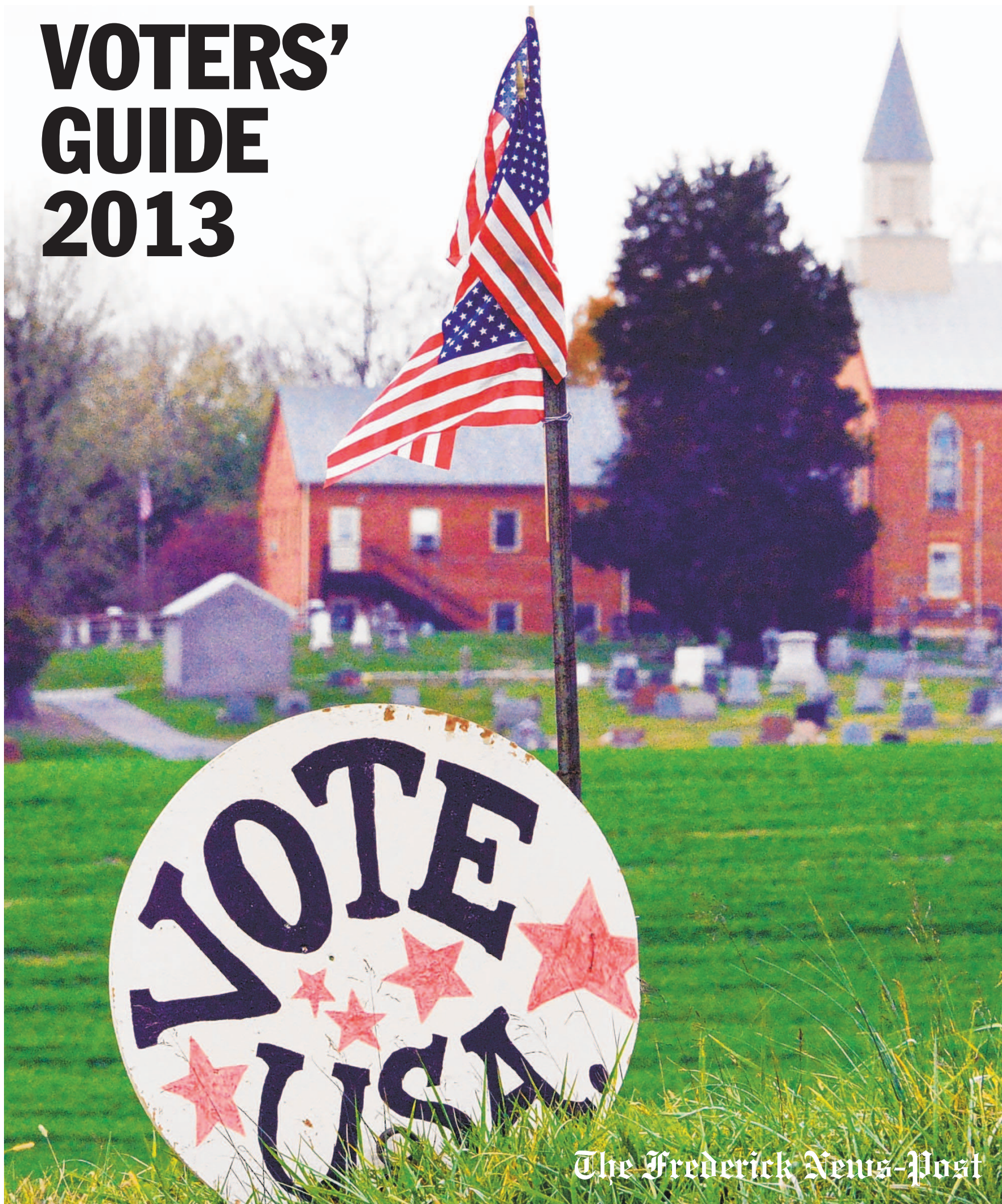


VOTERS' GUIDE 2013



The Frederick News-Post

2013 CITY OF FREDERICK PRIMARY ELECTION

VOTERS' GUIDE

Polls open from 7 a.m. to 8 p.m., Tuesday, Sept. 10.

PREPARED BY THE LEAGUE OF WOMEN VOTERS

The Frederick News-Post, in cooperation with the League of Women Voters of Frederick County, has produced this guide for use in the upcoming City of Frederick Primary Election, to be held Tuesday, Sept. 10.

The League of Women Voters is a nonpartisan organization that works to promote political responsibility through the informed and active participation of citizens in their government. The League does not support nor oppose any political party or candidate. Nothing in this Voters' Guide should be interpreted as an endorsement by the League of Women Voters of any party or candidate.

The Voters' Guide contains only the names of the candidates on the official ballots as certified by the City of Frederick Board of Supervisors of Elections. Candidates for each office are listed in the order in which their names appear on the ballot.

City of Frederick law prohibits write-ins on the primary ballot. In addition, Early Voting is not available for the 2013 City of Frederick elections.

All candidates for each office were sent identical questionnaire. Candidates' answers appear as submitted. If answers exceeded the specified word limitation, the excess words were cut from the end of the candidate's answer and indicated by an ellipsis (...). If

a candidate did not respond to the questionnaire, it is noted on the guide as "No response received."

Although the utmost effort is made to ensure accuracy, the League of Women Voters can assume no liability for errors or omissions. The League thanks all candidates who submitted answers to the League's questionnaire. The cooperation of The City of Frederick Board of Supervisors of Elections and *The Frederick News-Post* in making this Voters' Guide possible is also gratefully acknowledged.

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Staff file photo by Bill Green

QUESTIONS FOR ALDERMANIC CANDIDATES

- **BIOGRAPHICAL:** Brief biographical sketch including information on your qualifications for the office you are seeking.
- **PRIORITIES:** What are your top three priorities? Why?
- **CITY FINANCES:** What is your position on the city's finances?
- **APFO:** Do you believe the current Adequate Public Facilities Ordinance is sufficient for Frederick's future growth projections?

- **REVITALIZATION:** How would you deal with revitalizing blighted properties and areas of the city that are in decline?
- **WATER/SEWER:** Are Frederick city's water supply and sewer capacity adequate to sustain projected growth?
- **PUBLIC SAFETY:** Does the city need to improve public safety and, if so, what would you propose?

ALDERMANIC CANDIDATES

(Vote for no more than five)

DEMOCRATS

Josh Bokee



Josh Bokee

BIOGRAPHICAL: Twenty years of professional experience, including as a director for Government Affairs at a communications company and a public sector legislative analyst. Skillsets include building budgets, evaluating complex organizations and working collaboratively to complete projects. B.S. in Business Management, Penn State; Masters of Community Planning, University of Maryland, College Park.

PRIORITIES: 1) Safety: Every neighborhood should be safe: Ensuring a fully staffed police force, addressing blighted properties and providing traffic relief. 2) Affordability: The ability to buy a home and also afford to stay in your home throughout retirement. 3) Economic Opportunity: Spurring private investment that leads to good paying jobs.

CITY FINANCES: Strong fiscal responsibility and taking a pragmatic approach to the city's budget is essential. In their most recent reports, the bond rating agencies were generally positive about the city's financial health and outlook as long as potential pension liabilities continued to be addressed and healthy fund reserves were maintained.

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APFO: Ensuring adequate infrastructure is critical for safety and quality of life. The city's APFO requires new developments to mitigate impacts on water, sewer and roads. While the issue of school capacity is addressed, it requires cooperation with both FCPS and the County to ensure there are sufficient resources available.

REVITALIZATION: Residents should have confidence that everyone is held to the same standards and responsibilities. Implement the blighted and vacant properties taskforce's recommendations. Apply these tools consistently throughout the city while still respecting the rights of property owners. Establish a set of metrics to measure their effectiveness and benefits.

WATER/SEWER: The city has adequate water via the Potomac River Pipeline for 20 years, though demand has been lower than forecasted and taxpayers are making up the cost difference. Sewer is adequate for 10 years, but the city and county need to finalize an agreement to ensure adequate capacity beyond that.

PUBLIC SAFETY: Ensure every neighborhood is safe. While overall statistics are positive, not all neighborhoods are perceived to be safe. Ensure a fully staffed police force, maintain training and recruit classes, coordinate with service agencies on prevention, and proactively review metrics on all crimes to gauge effectiveness and progress.

John Daniels



John Daniels

BIOGRAPHICAL: Community college with sufficient credits to obtain AA Liberal Arts; AS Business Administration; AS Culinary Arts. University of Hawaii, studies in Environmental Science; University of North Florida, studies in Business Administration. Professional experience: U.S. Navy Master Chief, Naval flight engineer, Norwegian Air Force avionics engineer, Electrical marine surveyor, small business owner.

PRIORITIES: 1) Dealing with blighted properties. Blighted, vacant or underutilized properties make no economic contribution and encourage other undesirable activities. 2) Carroll Creek Phase II. Completion will create opportunities for development and redevelopment. 3) Airport. Extending the runway allows more corporate traffic and potentially attracts feeder flights to our regional airports.

CITY FINANCES: The city bond ratings indicate our finances are sound. S&P AA, Fitches AA, and Moody's Aa2 having a positive outlook all reflect high-grade investment bonds. Maintaining a strong fund balance, decreasing our debt burden and reducing our unfunded liabilities will result in stronger ratings and improve the city's financial outlook.

APFO: Our APFO addresses: 1) Water line capacity 2) Water treatment capacity 3) Sewer line capacity 4) Sewer basin treatment capacity 5) Roads and 6) Schools. I feel comfortable with the city's ability to meet 1 — 4; however, I have concerns with the mitigation clauses for roads and schools.

REVITALIZATION: Implement the recommendations of the Blighted Properties Committee by passing legislation to enable: 1) Escalating code violation fines 2) Escalating property tax and 3) Implementing a receivership program. These intermediate tools would encourage compliance with code violations and make provisions for property to be moved to a productive status.

WATER/SEWER: The city Water Master Plan projects the city will not require additional water capacity until 2033. The Gas House Pike sewer facility is at capacity. The city and county have entered into agreements to divert excess sewage to the Ballenger Creek facility and expand that facility to accommodate future growth.

PUBLIC SAFETY: Always put the required number of police on the street. 2013 YTD vs. 2012 reflects a 3.8% decrease in crimes. In 1991 crime was above 60 per 1,000 residents compared to 34 per 1,000 in 2012. Some crime categories have short-term upward trends; however, we are clearly a safer city.

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ALDERMANIC CANDIDATES

(Vote for no more than five)

DEMOCRATS

Kevin E. Greene ■ *No response received.*

Donna Kuzemchak



Donna Kuzemchak

BIOGRAPHICAL:

Bachelor's degree in Psychology, Certification in Management. Highly involved in local and county-wide PTA for over 15 years. Currently Realtor with Mackintosh, Inc. and Grant Writer for Frederick County Humane Society. Experience in non-profit program management. Served Frederick for 12 years as Alderman, Planning Commission member, Education Commission Chair.

PRIORITIES: Education — Support public/private partnerships that enhance education of youths and adults. Supply job training opportunities for city resi-

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dents. Increase vibrant city-wide cultural awareness. Planning — Develop strategies to enhance quality of life, travel and livability. Accessibility — Expand physical accessibility. Increase citizen communication to help citizens make connections with vital resources.

CITY FINANCES: National ratings on the City's finances are stable to positive. If Other Post-Employment Benefits are covered through the program recently presented to City elected officials, finance ratings will continue to be positive. Government should fund General Budget and Capital Improvement Projects that enhance our Quality of Life.

APFO: Proud to have voted to put the Adequate Public Facilities Ordinance in place in the City. Realize it needs to be constantly reviewed and changed as

the city grows. Affordable housing, sustainable living, parks and historic preservation must become a bigger part of the city's future APFO process.

REVITALIZATION: Receivership is a good tool; but administrations need to follow through on legislation already on the books, going to court when necessary. Support taxing properties that have been vacant for more than a year at a higher rate than occupied properties.

WATER/SEWER: Yes. As people continue to move into this area for its jobs, schools and accessibility to DC and Baltimore, more houses will be built. I'm more concerned with promoting infill development that is consistent with neighborhoods than having water/sewer capacity for the next 50 years.

PUBLIC SAFETY: Our senior citizen, English language learner and special needs populations are increasing. Police and Code Enforcement should be given proper tools and specialized training necessary to interact with increasingly diverse population. Should fund Police Department at nationally recognized strength for our population.

Jack Lynch

BIOGRAPHICAL: My career has involved a variety of marketing, trade association, membership, database administration, website design, and communications positions, while working across the banking, restaurant and hospitality industries state-wide, and an international manufacturing management association. I have a Bachelor's degree in English from the University of North Carolina.

PRIORITIES: Planning, planning, planning: Citizens deserve better planning than they are seeing, citizens need to be incorporated formally into the plan-



Jack Lynch

ning process. The city needs to draw upon more expertise that can shape planning codes based on design standards that will

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transform the poor results we see from mixed use zoning.

CITY FINANCES: Bad decisions have hurt the city, such as paying too much for Hargett farm. The city budget has been managed well, but public projects emphasize close in downtown projects over all areas of the city. The pension buyout was unnecessarily costly. Pension costs need some improvements, but are over emphasized.

APFO: No. The city has

escaped responsibility for school needs caused by its growth. In addition, the five year clause that allows development to proceed without adequate infrastructure removes responsibility for adequate improvements. I think that in addition, the city now needs a green infrastructure plan.

REVITALIZATION: Market forces have failed to address some properties, and supporting efficient and productive uses is a fair use of governmental powers. If we can't support current owners improving them, we must move towards a policing role and drive changes. Use incentives and partnerships for a positive business climate.

WATER/SEWER: We went from recent years of major drought, to a supply we pay for without immediate use, however the supply has been apportioned for new growth by annexations and planning tiers, and there is no plan for the potential future needs. Sewer upgrades have been delayed by our budget.

PUBLIC SAFETY: I would like to see our police officer ratio mirror national standards, we are currently short staffed. I would like to see analysis of fire and rescue according to a 3D geographic service distribution area to learn if our current supply of service covers all areas equally and adequately.

THE CITY OF FREDERICK TO MANAGE THE ELECTION

■ The City of Frederick will for the first time be conducting their own elections without county assistance. The county will be responsible only for verifying voter registration. All other questions regarding the election should be directed to the City of Frederick Board of Supervisors of Elections at 301-600-2575.

ALDERMANIC CANDIDATES

(Vote for no more than five)

DEMOCRATS

Michael C. O'Connor (incumbent)



Michael C. O'Connor

BIOGRAPHICAL: Elected Alderman, 2009; Lifelong Frederick County resident; Business Manager, Saint Katharine Drexel; 20-year local radio & television journalist and moderator; past Workforce Development Board chair; Aspire Frederick co-chair; 2006 Committee for Frederick County Civil Citizen Award recipient; Leadership Frederick County, 1997; married; two daughters in Frederick County Public Schools.

PRIORITIES: Ensure policing, code enforcement, and multimodal infrastructure support, necessary for safe, clean, and connected neighborhoods, for residents and businesses; seek additional tax fairness and tax base diversity to provide responsible financial stewardship; promote increased citizen engagement for the City to hear and respond to the concerns of its residents.

CITY FINANCES: We elevated the profile of Economic Development and updated the City's financial policies. Further expand and diversify our tax base; obtain additional tax fairness from the county; explore operational efficiencies to stretch tax dollars, balancing limited resources with needs; support 21st century management of long-term (pension & OPEB) investments.

APFO: No. We should explore what benefits can be gained from expanding the APFO

beyond parks, schools, roads. There are capital costs for other City services (police, public works, general administration) that should be factored at the time of new development, beyond the ongoing operations funded by expected property taxes.

REVITALIZATION: Let's implement the Blighted and Vacant Property Task Force recommendations, which were developed by knowledgeable and interested residents and business people. We can't wait for the relatively small number of problem property owners to act. The task force recommendations offer an appropriate roadmap, with carrots and sticks. Let's follow it.

WATER/SEWER: No. The Potomac River pipeline offers water to meet much of Tiers 1 and 2, depending on allocations. Sewer capacity is not adequate. A City/County study has been undertaken to evaluate the gap. Growth policies must conform to these obvious limitations as well as to transportation, schools, and other needs.

PUBLIC SAFETY: Yes. We need more of what we have: additional officers to keep pace with the City's growth, a first-class headquarters for a first-class department, improved investment in recruitment to attract the best candidates, and the technology to ensure that we are efficient in serving our residents and businesses.

Kelly Russell (incumbent)



Kelly Russell

BIOGRAPHICAL: Current Alderman. Twenty two year veteran (Lieutenant) of Frederick Police Department; AA in Criminal Justice w/ Honors; Serve on Planning Commission, Bicycle/Pedestrian Advisory Committee, Green Team, Affordable Housing Council, Child Advocacy Center, Human Relations Commission; Vice Chair-Home-town Emergency Preparedness Ad hoc Committee; Thirty years of public service to Frederick.

PRIORITIES: Police/Safety: A fully staffed police department with modern technology to collaboratively problem solve to lower crime. Sustainable City Growth: Mixed development must meet our community vision of neighborhoods with green space, interconnectivity, and environmental sensitivity. Economic Development: Continue attracting and retaining businesses to provide local job opportunities for all residents.

CITY FINANCES: Our budget has a surplus and an additional "Rainy Day" fund equal to 12% of total general fund expenditure. Our bond ratings are Aa2, AA+, and AA, with positive outlook. Changes to the tax equity structure resulted in city/county combined taxes dropping \$0.04. We held to constant yield for FY14.

APFO: Yes. Projects must meet APFO for water, sewer, schools, and road capacity. An optional payment in lieu for schools can be paid. Those dollars are reserved for use for schools that serve City children. Other infrastructure must be provided/constructed to accommodate growth. Adequate mitigation of traffic is required.

REVITALIZATION: Prioritize and implement recommendations of the Vacant and Blighted Committee for both commercial and residential properties as soon as possible: Blighted Building Database; Property Tax Credit Programs; Compounding/escalating fine system; Lien or fine waiver rehabilitation; Blighted Building Property Tax; Property Receivership; Formalized cross-training with Police, Fire, and Code Enforcement.

WATER/SEWER: We have sufficient water for easily 10 more years. Future needs will require additional water through the Potomac River Water Supply Agreement. We have capacity at Gashouse Pike Wastewater Treatment Plant, sufficient for the near term. We will have capacity at Ballenger McKinney to handle needs for the foreseeable future.

PUBLIC SAFETY: The FPD is understaffed. Having an adequate number of officers to handle our growing city is critical. We must maximize technology for data driven law enforcement. Code enforcement staff must be available during off hours and weekends to be more responsive. Park enforcement must be reactivated and staffed.

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IS THE CITY INTRODUCING NEW VOTING EQUIPMENT?

■ The city will be introducing the DS200 scanner to tabulate votes. Each voter will color in an oval by their choice of candidate[s] on a paper ballot and insert it into the DS200. The scanner will review the ballot and reflect a message that either the ballot has been counted, or if there is an error on it such as an over-vote or under-vote. Voters will be given the opportunity to correct their ballots if they so desire.

ALDERMANIC CANDIDATES

(Vote for no more than five)

DEMOCRATS

Derek Shackelford



Derek Shackelford

BIOGRAPHICAL: Education includes Bachelor of Arts Degree in Political Science from George Mason University, Masters of Divinity Degree and Doctorate Degree in Urban Ministry and Urban Public Policy from Wesley Theological Seminary. Professional experiences include counseling, Leadership Development and Ministry Founder. Political commentator and writer for news publications and media outlets.

PRIORITIES: Eco-

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conomic Development, Fiscal Responsibility and Citizen Engagement. Economic Development that attracts good jobs and the opportunity for business growth. Fiscal Responsibility that does not constrain our present or mortgage the future. Citizen Engagement that engages citizens in every part of our city.

CITY FINANCES: Intermediate. The city has to make some crucial decisions on how to attract jobs with competitive pay, funding future projects, resourcing law enforcement and still providing services for its citizens. Lowering taxes should always be at the forefront while making prudent financial decisions.

APFO: The projected growth of nearly 20,000 people with the influx of traffic and water will cause the city to

be collaborative and innovative in its effort in terms of growth. It is not simply about development but also how we make environmentally conscious decisions and invest in technology and clean energy.

REVITALIZATION: Implementing efficiently the recommendations of the Task force. Resourcing code enforcement. Ordinances that are authoritative yet flexible. Seizure of continual property neglect. Public Private partnerships for Neighborhood with a revitalization and stabilization emphasis.

WATER/SEWER: The city will need more water to meet its projected growth in the years ahead. The city will need to be proficient in its growth measures and collaborative efforts with partners that is economical for the taxpayer.

PUBLIC SAFETY: With projected growth the city will need to improve public safety in terms of personnel, technology and neighborhood relations. Public Safety is not law enforcement alone but how each respective neighborhood partners with law enforcement to secure safe communities and neighborhoods.

REPUBLICANS

Daniel D. Cowell



Daniel D. Cowell

BIOGRAPHICAL: Education: Middletown High School; Frederick Community College, A.A., Business Administration, Towson University, B.S., Business Administration concentrating in Marketing. Professional Experience: Currently a Credit Manager for national financial institution in the banking industry. Formerly a Credit Analyst and Customer Service Representative in same industry. Governmental Experiences: Western Maryland Young Republicans: Treasurer

PRIORITIES: Restructure

the City pension and health plan, reduce City debt, and focus on public safety. Health care expenses and City pension benefits are no longer sustainable in

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today's economy and must be curbed. This will immediately reduce debt. Keep open communication lines with all neighborhoods regarding safety issues.

CITY FINANCES: Frederick's finances are budgeted, however unfunded liabilities are a concern. Three credit entities determining Frederick's credit rating indicated unfunded pension/

healthcare benefits, if not funded, will impact our credit rating. If the City has a subpar credit rating, interest rates on debt become higher, possibly causing higher taxation to residents.

APFO: Yes. The ordinance adopted in 2007 ensures infrastructure including schools, sewer, and water are sufficient to meet needs of a new development. Prior to APFO adoption, water allotment could not keep pace with rapid growth. The developer, in theory, will have roads, sewer and water prior to building a development.

REVITALIZATION: Blighted properties are a concern. I would create policy assessing monthly fines to building owner(s) each

and every month property remains in disrepair.

WATER/SEWER: Yes. It is adequate at this time, but needs to be monitored prior to future development. The City needs to maintain its relationship for water with Frederick County, ensuring current and future resident's needs. Sewer capacity seems fine at present.

PUBLIC SAFETY: Chief Ledwell is implementing new technology for quicker and efficient means to provide police protection. The City needs a new police headquarters, as it has outgrown the current facility. In addition, two police substations are needed. I would like to have more foot patrol in targeted areas.

WHO MAY VOTE THE CITY OF FREDERICK PRIMARY?

- To vote in the City election you must be a citizen of the United States, a resident of The City of Frederick for at least 30 days prior to the next City election, and at least 18 years old on or before Election Day.
- The City of Frederick Primary Election is closed — meaning that you may vote only in the party in which you are registered. Only the Democratic and Republican Parties will participate in the City Primary Election. Voters who are registered but who have declined affiliation with either of the two major parties will be unable to vote in the Primary.
- All registered voters, regardless of party affiliation, may vote in the General Election on November 5. Only if you have questions about your eligibility to vote, please call the Frederick County Board of Elections at 301-600-VOTE. All other questions should be directed to The City Board of Supervisors of Elections at 301-600-2575.

ALDERMANIC CANDIDATES

(Vote for no more than five)

REPUBLICANS

Philip Dacey



Philip Dacey

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dacey.com

BIOGRAPHICAL: Graduate of TJHS, UMCP and University of Baltimore Law School where he attended at night while working full time in the Maryland Senate. Attorney for State of MD. Served on Frederick Board of Zoning Appeals, Frederick County Ethics Commission, and was appointed to the Governor's Criminal Justice Information Advisory Board.

PRIORITIES: 1) Managing growth responsibly to bring jobs, 2) Reducing criminal activity and reducing the perception of crime, and 3) Ensuring quality of life services continue — fostering the arts and cultural amenities that are offered by the City.

CITY FINANCES: The City must prioritize funding for three main areas 1) Adequate infrastructure, 2) Public Safety, and 3) Maintaining

quality of life. Other spending such as \$300,000 in FY 12 for new golf carts for Clustered Spires should be spent more wisely.

APFO: The APFO seems to provide the flexibility necessary for the City to pursue positive development projects. So much of any code is ensuring fair and reasonable application of the requirements. For example, some low impact development may not need expensive traffic studies.

REVITALIZATION: Each property must be looked at individually to see what barriers to development exist for each unique property. Infill development should be a priority of the City. The City has the ability to fine and take action against properties that violate the code and should exercise this authority.

WATER/SEWER: Practically speaking, Frederick must grow in order to reduce the water and sewer fees paid by current residents. Frederick should promote infill development — instead businesses are choosing to locate on the outer edges in new construction. The City needs both types of growth, new construction and infill development.

PUBLIC SAFETY: There should be a zero tolerance policy against quality of life crimes (open alcoholic beverages, harassment, loitering, etc.). Community policing with foot patrols is a good start. Visible presence of law enforcement is necessary. The City should be open to working with other law enforcement agencies to accomplish this goal.

Hayden B. Duke



Hayden B. Duke

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BIOGRAPHICAL: I am a graduate of Saint Mary's College of Maryland. I have chaired the Frederick County Human Relations Commission and the Ethics Commission. I have taught Citizenship classes at Centro Hispano. I served as Coordinator for NAC 8 and 10. I am a former member of the Golden Mile Alliance.

PRIORITIES: My top three priorities are to tackle economic challenges (work to fix pension, lower taxes including a Senior Citizen tax credit), attract more businesses to Frederick and to increase Public Safety which would include a new police headquarters and possible sub stations.

CITY FINANCES: We must work to tackle the issue of the pension/OPEB, reduce taxpayer commitment to Harget Farm as well as institute a Senior Citizen property tax credit accompanied by an across the board property tax cut. We must remember that tax dollar is the product of a Citizen's hard earned work.

APFO: I believe that we must revisit and review the APFO. It is a good ordinance to have in place but we have to make sure that this ordinance, like any other, is updated when needed.

REVITALIZATION: I support the recommendations in the Residential and Commercial Property Recommendations Report. We must work with business owners and absolutely respect private property rights... however; we have a duty to combat blight using both the incentives and tough measures outlined in the report.

WATER/SEWER: I believe that our water and sewer capacity is adequate for our current population with 160 miles of sanitary sewer lines and 210 miles of stormwater mains. As our population will continue to grow we must look at upgrading our capacity.

PUBLIC SAFETY: I fully support Chief Ledwell and the data driven policing method. We can always improve. We need to ensure the FPD is fully staffed and that we have increased patrols in Carroll Creek and the Golden Mile and any crime hotspots.

DEADLINE FOR RECEIPT OF ABSENTEE BALLOTS

- If returned in person, the City of Frederick Board of Supervisors of Election must receive an absentee ballot at City Hall, 101 North Court Street no later than 8 p.m. on Election Day.
- Voters are cautioned that if an absentee ballot has been issued to them they will not be permitted to cast their vote at their polling place on Election Day. Also, absentee ballots must be returned by mail or in person directly to The City of Frederick Board of Supervisors of Elections at City Hall; they cannot be accepted at the polls on Election Day.
- Ballots mailed on or before Election Day, bearing a postmark verifying that fact, and received from the postal service or private mail carrier within 24 hours of the closing of the polls will be counted.

ALDERMANIC CANDIDATES

(Vote for no more than five)

REPUBLICANS

Alan Imhoff



Alan Imhoff

BIOGRAPHICAL: Former Alderman; bachelor degrees: Business Administration, American History, Loyola College; MBA, Hood College; Fellow, Academy for Excellence in Local Government, Univ. of MD.; Retired Project Manager, AT&T; Vice-chair Planning Commission; Vice President, WASHCOG; Vice-chair, Greater Washington 2050; member: Maryland Military Installation Council, Workforce Development Board; Chair, Debt Affordability Committee.

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PRIORITIES: 1) Jobs: retention of both existing and new jobs; if the City is to maintain its pre-eminence in the western region. 2) Education-prepare for the jobs of today and be ready for the jobs of tomorrow. 3) Reduce the Property Tax rate.

CITY FINANCES: Directors of Budget and Finance do an excellent job in preparing background information for financial decisions. An annual review with Bond Advisors helps maintain our various bond ratings and within bonding limits. Property tax revenue grows annually an average of 5.4%, so overall the City is in good shape.

APFO: Yes. As with any ordinance dealing with planning, the APFO must be reviewed at least semi-annually to determine if it is meeting the needs of the City as well as addressing changes in development patterns and techniques.

REVITALIZATION: Blighted Properties: Four administrations have attempted to "solve" this issue with partial success. Within legal constraints, the City must consistently work to achieve full success. Areas in decline: Changing populations and economic conditions will always cause areas in transition. Proper planning should be able to minimize those effects.

WATER/SEWER: The City must have a strategic plan for agreements, construction and improvements to insure the needed 4 million gallons of water is available and waste can be treated. Backed by a multi-year Capital Improvement Plan, funded on a schedule to achieve those improvements, we can stay ahead of the curve.

PUBLIC SAFETY: Improving Public Safety is and will be a continuing goal for the City. Helping the police department fill its authorized strength is paramount, followed by the increased use of evolving technology to assist in the performance of the officers on the street.

Jill King

BIOGRAPHICAL: I am a graduate of Frederick High School and a student of paralegal studies at FCC. I have earned my green belt in Lean Six Sigma, a process model for efficiency and reduction of duplications. I have also attended many classes through work on leadership, team building, and program usage through work both internally and externally.

PRIORITIES: Work with other alderman in creating a user friendly Land Management Code. Reduce duplications of services. Correct the pension system moving



Jill King

forward.

CITY FINANCES: The City has been growing their workforce exponentially, although

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they offer less services; one example of this is bulk trash pickup. In moving forward with ease of use programs for meters and other items that are technology driven, there is little movement on the reduction of funding to departments, after identifying and removing duplications and old processes that are not user friendly.

APFO: The APFO is designed to compete with the County. The manner in which

we get around the APFO is to identify needs and design a manner in which to provide for these specific needs during the planning process. With a stronger APFO, we tend to raise the cost on long term residents who are upsizing their home, but remaining in the area.

REVITALIZATION: When looking at the end problem of blighted properties, first we must identify whether it is a code issue, a long term resident that cannot afford regulations, or just out of neglect. There is currently a manner for dealing with the owners in the code, but along with this the regulatory state must be looked into. I would like to open a door to talk about the causes of blight and

preventative measures, not just end user solutions.

WATER/SEWER: The current water and sewer capacity is on a case to case basis; therefore it is not adequate for projected growth. Identifying potential new sources for the City will be an important issue in the next term.

PUBLIC SAFETY: The City police do well with public safety, due to the increased visibility in crime dense areas. In order to reduce crime, the infill of blighted and/or empty buildings would help to keep the neighborhood strengthened and empower them to report crime.

WHERE TO VOTE IN THE CITY OF FREDERICK ELECTIONS

■ Please note that the City polling locations have changed and most differ from county election locations. Check your new voter registration card for your poll location, or visit http://spires2cityoffrederick.com/elections/polling_loc.php type in your address and your polling place will be displayed.

ALDERMANIC CANDIDATES

(Vote for no more than five)

REPUBLICANS

Katie Nash



Katie Nash

BIOGRAPHICAL: Bachelors, Political Science and MBA (Hood College). Worked in the Maryland legislature, now work as a Business Manager for a Frederick professional services/IT firm. Active in PTA, Fort Detrick community, and Tech Council of Maryland. Participant in the Women to Women Mentoring program. Blessed working mother of two children.

PRIORITIES: 1) Financial Reform — the current way we spend money has reduced our ability to invest in our future. 2) Growth — infrastructure before development. Work with stakeholders to create a local infrastructure bank to fund growth-related projects. 3) Good government — everyone deserves a voice. Implement nonpartisan elections and early voting.

CITY FINANCES: We currently pay too much for large capital projects. We can't dedicate resources to an all-weather shelter yet we prioritize hotels and golf courses. We cannot realize tax cuts until we reduce expenditures — with our City's resources, this can be done. We also need to implement long-term financial planning.

APFO: The City's status quo management of growth has been unsuccessful. We need to have an honest conversation regarding the projects

that have been constructed without a meaningful dedication of funding to infrastructure. Those who seek to build within the City should be welcomed with firm and consistent rules of engagement.

REVITALIZATION: It is a public safety and fiscal responsibility issue. The work of the Committee was important to our public discourse — all solutions are on the table and I am open to them all. The City needs to define the rules for receivership and explore desired financial penalties for violation.

WATER/SEWER: Yes, the water supply is adequate for projected growth and sewer remains adequate for the next several years. Planning for large-scale infrastructure projects should not wait until construction is finished, however. More immediate is the need for roads with adequate safety provisions such as turn lanes and street lights.

PUBLIC SAFETY: Consider a new headquarters. Request the State return revenues from City-issued citations rather than keeping the money in Annapolis (current practice). Headquarters on the Golden Mile, downtown substation, and a hard look at downtown nighttime policing. We need to look at how we enforce existing laws, such as liquor laws.

PRECINCT/LOCATIONS

- 1. *Burck Street Youth Center, 413 Burck St.
- 2. Frederick Church of Nazarene, 7899 Opossumtown Pike
- 3. Evangelical Lutheran Church, 35 East Church St.
- 4. Cornerstone Fellowship Church, 66 Waverley Drive #630
- 5. William R. Talley Recreation Center (Armory), 121 North Bentz St.
- 6. *Cornerstone Fellowship Church, 66 Waverley Drive #630

Dave Schmidt



Dave Schmidt

BIOGRAPHICAL: Attended Frederick Community College before serving as a United States Marine. After years working in the family business (Frederick Air Inc.), branched out in 2011, starting a company that does business process/efficiency consulting. Served on Transportation Services Advisory Committee. Testified on behalf of residents and local businesses at City Hall.

PRIORITIES: 1) Making the city government run as efficiently as possible. 2) Going after our State and Federal delegations. City residents are not seeing a return on taxes sent to Annapolis/DC. We need that money spent here. 3) Widen our tax-base, by making Frederick "The Place" for new businesses and residents.

CITY FINANCES: Unfunded liability is unacceptable; we need reforms that take the City towards a sustainable financial future. The current Board/Mayor have gone a long way towards fixing the OPEB side of our liability, if they are unable to complete reform before the election, I won't stop until this issue is resolved.

APFO: With the 2007 APFO now being implemented, we're seeing positive changes in streamlining certain processes. Our City Engineer has made compliance as painless as possible for stakeholders. We need more time, and more data to understand the long term effectiveness of the current code before we decide to change again

REVITALIZATION: Blighted properties not only have a negative effect on our local economy, but potentially create health/safety hazards. Receivership needs to be available as an option to handle these potential hazards. We need to grow our tax base to find the funds needed to invest in every area of the city.

WATER/SEWER: The City of Frederick has sufficient water and sewer capacity for the foreseeable future. Smart planning and sustainable growth will insure that we have adequate resources. The responsibility of our elected officials is not just to the current residents, but to those moving here, and those in generations to come.

PUBLIC SAFETY: We need to fill the sworn officer positions that remain vacant in the city. Our Police Department needs a complete compliment of personnel so we aren't over taxing their resources. I would also be willing to look at increasing the number of sworn officers if the department shows justified need.

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- 7. Church of Jesus Christ of Latter Day Saints, 1811 Latham Drive
 - 8. Cornerstone Fellowship Church, 66 Waverley Drive #630
 - 9. Cornerstone Fellowship Church, 66 Waverley Drive #630
 - 10. Frederick Church of Nazarene, 7899 Opossumtown Pike
 - 11. William R. Talley Recreation Center (Armory), 121 North Bentz St.
 - 12. Church of Jesus Christ of Latter Day Saints, 1811 Latham Drive
- *THESE ARE NEW POLLING PLACES FOR PRECINCT 1 AND PRECINCT 6

QUESTIONS FOR MAYORAL CANDIDATES

- **BIOGRAPHICAL:** Brief biographical sketch including information on your qualifications for the office you are seeking.

■ **PRIORITIES:** What are the three most pressing issues facing the city of Frederick? What measures would you take to address them?

■ **CITY FINANCES:** What is your position on the city's finances?

■ **APFO:** Do you believe the current Adequate Public Facilities Ordinance is sufficient for Frederick's future growth projections?

■ **REVITALIZATION:** How would you deal with revitalizing blighted properties and areas of the city that are in decline?

■ **WATER/SEWER:** Are Frederick city's water supply and sewer capacity adequate to sustain projected growth?

■ **PUBLIC SAFETY:** Does the city need to improve public safety and, if so, what would you propose?

MAYORAL CANDIDATES

(Vote for no more than one)

DEMOCRATS

Galen R. Clagett

BIOGRAPHICAL: I have a wide range of professional experience including 11 years in the Maryland House of Delegates, eight years as Frederick County Commissioner, 26 years as founder and president of Clagett Enterprises, Inc., and 13 years in education. I have B.S. and M.A. degrees from Frostburg State University.



Galen R. Clagett

PRIORITIES: 1) Education — work to improve the schools in Frederick City including the replacement of Frederick High School, and

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encourage the development of the Higher Education Center as a major driver of opportunity for our community. 2) Public Safety — Adequately fund the Police Department to sustain manpower needs, build a new police headquarters, and institute a year round Police Academy to serve Frederick City and surrounding municipalities and counties. 3) City Budget — Institute stronger budget procedures to maximize efficiency, shore up the efforts to stabilize the pension system, encourage small business, and promote economic opportunity

CITY FINANCES: The City currently has almost \$12M (17% of the budget) in surplus. This is too much taxpayer money. I have over 20 years' experience work-

ing with governmental budgets, I would use that experience to institute stronger budget procedures to maximize efficiency and fund services.

APFO: Yes

REVITALIZATION: I would use every legal/political tool available to eliminate blighted properties. I would be very aggressive. I would establish incentive programs and enterprise zones to promote economic opportunities in needed areas of the City.

WATER/SEWER: Water supply and sewer capacity will be issues with which the City must continually deal to accommodate sustainable growth.

PUBLIC SAFETY: Yes. I would adequately fund the Police Department to sustain manpower needs, build a new police headquarters, and institute a year round Police Academy to serve Frederick City and surrounding municipalities and counties. I would also support the current Police Chief's policing methodology.

Carol A. Hirsch

BIOGRAPHICAL: Associate Degree in Media Technologies from R.I.T. (Rochester Institution of Technology), a Lobbyist/Activist for the people with disabilities,

PRIORITIES: "Reduce, Reuse, & Recycle" it's a global issue but we have to start with something small like our city and set an example. Second, this city is expanding in quantity rather than focusing on the quality of this city. The property taxes are putting lot of locals out of business, and that needs to be reduced. Awareness, influ-

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ence, inspiration, and guidance will bring us to the right direction.

CITY FINANCES: No Response Received

APFO: Yes, but this city is expanding gradually and it might will not be sufficient someday.

REVITALIZATION: The bigger the city becomes, the bigger blighted properties will be. Expanding the City of Frederick is not the answer.

WATER/SEWER: I believe so, yes. Unless we go ahead with the new ideas of projected growth, therefore it will be no longer adequate. The City of Frederick has survived a few of droughts in the past and we will survive once the resources are limited.

PUBLIC SAFETY: I have learned about the confidence about the safety of the residents, it's rather a good news and numerous of people feel strongly opposed when it comes to the gun control. More research will have to be done, however, gun control are enforced in England and Japan which brings a (...)



Carol A. Hirsch

MAYORAL CANDIDATES

(Vote for no more than one)

DEMOCRATS

Karen Lewis Young



Karen Lewis Young

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BIOGRAPHICAL: BA, Franklin & Marshall College; MA, MBA Columbia University. 33 years executive management experience, primarily financial services; President Pro Tem, Board of Aldermen; Vice-Chair, Legislative Committee, Board of Directors; Maryland Municipal League; Chairman, Washington Council of Governments; Vice-Chair, Air Quality Committee; Extensive community service

PRIORITIES: Economic development: Attract and develop an educated and skilled workforce; Complete Carroll Creek Linear Park; Facilitate downtown hotel and conference center; Expedite the planning of East Frederick Rising; Pursue industry diversity; Improve permitting processes; Foster Public-Private Partnerships; Encourage innovation. Traffic congestion: Maintain our roads and infrastructure; Seek innovative funding sources; Encourage walking and cycling; Predictable transit; Incorporate best practices in urban design. Livable Community: Promote education and culture; Strengthen public safety; Better pay-

ing jobs; Affordable housing; Preserve historical heritage; Hold/reduce taxes.

CITY FINANCES: During the past ten years the City's budget has increased by 86%. The cost of employee benefits has increased by 111%. In 2004, benefits were 45% of salaries. In FY 2014 they will be 75%. These trends are not financially sustainable and a course correction is needed quickly.

APFO: APFOs should not be utilized to prevent growth. They should be used to ensure that we grow in a responsible, well-planned, manner. Infrastructure should be in place concurrent with development. School locations and capacity should be coordinated and planned on an annual basis with City officials to ensure adequate capacity.

REVITALIZATION: In August, 2011 I made several recommendations on this topic. A task force has reaffirmed several of them. We need a combination of tax incentives and penalties that would encourage revitalization. The key offenders should be identified and prioritized. The most appropriate corrective action should be matched to the situation.

WATER/SEWER: We have sufficient water capacity for approximately ten years. For sewer, we have approximately 1 MGD of capacity left at the Gashouse Pike Wastewater Treatment Plant. This is sufficient for the near term for that sewer basin. Capacity at the Ballenger McKinney plant will likely be exhausted within two years.

PUBLIC SAFETY: Public safety can always be improved. I would like to see better lighting and cameras in some of our parks. As a result of vacancies, the police department is currently short-staffed. I would like to see a plan in place that better anticipates turnover and continues to utilize technology efficiently.

REPUBLICANS

Shelley Aloï



Shelley Aloï

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BIOGRAPHICAL: Hood College, B.A. Biochemistry, Mathematics, magna cum laude. Graduate Leadership Frederick County. Diverse background — AIDS and cancer research; U.S. Patent for private research; U.S. Olympic Committee; U.S. Census Bureau; Banking Industry Analyst. Also served in humanitarian aid work, three continents, helping needy, disenfranchised, marginalized. Certified Transformational Life Coach. Current Alderman.

PRIORITIES: 1) Public Safety — As your Mayor I will lead a disciplined approach to public safety by prioritizing funding for the three-pronged initiative of the FPD including adequate technology resources for data driven and directed policing. 2) Responsible Spending and Sustainability — I will take real action to correct our unfunded pension and healthcare liabilities. Pension alone increased from \$62.5 to \$100 million from FY10 to FY12. 3) Economic Development and Job Creation — I will focus on making Frederick Business friendly to attract businesses and encourage start-ups so that Frederick truly is the regional destination for business and employment.

CITY FINANCES: We must be better stewards of City taxpayer dollars. This means taking real action to address long-term sustainability of pension/healthcare benefits; beginning an initiative to streamline processes, eliminate waste and utilize efficiencies; upgrading antiquated technologies to maximize productivity of personnel; expanding the tax base; encouraging energy independence and smart growth.

APFO: No. We must address infrastructure needs in a more comprehensive fashion, especially where traffic is concerned. This, along with inadequate State funding over several years caused road maintenance efforts to suffer. As such, we must examine alternatives including creative sources of funding in addition to promoting a more walkable/bikeable community.

REVITALIZATION: First, I will empower Code Enforcement to use existing tools such as administrative search warrants and liens on blighted properties. Secondly, for commercial blight, I will create a more business friendly environment, streamlining processes and providing incentives to encourage small businesses and start-ups in revitalizing and filling vacant/blighted properties.

WATER/SEWER: No. The water supply and sewer capacity are adequate in the short term but will not sustain the projected growth in the City of Frederick. There are several possible solutions including negotiation with the County for additional capacity or a regional system as has been proposed in some County-Municipality discussions.

PUBLIC SAFETY: Perception is reality. So, since some residents still express concerns regarding safety, as a City we have more work to do. Specifically, we must provide up-to-date resources to support data-driven policing, encourage educational initiatives that support problem-solving strategies, and continue community policing without permitting non-tax payers to dominate the landscape.

MAYORAL CANDIDATES

(Vote for no more than one)

REPUBLICANS

William J. Holtzinger



William J. Holtzinger

BIOGRAPHICAL: BS Civil Engineering- U. of Maryland, Law Degree- Catholic University. 24 years experience as an engineer, over 18 years experience as an attorney. Licensed Engineer and Attorney in Maryland and Pennsylvania. Former City Engineer and Mayor of Frederick. Currently contract City Engineer for Brunswick and in private practice of law and engineering.

PRIORITIES: These issues are the under-funded pension plan, the need to proceed with capital projects balanced against an already high tax burden on City residents and businesses, and the government regulatory burdens on residents and businesses. The

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underfunded pension plans need a more aggressive plan to get the plans to the recommended rate of funding. This should be between 10 and 20 years not 20 years plus. The City will need to be resourceful and utilize in house and County resources to the extent possible to complete needed capital projects. City needs to completely overhaul its land use ordinances and regulations.

CITY FINANCES: The City budgets have been tight but now that the financial strain is easing, the City is proposing spending that is not needed such as adding several well compensated positions that are not critical to the core function of the government. The pension funding deficit needs a more aggressive solution.

APFO: Overall the APFO is adequate, but the City should continue to evaluate the APFO and any unintended consequences. City is still learning as the APFO has only been in place for less than ten years. A uniform school provision should be considered for all

municipalities with APFOs in the County.

REVITALIZATION: Utilize Code Enforcement, properly document conditions, and properly obtain and use administrative warrants to investigate blight. Progressive use of enforcement and fines is the most realistic approach and in worst case scenarios can become a lien on real property. Incentives should be considered, but must be fair to all owners.

WATER/SEWER: Yes, if the City honors the planned water and sewer service area. Water supply is based on property by property supply projections within the planned service area. The City needs to finalize the sewer agreement with the County. Growth potential is limited to currently planned service areas in all likelihood.

PUBLIC SAFETY: Safety can always improve, but City Police are good. The Chief has a lot of common sense and is a very experienced police officer. I would continue with his approach of collaborating with the Sheriff's Office and try to expand presence in the neighborhoods as well as Carroll Creek/ downtown.

Randy McClement (incumbent)

BIOGRAPHICAL: Mayor 2009-Present. President Maryland Mayors Association 2013. President Frederick Chapter Maryland Municipal League 2011-2012. Governor's Small Business Task Force 2011-2012. Charter Review Committee 2008-2009. Ethics Committee 2007-2009. Tourism Council Board member 10 years (Past President). Owner/Operator The Market Bagel & Deli 1999-2011. Vanguard Management Inc. Director of Property Management 1986-1999

PRIORITIES: Fiscal Responsibility — Continue to maintain



Randy McClement

tax rates while providing essential City services. Public Safety - To continue with the amazing character Frederick is known for, we must provide a safe place to live, work and play. I will work to maintain our way of life by continuing to find ways to

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strengthen our police force and allocating funds for much-needed road repair. Economic Development — We must continue to resolve the issues that are barriers for businesses. We must continue to update the "One Stop Permitting Shop." Completion of Phase II of Carroll Creek and a hotel/meeting center are also important economic factors.

CITY FINANCES: Balancing the cost of essential services against burdens placed on taxpayers is my proudest accomplishment. I have balanced the

past four budgets during the most challenging financial years in recent history, and I've done that in a way that keeps us safe, growing, and kept our tax rates under control.

APFO: APFOs are a crucial tool for managing future growth. We cannot place the burden of future residents and businesses on those who have lived here for years. Well-planned growth is essential to our future, and our APFO provides us that mechanism while keeping us competitive in the regional market.

REVITALIZATION: I will continue to focus on the recommendations implemented by the Mayor's Committee on Blighted and Vacant Properties to address this concern. The new rules are designed to address neglect caused by chronic lack

of effort, not sporadic economic hardship. This includes moving forward with passing of Receivership Legislation.

WATER/SEWER: Water and sewer capacity are essential elements of our strategy for the future. Past investments in both systems create opportunities, and future expansions will be guided by the APFO. While current capacity is adequate, my Administration continues to pay careful attention to our capacity limits, to avoid past problems.

PUBLIC SAFETY: I had the opportunity to appoint a new Chief of police and I did so by selecting a visionary law enforcement professional to lead our agency into the future. Chief Ledwell is committed to build a policing strategy to keep Frederick safe and attractive for residents and visitors.