

November 27, 2023

Michelle Hataway
Acting Director
Missouri Department of Economic Development
P.O. Box 1157
Jefferson City, MO 65102

Re: Letter of Interest
International Flight Program

Dear Director Hataway:

Pursuant to the Missouri Department of Economic Development, *International Flight Program* – Program Guidelines, dated September 15th, 2023, please let this document serve as a letter of interest in establishing scheduled service between Dublin Airport, Dublin, Ireland and St. Louis Lambert International Airport, St. Louis, Missouri by Aer Lingus Airlines.

Aer Lingus Airlines is the flag carrier of Ireland, with a corporate office on the grounds of Dublin Airport in Cloghran, County Dublin, and is part of the International Airlines Group (IAG), a multinational airline holding company with its registered office in Madrid, Spain and its corporate headquarters in London, England.

Aer Lingus Airlines is a full-service network air carrier that serves 93 destinations throughout Asia, Europe and North America: including destinations in Austria, Belgium, Canada, Croatia, France, Germany, Greece, Ireland, Italy, the Netherlands, Poland, Portugal, Spain, Switzerland, Turkey, the United Kingdom and the United States.

It is Aer Lingus' intent to work closely with St. Louis Lambert International Airport and Greater St. Louis, Inc. (Applicant) on submitting a proposal to participate in the Missouri Department of Economic Development, *International Flight Program*.

Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Reid Moody", with a stylized flourish at the end.

Reid Moody - Chief Strategy and Planning Officer