (CEO), Dan Bonk (CCMC CEO), Lexie Fiest (CCMC CNO)
Josh Chapman (EMS Director), Susan Ruiz (DON – Legacy)
Paulette Ratto (HR Director), Esmeralda Cumba, Brad Bettis

1. Call to Order

Joe Locke called the meeting to order at 6:00.

2. Public Comments – Limit 5 Minutes Per Speaker

None

3. Review / Approve April 28, 2026, Meeting Minutes

Joe Locke presented the board minutes for review.

The following corrections were requested by Kimberly and Jerry:

Item: 4. Discuss / Approve Reinstating Indigent Care Payments

Joe opened the discussion with a request from Hong to discuss reinstatement of indigent care payments. Joe stated that indigent care payments were to be discussed quarterly. The Board discussed financials, obligation, and affordability. Nikki stated that the request is for a \$100K contribution monthly. The prior standard payment was a return of the rent payment (~\$234K).

Jerry made a motion to contribute a \$100K one-time indigent care payment to CCMC in good faith and to renew our request for CCMC to provide financials on a regular monthly basis. Kimberly seconded the motion. Joe asked for clarification regarding the financials. Jerry responded with “the same financials presented to the other Board”. Joe called the vote: 5 voted aye, Joe abstained. The motion carried.

Item: 5.g CEO Report

Nikki reports 19 days cash-on-hand for CCMC and CCCHD; a \$129,161 profit from CCMC and total cash-on-hand for their entity is \$2,298,509. CCMC YTD earnings ~\$114K.

A motion to approve the minutes with corrections by Jerry and seconded by Gil. All members voted aye and the motion carried.

4. Discussion and possible action regarding Upcoming QIPP IGT Contribution

Nikki reported that just yesterday our expected QIPP contributions for this upcoming year were released. Legacy will be expected to contribute \$135,304 (equal contributions) in both June and December for a total of \$270,608 for the year. And for Stephenville Nursing & Rehab, the contribution will be \$135,775 (equal contributions) in both June and December for a total of \$271,550 for the year. The total IGT contribution expected from both entities will total \$542,158 for the year. QIPP returns are expected just after the first of the year in 2027. Nikki reports she reached out to Jeff Stewart with F&M Bank regarding the QIPP program, the possible cash shortfall, and potential need for assist with funding to make the initial contribution. Nikki reports she is scheduled to meet with Jeff tomorrow (April 29, 2026) to discuss more about the QIPP program and feels that he will be agreeable to approve the funding if needed.

Motion by Gil for Nikki to pursue talks with F&M Bank Jeff Stewart to possibly secure loans, and the terms for the IGT QIPP contribution if necessary. The motion was seconded by Jerry. All members voted aye and the motion carried.

5. Administrative Reports

a) CFO Reports - February 2026

I. Nikki Stark presented the March 2026 financial report.

CCCHD

Nikki stated it was not as good a month as last month for Legacy. CCCHD posted a profit of \$263K for the month and \$787,530 YTD for the entity.

	Actual	Budget	Variance
Total Patient Revenue	1,005,826.76	956,619.00	49,207.76
Total Deductions from Revenue	224,520.37	213,110.00	(11,410.37)
Total Operating Revenue	781,342.39	746,009.00	35,333.39
Total Operating Expenses	974,630.94	914,008.00	(60,622.94)
Operating Margin	(193,288.55)	(167,999.00)	(25,289.55)
Total Non-Operating Revenue	455,329.36	446,665.00	8,664.36
Net Income (Loss)	262,040.81	278,666.00	(16,625.19)

EMS

Nikki stated EMS repairs and maintenance were high, everything else looked in line or below budget. Revenue was right on budget, about 5K over the expected.

	Actual	Budget	Variance
Total Patient Revenue	349,830.00	344,636.00	5,194.00
Total Deductions from Revenue	224,535.92	213,110.00	(11,425.92)
Total Operating Revenue	125,330.08	134,026.00	(8,695.92)
Total Operating Expenses	309,317.74	344,671.00	35,353.26
Operating Margin	(183,987.66)	(210,645.00)	26,657.34
Total Non-Operating Revenue	455,304.05	446,665.00	8,639.05
Net Income (Loss)	271,316.39	236,020.00	35,296.39

Legacy

Nikki reports Legacy posted \$655K revenue, ~\$44K over expected budget. High on salaries and expenses. Discussion returned to EMS and the Indigent/Self Pay expense and clarification of the account. Discussion returned to Legacy financials. Supplies were also out of line, \$23K on food. Old bills from the pharmacy were also cleaned up, ~\$10K. Repairs & maintenance was also greater due to AC issues. In total, Legacy showed a \$9K loss for the month of March and a YTD profit of \$5K. Marvin asked which AC company services Legacy. Nikki explained Carrie Services is used throughout the hospital.

	Actual	Budget	Variance
Total Patient Revenue	655,996.76	611,983.00	44,013.76
Total Deductions from Revenue	(15.55)	0.00	15.55
Total Operating Revenue	656,012.31	611,983.00	44,029.31
Total Operating Expenses	665,313.20	569,337.00	(95,976.20)
Operating Margin	(9,300.89)	42,646.00	(51,946.89)
Total Non-Operating Revenue	25.31	0.00	25.31
Net Income (Loss)	(9,275.58)	42,646.00	(51,921.58)

Whitestone

Nikki reported that Whitestone had \$66K in revenue and expenses were \$86K for a \$20K loss for the month of March. Whitestone has a census of 15 and that a break-even census requirement is 22. Discussion regarding the status of Whitestone.

	Actual	Budget	Variance
Total Operating Revenue	66,276.77	76,555.00	(10,278.23)
Total Operating Expenses	86,407.18	76,555.00	(9,852.18)
Operating Margin	(20,130.41)	0.00	(20,130.41)
Total Non-Operating Revenue	0.32	0.00	0.32
Net Income (Loss)	(20,130.09)	0.00	(20,130.09)

Nikki discussed cash-on-hand and how it is calculated. Using the calculation, CCCHD has about 50.6 days cash-on-hand. On the CCMC side, 16 days cash-on-hand. When the two are added together, you get 22 days combined cash-on-hand for both entities. Nikki clarified information on the Balance Sheet:

“Due from Assisted Living” - current rates including payroll for Whitestone is \$57,685.13 and accounts payable (reminder: check to community support and then pays back accounts payable as able) \$159,179.87 for a total of \$216,865.

“Due from CCMC” is the lease payment. Nikki states a lease payment was made in April and that is not reflected in this statement.

A new Cash Flow Statement is updated with changes that were requested to include the QIPP contribution and the ambulance (potentially in August). January – March was trued up.

Discussion regarding the Cash Flow Statement which was updated and presented to the Board during the meeting. Nikki explained that we have a Bond/Capital payment due in April of \$224,605 that will be paid out of Interest and Sinking. Discussion regarding the Interest/Sinking fund and the Bond/Capital payment.

Gil made the motion to approve the March 2026 financial report as presented. Marvin seconded the motion. Jerry voted nay, all remaining board members voted aye and the motion carried.

II. Discussion and possible action regarding the First Quarter Investment Report

Nikki presented the investment report. Report indicated interest earned in January of \$38, in February \$53, and March \$83 with a \$2,080,258 average balance as of March.

Gil made a motion to approve the report as presented. Kimberly seconded the motion. All members voted aye and the motion carried.

b) Human Resources

Paulette Ratto, HR Director, reports the following:

Staffing

New Hires - 4

Resignations / Terminations – 4 (3 were due to Reduction in Force in the Security Dept.)

Turnover Rate 2.38%

Continuing to monitor and post for nursing positions.

c) IT / Security

Joe reports Robert was injured in a car accident and will be out for approximately 12 weeks.

Dan reports no IT issues and Security is working well.

d) Clinical Reports

February 2026 EMS Report

Josh Chapman reports they are almost fully staffed short of one on FMLA. Hoping to do away with ESI. Repeaters are being installed hopefully by Monday next week, all will be installed improving communication throughout the county. Concerns of helicopter usage having been reported. Josh states helicopters are requested immediately based on protocol so that if the need is confirmed, the helicopter is already enroute minimizing the delay to definitive care for the patient. If the helicopter is not needed, they are cancelled. Josh reports in the month of March that only 1 patient was flown. Discussion regarding services provided by AirEvac. Discussion regarding landing zones. Josh reports they will participate in the kindergarten student tours at the hospital. EMS had a total of 153 calls for the month.

Ambulance Mileage Report

Unit #	Description	Odometer		Miles Traveled	Interfacility
		Begin	end		
Old Medic 1		214,665	214,665	0	
250	Command	5355	5899	544	
251		234,671	234,882	211	
252	Medic 2	20,870	23,937	3,067	12
253	Medic 1	107,704	110,374	2,670	12
254	Medic 3	186,245	187,725	1,480	12

e) Nursing Home Report

Susan Ruiz reports the March census started 78 and ended at 82 with 14 admissions (9 new and 5 re-admit); 21 referrals to Legacy – 2 were denied. 10 Discharges for the month: 7 to the hospital, 5 went home, 5 expired. Average patients for March: 78.84. Currently has 4 semi-private rooms with a bed open. Nikki reports there is a room next to the dining room that has been converted into their training room which allows residents to use that restroom versus them to go all the way back to their own room. They have 4 semi-private rooms with a bed open. Nikki reports there are some residents who are paying for both sides of their room.

2444 Billable days:

Skilled 970
Long-term 1474

Susan reports they had a visit from the state. It was regarding self-reported issues, and they were cleared with no deficiencies for each issue.

Jerry asked about the dietary service. Nikki states she is still doing the management side of the department, but they do have a Chef cooking. The Chef is learning the management

side of the position and then will need to take a certification course. Nikki will continue to monitor and manage the department until he is trained and certified.

f) **Whitestone Report**

Census 15.

g) **CEO Report**

Nikki stated in March there was a loss posted for CCMC of \$50,821, revenues and expenses were both down. Still a \$62,805 profit YTD with \$2,572,312 cash which is 22 days cash-on-hand for both entities

Nikki reports a contract with Suki for ambient listening has been signed by Dan as of last week. It should help improve provider's ability to document patient visits.

Dan Bonk - CCMC CEO Report

CCMC is starting a volunteer program.

Dr. Brown, a surgeon in Brownwood, will be visiting this week. The hope is that he will come 1 day per week.

Starting a Physician search for a primary care physician which takes about a year. The process begins with Dan and Nikki reviewing resumes, if they see something they like, they talk with that person over the phone, if they decide to continue with the physician, they will request a meeting with Dr. Davis and Dr. Dickey and if they feel positive about the physician, they will be brought in for an in-person conversation.

The parking lot striping will be done in-house due to the bid being about \$20K.

Looking at contribution margins of physicians and PAs.

TxDOT Adopt-A-Highway signs have been put up requiring us to pick up garbage one time per quarter, 1 mile each direction north and south of the hospital, along Hwy 16.

Dan is speaking, tomorrow, at CHS about healthcare and healthcare technology careers.

Senior Managers are meeting with department managers regarding operational efficiencies and how to best support improvements.

Dan is talking with CEOs from Hendrick MC and Granbury about partnerships and specialists.

Re-evaluating the emergency department.

6. **Discussion and possible action regarding Indigent Care Contributions**

Brad Bettis asked if there is a set amount of contribution that was determined during the initial agreements. The response from Joe and Gil was "no". Additional discussion regarding the payment, cash flow, financing, and status of the entities. Gil made a motion to table the agenda item until next month when more information is available. Motion was seconded by Jerry. All members voted aye and the motion carried.

7. **Executive Session in accordance with Texas Government Code 551.074 for the discussion of personnel matters.**

Joe announced the meeting will go into Executive Session at 7:37 pm.

8. Reconvene Open Session to consider action, if any, on matters discussed in Executive Session.

Joe reconvened the meeting to Open Session at 7:55pm. No action required regarding Executive Session discussion.

9. Adjourn Meeting

Motion to adjourn by _____ and seconded by _____.
All members voted aye. Meeting adjourned at 7:56 pm.

Joe Locke – CCCHD Board President

Date

Kimberly Lampman – CCCHD Board Secretary

Date

April 2026 Variances

COMANCHE COUNTY HOSPITAL DISTRICT			
CATEGORY			VARIANCE
Net Income / (Loss)	114,015		\$ (164,652)
Net Patient Revenue	736,899		\$ (6,611)
164 Ambulance runs in April average charges per run for the month are - \$1,768 average charges per run for YTD April 2026 are \$1,881 per run			
Expenses	988,176		\$ (74,168)
Salaries & Wages	Unfavorable		\$ (45,618)
Employee Benefits	Unfavorable		\$ (30,909)
Fees Other	Unfavorable		\$ (14)
Supplies Medical & Other	Unfavorable		\$ (15,429)
Repairs & Maintenance	Favorable		\$ 1,341
Utilities	Unfavorable		\$ (4,256)
Other Expenses	Favorable		\$ 1,182
Travel & Education	Unfavorable		\$ (939)
Depreciation/Amoritization	Favorable		\$ 6,607
Insurance	Favorable		\$ 7,003
Interest	Favorable		\$ 6,988
Taxes	Favorable		\$ 3,345
Non-Operating Revenue/Expenses			
Tax Revenue \$266,911/ budget \$266,911			
Hospital Lease/Other \$248,741/ budget \$237,254			
Charity/Ind Support Payments (\$148,750) / budget (\$57,500)			

Comanche County Cons Hosp Dist
STATEMENT OF REVENUES AND EXPENDITURES
ACTUAL VS. BUDGET
FOR THE PERIOD ENDING: APR 2026

ACTUAL APR 2026	BUDGET APR 2026	\$ VARIANCE	% VARIANCE	YTD ACTUAL APR 2026	BUDGET YTD APR 2026	\$ VARIANCE	% VARIANCE
642,808.76	611,984.00	30,825.76	(5.04)%	2,561,594.40	2,447,933.00	113,661.40	(4.64)%
289,950.00	344,634.00	(54,684.00)	15.87%	1,226,058.62	1,378,542.00	(150,483.38)	10.92%
932,758.76	956,618.00	(23,859.24)	2.49%	3,789,653.02	3,826,475.00	(36,821.98)	0.96%
(48,702.32)	3,033.00	51,735.32	1,705.75%	(77,622.01)	12,132.00	89,754.01	739.81%
31,685.16	59,802.00	(28,116.84)	47.02%	104,574.97	239,210.00	(134,635.03)	56.28%
65,623.83	49,442.00	(16,181.83)	(32.73)%	189,305.00	157,769.00	31,536.00	4.28%
136,308.33	14,012.00	(120,296.33)	(858.52)%	532,820.14	56,050.00	(476,770.14)	(850.62)%
12,949.08	86,818.00	(73,868.92)	85.08%	60,417.94	347,274.00	(286,856.06)	82.60%
(4.16)	0.00	4.16		(817.55)	0.00	817.55	
195,859.92	213,107.00	(17,247.08)	8.09%	808,678.49	852,435.00	(43,756.51)	5.13%
736,898.84	743,510.00	(6,611.16)	0.89%	2,860,974.53	2,974,040.00	(6,834.53)	10.23%
(1,610.50)	2,500.00	(4,110.50)	164.42%	(15,320.13)	10,000.00	(25,320.13)	251.20%
0.00	0.00	0.00		68.63	0.00	68.63	
735,288.34	746,010.00	(10,721.66)	1.44%	2,865,723.03	2,984,040.00	(118,316.97)	0.61%
475,532.57	429,915.00	(45,617.57)	(10.61)%	1,867,638.31	1,719,661.00	(147,977.31)	(8.66)%
180,198.46	149,289.00	(30,909.46)	(20.70)%	567,999.64	597,149.00	(29,149.36)	4.88%
9,500.00	1,375.00	(8,125.00)	(27.27)%	10,000.00	5,500.00	(4,500.00)	(81.82)%
35,200.20	35,188.00	(12.20)	(0.04)%	154,748.67	140,744.00	(14,004.67)	(9.95)%
70,583.26	55,154.00	(15,429.26)	(27.97)%	293,615.69	220,617.00	(72,998.69)	(33.05)%
18,471.13	19,812.00	(1,340.87)	6.77%	99,580.65	79,248.00	(20,332.65)	(25.66)%
27,924.11	23,668.00	(4,256.11)	(17.98)%	90,380.56	94,672.00	(4,291.44)	4.53%
705.99	362.00	(343.99)	(95.02)%	2,024.29	1,448.00	(576.29)	(39.86)%
2,622.53	1,884.00	(738.53)	(39.20)%	4,798.21	7,536.00	(2,737.79)	(36.20)%
110,545.15	117,152.00	(6,606.85)	(5.64)%	442,393.30	468,608.00	(26,214.64)	5.59%
6,650.16	13,653.00	(7,002.84)	51.29%	47,056.39	54,614.00	(7,557.61)	13.84%
45,315.90	52,304.00	(6,988.10)	(13.36)%	184,157.12	209,220.00	(25,062.88)	11.96%
9,224.66	12,570.00	(3,345.34)	26.61%	37,185.54	50,280.00	(13,094.46)	26.04%
988,176.13	914,008.00	(74,168.13)	(8.11)%	3,806,058.21	3,656,032.00	(150,026.21)	(4.10)%
(252,887.79)	(167,998.00)	(84,889.79)	(50.55)%	(840,335.18)	(671,992.00)	(168,343.18)	(25.05)%
248,741.28	237,254.00	11,487.28	(4.84)%	960,171.82	949,016.00	11,155.82	(1.18)%
266,911.25	266,911.00	0.25	0.00%	1,067,645.00	1,067,645.00	0.00	0.00%
(148,750.00)	(57,500.00)	(91,250.00)	(158.70)%	(285,936.02)	(230,000.00)	(55,936.02)	(24.32)%
266,902.51	406,667.00	(139,764.49)	34.36%	1,741,880.80	1,786,661.00	(44,780.20)	2.51%
114,014.74	276,667.00	(162,652.26)	59.09%	901,545.62	1,114,669.00	(213,123.38)	19.12%

Legacy Estate
STATEMENT OF REVENUES AND EXPENSES
ACTUAL VS. BUDGET
FOR THE PERIOD ENDING: APR 2026

ACTUAL APR 2026	BUDGET APR 2026	\$ VARIANCE	% VARIANCE	YTD ACTUAL APR 2026	BUDGET YTD APR 2026	\$ VARIANCE	% VARIANCE
642,808.76	611,983.00	30,825.76	(5.04)%	2,561,594.40	2,447,933.00	113,661.40	(4.64)%
642,808.76	611,983.00	30,825.76	(5.04)%	2,561,594.40	2,447,933.00	113,661.40	(4.64)%
(4.16)	0.00	4.16		(817.55)	0.00	817.55	
(4.16)	0.00	4.16		(817.55)	0.00	817.55	
642,812.92	611,983.00	30,829.92	(5.04)%	2,562,411.95	2,447,933.00	114,478.95	(4.68)%
(1,610.50)	0.00	(1,610.50)	0.00%	(15,356.13)	0.00	(15,356.13)	0.00%
641,202.42	611,983.00	29,219.42	(4.77)%	2,547,055.82	2,447,933.00	99,122.82	(4.05)%
350,633.31	290,403.00	(60,230.31)	(20.74)%	1,350,432.81	1,161,613.00	(188,819.81)	(16.26)%
115,299.38	81,186.00	(34,113.38)	(42.02)%	311,567.12	324,740.00	13,172.88	4.06%
1,500.00	375.00	(1,125.00)	(300.00)%	6,000.00	1,500.00	(4,500.00)	(300.00)%
2,330.45	9,138.00	6,807.55	74.50%	50,631.41	36,552.00	(14,079.41)	(38.52)%
59,231.97	42,031.00	(17,200.97)	(40.92)%	260,027.81	168,124.00	(91,903.81)	(54.66)%
11,356.52	12,470.00	1,113.48	8.93%	66,543.40	49,880.00	(16,663.40)	(33.41)%
18,711.28	15,608.00	(3,103.28)	(19.88)%	59,451.12	62,432.00	2,980.88	4.77%
705.99	298.00	(407.99)	(136.91)%	2,024.29	1,192.00	(832.29)	(69.82)%
595.03	1,791.00	1,195.97	66.78%	4,095.29	7,164.00	3,068.71	42.84%
1,479.51	841.00	(638.51)	(75.92)%	2,728.70	3,364.00	635.30	18.89%
66,336.01	67,521.00	(815.01)	(1.21)%	273,344.08	270,084.00	(3,260.08)	(1.21)%
9,540.94	5,529.00	(4,011.94)	(72.56)%	38,163.77	22,116.00	(16,047.77)	(72.56)%
37,568.10	41,871.00	4,302.90	10.28%	152,870.75	167,484.00	14,613.25	8.73%
0.00	276.00	276.00	100.00%	0.00	1,104.00	1,104.00	100.00%
677,288.49	569,338.00	(107,950.49)	(18.96)%	2,577,880.55	2,277,349.00	(300,531.55)	(13.20)%
(36,086.07)	42,645.00	(78,731.07)	184.62%	(30,824.73)	170,584.00	(201,408.73)	118.07%
22.61	0.00	22.61		61.77	0.00	61.77	
22.61	0.00	22.61		61.77	0.00	61.77	
(36,063.46)	42,645.00	(78,708.46)	184.57%	(30,762.96)	170,584.00	(201,346.96)	118.03%

April 2026 Variances

COMANCHE COUNTY HOSPITAL DISTRICT	
CATEGORY	BALANCE
BALANCE SHEET	
Cash	2,210,303
Interest & Sinking	714,130
Operating Account	1,254,705
Resident Trust Account	18,529
Payroll Account	2,404
Legacy Interest & Sinking	221,239
Health Insurance Account	(705)
Other Receivables	899,504
THIE Saving	224,790
Due from Assisted Living	240,890
Due from CCMC	433,824
Land & Improvements	500,826
Building & Improvements	13,294,811
Legacy Estate	16,153,972
Major Movable equipment	3,274,850
Construction and Equipment Installation In Progress	-
Accounts Payable	159,065
Other Accrued Liabilities	16,799
Based on group health lag reports with reduced accrual on year end Audit	
AR Line of Credit	-
Notes Payable-Legacy Van	65,933
Bonds Payable	3,046,213
Revenue Bond -Nursing Home	9,872,750

**COMANCHE COUNTY CONSOLIDATED HOSPITAL DISTRICT
 BALANCE SHEET
 CURRENT FY**

	APR 2026	12/31/25	\$ VARIANCE	% VARIANCE
CURRENT ASSETS:				
CASH AND CASH EQUIVALENTS	2,210,302.97	591,107.47	1,619,195.50	273.93
PATIENT RECEIVABLE	1,990,675.88	2,046,260.65	(55,584.77)	(2.72)
LESS: PATIENT RECEIVABLE ALLOWANCES	(752,851.88)	(853,324.48)	100,472.60	(11.77)
NET PATIENT A/R	1,237,824.00	1,192,936.17	44,887.83	3.76
OTHER RECEIVABLES	899,503.56	631,908.54	267,595.02	42.35
PROPERTY TAX RECEIVABLE	582,082.88	2,979,978.35	(2,397,895.47)	(80.47)
PREPAID EXPENSES	111,438.62	77,128.84	34,309.78	44.48
TOTAL CURRENT ASSETS	5,041,152.03	5,473,059.37	(431,907.34)	(7.89)
OTHER ASSETS:				
GOODWILL	465,653.13	465,653.13	0.00	0.00
UNAMORTIZED BOND ISSUANCE COSTS	39,945.99	43,496.75	(3,550.76)	(8.16)
TOTAL OTHER ASSETS:	505,599.12	509,149.88	(3,550.76)	(0.70)
PROPERTY PLANT & EQUIPMENT:				
LAND & IMPROVEMENTS	500,826.42	500,826.42	0.00	0.00
BUILDING & IMPROVEMENTS	29,448,782.85	29,448,782.85	0.00	0.00
MAJOR MOVABLE EQUIPMENT	3,274,849.82	3,281,058.52	(6,208.70)	(0.19)
CONSTRUCTION IN PROGRESS	0.00	0.00	0.00	0.00
LESS: ACCUMULATED DEPRECIATION	(14,376,275.69)	(13,943,641.79)	(432,633.90)	3.10
NET PROPERTY PLANT & EQUIPMENT	18,848,183.40	19,287,026.00	(438,842.60)	(2.28)
TOTAL ASSETS	24,394,934.55	25,269,235.25	(874,300.70)	(3.46)
CURRENT LIABILITIES				
ACCOUNTS PAYABLE	159,064.61	144,965.57	(14,099.04)	9.73
NOTES & LOANS PAYABLE - CURRENT	65,933.26	320,645.12	254,711.86	(79.44)
SALARIES PAYABLE	495,709.09	559,177.38	63,468.29	(11.35)
PAYROLL TAXES & DEDUCTIONS	16,798.60	20,257.42	3,458.82	(17.07)
REFUNDS PAYABLE	96,750.48	73,908.92	(22,841.56)	30.91
INTEREST PAYABLE	63,909.22	143,396.89	79,487.67	(55.43)
DEFERRED INCOME - PROPERTY TAX	2,128,538.21	3,196,183.21	1,067,645.00	(33.40)
DEFERRED INCOME	0.00	233,333.33	233,333.33	(100.00)
OTHER CURRENT LIABILITIES	32,137.81	142,819.76	110,681.95	(77.50)
TOTAL CURRENT LIABILITIES	3,058,841.28	4,834,687.60	1,775,846.32	(36.73)
LONG TERM LIABILITIES:				
NOTES PAYABLE - LONG TERM	12,918,963.21	12,918,963.21	0.00	0.00
TOTAL LONG TERM LIABILITIES	12,918,963.21	12,918,963.21	0.00	0.00
TOTAL LIABILITIES	15,977,804.49	17,753,650.81	1,775,846.32	(10.00)
FUND BALANCES & RETAINED EARNINGS				
CHANGE TO FUND BALANCE/CURRENT YEAR	901,545.62	0.00	(901,545.62)	
FUND BALANCE/RETAINED EARNINGS	4,368,114.81	4,368,114.81	0.00	0.00
TRANSFER FROM ALC DATA BASE	1,094,408.35	1,094,408.35	0.00	0.00
TRANSFER FROM CCH DATA BASE	2,053,061.28	2,053,061.28	0.00	0.00
TOTAL FUND BALANCES & RETAINED EARNINGS	8,417,130.06	7,515,584.44	(901,545.62)	12.00
TOTAL LIABILITIES AND FUND BALANCES	24,394,934.55	25,269,235.25	874,300.70	(3.46)

**OSANGE COUNTY CONSOLIDATED HOSPITAL DISTRICT
12 MONTH BALANCE SHEET
CURRENT FY**

	MAY 2025	JUN 2025	JUL 2025	AUG 2025	SEP 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026
CURRENT ASSETS:												
CASH AND CASH EQUIVALENTS	1,269	1,044	1,134	736	463	274	628	591	1,185	1,933	2,093	2,210
PATIENT RECEIVABLE	1,735	1,922	1,930	1,903	1,959	1,834	1,946	2,046	1,832	1,926	1,992	1,991
LESS: PATIENT RECEIVABLE ALLOWANCES	(700)	(609)	(685)	(751)	(738)	(736)	(805)	(853)	(753)	(677)	(767)	(753)
NET PATIENT A/R	1,033	1,314	1,245	1,152	1,221	1,098	1,140	1,193	1,079	1,249	1,225	1,238
OTHER RECEIVABLES	419	493	534	534	522	380	383	632	884	884	1,099	900
PROPERTY TAX RECEIVABLE	531	463	493	354	317	288	59	2,980	1,844	774	662	582
PREPAID EXPENSES	137	123	122	109	126	88	94	77	93	122	104	111
TOTAL CURRENT ASSETS	3,389	3,438	3,433	2,865	2,650	2,128	2,304	5,473	5,833	4,962	5,183	5,041
OTHER ASSETS:												
GOODWILL	466	466	466	466	466	466	466	466	466	466	466	466
UNAMORTIZED BOND ISSUANCE COSTS	50	49	48	47	46	45	44	43	43	42	41	40
TOTAL OTHER ASSETS:	515	514	514	513	512	511	510	509	508	507	506	506
PROPERTY PLANT & EQUIPMENT:												
LAND & IMPROVEMENTS	501	501	501	501	501	501	501	501	501	501	501	501
BUILDING & IMPROVEMENTS	29,570	29,570	29,570	29,570	29,570	29,570	29,570	29,449	29,449	29,449	29,449	29,449
MAJOR DEPRECIABLE EQUIPMENT	2,982	3,062	3,438	3,436	3,435	3,433	3,431	3,281	3,278	3,278	3,276	3,275
CONSTRUCTION IN PROGRESS	0	0	0	0	0	0	0	0	0	0	0	0
LESS: ACCUMULATED DEPRECIATION	(13,444)	(13,564)	(13,672)	(13,781)	(13,889)	(13,997)	(14,105)	(13,944)	(14,052)	(14,160)	(14,268)	(14,376)
NET PROPERTY PLANT & EQUIPMENT	19,608	19,569	19,836	19,726	19,616	19,507	19,397	19,287	19,177	19,067	18,958	18,848
TOTAL ASSETS	23,512	23,521	23,762	23,103	22,776	22,145	22,211	25,269	24,519	24,537	24,647	24,395
CURRENT LIABILITIES												
ACCOUNTS PAYABLE	389	382	322	366	53	139	229	145	130	109	129	159
SALARIES PAYABLE	505	541	508	405	443	479	511	559	400	413	453	496
PAYROLL TAXES & DEDUCTIONS	18	74	27	23	10	16	15	20	21	17	25	17
REFUNDS PAYABLE	27	39	40	51	56	60	68	74	81	82	87	97
INTEREST PAYABLE	94	140	188	180	226	49	95	143	190	185	231	64
DEFERRED INCOME - PROPERTY TAX	1,872	1,600	1,328	1,055	783	511	239	3,196	2,929	2,662	2,395	2,129
UNCLAIMED CHECKS	1	1	1	1	1	1	2	2	2	2	2	2
DEFERRED INCOME	0	0	0	0	0	233	0	233	0	0	0	0
OTHER CURRENT LIABILITIES	24	29	30	31	29	31	34	143	36	37	39	32
TOTAL CURRENT LIABILITIES	4,930	2,756	2,524	2,119	1,602	1,580	1,476	4,516	3,789	3,511	3,360	2,995
LONG TERM LIABILITIES:												
NOTES PAYABLE - LONG TERM	14,184	14,261	14,598	13,911	13,907	12,992	13,241	13,240	12,988	12,987	12,986	12,985
TOTAL LONG TERM LIABILITIES	14,184	14,261	14,598	13,911	13,907	12,992	13,241	13,240	12,988	12,987	12,986	12,985
TOTAL LIABILITIES	17,114	17,017	17,122	16,030	15,509	14,572	14,667	17,755	16,777	16,498	16,346	15,980
FUND BALANCES & RETAINED EARNINGS												
CHANGE TO FUND BALANCE/CURRENT YEAR	786	852	1,008	1,421	1,617	1,922	1,892	0	227	525	786	902
FUND BALANCE/RETAINED EARNINGS	2,506	2,506	2,506	2,506	2,506	2,506	2,506	4,368	4,368	4,368	4,368	4,368
TRANSFER FROM ALC DATA BASE	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094
TRANSFER FROM CGI DATA BASE	2,053	2,053	2,053	2,053	2,053	2,053	2,053	2,053	2,053	2,053	2,053	2,053
TOTAL FUND BALANCES & RETAINED EARNINGS	6,399	6,505	6,661	7,075	7,270	7,575	7,545	7,516	7,743	8,041	8,303	8,417
TOTAL LIABILITIES AND FUND BALANCES	23,513	23,522	23,784	23,105	22,779	22,147	22,212	25,271	24,520	24,539	24,649	24,397

**Comanche County Cons Hosp Dist
STATEMENT OF REVENUES AND EXPENSES LAST 12 MONTHS
FOR THE PERIOD ENDING: APR 2026**

	MAY 2025	JUN 2025	JUL 2025	AUG 2025	SEP 2025	OCT 2025	NOV 2025	DEC 2025	JAN 2026	FEB 2026	MAR 2026	APR 2026
PATIENT REVENUE:												
INPATIENT REVENUE	408	601	472	479	491	474	496	549	631	631	656	643
OUTPATIENT REVENUE	308	294	323	331	243	262	290	280	250	338	350	290
TOTAL PATIENT REVENUE	716	895	795	811	733	735	786	829	881	970	1,006	933
DEDUCTIONS FROM REVENUE:												
MEDICARE/M/CAPE MS/D	37	(42)	4	34	(40)	1	49	(21)	(49)	1	19	(49)
BLUE CROSS/COMMERCIAL/OTHER INS/WCO	38	62	36	52	44	24	42	73	42	42	18	32
MEDICAID/M/CAID MSD	40	42	45	24	55	39	28	60	59	40	25	66
CHARITY/INDIGENT/SELF PAY	(77)	75	18	(144)	12	18	34	45	122	134	142	134
BAD DEBT EXPENSE	177	29	113	219	68	10	0	17	17	10	20	13
ADJUSTMENTS/SM BAL/DISCOUNTS	0	0	0	0	0	0	0	0	0	(1)	0	0
TOTAL DEDUCTIONS FROM REVENUE	210	167	217	265	138	142	186	167	161	228	225	196
NET PATIENT REVENUE	506	728	578	605	595	593	600	662	721	742	781	737
OTHER OPERATING REVENUE	75	(9)	(23)	34	(1)	335	(20)	0	(14)	0	0	(2)
COMMUNITY SUPPORT REVENUE	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL OPERATING REVENUE	531	719	555	639	594	928	580	662	707	742	781	735
OPERATING EXPENSES:												
SALARIES AND WAGES	446	439	459	456	445	454	420	461	478	430	484	476
EMPLOYEE BENEFITS	112	142	115	117	123	114	256	259	112	137	140	180
FEES PHYSICIAN	1	1	1	1	1	1	14	4	3	2	2	5
FEES OTHER	42	27	38	20	19	38	24	33	68	25	27	35
SUPPLIES	63	55	61	63	62	69	66	63	57	86	80	71
REPAIRS & MAINTENANCE	12	26	14	30	18	58	18	24	27	16	38	18
UTILITIES	21	20	29	24	24	30	10	32	14	25	23	28
LEASES/RENTALS	0	0	0	0	0	0	1	0	0	1	1	1
OTHER EXPENSES	1	2	4	1	1	3	3	2	2	1	1	1
TRAVEL/EDUC	1	2	2	1	1	2	2	1	1	0	1	3
DEPRECIATION/AMORT	119	122	111	111	111	111	111	111	111	111	111	111
INSURANCE	16	16	16	18	18	16	14	16	14	14	12	7
INTEREST	98	47	49	50	49	51	47	50	49	43	47	45
TAX & LIC.	28	10	10	10	10	10	10	10	9	9	9	9
TOTAL OPERATING EXPENSES	910	910	908	908	882	957	996	1,086	944	899	975	988
OPERATING MARGIN	(379)	(190)	(353)	(269)	(288)	(29)	(416)	(424)	(237)	(157)	(193)	(253)
NON-OPERATING REVENUE & EXPENSES:												
OTHER NON-OPERATING REVENUE/HOSP. I.	245	237	271	267	246	237	239	237	237	237	237	249
NON-OPERATING REV-COFC	0	21	0	0	0	0	0	0	0	0	0	0
PROPERTY TAX REVENUE	272	272	273	272	272	272	272	306	267	267	267	267
CHARITY & INDIGENT SUPPORT PAYMENTS	119	(35)	(35)	(35)	(35)	(35)	(125)	(45)	(40)	(45)	(49)	(149)
NON-OPERATING REV. - WHITESONE SUP	(207)	(200)	0	178	0	(141)	0	(53)	0	0	0	0
TOTAL NON-OPERATING REVENUE	429	296	509	687	483	334	386	446	464	455	455	367
NET INCOME (LOSS)	50	105	156	414	196	305	(30)	22	227	298	262	114

CCCHO
FY 26 CASH FLOW AND RECEIVABLES

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
OPERATING ACCOUNT												
BEGINNING BALANCE	180,317.00	487,775.43	949,426.48	1,009,545.31	1,254,705.45	1,073,843.79	1,134,978.35	1,013,234.69	653,328.70	523,045.55	7,154.80	102,285.56
Property Tax	852,353.78	803,553.72	84,267.06	59,709.83	11,672.29	53,867.43	41,715.75	34,503.18	27,348.79	21,758.49	172,428.71	841,856.04
Nursing Home	654,827.45	474,309.42	697,057.22	626,145.32	644,654.38	619,970.80	611,059.59	609,867.83	637,663.00	619,177.76	650,372.18	633,550.67
EMS & others	222,272.82	186,035.31	196,486.63	356,804.11	134,027.00	134,027.00	134,027.00	134,027.00	134,027.00	134,027.00	134,027.00	134,027.00
IGT/GRANT	(76,082.17)	(76,082.17)	0.00	0.00	(494,404.66)	(270,000.00)	0.00	0.00	(197,217.94)	0.00	(151,693.13)	(270,000.00)
TO CCMC/int & Sinking	(210,000.00)	(70,000.00)	(70,000.00)	(70,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	(100,000.00)	(100,000.00)
Lease payment	3,752.00	3,752.00	3,752.00	237,085.33	470,587.41	470,587.41	237,254.08	237,254.08	237,254.08	237,254.08	237,254.08	237,254.08
TO Bond/ Capital	(39,491.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(580,750.00)	0.00	0.00
TO PAYROLL	(483,405.53)	(476,644.02)	(480,405.66)	(475,340.23)	(396,884.00)	(396,884.00)	(595,326.00)	(396,884.00)	(356,884.00)	(396,884.00)	(396,884.00)	(595,326.00)
TO RETIREMENT	(24,427.50)	(24,131.80)	(25,619.80)	(38,156.13)								
TO HEALTH	(158,830.16)	(148,003.52)	(94,939.30)	(143,217.75)	(151,742.83)	(151,742.83)	(151,742.83)	(151,742.83)	(151,742.83)	(151,742.83)	(151,742.83)	(151,742.83)
ACCTS PAYABLE	(489,617.42)	(211,135.59)	(250,478.90)	(307,698.26)	(298,731.25)	(298,731.25)	(298,731.25)	(748,731.25)	(298,731.25)	(298,731.25)	(298,731.25)	(298,731.25)
INTEREST/FEE	23.99	7.70	39.58	21.82								
ENDING BALANCE	487,775.43	949,426.48	1,009,545.31	1,254,705.45	1,073,843.79	1,134,978.35	1,013,234.69	631,328.70	523,045.55	7,154.80	102,285.56	533,177.27

COMANCHE COUNTY CONSOLIDATED HOSPITAL DISTRICT
STATISTICS 2026

DISPOSITION	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	2026 TTL	ANNUALIZED
EMS														
Assist Agency	5	4	2	3									14	42
Call Cancelled	14	4	2	8									28	84
Dead on Scene/No Transport													-	0
Dead on Scene/Transport													-	0
Disregarded Enroute													-	0
False Alarm(no incident occurred)													-	0
No Patient Found													-	0
No Treatment, No Transport	12	9	10	13									44	132
PT Evaluated, no treatment/transport	5	2	5	2									14	42
Pt Care Transferred	3	4	1										8	32
Pt treated / Released	3	4	3	4									14	42
Personnel Aiding in Transport													-	0
Standby													-	0
Transported Lights/Siren	18	20	26	20									84	252
Transported Light, Downgraded													-	0
Transported No Lights/Siren	106	110	99	106									421	1263
Transported No Lights/Siren, Upgraded	3		1										4	24
Treated, Transported by Law Enforcement													-	0
Treated, Transported by Private Vehicle													-	0
Treatment, No Transport													-	0
Wheelchair Transport													-	0
NULL	4	6	4	8									22	66
Totals	173	163	153	164	-	-	-	-	-	-	-	-	653	1979

2025	193	188	169	160	179	169	157	169	156	146	155	171	2012
2024	181	153	169	157	191	153	174	162	150	163	162	184	1999
2023	168	120	201	153	184	190	149	170	168	166	158	166	1993
2022	178	145	156	140	161	134	176	178	157	133	136	157	1851
2021	161	174	155	177	153	166	167	179	147	159	144	168	1950

Whitestone
STATEMENT OF REVENUES AND EXPENDITURES
ACTUAL VS. BUDGET
FOR THE PERIOD ENDING: APR 2026

ACTUAL APR 2026	BUDGET APR 2026	\$ VARIANCE	% VARIANCE	YTD ACTUAL APR 2026	BUDGET YTD APR 2026	\$ VARIANCE	% VARIANCE
54,626.46	76,555.00	(21,928.54)	28.64%	253,390.97	306,219.00	(52,828.03)	17.25%
8.00	0.00	8.00		193.00	0.00	193.00	
50.00	0.00	50.00		455.00	0.00	455.00	
54,684.46	76,555.00	(21,870.54)	28.57%	254,038.97	306,219.00	(52,180.03)	17.04%
28,349.57	30,827.00	2,477.43	8.04%	122,626.75	123,308.00	681.25	0.55%
20,338.36	10,297.00	(10,041.36)	(97.52)%	88,918.48	41,187.00	(47,731.48)	(115.89)%
100.00	100.00	0.00	0.00%	400.00	400.00	0.00	0.00%
96.10	1,342.90	1,245.90	92.84%	1,418.02	5,368.00	3,949.98	73.58%
3,818.99	5,701.00	1,882.01	33.01%	20,267.19	22,804.00	2,536.81	11.12%
14,369.54	8,635.00	(5,734.54)	(66.41)%	30,458.60	34,542.00	4,083.40	11.83%
4,968.26	5,812.00	843.74	14.52%	21,767.69	23,246.00	1,478.31	6.36%
7.39	0.00	(7.39)		28.38	0.00	(28.38)	
275.00	636.00	361.00	56.76%	1,657.15	2,544.00	886.85	34.86%
1,455.91	479.00	(976.91)	(203.95)%	2,080.91	1,916.00	(164.91)	(8.61)%
8,000.13	7,894.00	(106.13)	(1.34)%	32,000.63	31,576.00	(424.63)	(1.34)%
3,001.28	2,422.00	(579.28)	(23.92)%	12,005.12	9,688.00	(2,317.12)	(23.92)%
2,096.72	2,410.00	313.28	13.00%	8,553.48	9,640.00	1,086.52	11.27%
0.00	0.00	0.00	0.00%	76.88	0.00	(76.88)	
86,877.25	76,555.00	(10,322.25)	(13.48)%	342,255.28	306,219.00	(36,036.28)	(11.77)%
(32,192.79)	0.00	(32,192.79)		(88,216.31)	0.00	(88,216.31)	
0.22	0.00	0.22		1.10	0.00	1.10	
0.22	0.00	0.22		1.10	0.00	1.10	
(32,192.57)	0.00	(32,192.57)		(88,215.21)	0.00	(88,215.21)	

**WHITESTONE BALANCE SHEET
 BALANCE SHEET VALIDATION
 CURRENT FY**

	APR 2026	12/31/25	\$ VARIANCE	% VARIANCE
CURRENT ASSETS:				
PETTY CASH - WHITESTONE	100.00	100.00	0.00	0.00
SOTB WHITESTONE 107755	3,545.19	101.45	3,443.74	3,394.52
OTHER RECEIVABLES	0.00	2,466.78	(2,466.78)	(100.00)
TOTAL CURRENT ASSETS	3,645.19	2,668.23	976.96	36.61
PROPERTY PLANT & EQUIPMENT:				
LAND & IMPROVEMENTS	44,286.50	44,286.50	0.00	0.00
BUILDING & IMPROVEMENTS	1,991,051.27	1,981,621.35	9,429.92	0.48
MAJOR MOVABLE EQUIPMENT	279,540.14	279,540.14	0.00	0.00
LESS: ACCUMULATED DEPRECIATION	(2,060,685.19)	(2,028,684.56)	(32,000.63)	1.58
NET PROPERTY PLANT & EQUIPMENT	254,192.72	276,763.43	(22,570.71)	(8.16)
TOTAL ASSETS	257,837.91	279,431.66	(21,593.75)	(7.73)
CURRENT LIABILITIES				
ACCOUNTS PAYABLE	213,834.49	86,247.91	(127,586.58)	147.93
UNCLAIMED CHECKS	647.05	647.05	0.00	0.00
OTHER CURRENT LIABILITIES	0.00	1,113.42	1,113.42	(100.00)
ALC DUE TO CCCHD	48,450.62	78,531.61	30,080.99	(38.30)
ALC DUE TO CCMC	173.42	245.61	72.19	(29.39)
TOTAL CURRENT LIABILITES	263,105.58	166,785.60	(96,319.98)	57.75
LONG TERM LIABILITIES:				
NOTES PAYABLE USDA2	515,000.97	540,052.55	25,051.58	(4.64)
NOTES PAYABLE USDA3	37,259.99	41,306.93	4,046.94	(11.09)
TOTAL LONG TERM LIABILITES	552,260.96	581,359.48	29,098.52	(5.10)
TOTAL LIABILITIES	815,366.54	748,145.08	(66,621.46)	8.90
FUND BALANCES & RETAINED EARNINGS				
CHANGE TO FUND BALANCE/CURRENT YEAR	(88,215.21)	0.00	88,215.21	
FUND BALANCE/RETAINED EARNINGS	(99,857.42)	(99,857.42)	0.00	0.00
TRANSFER FROM OLD DB WHITESTON	(369,456.00)	(369,456.00)	0.00	0.00
TOTAL FUND BALANCES & RETAINED EARNINGS	(557,528.63)	(469,313.42)	88,215.21	18.80
TOTAL LIABILITIES AND FUND BALANCES	257,837.91	279,431.66	21,593.75	(7.73)

FOR ACCOUNTING PERIOD: APR 2026

VENDOR	INV DATE	FACILITY	INV NUM	REC DATE	REF NUM	REF DATE	TYPE	PAYABLE	PREPAID	BALANCE
BAXTER CHEMICAL & JANITORIAL	04/22/26	ASSTLIVING	357001	04/30/26			INV	206.88		206.88
								TOTAL FOR VENDOR:		206.88
CHASE CARDMEMBER SERVICE			N000859							
	04/05/26	ASSTLIVING	040526SAMC	04/30/26			INV	205.02		205.02
	04/06/26	ASSTLIVING	040626SAMS	04/30/26			INV	120.24		120.24
	04/08/26	ASSTLIVING	040806JERSEY	04/30/26			INV	15.45		15.45
	04/08/26	ASSTLIVING	040826HOTEL	04/30/26			INV	321.44		321.44
	04/08/26	ASSTLIVING	040826HENTAL	04/30/26			INV	859.00		859.00
	04/09/26	ASSTLIVING	040926BRS	04/30/26			INV	195.94		195.94
	04/09/26	ASSTLIVING	040926PRPP	04/30/26			INV	36.28		36.28
	04/10/26	ASSTLIVING	041026SAULTT	04/30/26			INV	38.80		38.80
	04/13/26	ASSTLIVING	041326BRS	04/30/26			INV	164.18		164.18
	04/15/26	ASSTLIVING	041526BRS	04/30/26			INV	49.02		49.02
	04/16/26	ASSTLIVING	041626BALLS	04/30/26			INV	44.24		44.24
	04/16/26	ASSTLIVING	041626TREE	04/30/26			INV	46.25		46.25
	04/17/26	ASSTLIVING	041726BRS	04/30/26			INV	139.65		139.65
	04/19/26	ASSTLIVING	041926BRS	04/30/26			INV	9.99		9.99
	04/20/26	ASSTLIVING	042026BRS	04/30/26			INV	210.57		210.57
	04/23/26	ASSTLIVING	042326BRS	04/30/26			INV	124.93		124.93
	04/24/26	ASSTLIVING	042426DTREE	04/30/26			INV	24.00		24.00
	04/24/26	ASSTLIVING	042426HEB	04/30/26			INV	67.93		67.93
	04/24/26	ASSTLIVING	042426MARI	04/30/26			INV	109.06		109.06
	04/26/26	ASSTLIVING	042626BRS	04/30/26			INV	30.89		30.89
	04/28/26	ASSTLIVING	042826BRS	04/30/26			INV	134.52		134.52
	04/29/26	ASSTLIVING	042926SFARM	04/30/26			INV	62.25		62.25
	05/03/26	ASSTLIVING	050326BRS	04/30/26			INV	17.83		17.83
								TOTAL FOR VENDOR:		3027.48
COMANCHE CO CONSOLIDATED HD			N000424							
	01/15/26	ASSTLIVING	DEC 2025 EXP	01/15/26			INV	43531.61		43531.61
	02/12/26	ASSTLIVING	JAN 2026 FXPS	02/16/26			INV	6522.82		6522.82
	02/26/26	ASSTLIVING	FEB INSURANCE	02/26/26			INV	3238.59		3238.59
	03/16/26	ASSTLIVING	2026 FEB EXPENSES	03/16/26			INV	74983.93		74983.93
	03/17/26	ASSTLIVING	03/17/26 INSURANCE	03/17/26			INV	5238.58		5238.58
	04/13/26	ASSTLIVING	MAR 2026 WHITESTONE	04/13/26			INV	57685.16		57685.16
	04/13/26	ASSTLIVING	WHITESTONE INSURANCE DUE	04/13/26			INV	3238.58		3238.58
								TOTAL FOR VENDOR:		192439.27
DIRECT TV			N000121							
	04/28/26	ASSTLIVING	074419285X260428	04/30/26			INV	316.80		316.80
								TOTAL FOR VENDOR:		316.80
DONATIONS & SPONSORSHIPS			N000280							
	04/28/26	ASSTLIVING	PEGGY PICKLE	04/30/26			INV	100.00		100.00
								TOTAL FOR VENDOR:		100.00



Farmers & Merchants Bank

Brownwood-Early, De Leon, Eastland &
Stephenville, Texas

5/20/2026

Dear Borrower,

This loan term sheet is for discussion purposes only. This is not a firm commitment to lend. A final commitment can ONLY be issued after a complete application including financial statements and tax returns are submitted, collateral evaluations and credit verifications completed, underwriting finished, and approval obtained. The following outlines the proposed loan terms.

Loan Term Sheet:

Borrower: Comanche County Consolidated Hospital District

Purpose: Provide funds to cover fiscal imbalance.

Loan Amount: \$541,000.00

Loan Terms: Closed End Revolving Line of Credit. The maturity will be 6/30/2027

Interest Rate:

Index:	Prime
Margin:	0.00%
Initial Rate:	6.75%
Adjustment Period:	Fixed

Origination Fee: 0%

Collateral: This loan will be secured with a First Lien position on:

1. All Equipment
2. All Tax Revenue
3. All Rental Revenue

Loan to Value/Cost: Loan will be subject to the lesser of 100% of cost or appraised value. Cost will be determined by receipt of proper documentation acceptable to the bank.

Conditions/Covenants:

1. Borrower agrees to maintain an open operating account to be held at F&M Bank.
2. Borrower agrees to maintain adequate insurance coverage on all collateral securing the subject loan.
3. Borrower agrees to communicate with the bank prior to negotiating the sale of any collateral securing the subject loan. Any sale must be approved by the bank prior to executing a sales contract.
4. Borrower agrees to allow the bank and/or any third-party requested by the bank access to inspect any and all collateral securing the subject loan. Any related fees to any third-party for the purpose of inspecting the subject collateral will be the responsibility of the borrower.

5. Borrower agrees to work with the bank in the event of default to allow the bank access to the collateral securing the subject note in a timely and orderly manner.
6. Borrower agrees to provide the following financial information:
 - a) Year-end financial statements on all entities owned (within 30 days of the fiscal year-end).
 - b) Annual Tax Returns on all entities owned (within 30 days of the filing date).
7. Borrower agrees to provide any other financial and/or related information the bank deems necessary.
8. The rate will be booked at the quoted rate and the bank system will adjust the rate in accordance with the terms of the note.
9. Any and all government payments will be required to be paid to the loan.

Term Sheet Expiration: This loan term sheet expires 10 days from the date listed at the top.

Farmers & Merchants Bank is pleased to provide you with these loan terms. We stand ready to move quickly with obtaining final approval and then to a speedy close and funding. We also hope to earn your full banking relationship. With your acceptance we will start work today.

Thank you,

**Trey Haggard
Vice President**

ACCEPTANCE

This Loan Term Sheet is accepted this _____ day of _____, 2026.

Elizabeth Nicole Stark

*Comanche County Consolidated
Hospital District (CCCHD)*

**Board Resolution of Comanche County
Consolidated Hospital District
Approving Financing of Intergovernmental Transfer (IGT) Contribution Line of Credit**

Approval of Funding of IGT Line of Credit

Comanche County Consolidated Hospital District (CCCHD) has approved a close-end revolving line of credit for the upcoming expected IGT contribution payments required for the QIPP program that are expected to be payable June 2026 and December 2026. The financing is approved through F&M Bank with a closed end revolving line of credit not to exceed \$541,000.

RESOLVED, that Elizabeth Stark is hereby authorized to complete the transaction documents for the financing needed of the above-mentioned contribution requirements for the program on behalf of the Comanche County Consolidated Hospital District.

It is hereby certified by the undersigned that the foregoing resolution was passed by the Board of Directors of the Comanche County Consolidated Hospital District on May 26, 2026.

Joe Locke, President

Kimberly Lampman, Secretary



Farmers & Merchants Bank

Brownwood-Early, De Leon, Eastland &
Stephenville, Texas

5/20/2026

Dear Borrower,

This loan term sheet is for discussion purposes only. This is not a firm commitment to lend. A final commitment can ONLY be issued after a complete application including financial statements and tax returns are submitted, collateral evaluations and credit verifications completed, underwriting finished, and approval obtained. The following outlines the proposed loan terms.

Loan Term Sheet:

Borrower:	Comanche County Consolidated Hospital District
Purpose:	Provide funds to purchase new Ambulance equipped with Power load stretcher, STD power door and refrigerator.
Loan Amount:	\$456,457.22
Loan Terms:	84 Months. Monthly principal and interest payments.
Interest Rate:	Index: Prime Margin: -0.50% Initial Rate: 6.25% Adjustment Period: Fixed
Origination Fee:	0%
Collateral:	This loan will be secured with a First Lien position on: <ol style="list-style-type: none">2024 Ford F550 MFR – Horton – VIN – PendingThe unit will have KMP Graphics costing \$8,324, shop upfits costing \$24,545, an enhanced STD door costing \$2,320, a refrigerator costing \$1,386.51, and a Power load stretcher costing \$72,853.
Loan to Value/Cost:	Loan will be subject to the lesser of 100% of cost or appraised value. Cost will be determined by receipt of proper documentation acceptable to the bank.
Conditions/Covenants:	<ol style="list-style-type: none">Borrower agrees to maintain an open an operating account to be held at F&M Bank.Borrower agrees to maintain adequate insurance coverage on all collateral securing the subject loan.Borrower agrees to communicate with the bank prior to negotiating the sale of any collateral securing the subject loan. Any sale must be approved by the bank prior to executing a sales contract.Borrower agrees to allow the bank and/or any third-party requested by the bank access to inspect any and all collateral securing the subject loan. Any

related fees to any third-party for the purpose of inspecting the subject collateral will be the responsibility of the borrower.

5. Borrower agrees to work with the bank in the event of default to allow the bank access to the collateral securing the subject note in a timely and orderly manner.

6. Borrower agrees to provide the following financial information:

a) Year-end financial statements on all entities owned (within 30 days of the fiscal year-end).

b) Annual Tax Returns on all entities owned (within 30 days of the filing date).

7. Borrower agrees to provide any other financial and/or related information the bank deems necessary.

8. The rate will be booked at the quoted rate and the bank system will adjust the rate in accordance with the terms of the note.

Term Sheet Expiration: This loan term sheet expires 10 days from the date listed at the top.

Farmers & Merchants Bank is pleased to provide you with these loan terms. We stand ready to move quickly with obtaining final approval and then to a speedy close and funding. We also hope to earn your full banking relationship. With your acceptance we will start work today.

Thank you,

**Trey Haggard
Vice President**

ACCEPTANCE

This Loan Term Sheet is accepted this _____ day of _____, 2026.

Elizabeth Nicole Stark

*Comanche County Consolidated
Hospital District (CCCHD)*

**Board Resolution of Comanche County
Consolidated Hospital District
Approving Funding of New Ambulance**

Approval of Funding of New Ambulance

Comanche County Consolidated Hospital District (CCCHD) has approved the financing of the 2024 Ford F550 Diesel Ambulance VIN pending that is expected to be delivered August 2026. The financing is approved through F&M Bank at a purchase price of \$456,457.22 and a financed amount of \$456,457.22.

RESOLVED, that Elizabeth Stark is hereby authorized to complete the transaction documents for the purchase and financing of the above-mentioned ambulance on behalf of the Comanche County Consolidated Hospital District.

It is hereby certified by the undersigned that the foregoing resolution was passed by the Board of Directors of the Comanche County Consolidated Hospital District on May 26, 2026.

Joe Locke, President

Kimberly Lampman, Secretary

HR/COMPLIANCE BOARD REPORT CCCHD – PRESENTED: MAY 2026

COMPLIANCE: MAY 2026

- Ms. Stark will discuss any compliance concerns for the district.

STAFFING: MAY 2026

New Hires – 9

Position	Department	Status	# Hired	Replacement/New Position
CERTIFIED MED AIDE	LEGACY	FT	1	ADDITIONAL
CNA	LEGACY	FT	1	ADDITIONAL
DIETARY AIDE	DIETARY	PRN	1	REPLACEMENT
DIETARY AIDE	DIETARY	FT	1	REPLACEMENT
EMT BASIC	EMS	FT	2	REPLACEMENT
HOUSEKEEPER	HOUSEKPNG	FT	1	ADDITIONAL
PHYSICAL THERAPIST	LEGACY	PRN	1	ADDITIONAL
RN	LEGACY	FT	1	REPLACEMENT

Resignations/Terminations – 6

Position	Department	Status	# Termed
COOK	DIETARY	FT	1
DIETARY AIDE	DIETARY	FT	1
CNA	LEGACY	PT	1
RN	LEGACY	PRN	1
LVN	LEGACY	FT	1
ASSISTED LIVING ADMINISTRATOR	WHITE STONE	FT	1

Turnover Rate – 3.56%

Internet Availability

April, 2026

Hostgroup 'Internet' Host State Breakdowns:

Host	% Time Up	% Time Down	% Time Unreachable	% Time Undetermined
10.3.251.1-Sonicwall	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-192.168.201.3	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-AP102	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-AP103	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-AP122	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-DTRM-SW01	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-DTRM-SW02	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-DTRM-SW04	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-MainSwitch	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-PhoneFirewall	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-SURGERY-SW03	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-WirelessController	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
MedSurgSW1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
PharmPOE	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
PharmSW1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
PharmSW2	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Average	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%

Phone Availability

April, 2026

Hostgroup 'Phones' Host State Breakdowns:

Host	% Time Up	% Time Down	% Time Unreachable	% Time Undetermined
10.3.253.189-3CX	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Average	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%

Server Availability

April, 2026

Hostgroup 'Servers' Host State Breakdowns:

Host	% Time Up	% Time Down	% Time Unreachable	% Time Undetermined
10.3.251.19-Linux	99.994% (99.994%)	0.006% (0.006%)	0.000% (0.000%)	0.000%
10.3.251.197-Linux	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
10.3.251.208-Windows	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
10.3.253.189-3CX	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-AADSYNC	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-ACMEWARE	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-ACPC	93.055% (93.055%)	6.945% (6.945%)	0.000% (0.000%)	0.000%
CCMC-ActFax	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-AssureTrak	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-Booking	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-DC01	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-DCII	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-Fileserver	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-LIBERTY	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-MGAINES	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-NOVANET	99.469% (99.469%)	0.531% (0.531%)	0.000% (0.000%)	0.000%
CCMC-OMNICARE	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-OMNILIVE	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-OMNITEST	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-PHREESIA	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-PHREESIA TEST	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-QUEUE	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-SMGATEWAY	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-SQL1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-SUMLIVE1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-SUMTEST1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-VIGILANT	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-WESTCOM	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC-WESTCOM01	94.605% (99.700%)	0.285% (0.300%)	0.000% (0.000%)	5.110%
CCMC-WRADIUS	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX1	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX2	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX3	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX4	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX5	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CCMC PROX BACKUP	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CITRIX	98.727% (98.727%)	1.273% (1.273%)	0.000% (0.000%)	0.000%
CTC-MAAS-ADSYNC01	99.877% (99.877%)	0.123% (0.123%)	0.000% (0.000%)	0.000%
CTC-MAAS-COMDIR	99.876% (99.876%)	0.124% (0.124%)	0.000% (0.000%)	0.000%
CTC-MONMGMT01	99.864% (99.864%)	0.136% (0.136%)	0.000% (0.000%)	0.000%
CTC-OSA-01	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CTC-OSA-02	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
CTC-PRINT	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Graylog	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Nagios	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
OpenProject	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
PCCBackup	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Snipe-IT	100.000% (100.000%)	0.000% (0.000%)	0.000% (0.000%)	0.000%
Average	99.697% (99.803%)	0.196% (0.197%)	0.000% (0.000%)	0.106%

EMS April 2026 = 911 transport to other facility transport to LZ

Day	Unit 1			Unit 2			Unit 3			Additional Unit			Reason for no transport				Total		
	To CCMC	Transfer out	Discharge	No Transport	Transfer Out	Discharge	No Transport	To CCMC	Transfer Out	Discharge	No Transport	Runs	Reason for unit	AMA	Deaths	Other		Uift Assist	Standby
1	1				1	1	1	1	1						1				4
2	3	1		1	1	1	1	2	1						1				10
3		1		1	2		1								1				7
4	3	1		1	2		1	1							1				8
5	1	1					1								1				5
6	1	1		1	1	1									1				3
7	1	1			1										1				4
8	1	1			1										1				4
9	1	1			1			1							1				4
10	2	1			2			1							2				6
11	1	1			2		2								1				8
12	1	1			2		1								2				9
13	1	1			2			2							1				7
14	1	1			2		1								2				6
15	1	1			1			1							1				2
16	1	1			1			1							1				7
17	2	1			3		1								2				4
18	1	1			2		1								1				2
19		1			1			3							1				9
20		1			2		4								1				4
21		1			2			1							1				8
22	2	1			1			2							1				5
23	1	1			1			1							1				2
24	1	1													1				1
25	1	1			2										1				4
26	1	1			3		1								1				9
27	1	1			1			2							1				7
28	1	1			1			1							3				9
29	1	1			2		1								2				6
30	1	1			1			2							1				6
31	1	1			1			1							1				1
Total	27	19	1	15	33	20	2	10	22	9	0	8	0	19	5	5	2	5	166
				62		5		65		1		39							

3 transported to HMS
6 transported HMCB
1 transported Hamilton

Payer Summary for 187 - Comanche - 202604

Code	Charges	Cont All	Net Charges	Write Offs	Rev Adj	Refunds	Payments	Balance
Bill Patient								
BILL PATIENT	\$10,976.00	(\$73,232.30)	(\$62,256.30)	(\$7,993.24)	\$0.00	\$0.00	(\$59,539.12)	(\$129,788.66)
BILL PATIENT - TDI PLAN	\$0.00	(\$800.00)	(\$800.00)	(\$665.84)	\$0.00	\$0.00	(\$5,798.40)	(\$7,264.24)
DECEASED	\$1,424.00	(\$866.82)	\$557.18	(\$1,424.00)	\$0.00	\$0.00	(\$557.18)	(\$1,424.00)
Subtotal for Bill Patient	\$12,400.00	(\$74,899.12)	(\$62,499.12)	(\$10,083.08)	\$0.00	\$0.00	(\$65,894.70)	(\$138,476.90)
Commercial UnBundled								
AETNA COMMERCIAL	\$2,192.00	\$0.00	\$2,192.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,192.00
BLUE CROSS OF TEXAS COMMERCIAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$149.79)	(\$149.79)
CIGNA 182223	\$1,768.00	(\$1,019.69)	\$734.04	\$0.00	\$0.00	\$0.00	(\$577.10)	(\$1,596.79)
UNITED HLTH CARE	\$0.00	(\$1,033.96)	\$734.04	\$0.00	\$0.00	\$0.00	(\$584.85)	\$149.19
Subtotal for Commercial UnBundled	\$3,760.00	(\$1,027.01)	\$2,645.73	\$0.00	\$0.00	\$0.00	(\$590.39)	(\$1,617.40)
Facility	\$0.00	(\$9,066.28)	(\$5,306.28)	\$0.00	\$0.00	\$0.00	(\$4,834.47)	(\$10,140.75)
INTER M HOSPITAL OF WILSON TX	\$0.00	(\$2,645.73)	(\$2,645.73)	\$0.00	\$0.00	\$0.00	(\$1,696.27)	(\$4,342.00)
Subtotal for Facility	\$0.00	(\$2,059.09)	(\$2,059.09)	\$0.00	\$0.00	\$0.00	(\$1,138.48)	(\$3,197.57)
Govt Misc	\$7,720.00	(\$21,129.46)	(\$13,409.46)	\$0.00	\$0.00	\$0.00	(\$12,207.24)	(\$25,616.70)
CHAMPVA	\$8,592.00	(\$1,463.67)	\$7,128.33	\$0.00	\$0.00	\$0.00	(\$975.48)	\$6,152.85
CRIME VICTIMS/AUSTIN	\$7,826.00	\$0.00	\$7,826.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,826.00
VHA OFFICE OF COMMUNITY CARE	\$0.00	(\$1,419.34)	(\$1,419.34)	\$0.00	\$0.00	\$0.00	(\$851.46)	(\$2,270.80)
WPS TRICARE FOR LIFE	\$1,950.00	\$0.00	\$1,950.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,950.00
Subtotal for Govt Misc	\$18,368.00	(\$2,883.01)	\$15,484.99	\$0.00	\$0.00	\$0.00	(\$1,826.94)	\$13,658.05
Grand Total								
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$589.62)	(\$589.62)
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$589.62)	(\$589.62)
	(\$350.00)	(\$872.90)	(\$1,222.90)	\$0.00	\$0.00	\$0.00	(\$439.09)	(\$1,661.99)
	\$0.00	\$1,166.20	\$1,166.20	\$0.00	\$0.00	\$0.00	\$0.00	\$1,166.20
	(\$400.00)	(\$9,540.91)	(\$9,940.91)	\$0.00	\$0.00	\$0.00	(\$5,159.68)	(\$15,100.59)
	\$0.00	(\$1,315.55)	(\$1,315.55)	\$0.00	\$0.00	\$0.00	(\$1,001.09)	(\$2,316.64)
	(\$750.00)	(\$10,563.16)	(\$11,313.16)	\$0.00	\$0.00	\$0.00	(\$6,599.86)	(\$17,913.02)

*Insurable
Aged
Mental
In love
Humming*

Sept 2024

Payer Summary for 187 - Comanche - 202604

	Charges	Cont All	Net Charges	Write Offs	Rev Adj	Refunds	Payments	Balance
AETNA MEDICARE	\$2,240.00	(\$5,928.76)	(\$3,688.76)	\$0.00	\$0.00	\$0.00	(\$4,711.24)	(\$8,400.00)
BLUE CROSS OF TEXAS MEDICARE	\$8,248.00	(\$23,648.14)	(\$15,400.14)	\$0.00	\$0.00	\$0.00	(\$13,676.19)	(\$29,076.33)
HUMANA MEDICARE	\$14,966.00	(\$10,720.30)	\$4,245.70	\$0.00	\$0.00	\$0.00	(\$2,167.70)	\$2,078.00
UHC MEDICARE RPL	\$5,080.00	(\$11,554.94)	(\$6,474.94)	\$0.00	\$0.00	\$0.00	(\$5,701.06)	(\$12,176.00)
WELLMED-MCR	\$4,296.00	\$0.00	\$4,296.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,296.00
Subtotal for Medicare	\$34,830.00	(\$51,852.14)	(\$17,022.14)	\$0.00	\$0.00	\$0.00	(\$26,256.19)	(\$43,278.33)
AETNA MEDICARE	\$18,468.00	\$0.00	\$18,468.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,468.00
BLUE CROSS OF TEXAS MEDICARE	\$1,744.00	\$0.00	\$1,744.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,744.00
HUMANA MEDICARE	\$13,276.00	\$0.00	\$13,276.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,276.00
MEDICARE	\$67,796.00	\$0.00	\$67,796.00	\$0.00	\$0.00	\$0.00	(\$1,100.53)	\$66,695.47
UHC MEDICARE RPL	\$29,100.00	\$0.00	\$29,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$29,100.00
WELLMED-MCR	\$4,712.00	\$0.00	\$4,712.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,712.00
Subtotal for Medicare	\$135,096.00	\$0.00	\$135,096.00	\$0.00	\$0.00	\$0.00	(\$1,100.53)	\$133,995.47
UHC MEDICARE RPL	\$3,656.00	\$0.00	\$3,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,656.00
WELLMED-MCR	\$16,282.00	(\$552.55)	\$15,729.45	(\$2,866.00)	\$0.00	\$0.00	\$67.55	\$12,931.00
Subtotal for Medicare	\$19,938.00	(\$552.55)	\$19,385.45	(\$2,866.00)	\$0.00	\$0.00	\$67.55	\$16,587.00
Undefined								
Undefined	\$62,348.00	\$0.00	\$62,348.00	\$0.00	\$0.00	\$0.00	\$0.00	\$62,348.00
Subtotal for Undefined	\$62,348.00	\$0.00	\$62,348.00	\$0.00	\$0.00	\$0.00	\$0.00	\$62,348.00
Subtotal for Comanche	\$289,950.00	(\$161,879.44)	\$128,070.56	(\$12,949.08)	\$0.00	\$0.00	(\$114,407.53)	\$713.95

Payer Summary for 187 - Comanche - 202604

Charges	Cont All	Net Charges	Write Offs	Rev Adj	Refunds	Payments	Balance
\$289,950.00	(\$161,879.44)	\$128,070.56	(\$12,949.08)	\$0.00	\$0.00	(\$114,407.53)	\$713.95

