



Franklin

NEW HAMPSHIRE

The Three Rivers City

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Farewell Franklin

Hello Franklin,

The time has come for me to embark on a new adventure. But before I go, I want to take a moment to express my deepest gratitude to all of you—the dedicated stakeholders of Franklin.

Over the past 16 years, we have weathered many challenges together, from the Great Recession to the city's remarkable revitalization efforts and everything in between. There have been ups and downs, but through it all, I have been honored to be part of Franklin's rebirth alongside each of you.

Lead by example. Show investors that you walk the walk. Build and nurture lasting partnerships. Give back to your community. Do your very best every day. Engage in respectful civil discourse. These are the principles you have upheld, proving time and again that Franklin is a city of resilience, growth, and opportunity. Keep striving for that next "leg up" to help Franklin thrive—its future is bright because of all of you.

This journey has become a part of me, and I will always hold it dear. Along the way, I've made lifelong friendships and countless cherished memories. Franklin, it has always been about you—the employees, the investors, the businesses, the volunteers, and the citizens—who work tirelessly to move this city forward. It has been my privilege to serve and lead throughout this chapter.

Though this marks my farewell to daily involvement, I plan to stay connected and engaged in other capacities. Keep up the incredible work—I look forward to seeing Franklin continue to flourish.

Wishing you all the very best.

With respect,

Judie Milner

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