

- Headquarters: 401 North Main Street, Winston-Salem
- Total employees*: 5,200
- N.C. employees (2013)*: 3,900
- N.C. locations (2013): 7
- Total revenue (2013): \$8 billion
- Year established: 1875
- U.S. retail market share: 26 percent



- **Headquarters:** Bristol, United Kingdom
- Total employees: 35,300
- **Locations:** 160 countries worldwide
- Total revenue (past 12 months):
- \$47.29 billion
- Year established: 1901
- U.S. retail market share: 3 to 4 percent



- **Headquarters:** 714 Green Valley Road, Greensboro
- Total employees*: 2,900
- N.C. locations: 7
- Total revenue (2013): \$7 billion
- Year established: 1760
- **U.S. retail market share:** 15 percent



Newport



USA Gold



Newport



Camel



blu eCigs



blu eCigs



Pall Mall



Maverick



Maverick



Kool



Kool











Salem

Other brands that do not hold significant market share including Kent, Old Gold and True — will go to Reynolds.

Paying for it

Cash: \$500 million

After-tax proceeds from sale to

Imperial: \$4.4 billion

New debt to be issued: \$9.0 billion

New stock to Lorillard share-

holders: \$8.04 billion

BAT investment to keep 42 percent of stock: \$4.7 billion

Assumed Lorillard debt:

\$2.8 billion



Natural American **Spirit**



Sources: Yahoo Finance; North Carolina Global Economy; Reynolds

Highlights of the deal

- Reynolds would remain based in Winston-Salem but would give up its two iconic brands associated with the city, Winston and Salem.
- Susan Cameron, Reynolds' chief executive and president, would retain her positions. Her counterpart at Lorillard, Murray Kessler, would join Reynolds' board of directors.
- ▶ Imperial would gain control over the No. 2 electronic cigarette in the United States, blu eCigs, as well as take over Lorillard's Greensboro manufacturing plant, research and development operations, and the bulk of its 2,900 employees.
- ► The proposed deal is projected to increase Imperial's U.S. market share from between 3 and 4 percent to between 10 and 12 percent.
- Imperial says it has plans to rejuvenate its newly acquired brands, particularly Winston and Kool.