Fiscal Year 2027 Capital Improvement Plan

June 15, 2026

city of
Columbia

What is the City's Capital Improvement Plan?

- A **multi-year plan** for capital investments in the City's infrastructure, facilities, and equipment.
- Designed to address the challenges of supporting future infrastructure needs, while also addressing the City's current facility requirements.
- Capital Improvement Project budgets have dedicated funding that is separate from the annual operating budget.

What are Capital Improvement Projects?

It includes items such as:

- Roads
- Bridges
- Sidewalks
- Public utilities
- Drainage projects
- Recreational facilities
- Buildings
- Equipment

Capital Improvement Project Vs. Capital Expense

Capital Improvement Project

- Project budget of $10,000 or more
- Takes more than one year to complete
- Investment in long-term stability and infrastructure
- Dedicated funding sources
- Life to date budgeting method

Capital Expense

- Can be completed in the same fiscal year
- Shorter-term projects or services
- No dedicated funding source needed
- Year to date budgeting method

Why do we Have a Capital Improvement Plan?

- A CIP document is important because it connects city development, comprehensive plans, and financial plans.
- Projects within the CIP document are intended to reflect the **community's values and goals**, and also the overall policy goals of the City Council, including existing citywide long-range plans.
- The CIP is the blueprint for the physical evolution of Columbia. It ensures that the City remains safe, functional, and attractive for residents and businesses.

Why is a Capital Improvement Plan Important?

- Infrastructure Integrity - Proactive maintenance prevents "deferred maintenance" backlogs, which are significantly more expensive to fix later.
- Economic Development - High-quality roads, utilities, and parks attract private investment and increase property values.
- Public Safety - Reliable emergency response depends on modern facilities and well-maintained transportation routes.
- Fiscal Responsibility - By planning projects 5–10 years in advance, the City can stabilize tax rates and seek state/federal grant matching opportunities.

Complications with Capital Improvement Planning?

- By planning projects 5–10 years in advance, involved parties change, plans, and priorities may change as well
- Construction prices may drastically increase
- Missouri’s prevailing wage laws affect the cost of public works projects, often making them more expensive than private sector construction.
- Deteriorating infrastructure - planning for maintenance that meets capital thresholds are often not as relatable to the public as a new construction project or governmental body.

2027 Capital Improvement Project Highlights

Fire Department - 2017 Fire Engine 1 Replacement

2017 Fire Engine 1 Replacement

- **Goals**
  - Update the fleet with new Fire Department Engine. Current one is 10 years old.
- **Timeline**
  - Order new engine in FY27 and expect deliver FY30 (3 year build time).
- **Capital Improvement Project Budget**
  - $1,000,000 Capital Improvement Sales Tax

Airport - Snow Broom

Snow Broom

- **Goals**
  - Procure a new snow removal broom to support larger commercial aircraft operations across two active runways. This equipment will enhance airfield safety and ensure compliance with the required Snow Removal and Ice Control Plan timelines.
- **Timeline**
  - Vehicle should arrive in late 2027 or early 2028.
- **Capital Improvement Project Budget**
  - The estimated cost for the snow removal broom is $1,393,700 to be funded at 90% by the FAA ($1,254,300) and 10% Enterprise Revenue ($139,400).

Parks & Recreation - MKT Bridge Replacement

MKT Bridge Replacement

- **Goals**
  - The primary objective of the project is to replace bridge #9 on the MKT Trail. The current wooden bridge is over 120 years old, requires continuous maintenance due to log jams and debris and has weight restrictions for emergency vehicle access.
- **Timeline**
  - Construction starts December 2026 with the project complete by end of 2027..
- **Capital Improvement Project Budget**
  - $640,000 and includes $575,000 in Park Sales Tax and $65,000 in donated funds from the Rich Eyler Trust.

Parking - 10th & Cherry Parking Garage Structure

10th & Cherry Parking Garage Structure

- **Goals**
  - Execute structural maintenance on the 1995 parking facility to address aging infrastructure. Key updates include floor, wall, and masonry repairs, crack sealing, drainage replacement, and a new top-level traffic coating surface.
- **Timeline**
  - A pre-design survey will be conducted in FY 2026, with construction plans drafted and issued in FY 2027, with a planned bid call also in FY 2027.
- **Capital Improvement Project Budget**
  - $750,000 Parking Fund - Enterprise Revenue

Electric - Bolstad Feeders (Blueridge Substation BD214 & BD224)

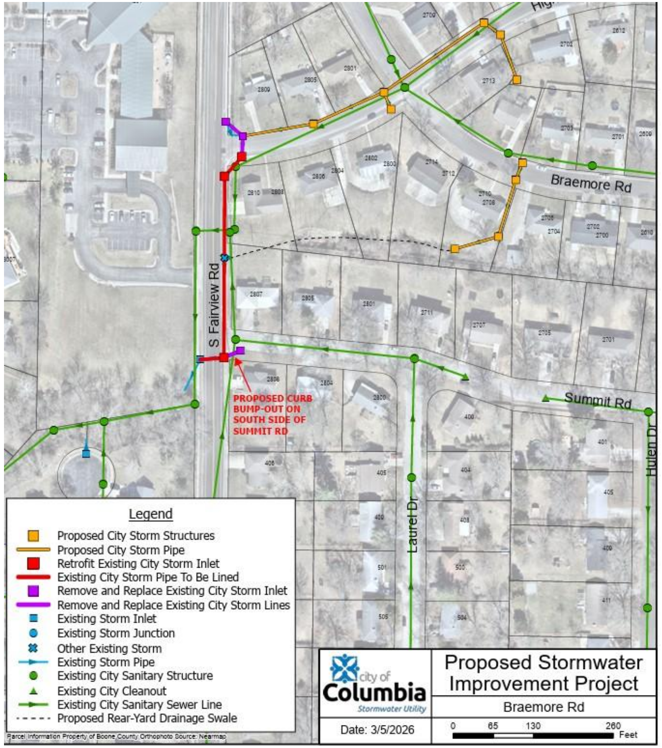
Bolstad Feeders (Blueridge Substation BD214 & BD224)

- **Goals**
  - Increase electric load service availability to the Northeast Industrial Districts.
- **Timeline**
  - Begin design FY26 and construction in FY27
- **Capital Improvement Project Budget**
  - $1,300,000 Electric Fund - Enterprise Revenue

Water - Replace Alluvial Well #1

Replace Alluvial Well #1

- **Goals**
  - Rehabilitate or replace the city's original 1971 McBaine alluvial well to reverse recent declines in water production. This project will restore vital raw water capacity to the wellfield, ensuring a stable and sufficient supply of potable water for the community.
- **Timeline**
  - This work is anticipated to be completed within FY 2027.
- **Capital Improvement Project Budget**
  - $2,000,000 Water Fund - Enterprise Revenue



Storm Water - Braemore Drainage

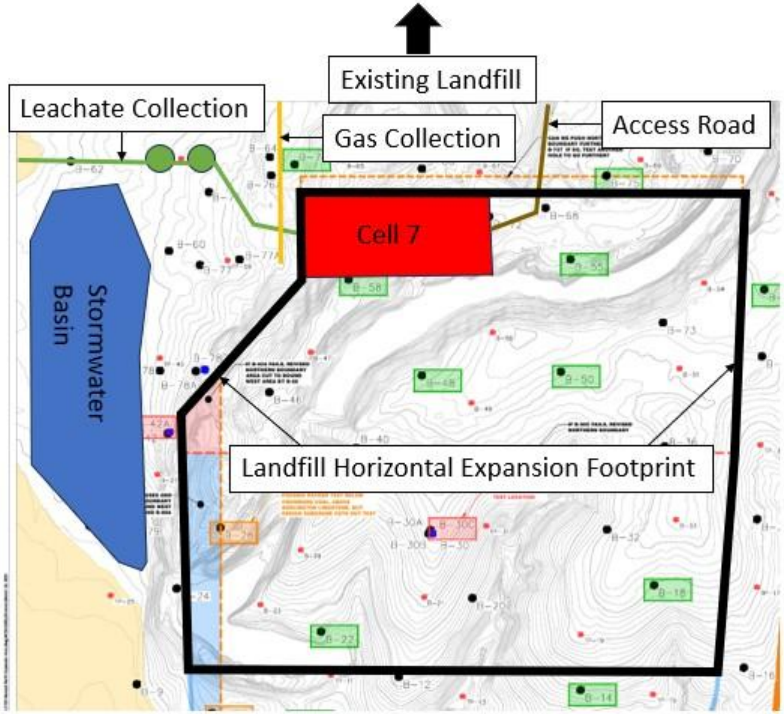
Braemore Drainage

- **Goals**
  - Reconstruct and expand the existing stormwater system on Braemore Rd, Highland Drive, Summit Rd and South Fairview Rd in order to alleviate street, yard and structure flooding.
- **Timeline**
  - Easements will be acquired in FY 27. Project construction will be completed in FY 28.
- **Capital Improvement Project Budget**
  - $2,150,000 Stormwater Fund - Enterprise Revenue

Sanitary Sewer - Fifth to Wilkes Relief Sewer

Fifth to Wilkes Relief Sewer

- **Goals**
  - To reduce capacity limitations within the sewer network, which will eliminate backups and sanitary sewer overflows. This will improve sewer service for our customers and ensure environmental responsibility.
- **Timeline**
  - Project design will be fully funded in FY 27. Construction is scheduled for completion in FY 30.
- **Capital Improvement Project Budget**
  - $665,128 Sewer Fund - Enterprise Revenue



Solid Waste - Bioreactor Landfill Cell #7

Bioreactor Landfill Cell #7

- **Goals**
  - Develop a 9–10 acre disposal cell, access roads, collection systems, and a stormwater basin. This ensures uninterrupted utility service and secures long-term regional waste capacity.
- **Timeline**
  - Secure DNR permitting by 2028. Construct Cell 7 in 2028/2029 to go online by 2031/2033 as existing landfill capacity is exhausted.
- **Capital Improvement Project Budget**
  - $11,000,000 Solid Waste Fund - Enterprise Revenue

How Are Projects Identified?

- Master plans
- Long range plans
- Staff input
- Regulatory regulations
- Citizen/Customer Requests
- Council requests

How Projects are Funded

Creating the CIP Budget

- The funds for each capital project are accumulated over several years and are held in restricted accounts.

- Revenues and expenditures for capital projects do not all occur in the same year, which creates the budget “out of balance” appearance

CIP Funding Sources

Voter-approved revenue:

- Taxes
  - Capital Improvement Sales Tax
  - County Road Sales Tax
  - Park Sales Tax
  - Transportation Sales Tax
  - Use Tax
  - Storm Water rates
- Bonds
  - General Obligation Bonds
  - Revenue Bonds

CIP Funding Sources

Other revenue streams:

- Designated loan funds
- Developer contributions
- Development fees
- Grants (federal and state)
- Public improvement
- Utility rates and fees

CIP Budget Process

- In January, departments update proposed projects with funding planned for the upcoming fiscal year.

- Budget staff then compiles a list of proposed projects to review with City Management.

CIP Budget Process

- Staff presents the Capital Project Budget to the City Council
- Capital Project funding for the upcoming fiscal year is approved in conjunction with the fiscal year budget.

Upcoming Council Budget Dates

- Overall Budget Council Work Sessions
  - July 13, 2026, 3pm-5pm - General Fund Overview
  - July 15, 2026, 3pm-5pm - Enterprise Funds
  - July 17, 2026, 2pm-5pm - Complete proposed Budget
- July 20, 2026 Capital Improvement Plan, Public Hearing
- August 3, 2026 Public Presentation for FY27 Budget
- August 17, 2026 FY27 Budget Public Hearing #1
- September 8, 2026 FY27 Budget Public Hearing #2
- September 21, 2026 FY27 Budget Adoption by City Council

Discussion