

The seal of Henry County, Georgia, is a circular emblem. It features a central map of the county's irregular shape. The words "HENRY COUNTY" are arched across the top, and "GA" is at the bottom. The year "1821" is positioned at the bottom of the seal. The seal is rendered in a light gray color.

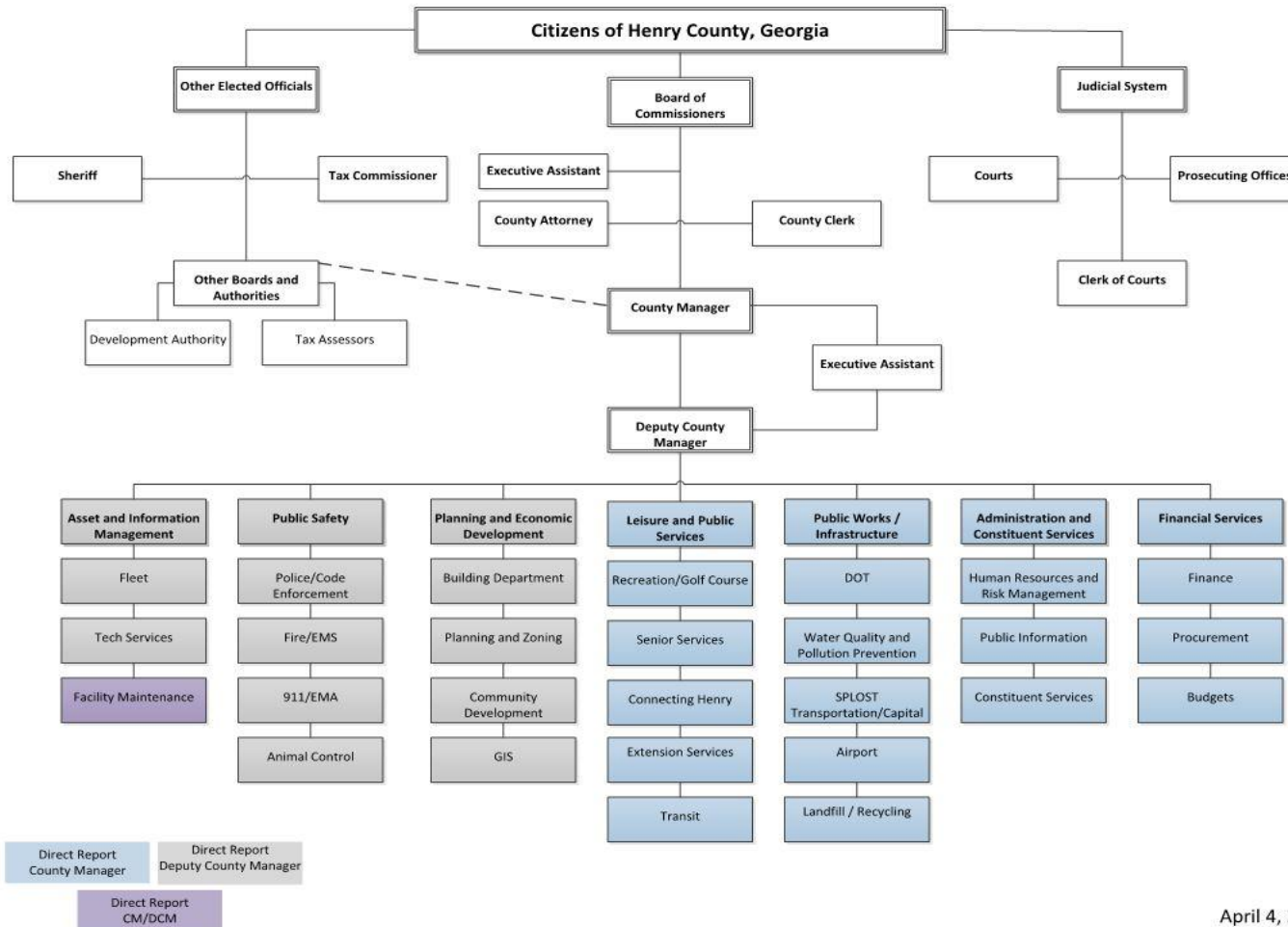
HENRY COUNTY GOVERNMENT

Proposed Annual Budget
Fiscal Year 2018-2019

Presented By:

Cheri Matthews, County Manager
Brad Johnson, Deputy County Manager

ORGANIZATIONAL CHART



TEAM HENRY

SERVICES PROVIDED

2017 Estimate-229,000; Population in 2000 was 121,774; and we're expected to have more than 240k people in 2020; Ranked 8th in the State of Georgia

322 SQUARE MILES

Code Enforcement answered 6,045 complaints and issued 1,953 warnings and 479 citations for Code violations; removed 3,035 signs from County right-of-way

County maintained 1,283 acres of park land across 23 parks; 235,424 people used the County's recreational facilities; 10 recreational facilities;

1,745 EMPLOYEES

Police responded to 168,707 calls; issued 42,438 traffic citations

Animal Control: Housed more than 5,200 animals during the year and responded to 4,759 complaints

Fire Department responded to 26,439 calls; 20,225 Rescue/EMS responses

Community Development Block Grant spent a total of \$1,185,154 of CDBG during the year

Senior Services provided in-home personal care to 12,772 units, delivered 50,901 meals to homes and prepared 67,362 congregate meals

Purchasing processed 4,745 purchase order; processed 54 sealed bids and 187 written bids; sold 33 assets on GovDeals totaling \$41,789 in additional revenue

Human Resources hired 364 new employees; processed 10,803 applications; facilitated 309 Leadership Initiatives

Transit provided 78,360 trips for citizens at a fare of \$2 per person for citizens over the age of 60 and \$4 per person for citizens under the age of 60

ACCOMPLISHMENTS AND MAJOR PROJECTS



GOVERNMENT BUILDING REMODEL

FAIRVIEW FIRE STATION REMODELING

To have a satellite office for the Building Dept. to help the Citizens



LOCUST GROVE SENIOR CENTER

Remodeling the kitchen with SPLOST Funds, and remodeling the bottom floor from donations from the Council on Aging



- Started Tyler Implementation of ERP
- Started Tyler Public Safety Implementation
- Increased Salaries and Retention in DOT
- Increased Building Department Staffing to Increase Effectiveness of Permits and Inspections.
- Retained Consultant to Evaluate Building Permit Fees and Cost Sharing Analysis.
- Established “See, Click, Fix” Application to better report and respond to issues throughout the county.
- Developed a Facilities Plan to Address Future Maintenance Needs
- 5.3 M in Capital Enhancements
- Body Worn Computers for Police, Code Enforcement, and Animal Control
- Established a Fleet Plan



- Completed and Opened Two New Fire Stations
- Completed Three Roundabouts
- Completed and Opened Village Park
- Completed and Opened Bear Creek Senior/Recreation Center





**Henry County
Budget in Brief
Fiscal Year 2018-2019**



FY 19 BUDGET PRIORITIES

PUBLIC SAFETY:

- Hire & Retention Incentives for Public Safety
- RESET - Phase 2

PUBLIC WORKS:

- See Click Fix – to promote continued transparency with citizens
- Capitalize on opportunities to combine projects with Cities to save resources and accomplish more projects

LEISURE & PUBLIC SERVICES:

- Identify and connect existing resources in the community by facilitating collaboration between the County and Citizens
- Create and develop sustainable recreational programs without limitations for all citizens of Henry County

COMMUNITY DEVELOPMENT:

- Promote organized quality development by providing professional and technical expertise that embraces a vibrant, diverse, and thriving economy

EMPLOYEES:

- Clinic
- Class & Comp Study

WHAT IS NOT IN THE BUDGET

The Millage Rate Remains at 12.733

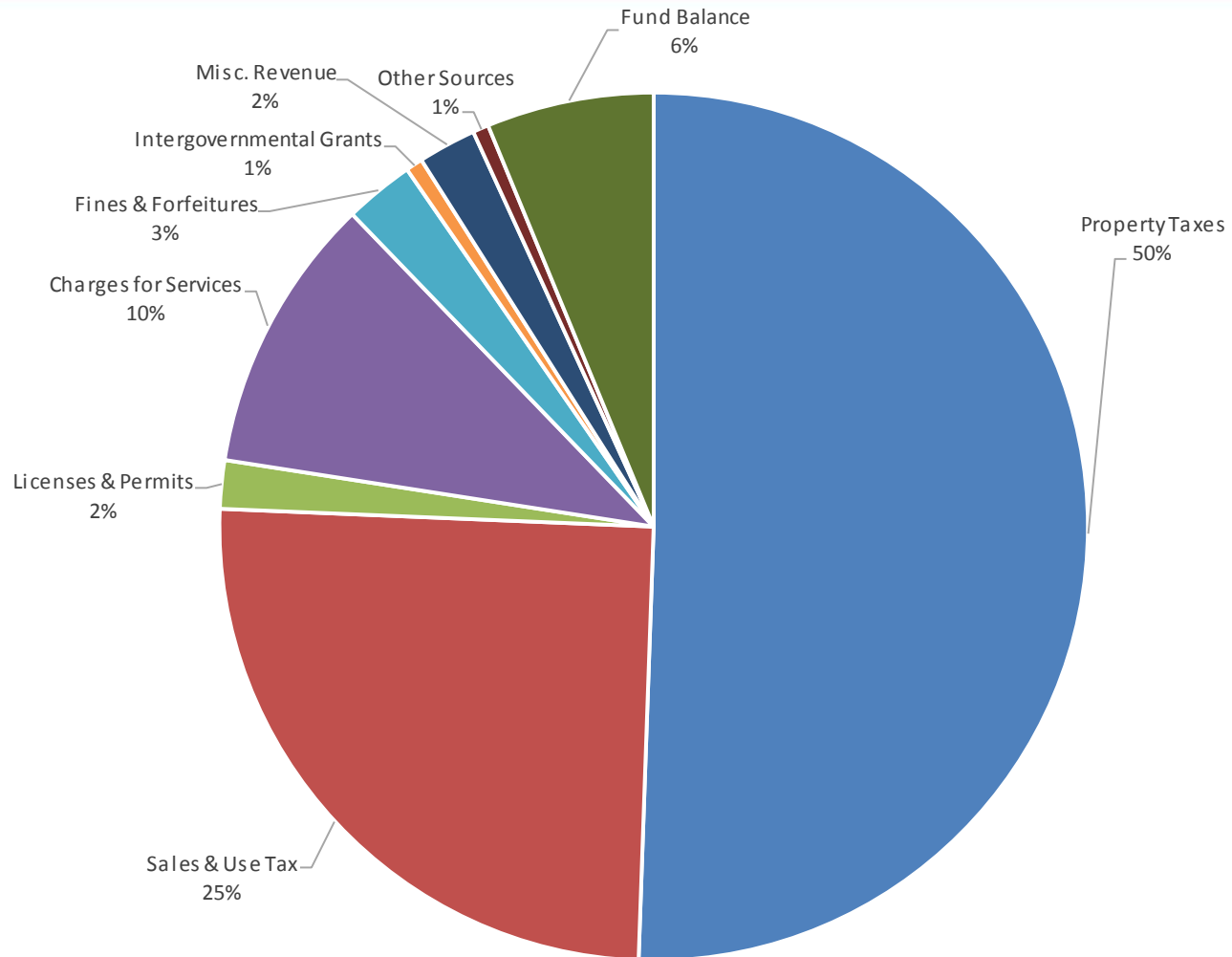
- *Any Pay Increases Across the Board*
- *Planning Studies Funding (TAD & CID)*
- *No Capital Projects*



SOURCES OF REVENUE

	FY 16-17 ADOPTED BUDGET	FY 17-18 ADOPTED BUDGET	FY 18-19 PROPOSED BUDGET	AS% OF BUDGET
PROPERTY TAXES	\$76,483,922	\$82,777,958	\$81,534,173	50.69%
SALES & USE TAXES	\$ 33,989,420	\$35,364,849	\$40,484,400	25.17%
LICENSES & PERMITS	\$2,681,718	\$3,097,646	\$2,902,278	1.80%
INTERGOVT GRANTS	\$927,541	\$1,064,440	\$1,018,024	.63%
CHARGES FOR SERVICE	\$14,812,022	\$16,060,930	\$17,024,095	10.36%
FINES & FORFIETS	\$4,229,964	\$5,03,609	\$4,187,000	2.60%
MISC. REVENUES	\$2,896,191	\$3,154,155	\$3,492,370	2.17%
OTHER RESOURCES	\$1,154,160	\$1,166,409	\$1,166,409	.73%
TOTAL REVENUES	\$137,174,938	\$147,719,996	\$151,808,749	
FUND BALANCE USEAGE	\$5,385,280	\$6,637,274	\$9,727,017	6.02%
TOTAL SOURCES	\$ 142,560,218	\$154,357,270	\$161,535,766	100.00%

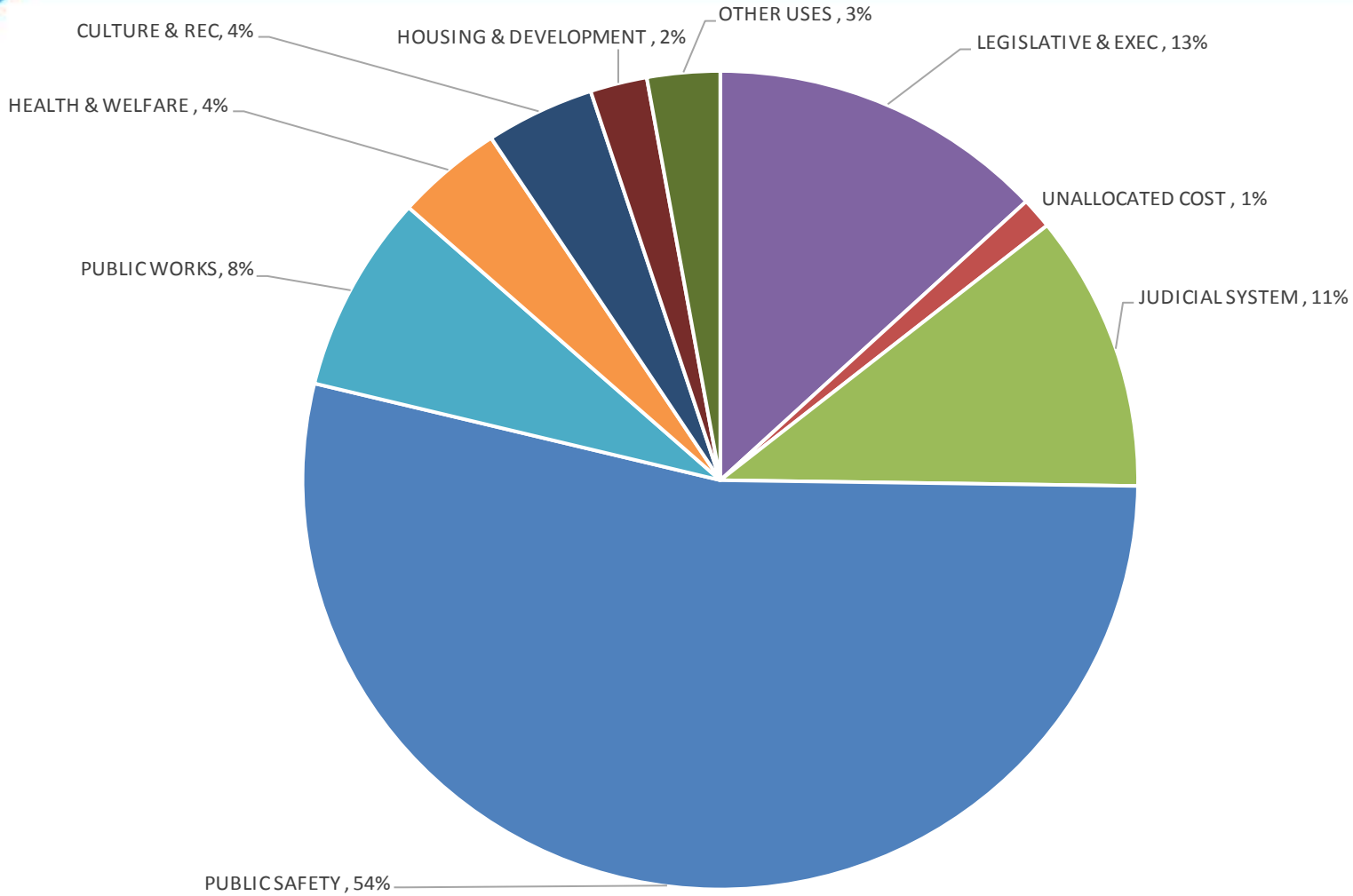
REVENUES



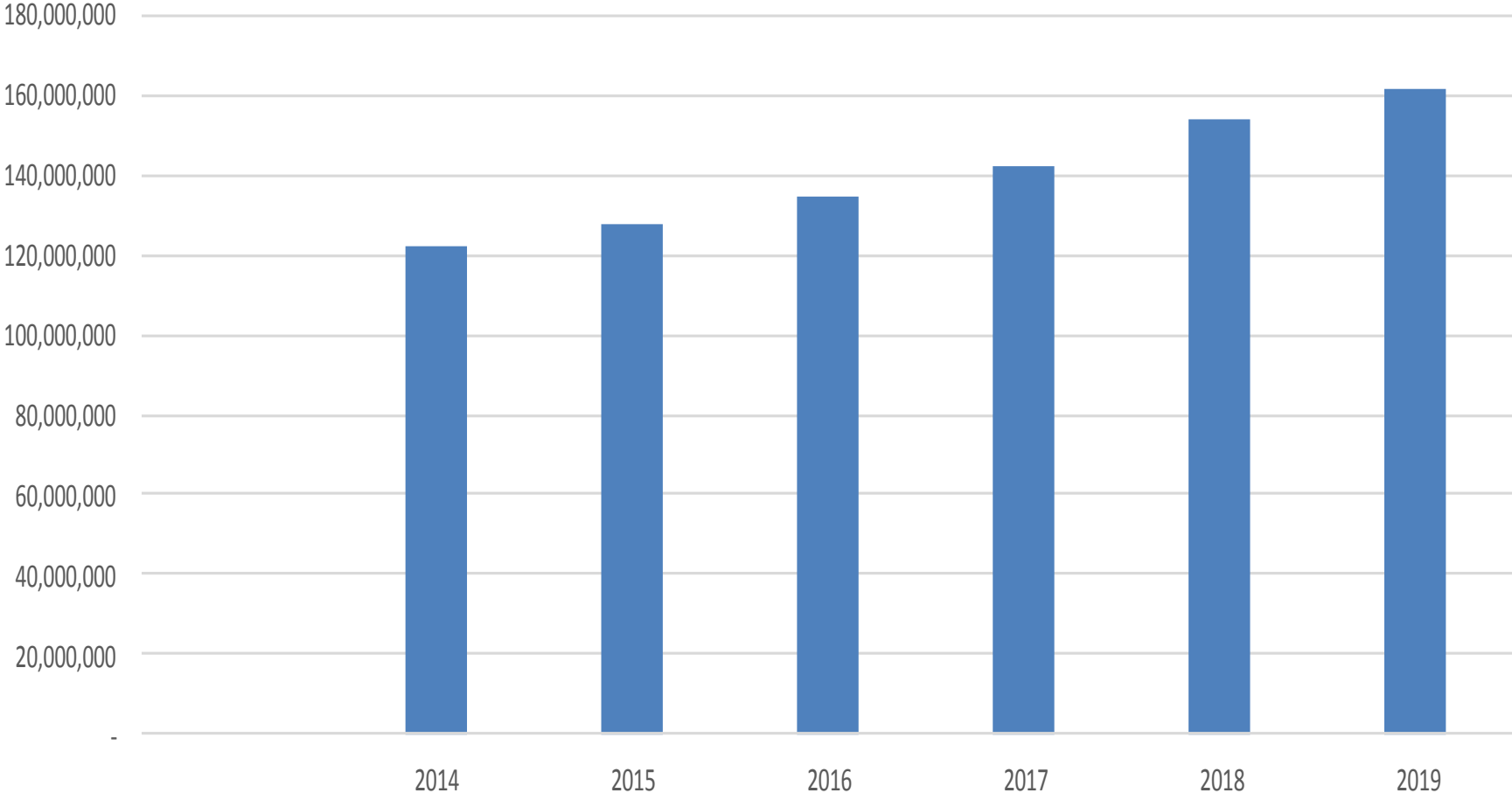
HENRY COUNTY GENERAL FUND APPROPRIATIONS

	FY 16-17 ADOPTED BUDGET	FY 17-18 ADOPTED BUDGET	FY 18-19 PROPOSED BUDGET	% OF BUDGET
LEGISLATIVE/EXECUTIVE	\$18,051,393	\$19,146,109	\$21,084,603	13.07%
UNALLOCATED COST	7,584,529	7,584,529	1,979,924	1.23%
JUDICIAL SYSTEM	15,934,187	16,649,209	17,617,992	10.92%
PUBLIC SAFETY	73,409,470	78,498,394	86,408,835	53.58%
PUBLIC WORKS	11,315,479	12,586,151	12,586,835	7.80%
HEALTH & WELFARE	5,831,813	6,443,893	6,703,256	4.16%
CULTURE & RECREATION	5,808,046	6,509,296	6,801,235	4.22%
HOUSING & DEVELOPMENT	3,017,978	3,080,169	3,552,568	2.20%
OTHER USES	4,679,376	4,421,093	4,547,005	2.82%
TOTAL	\$142,560,218	\$154,357,270	\$161,281,568	100%

APPROPRIATIONS



COMPARISON OF FY14-FY18 GENERAL FUND BUDGET



GENERAL FUND BUDGET



PERSONNEL

NUMBER OF EMPLOYEES – GENERAL FUND

FY 2013 - 1525
FY 2014 - 1543
FY 2015 - 1571
FY 2016 - 1614
FY 2017 - 1657
FY 2018 - 1707
FY 2019 - 1745

NUMBER OF EMPLOYEES – OTHER FUNDS

FY 2013 - 94
FY 2014 - 99
FY 2015 - 103
FY 2016 - 105
FY 2017 - 106
FY 2018 - 133
FY 2019 - 187

MOVING FROM FY18 TO FY19

FY18 Adopted Budget: \$154,357,270

FY18 Amendments: \$7,549,701

Total FY18: \$161,906,971

FY19 Starting Point: \$155,566,529

FY19 Additional Operational Needs: \$5,969,237

FY19 Proposed Budget: \$161,535,766

WHAT IS IN THE PROPOSED BUDGET

GENERAL FUND NEW FY 19 BUDGET ITEMS

• Health Insurance	\$839,367
• Salaries for Rec. Center/Sr. Services Hampton	\$138,453
• Reclassification of Position	\$29,874
• New Position for Technology Services	\$87,624
• New Position for Finance Grant Writer	\$73,586
• New Position for Sheriff for SRO's	\$360,548
• Salary Increases (PS) (Certification)*	\$500,000
• Pension	\$3,508,104
• Clinic	\$500,000
TOTAL:	\$5,969,237

HENRY COUNTY FY 2018 BUDGET

PROPOSED REVENUES & EXPENDITURE BY FUND

FUND	REVENUES	EXPENDITURES	\$ CHANGE
• General Fund	\$161,535,766	\$161,535,766	--
• Law Library	141,320	141,320	--
• NSP1	131,616	131,616	--
• NSP3	1,500	1,500	--
• CDBG	1,981,795	1,981,795	--
• Narcotics Fund	0	0	--
• E-911	4,552,856	4,552,856	--
• Grant Fund	627,309	627,309	--
• Special Revenue	1,209,552	1,209,552	--
• Technology	106,700	106,700	--
• Juvenile Asst.	28,445	28,445	--
• Economic Development	719,252	719,252	--
• Hotel/Motel	608,480	608,480	--
• Impact Fee	1,558,249	1,558,249	--
• Debt Service	5,148,865	5,148,865	--
• Stormwater	7,281,416	7,281,416	--
• Airport	1,192,296	1,192,296	--
• Cotton Field Golf	600,276	600,276	--
TOTAL OF ALL FUNDS	\$187,425,693	\$187,425,693	--

CONTRIBUTIONS TO OTHER AGENCIES

HEALTH DEPARTMENT

FY 2014 - \$276,509
FY 2015 - \$269,596
FY 2016 - \$256,116
FY 2017 - \$249,713
FY 2018 - \$237,227
FY 2019 - **\$225,366**

COUNSELING CENTER

FY 2014 - \$260,135
FY 2015 - \$253,632
FY 2016 - \$240,950
FY 2017 - \$234,926
FY 2018 - \$223,180
FY 2019 - **\$212,021**

DFACS

FY 2014 - \$124,177
FY 2015 - \$74,177
FY 2016 - \$101,177
FY 2017 - \$101,177
FY 2018 - \$96,118
FY 2019 - **\$91,312**

LIBRARY

FY 2014 - \$1,475,642
FY 2015 - \$1,475,642
FY 2016 - \$1,807,042
FY 2017 - \$1,807,042
FY 2018 - \$2,280,259
FY 2019 - **\$2,166,246**

RECOMMENDATION

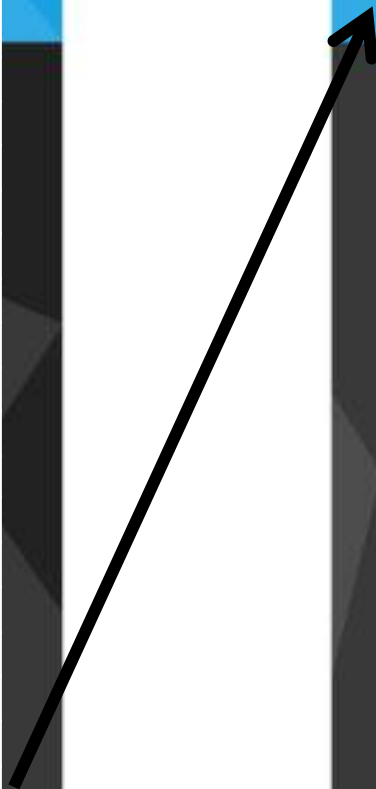
- New Position/Upgrades: \$122,765
- New Positions for Rec/Sr Ctr Hampton Center: \$138,453
- New Positions for the Sheriff's Office (SRO's): \$360,548
- Public Safety Certification Increases: \$500,000
- Insurance: \$839,367
- Pension: \$3,508,104
- Employee Health Clinic: \$500,000
- TOTAL ADDITIONAL FUNDING ITEMS: \$5,608,689

BUDGET RECOMMENDATION: \$161,535,766
(Utilizing \$9,727,017 FB)

FUND BALANCE

FB Start FY19	\$ 6,487,367.00
FY 18 Required 25%	\$ 38,589,318.00
FY18 Excess	\$ 12,000,000.00
Starting FB FY19	\$ 57,076,685.00
FY19 Revenues	\$ 151,597,179.00
Balance	\$ 208,673,864.00
Expenditures	
FY19	\$ 161,523,301.00
Balance	\$ 47,150,563.00
25% Required FB	\$ (40,380,825.25)
ENDING FB	\$ 6,769,737.75

Required	UNEXPECTED
Condemnations	\$ (4,500,000.00)
TAX Refunds	\$ (2,500,000.00)
Balance	\$ (230,262.25)
Considerations	
Class and Comp	\$ (3,300,200.00)
Balance	\$ (3,530,462.25)
Value/Digest	\$ 4,138,897.00
Balance	\$ 608,434.75



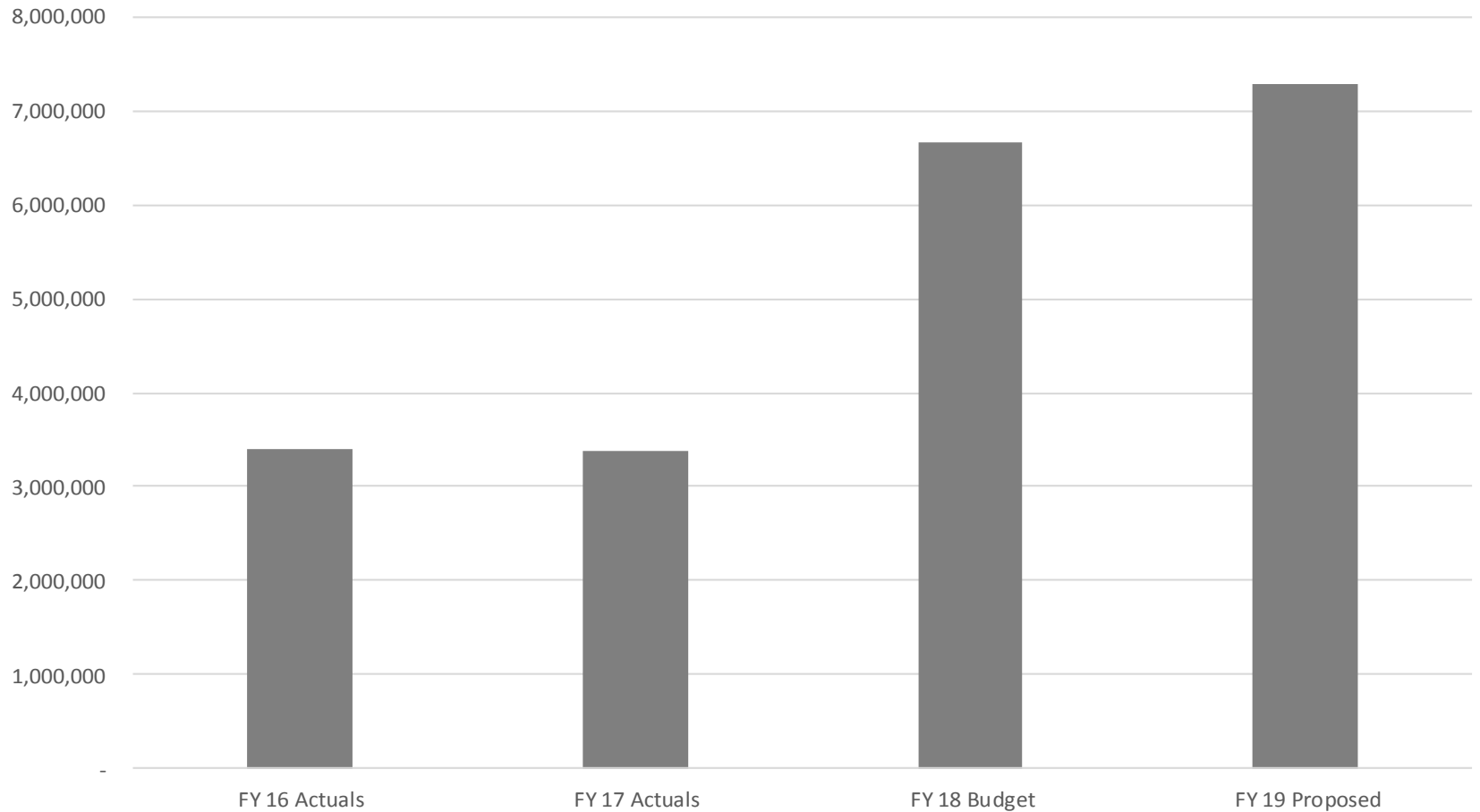


ENTERPRISE FUND



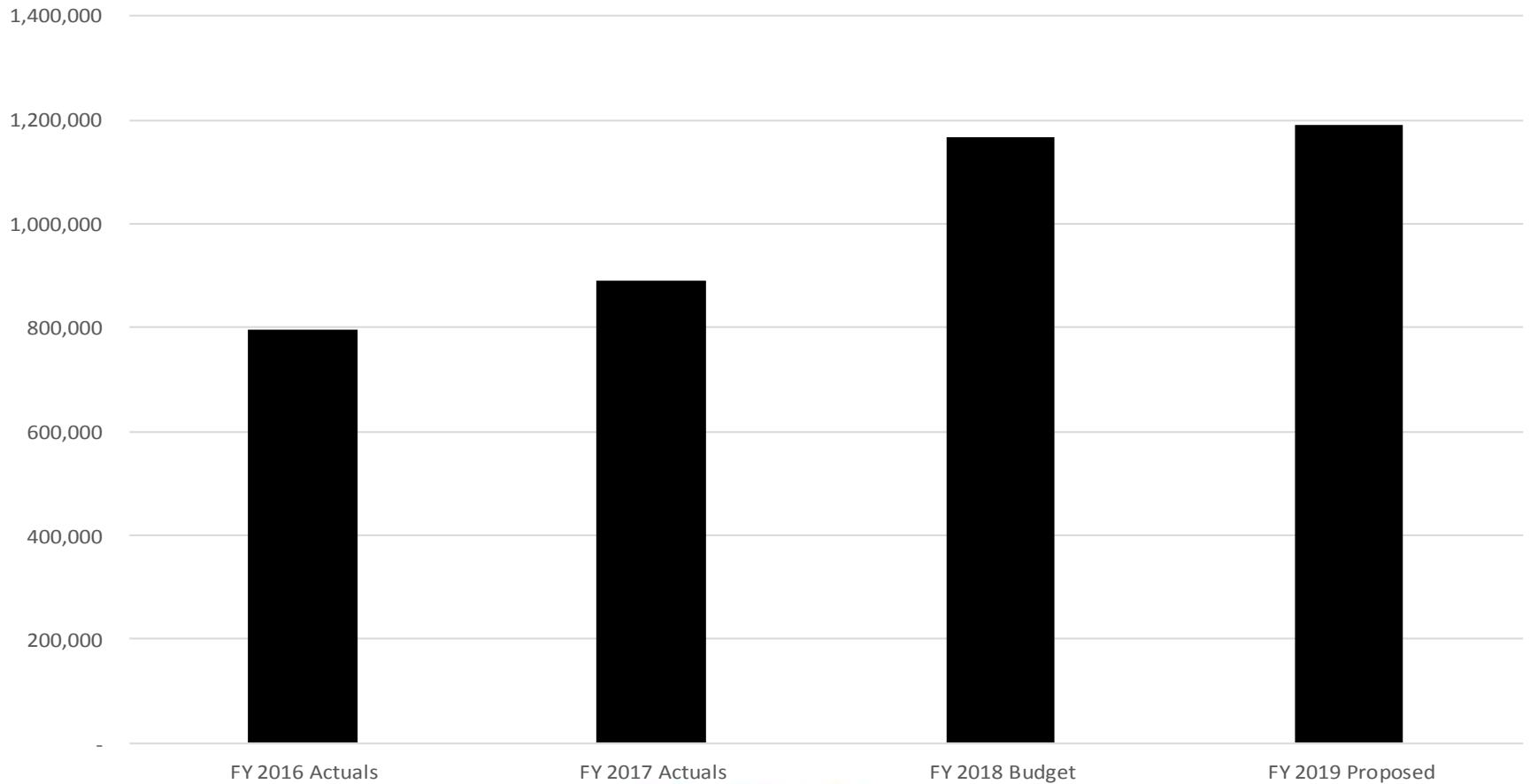
STORMWATER

Stormwater 4 YR Tend



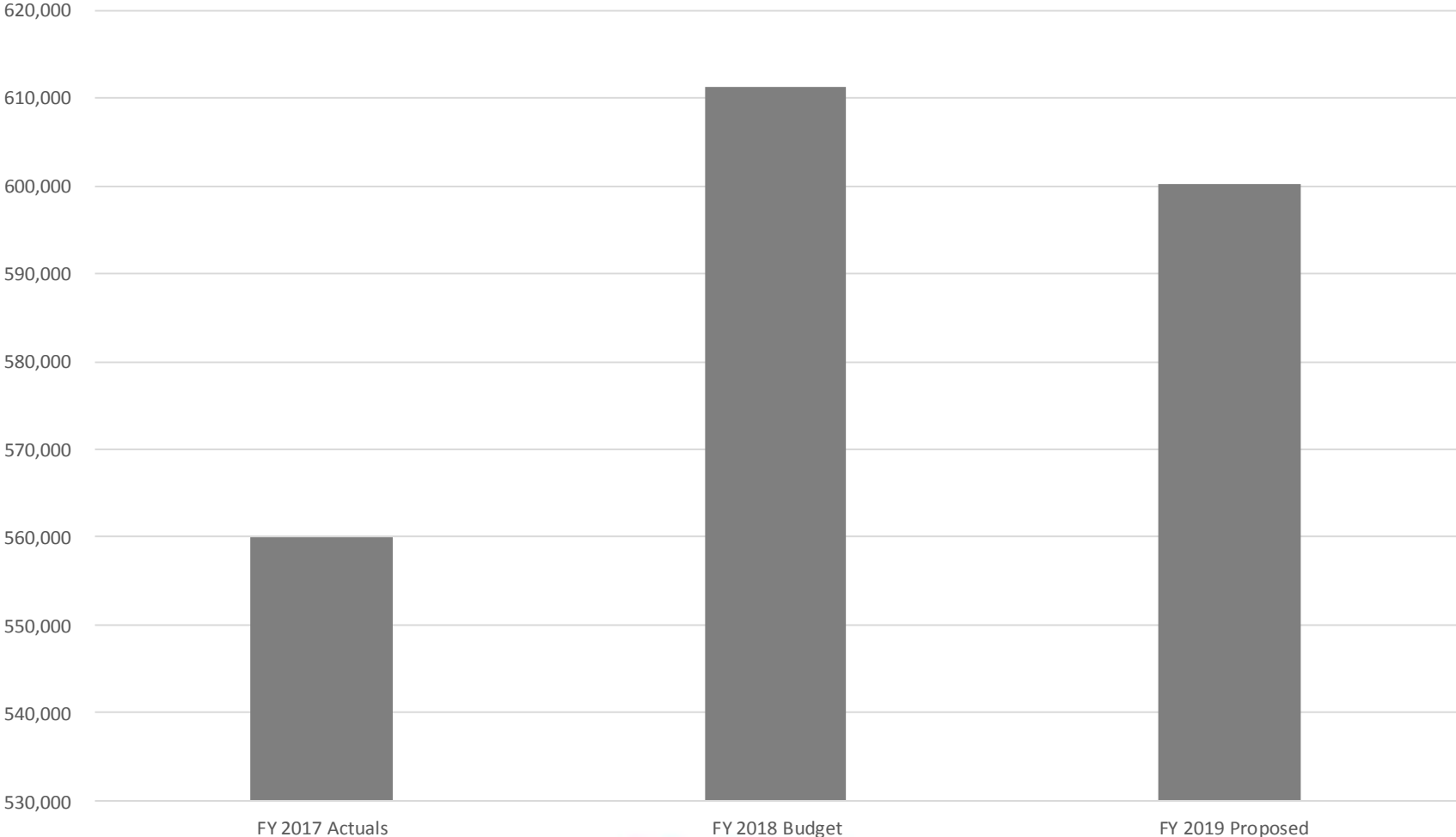
AIRPORT

Airport Fund 4 YR Trend

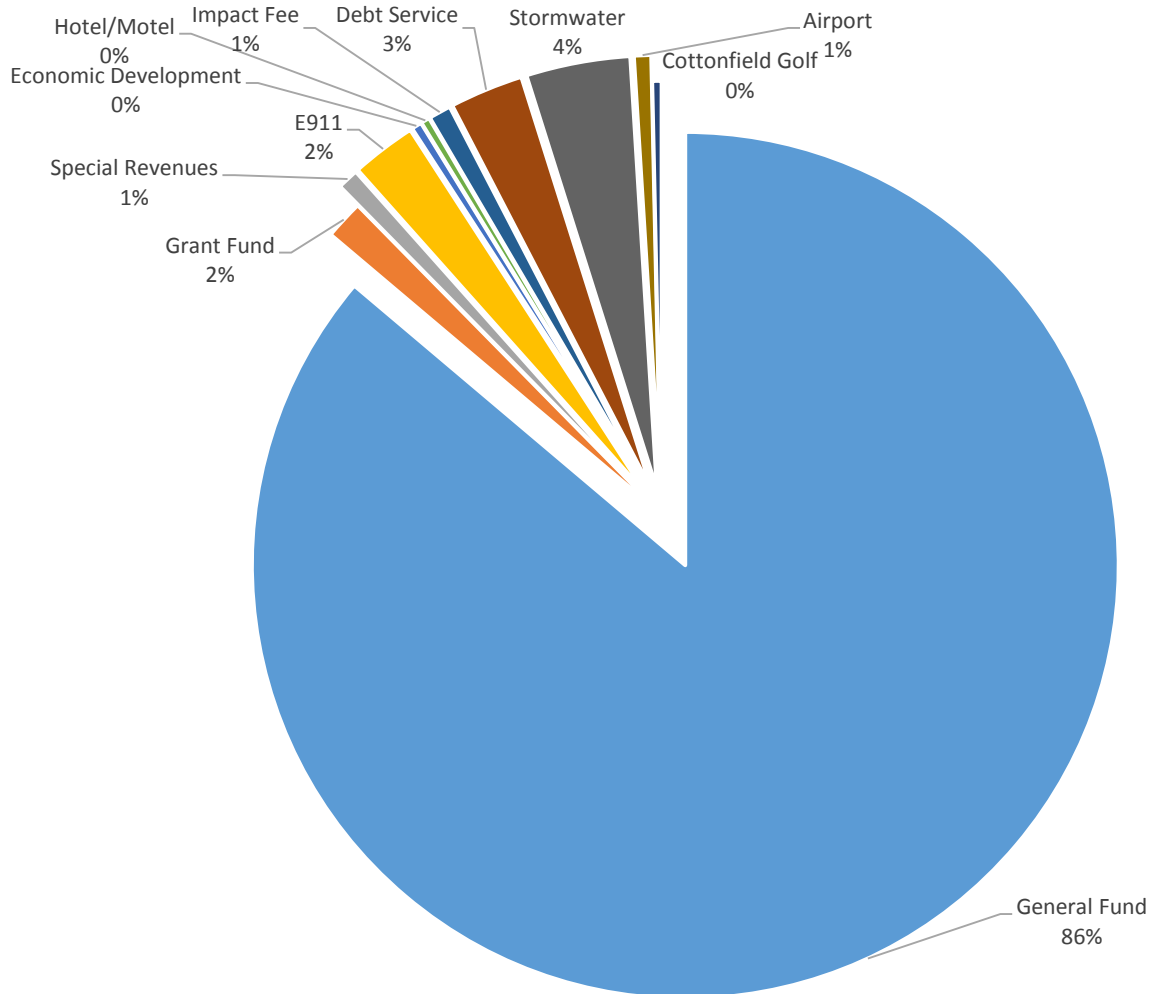


COTTON FIELDS GOLF CLUB

Cotton Fields Golf Club 3 YR Trend



TOTAL 2019 PROPOSED BUDGET : \$187,425,693



WHAT IS NEXT

- **Planning stages to Develop Countywide Strategic Plan**
- **Performance Measurement Planning**
- **Increase Bond Rating**
- **Work Away From Using Fund Balance to Balance Operating Budget**
- **Fund Balance Should be Used to Purchase One-Time Items (Capital)**
- **Develop Capital Improvement Project List and Funding Source**

Capital Fleet \$15 Million

- Tractors
- Police Cars
- Fire Trucks
- Busses
- Sheriff Cars
- Ambulances
- Bush Hogs
- Judicial Vehicles
- Tire Truck
- DOT Vehicles
- Dump Trucks
- Brush Trucks
- Staff Vehicles
- Trailers
- Facility Vans
- Animal Control Trucks

New Capital Projects \$25 Million

- Elections Building
- Morgue
- Fleet Building
- Jail Pod
- Animal Control
- Playgrounds
- DOT Equipment Cover
- Court Systems Software
- Fire Station 8
- Sidewalks
- Playgrounds
- Trails
- Score Board Replacement
- SOD in Parks
- Irrigation Systems in Parks
- Technology

Major Capital Project

- Judicial Center - \$60 Million



Capital Improvement Plan

- Currently working on the County's **FIRST** Capital Improvement Plan.
- It will be a five year plan to include management of capital assets.
- New and Replacement
- Funded by a wide variety of sources.
(SPLOST, Hotel, Financing, General, Impact)



QUESTIONS

