RICHMOND, VIRGINIA EMPLOYMENT MARKET

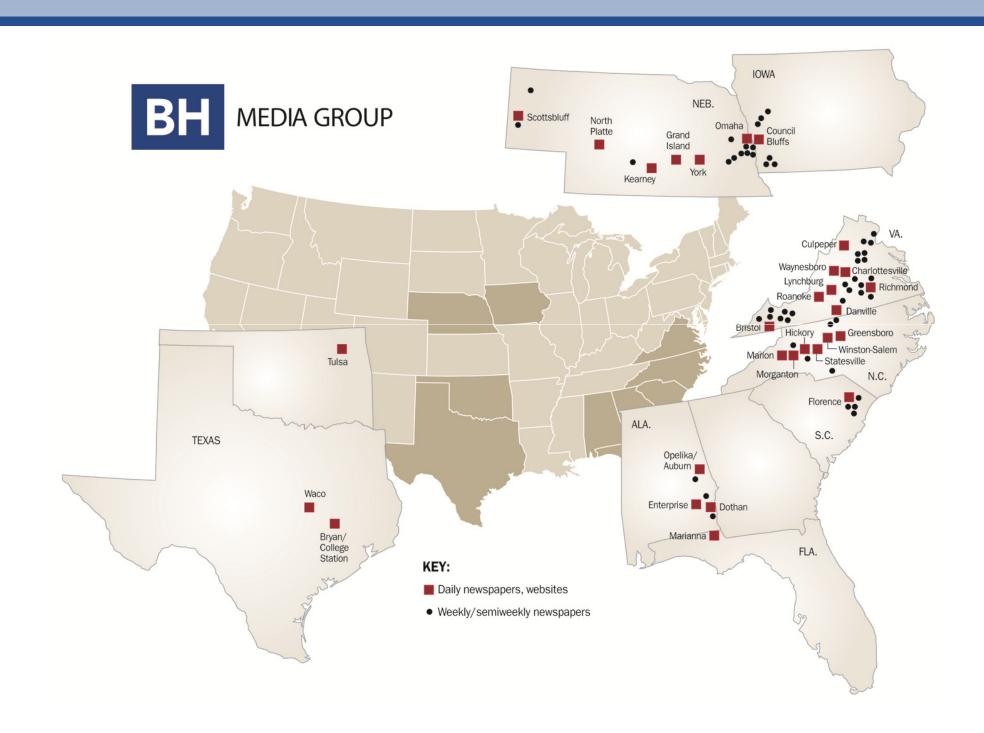
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BH MEDIA GROUP NEWSPAPERS



REACH VIRGINIA

BH Media Group VA-TN RegionReaches 1.2 Million Households

BH Media's VA-TN Region includes 9 daily newspapers, 20 weeklies, 2 military newspapers, 11 non-subscriber Sunday opt-in and TMC products, web sites, and digital media products and services.

Each of the daily-newspaper DMAs include a daily newspaper, weekly community newspapers and websites that increase household penetration within each market's CBSA for maximum advertising reach.



OUR MARKET - RICHMOND, VA

THE RICHMOND METRO

RICHMOND – PETERSBURG CBSA (CORE-BASED STATISTICAL AREA)



- 44TH largest U.S. metro
- Population of nearly 1.3 million
- 670,000 plus in the civilian workforce
- Population Growth 2011 2016: 4.83%
- Median household income \$60,004 versus \$54,500 in top U.S. markets – indexing 10% higher
- Median age 46.5 versus 46.2 in top U.S. markets
- Home to 10 Fortune 1000 companies #2 in the nation for markets with under 1.5 million population
- Richmond is the state capital of Virginia with a strong presence of federal & state employees – adding to economic and workforce stability
- Virginia led the country in the Forbes.com "Best State for Business" study, for four straight years.

ACCOLADES FOR THE RICHMOND MARKET

- Ranked No. 1 among large cities for financial activities jobs, by New Geography, May 2013.
- One of the 10 Best Cities for Finding Employment, by Forbes.com, April 2013.
- One of the Top Cities for Business Growth among 100 metro areas, rated by the Wall Street Journal's MarketWatch.com, April 2013.
- Ranked one of the Top 10 Mid-Sized American Cities of the Future in Foreign Direct Investment (fDi) Magazine's North American Cities of the Future 2013/14, April 2013.
- Richmond was named the 5th Best City for Jobs by Forbes.com, March 2013.



TOP 50 PRIVATE EMPLOYERS

Rank 2013	Rank 2012	Private Employers - Richmond Area	2013 FTEs	2012 FTEs
1	1	Capital One Financial Corp.	10,918	9,995
2	2	VCU Health System	8,226	7,935
3	3	HCA Inc.	6,904	7,236
4	4	Bon Secours Richmond Health	5,892	5,991
5	5	Walmart	5,331	5,025
6	6	> Dominion Resources Inc. (energy)	5,328	5,378
7	8	SunTrust Banks Inc.	4,400	4,100
8	7	> Altria Group Inc. (tobacco)	3,900	4,110
9	13	Food Lion	3,830	3,959
10	8	Wells Fargo	2,806	2,851
11	9	DuPont (fibers / films / chemicals)	2,771	2,897
12	12	Bank of America Corp.	2,700	2,700
13	11	WellPoint Inc. (health benefits)	2,627	2,801
14	17	The Kroger Co.	2,388	1,856
15	14	United Parcel Service Inc.	2,225	2,300
16	15	Verizon Communications Inc.	1,950	2,070
17	16	Federal Reserve Bank of Richmond	1,847	1,738
18	18	University of Richmond	1,728	1,655
19	20	Southside Regional Medical Center	1,345	1,229
20	19	> Genworth Financial (investments)	1,310	1,311
21	25	The Home Depot Inc.	1,213	1,122
22	22	Honeywell Int'l (fibers / materials)	1,200	1,177
23	21	> Markel Corp. (insurance)	1,160	1,207
24	26	> CarMax Inc.	1,130	1,083
25	28	Shamin Hotels (Hilton, Marriott, etc.)	980	957
26	23	BB&T Corp. (banking / financial)	970	963
27	32	Estes Express Lines (trucking)	930	878

Rank Rank 2013 2012		Private Employers - Richmond Area	2013 FTEs	2012 FTEs
<mark>28</mark>	34	> MeadWestvaco Corp. (packaging)	881	831
29	33	Supervalu Inc. (food wholesale)	878	848
30	37	Tyson Foods Inc.	830	830
31	NR	Macy's	800	1,000
32	27	Lowe's Cos. Inc.	769	972
33	30	Allianz Global Assistance (insurance)	751	917
34	41	Patient First (urgent care - medical)	693	653
35	39	Comcast	686	720
36	38	Northrop Grumman (information tech)	651	759
37	45	YMCA of Greater Richmond	649	615
38	40	Hunton & Williams LLP (legal)	641	700
39	43	Walgreens	637	643
40	29	General Dynamics (call center)	631	650
41	44	McGuireWoods LLP (legal)	629	632
42	49	Old Dominion Security	602	562
42	NR	> Owens & Minor (medical supply)	602	552
44	36	ColonialWebb (construction / mech.)	600	695
45	42	Southern States (agricultural supply)	594	651
46	46	Westminster Canterbury (retirement)	590	598
47	NR	BrownGreer PLC (legal)	589	405
48	NR	Richmond Times-Dispatch	582	N/A
49	NR	T-Mobile USA Inc.	554	415
50	NR	Health Diagnostic Laboratory Inc.	553	337
		Totals 10	01,401	99,509

NR = Not Ranked in 2012

> Fortune 1000 company headquarters. Other Fortune 1000 companies not listed: Brink's, NewMarket. Universal Tobacco

OTHER HIGH PROFILE COMPANIES

The Richmond region isn't dependent on a single industry or a limited set of categories. As the **Capital of Virginia** federal and state jobs make up a huge component of overall employment. This **diversity** adds to stability and softens the effects of a difficult economy.

More than **140** internationally-owned companies are located in the region, with products and services ranging from machinery to specialty foods and from transportation to consulting services.

- Amazon.com has two centers that employ over 2,000 people. The company continues to expand its network within our market.
- Rolls Royce currently has an 180,000-square-foot aircraft engine discs plant in our market, employing approximately 120 workers. A second plant is planned to open that would make high-precision turbine blades for aircraft engines and is expected to employ 140 workers.
- The Virginia Biotechnology Research Park is home to more than 55 companies, laboratories and research centers, employing 2,000 workers in 1.2 million square feet of space.
- Timmons Group & Froehling & Robertson (engineering services)
- SyCom Technology (computer systems development)
- Martin Agency (advertising)
- Food and Beverage Firms in our Market:
 - Sabra Dipping Company (Hummus & Dips)
 - Kraft (Crackers & Cookies)
 - Maruchuan (Noodle Soups)
 - Fiorucci (Italian Meat Specialties)
 - Ukrop's Homestyle Foods (Producer of chilled, prepared foods and baked goods)

WORKFORCE OCCUPATIONS - INDEX & NATIONAL RANK

RICHMOND IS THE 44TH LARGEST U.S. MARKET

	CIVILIAN		
	LABOR		NATIONAL
OCCUPATION NAME	FORCE	INDEX	RANK
Business and Financial Operations Occupations	40,880	139	42
Legal Occupations	5,810	124	44
Protective Service Occupations	17,900	122	43
Computer and Mathematical Occupations	19,520	119	46
Community and Social Service Occupations	10,270	119	39
Construction and Extraction Occupations	24,760	108	44
Personal Care and Service Occupations	18,510	106	46
Office and Administrative Support Occupations	103,080	105	49
Healthcare Practitioners and Technical Occupations	36,460	104	50
Building and Grounds Cleaning and Maintenance Occupations	19,900	102	50
Installation, Maintenance, and Repair Occupations	23,800	102	53
Sales and Related Occupations	61,940	98	51
Transportation and Material Moving Occupations	38,140	95	50
Food Preparation and Serving Related Occupations	49,690	94	53
Education, Training, and Library Occupations	35,860	93	50
Management Occupations	26,930	92	52
Healthcare Support Occupations	16,190	90	52

ADDITIONAL PRIME OCCUPATIONS

	Civilian		National
Occupation Labo	or Force	Index	Rank
Nuclear Engineers	720	787	1
Psychiatric Technicians	1,240	399	5
Nuclear Power Reactor Operators	120	366	1
Nurse Anesthetists	550	351	9
First-Line Supervisors of Correctional Officers	680	330	4
Electrical and Electronics Repairers, Powerhouse, Substation, and Relay	310	282	4
Emergency Management Directors	120	274	7
Chemical Engineers	350	237	16
Logisticians	1,160	211	26
Training and Development Managers	250	199	22
Management Analysts	4,730	191	23
Biochemists and Biophysicists	200	165	24
Chemical Equipment Operators and Tenders	420	163	22
Human Resources Specialists	2,860	158	37
Training and Development Specialists	1,580	158	34
Operations Research Analysts	490	154	38
First-Line Supervisors of Construction Trades and Extraction Workers	3,200	153	27
Social and Community Service Managers	760	144	32
Cardiovascular Technologists and Technicians	330	142	34
Environmental Engineers	330	141	40
Anesthesiologists	190	138	18
Electrical Engineers	1,000	136	44
Occupational Therapists	660	136	34
Nuclear Technicians	50	135	5
Environmental Scientists and Specialists, Including Health	520	134	37
Art Directors	190	131	33
Market Research Analysts and Marketing Specialists	2,350	130	40
Magnetic Resonance Imaging Technologists	170	125	45
Public Relations and Fundraising Managers	300	122	37
First-Line Supervisors of Mechanics, Installers, and Repairers	2,360	122	41
Architects, Except Landscape and Naval	440	116	42
Nurse Practitioners	540	111	48
Computer, Automated Teller, and Office Machine Repairers	580	111	53
Compensation and Benefits Managers	100	109	44
Civil Engineers	1,230	104	52
Chemists	400	103	46



PHARMACEUTICALS

Pharmacists and pharmacy employees index high in the Richmond Metro market. For pharmacists the national ranking indicates a stronger employment base than Richmond's 44th market rank might indicate.

	Civilian		National
Occupation	Labor Force	Index	Rank
Pharmacists	1,660	128	39
Pharmacy Technician	ns 1,780	110	46
Pharmacy Aides	200	102	44

Note: Number of pharmaceutical & medicine sales reps in Richmond Metro is unreported Source: May 2012 Labor Force & Wage Estimates, Bureau of Labor Statistics, US Dept. of Labor

INFORMATION TECHNOLOGY

There are nearly 16,000 information technology professionals in the Richmond Metro. I.T. workers in various occupations index high in the Richmond Metro market. For several occupations the national rank indicates a stronger employment base than Richmond's 44th market rank might indicate.

	Civilian		National
Occupation	Labor Force	Index	Rank
Computer Systems Analysts	3,780	171	37
Database Administrators	860	168	35
Information Security Analysts	510	153	34
Network and Computer Systems Administrator	s 2,160	134	41
Computer and Information Systems Managers	1,800	127	43
Computer Network Architects	780	123	43
Computer Network Support Specialists	900	117	49
Computer User Support Specialists	2,690	111	49
Web Developers	500	106	47
Software Developers, Applications	2,790	104	47

TRUCKING

Employees in trucking and related occupations index high in the Richmond Metro market. For several occupations the national rank indicates a stronger employment base than Richmond's 44th market rank might indicate.

	ivilian	Na	ational
Occupation Labor	Force	Index	Rank
Supervisors of Transportation and Material-Moving			
Machine and Vehicle Operators	1,060	117	43
Heavy and Tractor-Trailer Truck Drivers	8,300	116	39
Industrial Truck and Tractor Operators	2,430	107	43
Bus and Truck Mechanics and Diesel Engine Specialists	1,090	103	44

FINANCIAL

Richmond is a **regional banking center** and home to the **Fifth District Federal Reserve**. Richmond is the 44th largest U.S. market.

Key Sector Employers:

Capital One (credit cards); Genworth Financial, Anthem and Markel (insurance); Anderson & Strudwick, Scott & Stringfellow, and Davenport and Company (brokerage and financial advisors) and Ewing Bemis and Matrix Capital Markets Group (investment banking).

Occupation	Civilian Labor Force	Index	National Rank
Financial Examiners	750	582	8
Actuaries	300	306	19
Insurance Underwriters	850	202	29
Financial Analysts	1,620	147	38
Accountants and Auditors	7,250	140	39
Budget Analysts	350	131	38
Financial Specialists, All Other	830	122	50
Statisticians	130	111	42
Credit Analysts	310	110	45
Financial Managers	2,350	106	47



The Richmond Market is above par in its share of Retail Workers

	Virginia	100	Richmond Metro	
Population	8,001,000	100%	1,258,300	16%
Retail Employees	418,200	100%	69,293	17%

The Largest Counties in Greater Richmond are Among the TOP 10 Locations for Retail Employees in Virginia

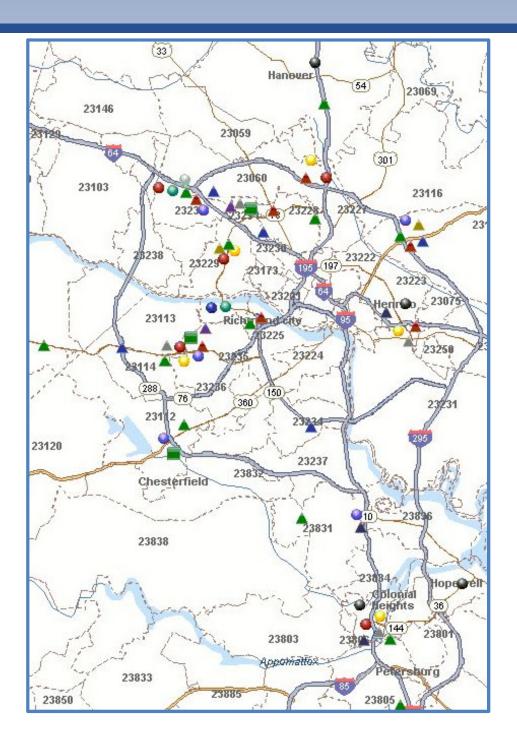
	No. of Retail
	Employees
Fairfay County Virginia	54,914
Fairfax County, Virginia	The state of the s
Virginia Beach City	24,592
Henrico County, Virginia	23,172
Prince William County, Virginia	22,526
Chesterfield County, Virginia	19,039
Loudoun County, Virginia	17,760
Chesapeake City, Virginia	15,111
Norfolk City, Virginia	12,814
Newport News City, Virginia	9,980
Arlington County, Virginia	9,786

Source: Commonwealth of Virginia, Labor Market Information

DEPARTMENT & GENERAL MERCHANDISE STORES

STORE LOCATION KEY:

- Dillard's
- Macy's
- JCPenney
- Kohl's
- Nordstrom
- Peebles
- Saks Fifth Avenue
- ▲ Wal-Mart
- ▲ Target
- △ B.J.'s Wholesale Club
- ▲ Costco
- ▲ Sam's Club
- ▲ Kmart
- Marshall's
- T.J. Maxx



Number of Locations:

Dillard's: 2

Macy's: 5

JCPenney: 5

Kohl's: 5

Nordstrom: 1

Peebles: 4

Saks Fifth Avenue: 1

Wal-Mart: 15

Target: 8

B.J.'s Wholesale Club: 2

Costco: 3

Sam's Club: 4

Kmart: 3

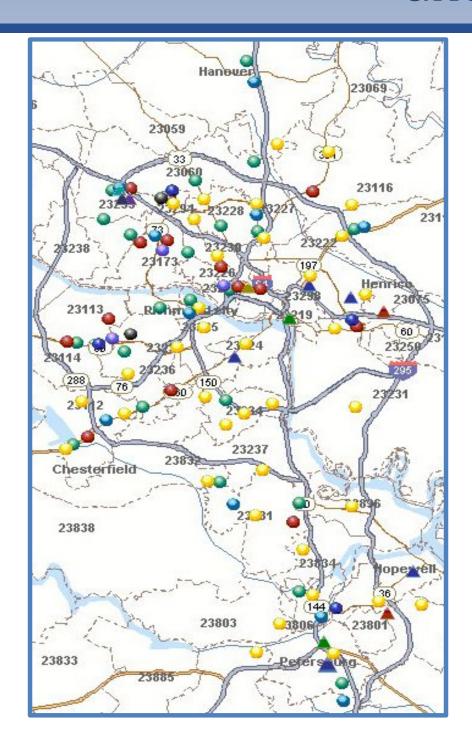
Marshall's: 5

T.J. Maxx: 3

GROCERY STORES

GROCERY LOCATION STORE KEY:

- Martin's
- Kroger
- FoodLion
- The Fresh Market
- Walmart Supercenter
- Costco
- Sam's Club
- ▲ Farm Fresh
- ▲ Farmer's Foods
- Ellwood Thompson's
- ▲ Tom Leonard's
- ▲ Trader Joe's
- ▲ Whole Foods
- ▲ Save A Lot



Number of Locations:

Martin's: 24

Kroger: 17

Food Lion: 26

The Fresh Market: 3

Wal-Mart: 15

Costco: 3

Sam's Club: 4

FarmFresh: 1

Farmer's Foods: 2

Ellwood Thompson's: 1

Tom Leonard's: 1

Trader Joe's: 1

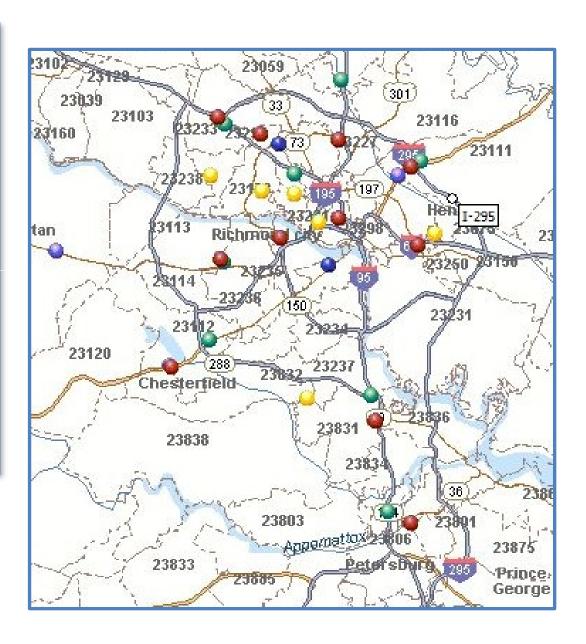
Whole Foods: 1

Save A Lot: 5

HOME IMPROVEMENT & HARDWARE STORES

STORE LOCATION KEY:

- Home Depot
- Lowe's
- Pleasants Hardware
- Tractor Supply
- Harbor Freight



Number of Locations:

Home Depot: 8

Lowe's: 11

Pleasants Hardware: 7

Tractor Supply: 3

Harbor Freight: 2

HIGHER EDUCATION

Greater Richmond is home to 15 four-year and 11 two-year institutions of higher education

■ Total Enrollment is nearly 80,000

- More than 13,000 degrees are conferred annually
- More than 4,000 information technology-related degrees are awarded annually at schools within 100 miles of Richmond, ranging from certificates to PhDs
- Community college programs focus programs including programming, Cisco networking, network engineering, web design, technical support, and more.

Four-Year Institutions of Higher Education in Greater Richmond, VA

	Fall 2012
Virginia Commonwealth University (VCU)	31,627
Virginia State University	5,890
University of Richmond	4,348
Virginia Union University	1,678
Randolph-Macon College	1,257
Union Presbyterian Seminary	221
Baptist Theological Seminary at Richmond	110
Total Enrollment	45,131

VCU Medical Center

The VCU Medical Center is one of the top teaching hospitals in the nation and one of the heaviest endowed. The educational division includes schools of medicine, dentistry, pharmacy, nursing, and allied health., with 4,400 students, participating in more than 50 degree programs.

The University of Virginia Health System

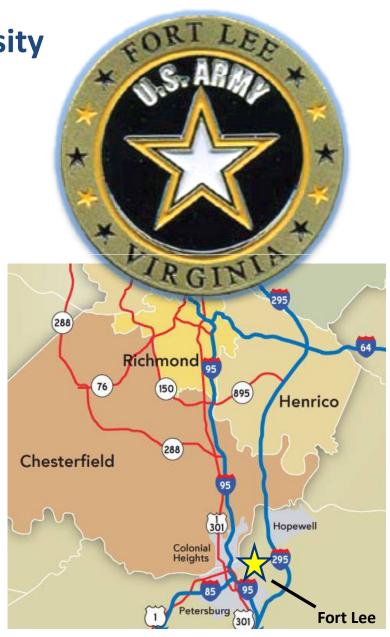
Located only about an hour's drive west of Richmond UVA offers another renowned teaching hospital that includes schools of medicine and nursing. The school of medicine has an enrollment of about 800, while the school of nursing educates about 730 students each year.

FORT LEE

Home to the U.S. Army Logistics University

With enormous growth from the 2005 Base Realignment and Closure initiative (BRAC), Fort Lee is now one of the US military's primary training bases for military supply, subsistence, maintenance, munitions, transportation and more - with an annual budget of more than \$1.2 billion.

The daily population averages about **34,000** with members from all branches of the military service, their families, government civilians and contractors. As many as **70,000 troops** will pass through Fort Lee each year - the third largest training site in the Army.

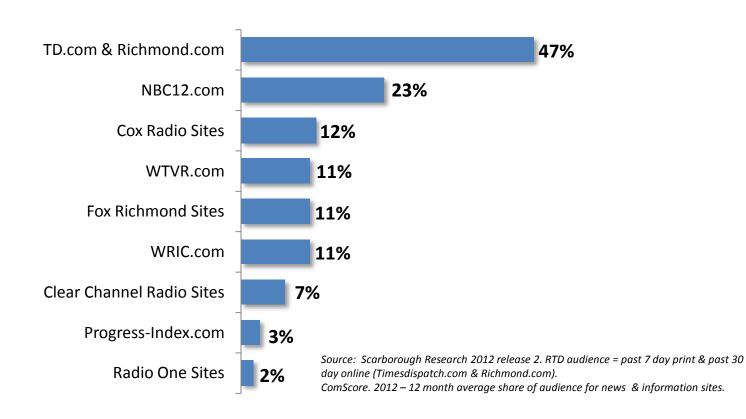


AUDIENCE REACH

Times-Dispatch Print & Digital Media reach 2/3 of adults in the Richmond Metro

	Total Adults	Print Audience	Online Audience	Total Audience
RICHMOND MARKET	980,300	539,300	257,700	642,700
	100%	55%	26%	66%

Our websites have a dominant share of market in the Richmond Metro



RICHMOND TIMES-DISPATCH PRODUCT SOLUTIONS

- Richmond Times-Dispatch
- TimesDispatch.com
- Richmond.com
- Richmond Suburban News
- Monster
- AfterCollege
- Twitter



RICHMOND TIMES-DISPATCH

The Sunday Times-Dispatch is Central-Virginia's premiere print recruitment vehicle.

Find Jobs appears every Sunday with an audience of 414,400 Metro Adults.

Over 4 Sundays reach 554,600 adults with an average frequency of 3.0.



TIMESDISPATCH.COM PRODUCTS

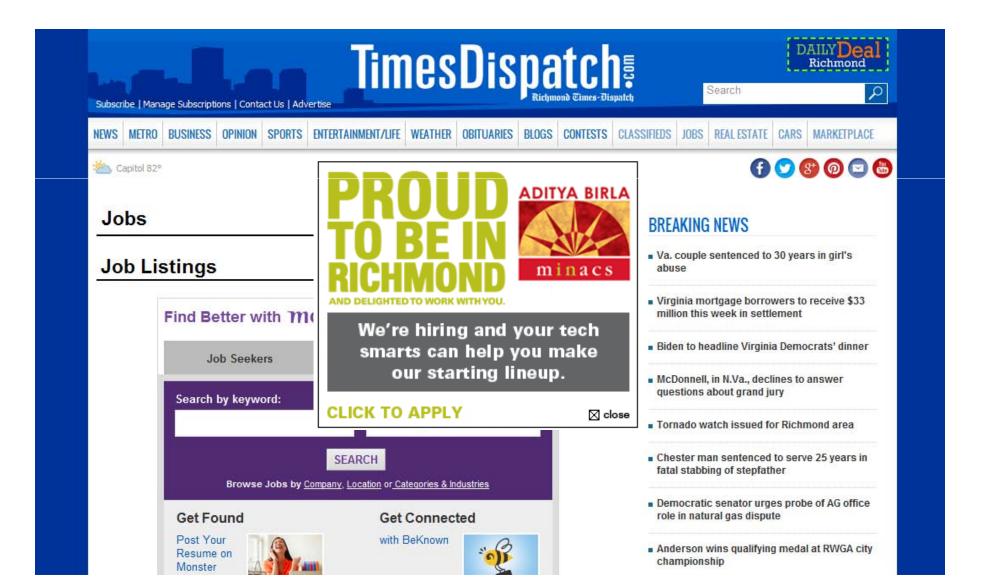
<u>TimesDispatch.com</u> is the **number one** news and information website in the market **1,891,600** Monthly Unique Visitors & **9,368,800** Monthly Page Views

Rotator Ad Unit 4th position in home page rotation



TIMESDISPATCH.COM PRODUCTS

"Sticky Note" ads can appear on the Jobs landing page, so it's the first thing job-seekers see!



RICHMOND.COM

% of Total

<u>Richmond.com</u> is the number one local site for culture and entertainment news

326,117 Monthly Unique Visitors **1,100,320** Monthly Page Views



Visitor Profile is Young & Upscale

	70 OI TOLAI	
	Visitors	Index
AGE		
18 - 34	36%	119
35 - 44	32%	178
45 - 54	19%	100
55 or older	14%	41
HOUSEHOLD INCOME		
\$100,000 or more	29%	145
\$50,000 to \$99,999	48%	128
\$49,999 or less	22%	53
RESIDENCE		
Own	76%	107
Rent	22%	91
EDUCATION LEVEL		
College graduate or more	57%	192
Some college / Technical	30%	106
Elementary school or less	13%	31
OCCUPATION		
White collar	71%	159
Blue collar	12%	66
Retired	5%	32

RICHMOND SUBURBAN NEWSPAPERS

Midlothian Exchange

Distribution Day: Thursday Newspaper Type: Weekly with Daily RTD / FREE Delivery Method: Newspaper Carrier Delivered

Circulation: 17,400

Powhatan Today

Distribution Day: Thursday Newspaper Type: Weekly/Paid

Delivery Method: Newspaper Carrier Delivered

Circulation: 3,050

Mass-mailing to all county households: 11,300/FREE Distribution Day: 4th Wednesday of each month Delivery Method: Mail - US Postal Service

The Mechanicsville Local

Distribution Day: Wednesday Newspaper Type: Weekly/ FREE Delivery Method: Mail - US Postal Service Circulation: 30,000

Goochland Gazette

Distribution Day: Thursday Newspaper Type: Weekly with Daily RTD / FREE Delivery Method: Newspaper Carrier Delivered Circulation: 8,300

Cumberland Today

Distribution Day: Second Wednesday of the Month Newspaper Type: FREE

Delivery Method: Racks

Circulation: 1,900

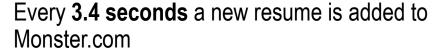


MONSTER.COM









Job Seekers add over 25,500¹ new resumes to Monster.com each and every day, over 10,000 more per day than CareerBuilder. ²



Monster.com is shown more than **9.2 billion times** across the Monster & Yahoo networks, reaching almost **2 out of 3** U.S. Internet Users³



Power Resume Search ® was awarded Top HR Product for 2010 by Human Resource Executive



With over 90% Brand Awareness⁴ in the U.S., Monster is significantly higher than any of our online competitors



Monster offers the largest dedicated U.S. Diversity & Inclusion resume database collected through self-identified diverse candidates with over 5 million records⁵

¹ Internal Data, average new resumes per day in the U.S., January 2010 - December 2010;
² CareerBuilder.com employer page

³ comScore U.S. data, monthly average, October – December 2010

⁴ IPSOS ASI Brand Awareness Study, Q1 2009

⁵ Internal Monster Data 2010 – Diversity Resume Database Review

MONSTER.COM

- Power Resume Search
- Career Ad Network
- Job Slots
- Job Posts
- Enhanced Job Branding Template
- Military Veteran sites
- Diversity & Inclusion sites
- Audience Sponsorship
- Target Mail
- Monster Mobile







UPS Business Development Careers

Somewhere you can expand your horizons? Then consider joining UPS as an Inside Sales Representative (ISR) or a Sales Account

UPS provides great training so you can learn all about our services we provide. UPS also provides ISRs & AEs with wonderful guidance, support and encouragement from supervisors

If you love sales or are seriously thinking about starting a career in business development, the Inside Sales Representative & Account Executive position within UPS is great places to

UPS is an equal opportunity employer

Asset Lite Operations Specialist - UPS Freight

The Inside Sales Account Manager Specialist conducts sales calls to existing and potential customers to maintain and grow freight customer business and revenue. This position builds and maintains customer relationships and also seeks to develop new business opportunities for providing customer solutions and services. Heishe submits requests to the Pricing department

The primary focus of this position is to contact a targeted tist of customers to promote interest in UPS services. The insists Sales Account Manager Specialist asks focused questions about the customers's elegant and ground shipping needs and also obtains information to update the customers's account records. This individual analyzes historic shipping hends and words the sales faunels to obtain outstance commitments. This position prospects for new customer opportunities by following up on leads from other departments and by working with external sales representatives. The inside Sales account Manager Specialist probes entaining accounts to leadify potential within other departments and promotes senice oftenings that match customer.

Other Duties

- Determine customer discount percentages and services
- Complete and submit customer pricing requests for internal review
 Conduct pricing negotiations
 Review agreements, terms, charges and discounts with customers
- Conduct customer follow-up calls after shipments and maintain regular customer contact
 Respond to and resolve customer issues and concerns
- Participate in Inside Sales special projects

- Applies knowledge of the features and business applications of services, products and customer-facing technology offerings and solutions
 Applies knowledge of freight structure and operations to resolve problems, make
- decisions and achieve business objectives
- decisions and achieve business objectives

 Builds business partnerships and develops key customer relationships to maximize account profitability.

 Understands the customeras business and aligns account strategies to customer go
- · Conducts competitive analysis of competitoras offerings and strategies, and maintains
- Conducts competed analysis or competence orientings and stategies, and maintain avarances of competitive environment
 Conducts customer analysis to identify customer needs, determine the impact of products/isen/ices on customers, and identify which products, services and features to promote to current potential customers.

Job Information

Job Category: Sales/Retail Busin

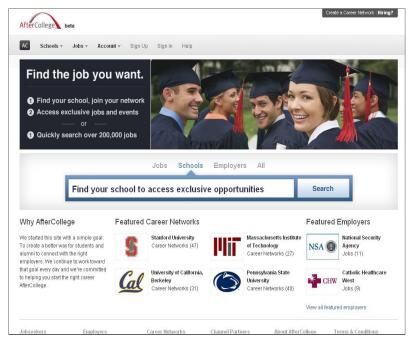
Occupations: General/Other: Sales/Business Developme:

Career Level: Experienced (Non-Manage

AFTERCOLLEGE

AfterCollege Ads Are a Great Solution For Jobs For Students





Virginia Reach

- 44 Colleges and Universities
- 228 Academic Departments and Associations
- 36,372 Students
- 15,351 Registered Student Users

Niche Sites

- Social Network
- Trucking Network
- IT Network

JOBSDIVA on TWITTER



Promotion includes digital banners, email blasts, social media and newspaper ads

We reach 30,540 twitter followers in feeds

where we tweet jobs or point to JobsDiva

@JobsDiva

@RTDNews

@Richmond.com



PARTNERSHIP OPPORTUNITIES

- **▶** Job Fairs
- **▶ SEO & SEM**



THANK YOU

